

City of Mesquite, Texas

Operating and Capital Budget 2021 - 2022 Fiscal Year



Station No. 4

MESQUITE
T E X A S
Real. Texas. Service.



About the Cover:

The new Fire Station No. 4, located at 816 Rodeo Center Boulevard, was completed and operational on June 3, 2020. The 13,989-square-foot station was constructed immediately south of and replaces a 4,500-square-foot station that was completed in 1963. The original station remained operational during the construction process and was demolished as part of the contract. In early years, the station largely protected the residential area near the Rodeo and Edgemont Park neighborhoods, but it presently serves the Rodeo, Convention Center, and a number of hotels as well.

The architectural design of the station reflects the character of the original Station 4, its surrounding context, and projects a civic aesthetic to the community. The internal spaces, while largely driven by operational efficiency, are also intended to reinforce aspects of a home environment. The exterior materials were deliberately chosen to reflect the standards and zoning requirements set forth by the City of Mesquite. Some of the key features include three double-deep drive thru apparatus bays, mid-century modern design, storage and training mezzanine, public triage lobby, and watch room. The new facility features specially designed air-lock entry areas and shower facilities located immediately off the apparatus bay that help prevent carcinogens from entering the station's living quarters. Designed by Brown Reynolds Watford Architects and constructed by SEDALCO Construction Services, Mesquite Fire Station No. 4 is the result of a process that places firefighter health and safety as the top priorities in fire station design.

Completing the new Fire Station No. 4 exterior is a custom 12 x 12-foot glass mosaic named "First In" designed by John Wehrle of Trout in Hand studio, Richmond, CA and fabricated by Julie Richey Mosaics, LLC.

City of Mesquite, Texas
Fiscal Year 2021 – 2022 Annual Budget

This budget will raise more revenue from property taxes than last year’s budget by an amount of \$5,441,860, which is an 8.83 percent increase from last year’s budget. The property tax revenue to be raised from new property added to the tax roll this year is \$1,209,470.

Record Vote of the Governing Body

Mayor Bruce Archer	Aye
Mayor Pro Tem Robert Miklos	Aye
Deputy Mayor Pro Tem Daniel Aleman	Aye
Councilmember Sherry Wisdom	Aye
Councilmember Kenny Green	Aye
Councilmember Tandy Boroughs	Aye
Councilmember B.W. Smith	Aye

Municipal Property Tax Rates
 Per \$100 Valuation

	<u>Fiscal Year</u> <u>2021</u>	<u>Fiscal Year</u> <u>2022</u>
Property Tax Rate	.70862	.70862
No-New-Revenue Tax Rate	.70148	.65190
No-New-Revenue Maintenance and Operations Tax Rate	.490495	.44456
Voter-Approval Tax Rate	.70862	.66560
Debt Rate	.210985	.20734

Total Municipal Debt Obligations \$192,405,000

The above is required by Section 102.007, Local Government Code, as amended by Senate Bill 2 of the 86th Texas Legislature, effective January 1, 2020.

The information below is in accordance with Section 140.0045 of the Local Government Code as amended by HB 1495 of the 86th Texas Legislature.

Itemization of Certain Expenditures Required in Certain Political Subdivision Budgets:

	<u>Actual</u> <u>2019-20</u>	<u>Estimated</u> <u>Actual</u> <u>2020-21</u>	<u>Proposed</u> <u>Budget</u> <u>2021-22</u>
Legislative Lobbying	\$33,000	\$0	\$0
Required Legal Notice Publications	\$52,185	\$54,000	\$54,000



City of Mesquite, Texas
Operating and Capital Budget
Fiscal Year 2021-22

Bruce Archer	Mayor
Robert Miklos	Mayor Pro Tem
Dan Aleman	Deputy Mayor Pro Tem
Sherry Wisdom	Councilmember
Kenny Green	Councilmember
Tandy Boroughs	Councilmember
B.W. Smith	Councilmember
Cliff Keheley	City Manager
Ted Chinn	Assistant City Manager
Raymond Rivas	Assistant City Manager
Chris Sanchez	Assistant City Manager
Cindy Smith	Director of Finance
Myra Rogers	Manager of Budget & Treasury
Michelle Baccheschi	Senior Budget Analyst
Jeff Davidson	Budget Analyst

Understanding the Budget

The City of Mesquite's adopted budget is produced in conformance with guidelines developed for use by local governments and is intended to ensure proficiency in four major categories as follows:

1. *Policy Document* - The budget should serve as a policy document for elected officials and management to convey how the organization will operate and what process will be used to adopt and amend the annual budget.
2. *Financial Plan* - The budget should serve as a financial plan describing all sources of funding, including summaries of revenues and expenditures for multiple years, and changes in fund balances.
3. *Operations Guide* - The budget should serve as an operations guide for departments that receive funding through the budget by identifying the resources to be provided and the objectives to be met.
4. *Communications Device* - The budget should serve as a communications device to convey essential information to the diverse groups who use the budget information, such as elected officials, the public, bond rating agencies and investors.

To help ensure that the budget document meets the above criteria and contributes to the effectiveness of communication to its readers, the budget document is organized into the following sections:

Organizational Structure

This section provides information about elected officials and the City of Mesquite organization. Included in this section are an organizational chart, information about the City Council's advisory boards and commissions and information on all authorized full-time and part-time staffing positions by fund.

Budget Message

The Budget Message includes the strategic goals and objectives of the City, a formal transmittal letter designed to summarize major issues facing the City of Mesquite and briefly explains key budget decisions and major initiatives to be taken. This section also includes budget information on the General Fund and other major funds, detailing significant revenue and expenditure changes, growth, projections and tax rate history.

Financial Summaries

This section describes the City's fund structure and presents the budget information for each appropriated fund on detailed schedules with summaries of revenues, expenditures and other financing sources. These financial schedules show actual historical results from the prior fiscal year, the current year adopted and amended budgets, and the budget year.

Budgetary and Financial Policies

This section contains all of the City's budgetary and financial policies that guide the budget process each year.

Department Profiles

The Department Profiles section of the budget includes each department's mission, description of responsibilities, accomplishments for previous year, key objectives and performance measures, budget and personnel summaries over a three-year time frame by division.

Capital Budget

The Capital Budget section summarizes all capital expenditures included in both the operating budget and the first year budget of the Capital Improvement Program.

Statistical

This section offers demographic information and graphical representation of local economic and financial indicators, or benchmarks, that the City uses to assess its overall financial health.

Outstanding Debt

The Outstanding Debt section contains ordinances that adopt the budget and establish the tax rate. This section also offers schedules of the City's total outstanding general obligation and revenue debt. Debt service costs (amount of principal and interest) for each bond issue are shown for the budget year and for each fiscal year until the bonds are retired.

Glossary

The Glossary section defines technical terms related to finance and accounting, as well as non-financial terms related to the City's programs and activities. Common acronyms and abbreviations are also defined to assist readers in understanding terminology.

Budget Process

The City of Mesquite annual budget is a hybrid budget. It is a Target Based Budget with a Budgeting For Outcomes (BFO) twist, and is developed in accordance with State law, the City Charter, and input from the public and all stakeholders within the framework of best practices identified by the National Advisory Council on State and Local Budgeting (NACSLB).

According to the City Charter, "The City Manager shall have prepared on or before the 15th day of August in each year a budget to cover all proposed expenditures of the City for the succeeding fiscal year, which begins on October 1st and ends on September 30th, of each calendar year. The budget shall be prepared in conformity with the state laws of Texas." Much work takes place before and after this deadline and the following overview summarizes the entire budget process.

Budget Preparation

In January, the Finance department begins working with departments in preparing multi-year revenue and expenditure forecasts for the City's major funds. The City Manager's executive team then reviews and updates, as needed, the City's budget and financial policies and Long-Term Financial Plan. During this time the budget calendar is developed and salary and benefit projections are completed by the Budget division. Based on revenue and expenditure projections, a budget target amount is determined for each department. This budget target is, in effect, an expenditure cap that cannot be exceeded by department heads in preparing their budget requests. Budget preparation manuals are distributed along with budget target numbers to each department head by the first week in March. Department heads then develop their budget requests within the constraints of their target number, and any new programs or services sought by the department head are submitted as budget offers, which could be considered depending on available resources.

City Manager Review

Departments submit their budget requests to the Budget division by the end of March. Once the budget requests are entered into the City's budget and accounting system, the Budget staff prepares reports for the City Manager's executive team to review. During the months of May and June, the City Manager's team meets with each department head as necessary to go over their budget requests, preliminary decisions on existing service levels, staffing level needs and budget offers related to strategies in addressing City Council's goals and priorities.

On May 15th the Chief Appraiser for Dallas County sends preliminary notices of appraised values to taxing entities. The City's Tax Office then calculates the amount of property tax revenue that may be generated from the preliminary appraisal and current tax rate, and any adjustments are made to the revenue forecast for the budget year. The management review process is usually completed by mid-June.

Citizen Input

Throughout the months of June, July and August, the City Council conducts public hearings along with a Town Hall meeting to gather citizen input on the budget. During these public hearings and meetings citizens are encouraged to offer their suggestions and ideas of what

programs they would like included in the upcoming budget or what levels of service they desire. These public hearings and meetings are not required by law, but are viewed as an important part of the budget process. A State law mandated public hearing is later held after the proposed budget is filed with the City Secretary's Office and made available to the public, as early as the first City Council meeting in August depending on the budget calendar.

City Council Review

While citizen input is gathered at public hearings, a draft budget is submitted to the City Council for their review, usually by the first week of July. Throughout the months of June and July, City Council receives strategy presentations from management and department heads to discuss and assess fiscal impacts in meeting Council's goals and priorities. These presentations are held during City Council pre-meetings and are open to the public and are used to encourage further citizen input on the budget as details are discussed. Late July a budget workshop is held for City Council to receive remaining strategy presentations, review the proposed budget and establish priority issues for the next fiscal year. On July 25th, the Chief Appraiser releases the certified tax roll for each taxing entity, and the budget is modified to reflect any changes in anticipated property tax revenue.

Budget Adoption

Upon conclusion of the budget workshop, but before August 15th, the City Manager submits a proposed budget to the City Council for consideration and adoption. A copy is also filed with the City Secretary's Office and posted on the City's website for public review in accordance with State law. Prior to the City Council setting the tax rate, a final, State law mandated public hearing is held on the proposed budget. At this public hearing, all interested persons are given a final opportunity to be heard regarding any item on the proposed budget. The City Council then has the option of approving the budget at this meeting or postponing the vote to the next Council meeting. Once approved, the City Council adopts the budget by ordinance, which becomes effective on October 1st.

Budget Amendments

The adopted budget authorizes the amount of spending, also known as appropriations, that is allowed during the fiscal year. Appropriation changes, or revisions, are allowed to account for situations that were not anticipated prior to the beginning of the year. Budget revisions may be approved by the City Manager between departments in the same fund, but any changes to the appropriated amount at the fund level, or transfers between funds, require City Council approval. Budget revisions that require City Council approval are also referred to as budget amendments and must be approved by ordinance. Once adopted, the amended budget then becomes the working financial plan for the remainder of the fiscal year.

**Budget Calendar
Fiscal Year 2021-22**

	BUDGET ACTIVITY	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec
1	Budget Division prepares personal service information												
2	Budget Division prepares target budget info for departments												
3	Budget Division prepares revenue projections												
4	Budget Division provides guidelines and training												
5	Departments prepare budgets												
6	Budget Division reviews department budgets and provides overview to Manager's Office												
7	Citizen input public hearings												
8	City Manager presents budget to City Council at annual budget workshop												
9	Strategy Budget presentations to Council												
10	Publication of statutory legal notices (Newspaper announcement)												
11	Final public hearing and adoption of budget												
12	Budget Division publishes budget document												

Major Budget Activities and Scheduled Timetables

- 1-4) The Budget division is responsible for providing departments with information necessary to prepare their budget requests. This information includes personal services costs for authorized positions, capital outlay estimates and budget target amounts. Additionally, the Budget division prepares revenue projections and provides budget preparation training sessions for all departments.
- 5-6) Departments prepare budgets in accordance with Budget division guidelines. Once completed, an overview is provided to the City Manager's Office for review.
- 7) Public hearings are held each year to gather input from the public.
- 8-9) The City Manager, in accordance with Charter requirements, presents the proposed budget to the City Council for their consideration. Strategy Budget presentations with detailed plans to accomplish goals and priorities are presented to Council at public budget meetings.
- 10) Statutory legal notices are published in the City's designated newspaper in accordance with State Law.
- 11) The City Council adopts the annual budget at the one of the City Council meetings in August or September depending on adopted tax rate to become effective on October 1st.
- 12) The Budget division prepares and writes the final budget document.

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MESQUITE
T E X A S
Real. Texas. Flavor.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Mesquite
Texas**

For the Fiscal Year Beginning

October 01, 2020

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Mesquite, Texas** for its annual budget for the fiscal year beginning **October 1, 2020**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

MESQUITE

T E X A S

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Elected Officials

Elected Officials



Bruce Archer
Mayor
Term Expires: Nov. 2021
1st Term



Sherry Wisdom
Councilmember
District 1
Term Expires: Nov. 2021
1st Term



Kenny Green
Councilmember
District 2
Term Expires: Nov. 2021
1st Term



Robert Miklos
Mayor Pro Tem
District 3
Term Expires: Nov. 2021
2nd Term



Tandy Boroughs
Councilmember
District 4
Term Expires: Nov. 2021
2nd Term



B.W. Smith
Councilmember
District 5
Term Expires: Nov. 2021
1st Term



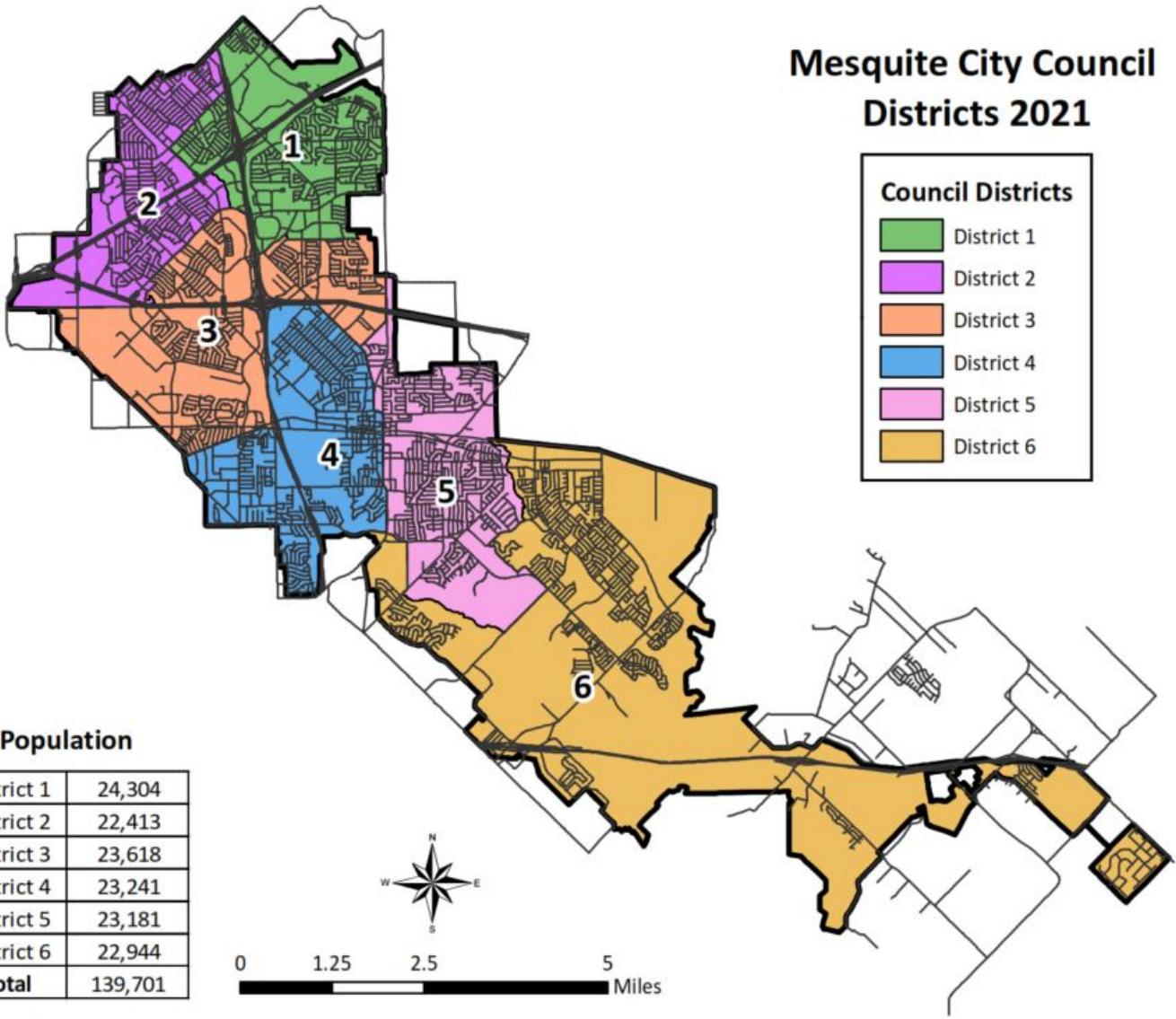
Dan Aleman
Deputy Mayor Pro Tem
District 6
Term Expires: Nov. 2021
3rd Term

City Council elections are held in November of odd-numbered years, beginning with the November 5, 2019, election, per Ordinance No. 4563.

To reach the Mayor and City Councilmembers, call or write:

972-216-6404
Honorable Mayor and City Council
Municipal Center
1515 North Galloway Avenue
Mesquite, Texas 75149

Mesquite City Council Districts 2021

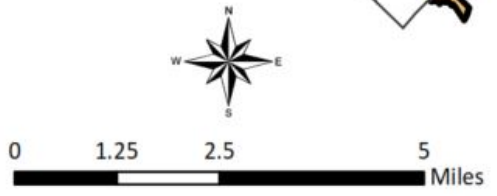


Council Districts

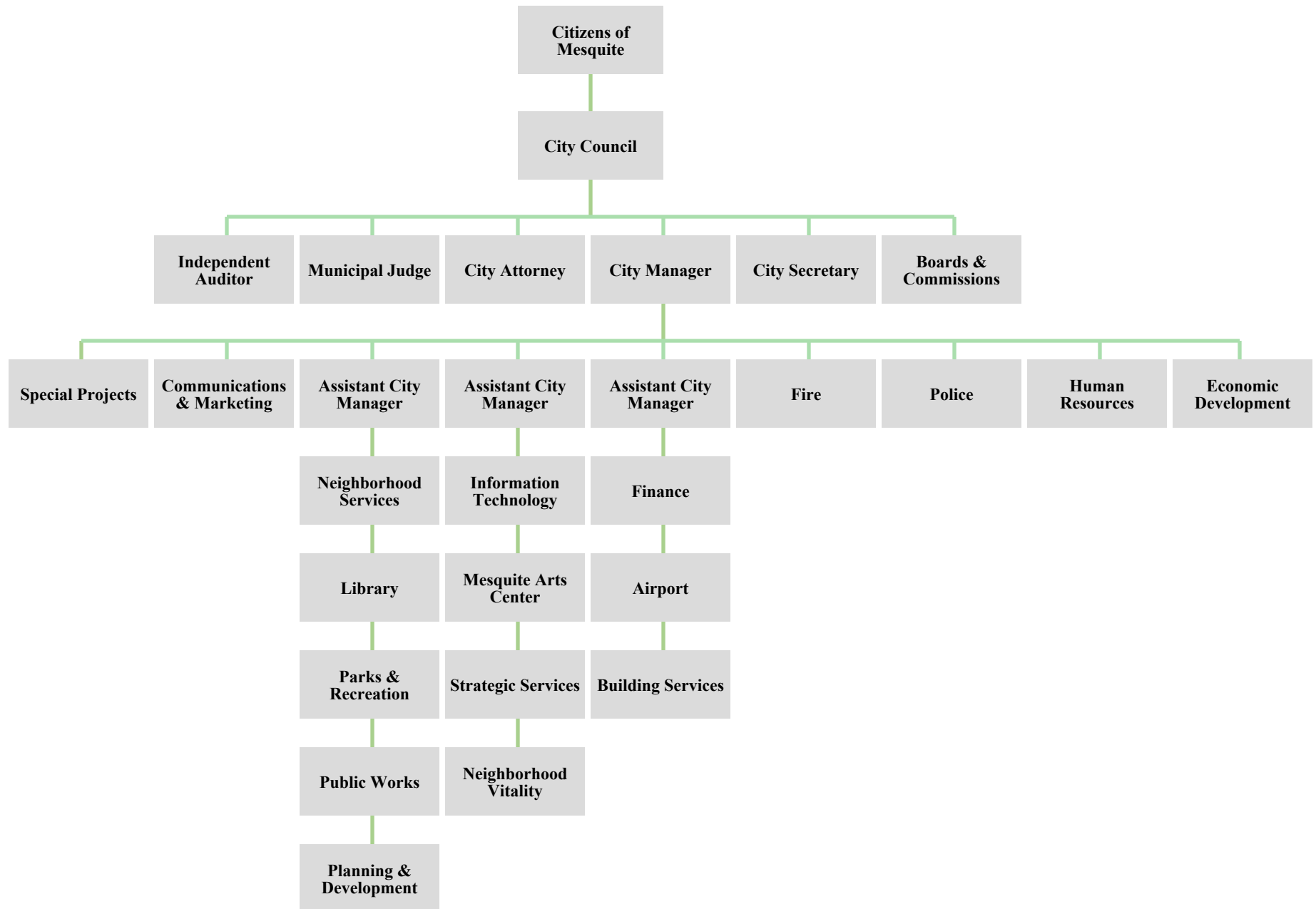
- District 1
- District 2
- District 3
- District 4
- District 5
- District 6

Population

District 1	24,304
District 2	22,413
District 3	23,618
District 4	23,241
District 5	23,181
District 6	22,944
Total	139,701



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City Council — Appointed Positions

City Council

The City Council consists of the Mayor and six Councilmembers. Councilmembers serve a two-year term and are responsible for appointing the municipal court judge, city manager, city attorney, city secretary and members of various boards and commissions. The Mayor is elected at large. Councilmembers for place 1 through 6 are elected by the qualified voters of their respective districts.

Independent Auditor

The City Charter mandates that the City Council selects a competent public accountant to audit the books and accounts of the City on an annual basis.

Municipal Judge

The Municipal Judge is responsible for presiding over the municipal court as created and defined by the City Charter. Jurisdiction is limited to the territorial limits of the City for all criminal cases arising under the ordinances of the City.

City Manager

The City Manager serves as the administrative head of the municipal government and shall be responsible for the efficient administration of all departments. The Manager is also charged with seeing that all laws and ordinances of the City are enforced.

City Attorney

The City Attorney is responsible for furnishing legal advice to City officials and personnel; represents the City in suits, litigations and hearings; prepares ordinances, resolutions, contracts and all other legal instruments; and prosecutes cases involving infractions of City ordinances and state law heard in Municipal Court.

City Secretary

The City Secretary is charged with keeping accurate minutes of City Council meetings and preserving all books, papers, documents, records and files of the Council. Custody of the seal of the City rests with the City Secretary.

Boards and Commissions

The City has 30 boards and commissions which serve in advisory capacities to the City Council. A complete listing of these Boards and Commissions, along with their functions, may be found on the next six pages.



Boards and Commissions

The City of Mesquite has 30 boards and commissions that serve in advisory capacities relating to various areas of local government control. The City Council is responsible for appointing members to the various boards and commissions. All members of boards and commissions serve without compensation.

1. Alcott Logistics Station TIRZ Board - A seven-member advisory board that will work to protect, enhance and promote by making recommendations to City Council concerning the administration management and operation of this zone. They shall have final decision-making authority and shall make recommendations to the Planning and Zoning Commission and/or City Council and any other decision-making person or body as required by law.
2. Animal Services Advisory Board - A nine-member advisory board which shall review operations of the City animal shelter, provide guidance to the Animal Services Division in complying with all provisions of the Health and Safety Code, and perform such other duties as may be assigned by the City Council.
3. Board of Adjustment - A five-member board empowered to make exceptions to zoning ordinances in accordance with general or special rules contained in the ordinance for the purpose of rendering full justice and equity to the general public.
4. Building Standards Board - A seven-member board empowered to hear appeals from decisions of the Building Official or Fire Code Official in his/her interpretation and application of the technical provisions of the building, electrical, plumbing, mechanical, fuel gas, fire and property maintenance codes for both residential and commercial construction.
5. Capital Improvements Advisory Committee - An nine-member committee that is composed of the members of the Planning and Zoning Commission along with one additional member appointed by a majority vote of the City Council. This member is representative of the real estate, development or building industry. Its primary task is to advise and assist the City in adopting land use assumptions and review the capital improvements. The committee also provides impact fee advisory services as directed by the City Council.
6. City Planning and Zoning Commission - A seven-member commission that acts in an advisory capacity and is responsible to the City Council on matters pertaining to planning for the physical development of the City. Its primary concern is subdivisions and zoning regulations.

7. Civil Service Commission and Trial (Personnel) Board - A three-member commission which provides for the administration of the Civil Service Program.
8. Gus Thomasson TIRZ Board - The Gus Thomasson Tax Increment Reinvestment Zone Board of Directors, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the Gus Thomasson area), and shall exercise only those powers, advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
9. Heartland Town Center TIRZ Board - The Heartland Town Center Tax Increment Reinvestment Zone Board, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the Heartland Town Center area), and shall exercise only those powers, advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
10. Historic Mesquite, Inc. - An 18-member board (nine appointed by City Council) to provide leadership to search records and build on the past to preserve the history of the community; to encourage other organizations to be historically minded for the common goal of preservation; to be a resource for the education of future generations as well as those in the community; to identify areas and places of historical significance; to develop and maintain a historical museum and visitors' center; to preserve and accumulate local history, including sites, artifacts, genealogy data and all items pertaining to all periods of local history; to determine ways and means to accomplish these goals, including total community involvement; and to develop a long-range plan for preservation of Mesquite's heritage.
11. I-20 Business Park TIRZ Board - The I-20 Business Park Tax Increment Reinvestment Zone Board, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the I-20 Business Park area), and shall exercise only those powers, advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
12. Keep Mesquite Beautiful, Inc. - A 20-member board (seven appointed by City Council) devoted to the implementation and maintenance of the Keep America Beautiful system via sustained litter reduction, public awareness and educational programs, enhancement of environmental quality and conservation of resources through recycling.

13. Landmark Commissions - A seven member and two alternate member commission that will work to protect, enhance and promote landmarks and districts of historical, cultural and architectural importance within the City of Mesquite. The Landmark Commission shall have final decision-making authority in some decisions and in others shall make recommendations to the Planning and Zoning Commission and/or City Council and any other decision-making person or body as required by law.
14. Mesquite Downtown Development Advisory Board - The Mesquite Downtown Development Advisory Board was established by the City Council on December 17, 2018. The Board shall serve as a liaison to the City Council and make recommendations regarding Downtown Mesquite Development initiatives, make recommendations to the City Council for incentive programs, review applications for City Council-approved incentive programs and recommend action regarding application, monitor programs and activities of the Organization, Promotion, Economic Vitality and Design Committees of the Board, serve as a forum for the exchange of information related to current or future Downtown Mesquite -Development programs, and update City Council of the status of Downtown Mesquite Development progress as needed.
15. Mesquite Health Facilities Development Corporation - A seven-member nonprofit corporation established under the provisions of the Health Facilities Development Act in order to provide tax-exempt financing to acquire, construct or improve health facilities to assist the maintenance of the public health.
16. Mesquite Housing Board - A five-member board created to hear appeals as they relate to eligibility for participation in the Housing Assistance Payments Program. The functions of this board relate solely to the Section 8 Housing Assistance Payments Program for existing housing and the rehabilitation of owner-occupied housing.
17. Mesquite Housing Finance Corporation - A seven-member board which serves as the Board of Directors under the provisions of the Housing Finance Corporation Act of 1979 in order to provide a means of financing the cost of residential ownership and development that will provide decent, safe and sanitary housing at affordable prices for residents of the City of Mesquite.
18. Mesquite Industrial Development Corporation - A three-member board established under the provisions of the Texas Development Corporation Act of 1979 in order to provide financing for industrial projects through the sale of tax-exempt bonds.
19. Mesquite Quality of Life Corporation - A seven-member nonprofit corporation governed by the Texas Development Corporation Act of 1979, Vernon's Annotated Civil Statutes, Article 5190.6, Section 4B as amended. The Corporation shall develop an annual plan of work which shall be presented to the City Council for review, revision and approval. The Plan shall be limited to projects approved by voters of the City of Mesquite, which include 1) Transportation, 2) Public Safety and 3) Public Parks and Recreation.

20. Municipal Library Advisory Board - A seven-member board that acts in an advisory capacity and is responsible to the City Council on matters pertaining to the Library as related to present and future maintenance, operation, planning, acquisition, development, enlargement and use policies of the City library services.
21. North Texas Municipal Water District Board of Directors - Two representatives from the City of Mesquite serve on the Board of Directors of the North Texas Municipal Water District. The Board is authorized to do all things necessary to make water available from Lavon Dam and the Trinity East Fork Dam for municipal and industrial uses.
22. Parks and Recreation Advisory Board - A seven-member board to serve in an advisory capacity to the City Staff and City Council in all matters pertaining to Parks and Recreation, including the Municipal Golf Course.
23. Polo Ridge TIRZ Board - The Polo Ridge Tax Increment Reinvestment Zone Board, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the Polo Ridge area), and shall exercise only those powers, advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
24. Rodeo City TIRZ Board - The Rodeo City Tax Increment Reinvestment Zone Board of Directors, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the Rodeo City area) and shall exercise only those powers, advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
25. Skyline TIRZ Board - The Skyline Tax Increment Reinvestment Zone Board of Directors, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic are (the Skyline area) and shall exercise only those powers advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
26. Solterra TIRZ Board - The Solterra Tax Increment Reinvestment Zone Board of Directors, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic are (the Solterra area) and shall exercise only those powers advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council
27. Spradley Farms TIRZ Board - The Spradley Farms Tax Increment Reinvestment Zone Board, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or

redevelopment of a certain contiguous geographic area (the Spradley Farms area), and shall exercise only those powers, advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.

28. Town East/Skyline TIRZ Board - The Town East/Skyline Tax Increment Reinvestment Zone Board of Directors, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic are (the Town East/Skyline area) and shall exercise only those powers advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
29. Towne Centre TIRZ Board - The Town Centre Tax Increment Reinvestment Zone Board of Directors, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the Towne Centre area) and shall exercise only those powers, advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
30. Tree Board - A seven-member board whose duties shall be to study the needs of the City in connection with its tree planting program and to make recommendations, advise, and assist the Municipal Arborist in the promotion and implementation of the City's tree planting program.

City of Mesquite
 Summary of Department Staffing Levels by Fund
 Fiscal Year 2021-22

Staffing By Fund-All Personnel

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Airport Operating Fund	9.48	9.48	9.48	9.48	0.00
Drainage Utility District Operating Fund	11.00	11.00	11.00	12.00	1.00
General Fund	1,065.72	1,073.37	1,103.37	1,119.37	16.00
Golf Course	16.72	16.72	16.72	16.72	0.00
Housing and Urban Development Grant Funds	17.50	17.50	17.50	17.50	0.00
Hotel Occupancy Tax Fund	3.00	3.00	3.00	3.00	0.00
Water and Sewer Operating Fund	111.57	111.57	114.57	123.57	9.00
Total All Funds	1,234.99	1,242.64	1,275.64	1,301.64	26.00

Full-time Staffing

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Airport Operating Fund	5.00	5.00	5.00	5.00	0.00
Drainage Utility District Operating Fund	11.00	11.00	11.00	12.00	1.00
General Fund	990.00	999.00	1,031.00	1,047.00	16.00
Golf Course	8.00	8.00	8.00	8.00	0.00
Housing and Urban Development Grant Funds	17.00	17.00	17.00	17.00	0.00
Hotel Occupancy Tax Fund	3.00	3.00	3.00	3.00	0.00
Water and Sewer Operating Fund	110.00	110.00	113.00	122.00	9.00
Total All Funds	1,144.00	1,153.00	1,188.00	1,214.00	26.00

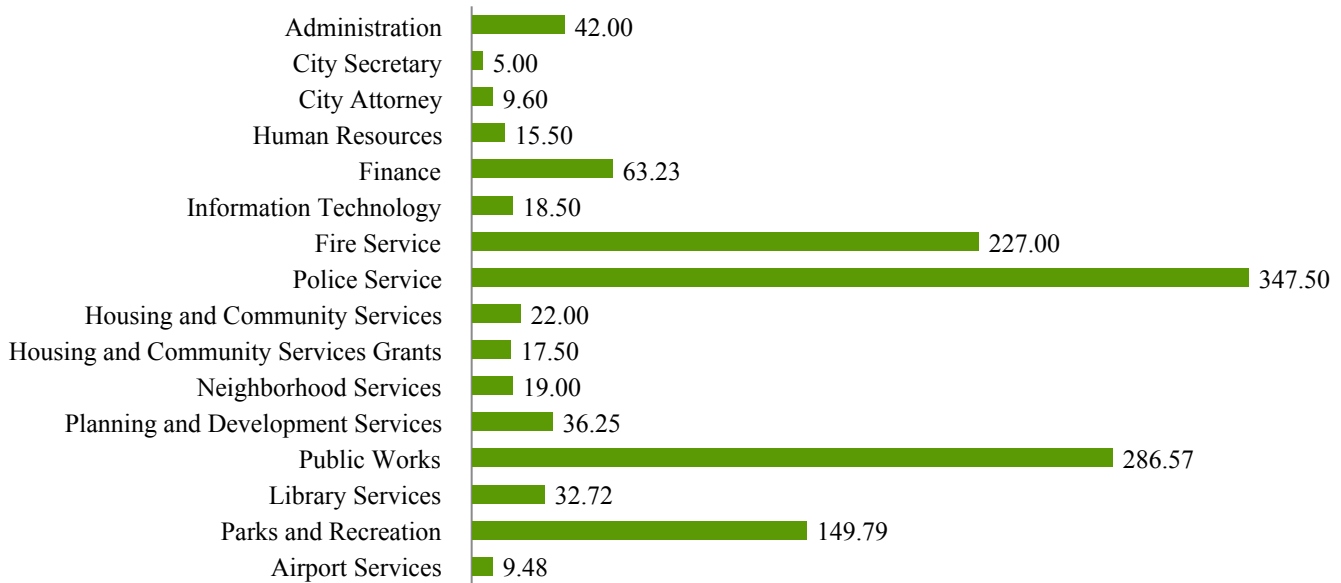
Full-time Equivalent (FTE) Staffing

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Airport Operating Fund	4.48	4.48	4.48	4.48	0.00
Drainage Utility District Operating Fund	0.00	0.00	0.00	0.00	0.00
General Fund	75.72	74.37	72.37	72.37	0.00
Golf Course	8.72	8.72	8.72	8.72	0.00
Housing and Urban Development Grant Funds	0.50	0.50	0.50	0.50	0.00
Hotel Occupancy Tax Fund	0.00	0.00	0.00	0.00	0.00
Water and Sewer Operating Fund	1.57	1.57	1.57	1.57	0.00
Total All Funds	90.99	89.64	87.64	87.64	0.00

City of Mesquite
Summary of Departmental Staffing Levels
Fiscal Years 2019-20 to 2021-22

Department	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Administration	43.00	43.00	42.00	42.00	0.00
City Secretary	4.00	5.00	5.00	5.00	0.00
City Attorney	9.60	9.60	9.60	9.60	0.00
Human Resources	14.50	14.50	15.50	15.50	0.00
Finance	63.23	63.23	63.23	63.23	0.00
Information Technology	17.50	17.50	17.50	18.50	1.00
Fire Service	213.00	213.00	217.00	227.00	10.00
Police Service	333.50	337.50	342.50	347.50	5.00
Housing and Community Services	18.35	21.00	22.00	22.00	0.00
Housing and Community Services Grants	17.50	17.50	17.50	17.50	0.00
Neighborhood Services	14.00	14.00	19.00	19.00	0.00
Planning and Development Services	38.25	38.25	36.25	36.25	0.00
Public Works	274.57	274.57	276.57	286.57	10.00
Library Services	32.72	32.72	32.72	32.72	0.00
Parks and Recreation	131.79	131.79	149.79	149.79	0.00
Airport Services	9.48	9.48	9.48	9.48	0.00
Total Authorized Staffing Levels	1,234.99	1,242.64	1,275.64	1,301.64	26.00

City of Mesquite
Departmental Staffing 2021-22



Authorized Staffing Levels
Fiscal Years 2019-20 to 2021-22

Department	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Administration					
City Manager	9.00	9.00	8.00	8.00	0.00
Communications and Marketing	8.00	8.00	5.00	5.00	0.00
Economic Development	3.00	3.00	6.00	6.00	0.00
Facility Maintenance	21.00	21.00	21.00	21.00	0.00
Mesquite Arts Center	2.00	2.00	2.00	2.00	0.00
Total Administration	43.00	43.00	42.00	42.00	0.00
City Secretary					
City Secretary	4.00	4.00	4.00	4.00	0.00
Open Records Management	0.00	1.00	1.00	1.00	0.00
Total City Secretary	4.00	5.00	5.00	5.00	0.00
City Attorney	9.60	9.60	9.60	9.60	0.00
Human Resources					
Human Resources Administration	12.50	12.50	12.50	12.50	0.00
Risk Management	2.00	2.00	3.00	3.00	0.00
Total Human Resources	14.50	14.50	15.50	15.50	0.00
Finance					
Accounting	7.00	7.00	8.00	8.00	0.00
Budget and Treasury	3.00	3.00	3.00	3.00	0.00
Finance Administration	4.00	4.00	4.00	4.00	0.00
Municipal Court	19.23	19.23	19.23	19.23	0.00
Purchasing	5.00	5.00	5.00	5.00	0.00
Printshop/Mailroom	4.00	4.00	4.00	4.00	0.00
Tax Office	5.00	5.00	3.00	3.00	0.00
Warehouse	5.00	5.00	5.00	5.00	0.00
Utility Billing	11.00	11.00	12.00	12.00	0.00
Total Finance	63.23	63.23	63.23	63.23	0.00
Information Technology					
IT Administration	6.00	6.00	6.00	7.00	1.00
PC Network Support	5.00	5.00	5.00	5.00	0.00
Public Safety Support	3.00	3.00	3.00	3.00	0.00
Software Development	2.50	2.50	2.50	2.50	0.00
Telecommunications	1.00	1.00	1.00	1.00	0.00
Total Information Technology	17.50	17.50	17.50	18.50	1.00

Authorized Staffing Levels
Fiscal Years 2019-20 to 2021-22

Department	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Fire Service					
Emergency Management	2.00	2.00	2.00	2.00	0.00
Fire Administration	8.00	8.00	10.00	10.00	0.00
Emergency Medical Service	5.00	5.00	4.00	4.00	0.00
Fire Operations	185.00	185.00	188.00	198.00	10.00
Fire Prevention	10.00	10.00	10.00	10.00	0.00
Fire Training	3.00	3.00	3.00	3.00	0.00
Total Fire Service	213.00	213.00	217.00	227.00	10.00
Police Service					
Police Administration	7.00	7.00	6.00	6.00	0.00
Police Criminal Investigation	55.00	55.00	57.00	57.00	0.00
Police Operations	155.00	158.00	161.00	166.00	5.00
Police School Resource Officers	24.00	25.00	26.00	26.00	0.00
Police Staff Support	11.00	11.00	13.00	13.00	0.00
Police Technical Services	81.50	81.50	79.50	79.50	0.00
Total Police Service	333.50	337.50	342.50	347.50	5.00
Housing and Community Services					
Administration	1.00	1.00	1.00	1.00	0.00
Animal Services	15.00	19.00	19.00	19.00	0.00
Health Clinic	1.35	0.00	0.00	0.00	0.00
Volunteer Services	1.00	1.00	2.00	2.00	0.00
Total Housing and Community Services	18.35	21.00	22.00	22.00	0.00
Housing and Community Services Grant Services					
CDBG Administration	1.00	1.00	1.00	1.00	0.00
CDBG Code Enforcement	3.00	3.00	3.00	3.00	0.00
CDBG Housing Rehabilitation	2.00	2.00	2.00	2.00	0.00
Housing Choice Voucher Program	11.50	11.50	11.50	11.50	0.00
Total Housing and Community Services	17.50	17.50	17.50	17.50	0.00
Neighborhood Services					
Administration	3.00	3.00	3.00	3.00	0.00
Behavioral Health Program	0.00	0.00	1.00	1.00	0.00
Environmental Code Inspection	9.00	9.00	9.00	9.00	0.00
Neighborhood Vitality	2.00	2.00	2.00	2.00	0.00
Rental CO Program	0.00	0.00	4.00	4.00	0.00
Total Neighborhood Services	14.00	14.00	19.00	19.00	0.00
Planning and Development Services					
Administration	2.00	2.00	2.00	2.00	0.00
Building Inspection	21.00	21.00	19.00	19.00	0.00
Health Division	7.50	7.50	7.50	7.50	0.00
Historic Preservation	1.75	1.75	1.75	1.75	0.00
Planning and Zoning	6.00	6.00	6.00	6.00	0.00
Total Planning and Development Services	38.25	38.25	36.25	36.25	0.00

Authorized Staffing Levels
Fiscal Years 2019-20 to 2021-22

Department	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Public Works					
Alley Reconstruction	5.00	5.00	5.00	5.00	0.00
Compost Facility Operations	3.00	3.00	3.00	3.00	0.00
Drainage Maintenance & Construction	3.00	3.00	3.00	3.00	0.00
Drainage Utility Operations	5.00	5.00	5.00	6.00	1.00
DUD TPDES-Street & Storm Sewer Cleaning	3.00	3.00	3.00	3.00	0.00
Engineering	7.00	7.00	4.00	4.00	0.00
Equipment Services	24.00	24.00	24.00	24.00	0.00
GIS Operations	7.00	7.00	8.00	8.00	0.00
Infrastructure Management	2.00	2.00	0.00	0.00	0.00
Meter Services	19.50	19.50	19.50	19.50	0.00
Public Works Administration	3.00	3.00	3.00	3.00	0.00
Residential Waste Collection	61.00	61.00	63.00	63.00	0.00
Street Lighting	2.00	2.00	1.00	1.00	0.00
Street Maintenance-Street & Alley Repair	46.00	46.00	46.00	46.00	0.00
Traffic Engineering	12.00	12.00	14.00	14.00	0.00
Wastewater Collection	23.00	23.00	23.00	25.00	2.00
Water and Sewer Administration	4.50	4.50	5.50	5.50	0.00
Water and Sewer Engineering	0.00	0.00	3.00	3.00	0.00
Water and Sewer Street Repairs	1.00	1.00	1.00	1.00	0.00
Water Distribution	26.00	26.00	25.00	28.00	3.00
Water Production	17.57	17.57	17.57	21.57	4.00
Total Public Works	274.57	274.57	276.57	286.57	10.00
Library Services					
Administration	8.73	8.73	8.73	8.73	0.00
Library-Central Branch	14.81	14.81	14.81	14.81	0.00
Library-North Branch	9.18	9.18	9.18	9.18	0.00
Total Library Services	32.72	32.72	32.72	32.72	0.00
Parks and Recreation					
Administration	6.00	6.00	6.00	6.00	0.00
Aquatic Services	13.72	13.72	13.72	13.72	0.00
Athletic Programs	3.00	3.00	3.00	3.00	0.00
Golf Course	16.72	16.72	16.72	16.72	0.00
Park Services	38.76	38.76	56.76	56.76	0.00
Recreation Center Programs	7.14	7.14	7.00	7.00	0.00
Recreation Services	39.09	39.09	39.09	39.09	0.00
Senior Program	5.11	5.11	5.25	5.25	0.00
Westlake Sports Center (Tennis)	2.25	2.25	2.25	2.25	0.00
Total Parks and Recreation	131.79	131.79	149.79	149.79	0.00
Municipal Airport	9.48	9.48	9.48	9.48	0.00
Total Authorized Staffing Levels	1,234.99	1,242.64	1,275.64	1,301.64	26.00

MESQUITE
T E X A S
Real. Texas. Flavor.

Budget Message

City Council Strategic Goals & Objectives
City Manager's Letter
Budget Overview

MESQUITE
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The City Council adopted the City of Mesquite Strategic Goals and Objectives on May 20, 2019. These goals and objectives are used by staff to prioritize the budget for programs and services starting with fiscal year 2019-20.

2019-2020 STRATEGIC GOALS AND OBJECTIVES



SAFE COMMUNITY

- | | | | |
|-----|---|-----|--|
| 1.1 | Maintain staffing levels in Police and Fire that provide for effective response times | 1.3 | Ensure Fire and Police have the most advanced equipment and technology to address public safety in the community |
| 1.2 | Develop a culture and system of community policing that enhances trust in public safety | 1.4 | Identify long-term capital needs for expansion of Fire and Police services in Trinity Pointe |

ATTRACTIVE NEIGHBORHOODS

- | | | | |
|-----|--|-----|---|
| 2.1 | Maintain staffing and programs that promote maintenance of commercial and residential property | 2.3 | Evaluate and improve regulations that impact neighborhood appearance |
| 2.2 | Promote collaboration in neighborhoods through identification and regular opportunities to meet and discuss issues | 2.4 | Establish an ongoing education program on property maintenance and appearance regulation |
| | | 2.5 | Develop policies that promote well-designed residential neighborhoods with a mixture of housing options and amenities |

IMPROVED TRANSPORTATION AND MOBILITY

- | | | | |
|-----|--|-----|---|
| 3.1 | Enhance the traffic management system with emphasis on improved traffic flow throughout City | 3.2 | Expand and enhance transit options for social and workforce needs |
| | | 3.3 | Expand and repair the thoroughfare and trail network in the City |

VIBRANT ECONOMY

- | | |
|---|---|
| 4.1 Promote investment in new and existing businesses | 4.4 Continue emphasis on Downtown Revitalization |
| 4.2 Develop a long term economic and land use plan for Town East Area | 4.5 Cultivate a robust pool of skilled workers and stakeholder partnerships through the BRE Program |
| 4.3 Promote revitalization of targeted retail and business centers | 4.6 Develop a long range plan for the Mesquite Metro Airport |

HIGH PERFORMING/TRANSPARENT GOVERNMENT

- | | |
|--|--|
| 5.1 Actively engage with residents in both English and Spanish on programs, events and issues within the community | 5.3 Maintain and implement best practices for financial and communication transparency |
| 5.2 Maintain adequate financial reserves and long range financial plans | 5.4 Recruit, retain and develop a diverse municipal workforce |
| | 5.5 Enhance service delivery through data driven analysis and program evaluation |

QUALITY RECREATION AND CULTURE

- | | |
|--|--|
| 6.1 Develop long range plans for Parks, Libraries and Arts | 6.3 Improve community involvement in cultural and recreational programs and activities |
| 6.2 Identify opportunities for green space and recreational amenities in areas with limited access to parks and open space | |

MESQUITE

T E X A S

Real. Texas. Flavor.

- Bruce Archer**
Mayor
- Robert Miklos**
Mayor Pro Tem
- Daniel Aleman, Jr.**
Deputy Mayor
Pro Tem
- Sherry Wisdom**
Councilmember
- Kenny Green**
Councilmember
- Tandy Boroughs**
Councilmember
- B.W. Smith**
Councilmember
- Cliff Keheley**
City Manager

October 1, 2021

Honorable Mayor and City Council:

The City continues to experience significant growth in new business, commercial and residential construction, as well as expansion of existing buildings and businesses. A growing City requires additional infrastructure needs to meet demands of the community. As a result, the 2021-22 budget focuses on meeting this demand and preparing for the growth expected over the next decade.

The City continued its implementation of the Budgeting for Outcomes (BFO) methodology for the 2021-22 Budget to guide the organization and address the needs of the community. In preparing the budget, the City followed the performance management model of success to better address the needs of the community.



Part of this process includes gaining insight on priorities of the community through citizen input and surveys. City management used the results of the Community Attitude and Satisfaction Survey that was conducted in the fall of 2019 along with Citizen Budget Priorities Survey that was conducted during June and July 2021 leading up to the Budget Town Hall meeting in July 2021. This information provided objectivity in the preparation of the 2021-22 budget. The City continued to address the Strategic Goals and Objectives set by City Council which include Safe Community, Attractive Neighborhoods, Improved Transportation and Mobility, Vibrant Economy, High Performing/Transparent Government and Quality Recreation and Culture with the top priorities of public safety and street maintenance for fiscal year 2021-22.



For fiscal year 2021-22, City Council adopted a budget on August 16, 2021 that required a tax election for voter approval to maintain the current tax rate of \$.70862 per \$100 valuation. With this election the below programs and services can be expanded.

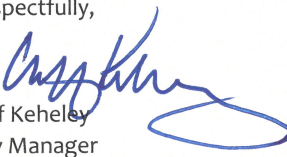
- Five additional Mesquite Police Officer positions to increase neighborhood patrols.
- Ten additional Mesquite Fire Department positions for faster and safer response times to calls for service.
- Additional funding for repairs of city streets and alleys.
- Improved security from cyberattacks to City computers that have sensitive data and access to operations

In addition, the 2021-22 budget includes three percent merit increases for all General Government employees on their anniversary date and five percent merit increases for all sworn public safety positions on January 1, 2022.

The Budget Message section of this document will provide more information regarding the development of the budget using the BFO process, issues, and challenges that the City is facing, new revenues, changes in staffing and compensation, along with an explanation of projected revenues, expenditures, and fund balances.

I would like to thank City staff for their commitment to providing high quality customer experiences for our citizens during this difficult and historic pandemic, and I appreciate the City Council's leadership, direction, vision, and support to City staff in meeting the needs of our growing community.

Respectfully,

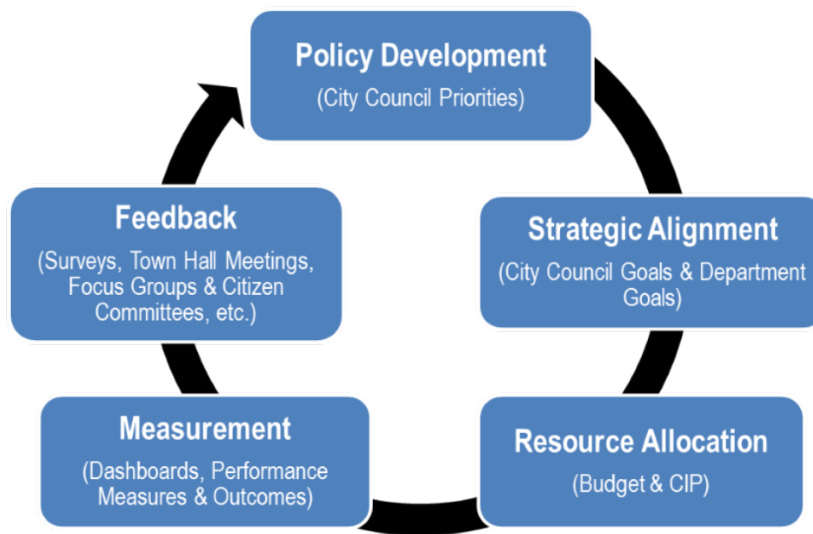

Cliff Keheley
City Manager

BUDGET OVERVIEW

Budget Development

This year's budget development marks the sixth year of implementing a hybrid form of the budgeting process known as Budgeting for Outcomes (BFO). The organization has been transforming its operations and culture under a performance management framework by involving greater citizen participation and community engagement in order to better align City resources with the City Council's strategic goals and objectives.

BFO is a performance budgeting process that begins with identifying priorities that reflect the outcomes citizens want, based on collaborative input, and then leads to the development of strategies and programs aimed at accomplishing those priorities. Proposed programs and services are then ranked according to this strategic alignment and are funded within each major, high-level priority, based on their prospects for achieving desired results. Critical to this process is the ongoing measurement and evaluation of program performance to determine the effectiveness of adopted strategies and programs. These key performance measures will be published within the Transparency Portal on the City's website homepage as a visual "dashboard" that will show the public how the City is progressing towards achieving its goals.



Performance Management: better integrates management and policy-making processes; focuses on achieving improved results for the community; and ensures goals, programs, activities, and resources are aligned with priorities.

In the Fall of 2017, the City launched its first of three Community Attitude and Satisfaction Survey in order to better understand the priorities and needs of its residents. The purpose of the survey is to assess citizen satisfaction with the delivery of major services, set a baseline for future benchmark performance measurements, compare Mesquite's performance with other communities regionally and nationally and help to determine priorities for the community. Since

then, the City has conducted two more community surveys to continue gathering citizen input and feedback on City programs and services with the most recent one in the Fall of 2019. The highlights of the 2019 Mesquite Community survey include:

- Sixty-one percent of residents rated the quality of life in Mesquite as an excellent or good place to live and 53 percent indicated that it is an excellent or good place to raise children.
- Mesquite rates 14 percent above the Texas average and 7 percent above the United States average in the value residents feel they receive for City taxes they pay.
- Mesquite rates 23 percent above the Texas average and 21 percent above the United States average in customer service provided by City employees.
- Citizens noted their top priorities for City Services are maintenance of streets and sidewalks, environmental code enforcement, and public safety.

A complete report of the 2019 survey is available on the City's website or by clicking the link below:

[2019 Mesquite Community Survey](#)

Results of the survey allow the City to objectively begin the budget process with an understanding of the citizens perspective of top issues facing the City, top priorities for City services and their overall satisfaction with City services. The community survey will be conducted every other fiscal year; therefore, the next citizen survey is budgeted for fiscal year 2022.

The next step in the hybrid BFO process is multi-year revenue projections completed by February. These revenue projections effectively set the amount available for the City Council to “purchase” new programs and services that will help achieve their key strategic outcomes. The strategic plan becomes the directional basis for the various budget requests (a.k.a. Budget Offers) the organization submits for consideration in the budget. From March through April, City staff collaborate across department and division silos to prepare budget offers in response to the strategic plan to answer five key questions when developing their offers: (1) What outcomes will be produced if their offer is funded? (2) What is their plan for producing those outcomes? (3) What problem are they solving for Mesquite? (4) How will they know if they are on track and successful? and (5) What are the consequences of not funding the offer? Going forward, a much greater effort will be made on including performance measures that measure program effectiveness and progress toward defined targets and results. During the first years of implementation, this process has applied to how new revenues are allocated; however, a true BFO process is much like a zero-based budget process. BFO principles are being applied gradually and incrementally over time as the organizational culture begins to change and transform.

During May, the Budget Office works closely with City staff to refine their budget offers to be as efficient and effective as possible and then during May and June, budget offers are reviewed by the City management team and scored according to specific criteria, such as the impact the new program will have on the community, its alignment with a strategic or department goals, whether there’s a clear, feasible plan or strategy to accomplish the outcome, and whether each outcome

has an associated performance measure that can allow staff to benchmark performance over time. The management team will then rank all budget offers, starting with the highest scoring offer at top and moving down according to priority until available funds are allocated. The allocated budget offers are then recommended for inclusion in the City Manager's recommended budget.

In an effort to include citizens throughout the budget process, a Citizen Budget Priorities Survey is conducted at the end of June leading up to the Budget Town Hall meeting that is normally scheduled during the month of July. In addition to the Budget Town Hall meeting, the City prepared a budget educational video to go along with the Citizen Budget Priorities survey. The video along with the results of the survey for fiscal year 2022 are available on the City Website or by clicking the links below:

[Budget Educational Video](#)

[Citizen Budget Priorities Survey Results](#)

As indicated with the community survey, the results of the Citizen Budget Priorities Survey showed public safety and street maintenance are the top priorities with citizen support in paying more to improve the quality of top priorities. This survey also provided insight regarding programs and services that citizens believed could be reduced or eliminated.

This year City staff conducted an in-person town hall meeting on July 13, 2021. At this year's town hall meeting, City staff briefed the public on the budget process including the City Manager's model of success, City Council's priorities, budget challenges, important budget dates for citizens, results of the Citizen Budget Priorities Survey, the annual budget process along with services provided by the City. Throughout the presentation citizens could participate in a polling exercise to learn more about the budget process as well as be engaged in the budget process. Following the presentation, was a question and answer session to allow more citizen input. The video of the event is available on the City Website or by clicking the link below:

[Budget Town Hall Meeting Video](#)

The next step of the budget process is the budget workshop in order to brief the City Council on the proposed strategies for the budget and accumulate their recommendations for the budget. At this year's budget workshop held on July 17, 2021, City management and staff briefed the City Council on the City's current state with two possible budget proposals for fiscal year 2022. One that required a tax rate election and the other that did not. Strategies were presented to continue making progress towards City Council's goals and objectives. From this, City Council gave direction on programs and services that they would like included in the City Manager's recommended budget and a tax rate decision for fiscal year 2022. The City Manager's recommended budget was submitted to the City Council prior to August 15 in accordance with City Charter requirements. In addition to the Budget Workshop, the City Council held three public hearings on the proposed budget with the final one on August 2, 2021 and adopted the 2021-22 budget at the Council meeting on August 16, 2021 based on a decision to approve a budget that required a tax rate election in November for citizen's approval.

In future years, the budget process will include more active engagement of the community, through various focus groups and stakeholder meetings related to specific goal strategies, and other forms of community outreach like the quarterly town hall meetings. The City's future plan is to develop a Community Vision and Strategic Plan. This will create a unifying vision that outlines the overall direction for the community, identify strategies to achieve that vision and highlight a short-term action plan to accomplish the long-term vision for the next 10, 20 or 50 years. This process includes setting the vision, asking for community input, developing goals and objectives, integrating the plan into daily operations and finally measuring and reporting. In addition, once the budget is adopted, the management team will meet with City staff on a quarterly basis to review and evaluate each program to assess and/or refine strategies and communicate performance results to the City Council and the public via metrics, performance dashboards and various reports. In this way, based on collaboration, transparency and efficiency, the BFO process will ensure that the City delivers the services that matter most to the residents of Mesquite.

Issues and Challenges

One of the main challenges facing the City of Mesquite for fiscal year 2021-22 and future years is keeping up with growth in the City. Ten thousand plus homes are expected to be added to the City within the next decade as well as large growth in the City's industrial sector in the next three to ten years. For fiscal year 2020-21, the City's growth included 132 new businesses, 747 new primary building residential permits, 79 new primary commercial building permits along with thousands of additions and remodels for existing residential and commercial buildings. Growth requires additional staffing and infrastructure needs to keep up with the demands of the community. For fiscal year 2021-22, the City sought voter approval to maintain the tax rate in order to add more public safety, improve street infrastructure and improve cybersecurity protection. These types of additions will be needed in future years to stay ahead of growth in the City.

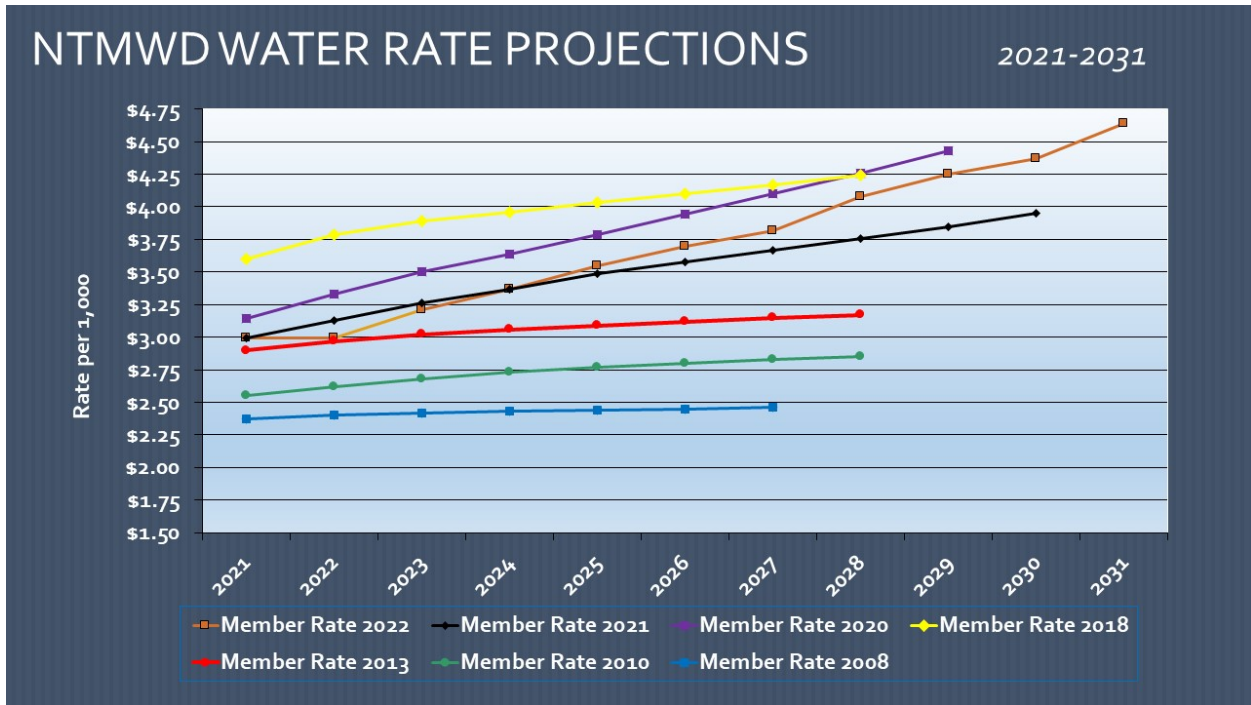
This segues into the next challenge for the City of making sure operating funds and internal service funds have adequate reserve fund balances to withstand certain risk factors. In 2019, the City contracted with GFOA to conduct a risk based analysis for the following funds: General Fund, Water and Sewer Fund, and Group Medical Insurance Fund. From this analysis, the City updated its financial policies during fiscal year 2019 to provide a plan of action in order to improve fund balance reserves for the future. In addition, City Council adopted an Annual Budget and Long Range Plans policy that requires the Finance Department to prepare long range financial plans for all operating funds and internal service funds each year during the budget process. Updated financial policies along with long range financial plans for these funds will strengthen the financial condition of the City and make sure that it can weather future downturns in the economy as well as other risks such as legislative changes or the recent coronavirus pandemic and prepare for growth.. The fund reserve policies along with long range financial plans are critical to the budget process. These policies and long-range conservative budgeting plans helped us to weather the storm of the coronavirus pandemic and helped prepare for the legislative changes for Texas Senate Bill 2 that became effective with the 2020-21 budget.

Senate Bill 2 placed a 3.5 percent tax cap on property tax value increases that can be realized without a voter approval. In the past it was eight percent, so this minimizes the increase in revenues from property taxes without voter approval. Financial policies and long-term planning are an important part of the process to look ahead several years to see the impact of budgetary changes on the City's financial position long-term especially with the growth anticipated in the next several years.

A major issue facing Mesquite, and all of north Texas, is the rising cost of water. The City is one of 13 cities that are members of the North Texas Municipal Water District (NTMWD), a regional supplier of wholesale treated water for its member cities as well as additional customer cities and special districts, which together comprise over 1.8 million individual consumers. NTMWD sets its rates at cost, with no profits or taxes included. The District was created in 1951 during the historic seven-year drought of 1949-1956, and the rate structure that member cities and the District contractually agreed to was based upon a commonly used rate design principle called "Take or Pay."

NTMWD's rate structure was based on the premise that by contract with its member cities, it must be able to guarantee the delivery to any member city the amount of water that it needs at any given time. Take or Pay is a common rate design for such long-term contracts that adds security for both parties, whereby the service provider is ensured adequate revenues to recover what it will invest over time and the buyer is guaranteed security of supply. Under the NTMWD rate design, guaranteed supply to a city was based on how much water the city needs measured by "peak demand." Peak demand is the highest total consumption in any given year in terms of total gallons a city uses (people consume) and is the level of demand that NTMWD must plan for and meet in future years. By contract, yearly peak demand established the "minimum" amount that a city must pay NTMWD in order for the District to recover its investment overtime. For Mesquite, the "minimum" or peak demand was established during one of the hottest summers on record when the city consumed 8,297,666,000 gallons. Per the NTMWD contract, as the peak demand went up, a new minimum consumption amount was established. Contractually, Mesquite had to pay for 8,297,666,000 gallons each year even though the City may have only consumed 5 billion or 6 billion a year due to water conservation measures, change in residential watering habits, etc. In fact, Mesquite has not come close to consuming its contractual minimum of 8,297,666,000 gallons per year for over 19 years.

From the NTMWD's point of view, they must establish rates to generate current and future revenues to finance these vast capital improvements that must be built over time and which cover over 2,200 square miles across ten counties and will ultimately serve an estimated 3.7 million in the next 50 years. The Take or Pay rate structure ensured NTMWD could finance these improvements and at the same time guarantee a member city will get as much water as it needs. However, over the past several years with water conservation measures and changes in residential watering habits, internal inequities became more noticeable among member cities. In addition, NTMWD projects the current wholesale rate of \$2.99 to increase about 55 percent to \$4.64 by the year 2031. The chart below is NTMWD's own projections for wholesale water rate increases to the year 2031.



Leaders from all member cities began to address this internal inequity issue and approached the District on developing a newer, up-to-date rate design. By contract, NTMWD could not change the rate design unless all 13-member cities each vote favorably on one rate model. As anticipated, it was a challenge for all 13-member cities to come to an agreement; therefore, in December 2016, the City of Mesquite joined Plano, Frisco and Richardson in requesting the Public Utility Commission of Texas (PUCT) to conduct a review of the water rates charged by the NTMWD to its member cities and the methodology used to establish those rates. The PUCT accepted the appeal in June 2017 and sent the case to the State Office of Administrative Hearings (SOAH) for further proceedings.

After years of discussions, the 13 member cities and NTMWD were able to negotiate an amended contract and settlement agreement that has now been approved by the city councils of all 13 member cities and the NTMWD Board of Directors. The new allocation method developed by the cities will gradually adjust the annual minimums over the next seven years to more closely align the basis for a member city’s portion of the overall system costs with the historical actual consumption of each city. Then, starting in 2029, the contractual allocation method will transition to a combination of the newly established annual minimums and actual water used. Beginning in 2033, the annual minimum for each city will be based on a five-year rolling average of actual consumption. On October 29, 2020, The NTMWD and the 13 member cities announced their agreement on an amended wholesale water services contract and participated in a ceremonial signing of the agreement along with a separate agreement to settle the PUCT wholesale water rate cases. The new methodology will allow the City of Mesquite to better control its water and sewer rates to ensure the local system meets the needs of its customers. The City's Minimum Annual Demand for fiscal year 2021-22 is 8,254,231,000 gallons which is a decrease of 43,435,000 gallons. With economic uncertainty associated with

the ongoing coronavirus pandemic and unprecedented state-wide winter storm event, NTMWD did not increase their water rates for fiscal year 2021-22; therefore, the City did not increase water or sewer rates to its customers for fiscal year 2021-22.

Another continuing issue is the rising costs of health care. The City is self-insured and employees contribute a portion of their wages to pay for medical and dental insurance premiums with the City contributing a portion of the costs as a benefit. At the beginning of fiscal year 2009-10, the City's Group Medical Insurance Fund held a fund reserve of \$1.3 million, but this fund balance was completely eliminated in just one year due to a dramatic spike in health claims. Between 2012 and 2014, moderate increases in employee health care premiums and changes in employee, dependent and retiree benefits helped to rebuild the fund balance back to \$300,000. However, the past several years health care costs have spiked again due to a dramatic increase in the number of claims for catastrophic illnesses, leaving the fund in a deficit. To help minimize the impact of these cost increases, the City switched health care providers, made plan adjustments, increased the City's contribution as well as increased rates for employees and retirees. These steps will help bring this internal service fund balance back to a positive position within the next several years; however, long-term, health care costs will only continue to rise, and the City will likely see additional spikes in claims activity. As a result, the City contracted with the Government Finance Officers Association (GFOA) to conduct a risk based analysis and help the City in determining appropriate fund balance reserves for funds like the Group Medical Insurance Fund. In January 2019, the City Council adopted a fund balance reserve policy for the City's internal service funds that requires adequate revenues to cover expenditures each operating year with a plan to fund reserves from excess revenues over expenditures as well as one-time revenue sources. Per the policy, continuous improvements shall be shown each year to reduce the deficit with a goal of a minimum level of working capital equivalent to three months of regular, on-going operating expenses. For fiscal year 2021-22, the budget includes \$550,000 transfer in from the General Fund along with an increase in employer contributions from new positions added to the budget and three percent rate increase for retiree contributions which is adequate to cover projected expenditures for the operating year.

Lastly, managing the general government debt capacity is another challenge for the City. Like most municipalities, the City of Mesquite issues tax exempt bonds for capital projects. It is the best way to manage the impact of fluctuations in capital needs on the tax rate from year to year and allows taxpayers that will benefit from the project to help in paying for the project over the life of the asset. With aging infrastructure and rising costs to replace or reconstruct infrastructure there is more demand for projects than debt capacity available for the City; therefore, the City is having to look at new revenue resources and identify infrastructure financing strategies to manage the need. Long-range financial plans along with capital improvement plans help to manage this challenge.

City of Mesquite
Long Range Financial Plan / General Fund
Fiscal Year 2022-2027

	Fiscal Year Actual 2019-20	Fiscal Year Amended 2020-21	Fiscal Year Adopted 2021-22	Fiscal Year Projected 2022-23	Fiscal Year Projected 2023-24	Fiscal Year Projected 2024-25	Fiscal Year Projected 2025-26	Fiscal Year Projected 2026-27
Revenues:								
General Property Taxes	\$ 60,400,333	\$62,658,410	\$68,100,270	\$70,824,281	\$73,657,252	\$76,603,542	\$79,667,684	\$82,854,391
Gross Receipts Taxes	7,185,580	7,115,000	7,115,000	7,157,690	7,200,636	7,243,840	7,287,303	7,331,027
City Sales Taxes	34,196,750	36,010,000	36,226,060	36,443,416	36,662,077	36,882,049	37,103,342	37,325,962
Licenses and Permits	2,820,099	3,367,790	3,367,790	3,637,213	3,928,190	4,242,445	4,581,841	4,948,388
Fines and Forfeitures	2,935,786	2,955,000	3,005,000	3,023,030	3,041,168	3,059,415	3,077,772	3,096,238
Interest Income	460,490	124,000	124,000	124,744	125,492	126,245	127,003	127,765
Charges for Current Service	15,139,901	16,525,780	17,607,710	18,135,941	18,680,020	19,240,420	19,817,633	20,412,162
Other Revenues	1,942,111	832,600	852,600	857,716	862,862	868,039	873,247	878,487
Contributions and Donations	72,529	1,550	89,000	89,534	90,071	90,612	91,155	91,702
Intergovernmental Revenues	142,455	0	0	0	0	0	0	0
Transfers In	1,171,000	1,285,000	1,285,000	1,292,710	1,300,466	1,308,269	1,316,119	1,324,015
Enterprise Funds PILOT	5,041,160	5,146,780	5,184,700	5,236,547	5,288,912	5,341,802	5,395,220	5,449,172
Total Revenues	\$131,508,194	\$136,021,910	\$142,957,130	\$146,822,822	\$150,837,146	\$155,006,678	\$159,338,319	\$163,839,309
Operating Expenditures:								
General Government	\$ 13,708,547	\$14,537,750	\$15,048,020	\$15,123,260	\$15,576,958	\$15,654,843	\$16,124,488	\$16,608,223
Housing and Community Services	1,981,332	2,065,640	2,255,110	2,266,386	2,334,377	2,346,049	2,416,430	2,488,923
Neighborhood Services	1,363,644	1,801,180	2,042,830	2,053,044	2,114,635	2,125,209	2,188,965	2,254,634
Library Services	2,317,712	2,578,810	2,759,630	2,773,428	2,856,631	2,870,914	2,957,042	3,045,753
Fire Service	27,485,038	32,126,690	33,549,790	33,940,809	35,598,015	36,267,440	37,442,562	38,745,506
Police Service	37,770,300	41,078,830	43,732,620	44,067,713	45,485,832	45,816,731	47,291,396	48,835,497
Public Works	13,828,580	15,188,420	15,517,860	15,595,449	16,063,313	16,143,629	16,627,938	17,126,776
Planning and Development	3,203,185	3,298,970	3,412,620	3,429,683	3,532,574	3,550,236	3,656,744	3,766,446
Parks and Recreation	1,747,011	4,112,730	4,256,460	4,277,742	4,406,075	4,428,105	4,560,948	4,697,777
Other Expenditures	4,230,049	4,965,760	3,835,120	3,854,296	3,969,924	3,989,774	4,109,467	4,232,751
Cost Allocation Reimbursement	(4,259,940)	(3,697,980)	(3,147,780)	(2,600,163)	(2,264,044)	(2,316,964)	(2,371,474)	(1,927,618)
Transfers Out - Debt	18,064,000	17,316,040	20,193,710	20,423,133	21,004,079	21,453,377	21,451,657	20,964,998
Transfers Out - Other	6,350,000	550,000	600,000	50,000	50,000	50,000	50,000	50,000
Total Expenditures	\$127,789,458	\$135,922,840	\$144,055,990	\$145,254,780	\$150,728,369	\$152,379,343	\$156,506,163	\$160,889,666
Excess (Deficiency) Revenues								
Over Expenditures	\$ 3,718,736	\$ 99,070	\$(1,098,860)	\$ 1,568,042	\$ 108,777	\$ 2,627,335	\$ 2,832,156	\$ 2,949,643
Unassigned Beginning Fund Balance								
	\$ 20,712,994	\$24,504,711	\$24,603,781	\$23,504,921	\$25,072,963	\$25,181,740	\$27,809,075	\$30,641,231
Change in Unassigned Fund Balance								
	3,791,717	99,070	(1,098,860)	1,568,042	108,777	2,627,335	2,832,156	2,949,643
Unassigned Ending Fund Balance								
	\$ 24,504,711	\$24,603,781	\$23,504,921	\$25,072,963	\$25,181,740	\$27,809,075	\$30,641,231	\$33,590,874
Non-spendable/Assigned Beginning Fund Balance								
	\$ 1,982,301	\$ 1,909,320	\$ 1,909,320	\$ 1,909,320	\$ 1,909,320	\$ 1,909,320	\$ 1,909,320	\$ 1,909,320
Change in Non-spendable/Assigned Fund Balance								
	(72,981)	0	0	0	0	0	0	0
Non-spendable/Assigned Ending Fund Balance								
	\$ 1,909,320	\$ 1,909,320	\$ 1,909,320	\$ 1,909,320	\$ 1,909,320	\$ 1,909,320	\$ 1,909,320	\$ 1,909,320
Total Fund Balance								
	\$ 26,414,031	\$26,513,101	\$25,414,241	\$26,982,283	\$27,091,060	\$29,718,395	\$32,550,551	\$35,500,194
Days of Working Capital (Unassigned)								
	68	66	60	62	61	65	70	75

Days of Working Capital Goal = 60 - 90 days

Debt Service as % of Revenues	13.7%	12.7%	14.1%	13.9%	13.9%	13.8%	13.5%	12.8%
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Debt service cost shall not exceed 25% of operating revenues

City of Mesquite
Long Range Financial Plan / General Fund Continued
Fiscal Year 2022-2027

Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
Actual	Amended	Adopted	Projected	Projected	Projected	Projected	Projected
2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27

Assumptions:

General Property Taxes revenue growth			4.00 %	4.00 %	4.00 %	4.00 %	4.00 %
City Sales Tax revenue growth			0.60 %	0.60 %	0.60 %	0.60 %	0.60 %
Expenditure growth in all departments			0.50 %	3.00 %	0.50 %	3.00 %	3.00 %

All other expenditures are set numbers and Transfer Out for Debt Service is based on Debt Service Schedule.

City of Mesquite
Long Range Financial Plan / Water and Sewer Operating Fund
Fiscal Year 2022-2027

	Fiscal Year Actual 2019-20	Fiscal Year Amended 2020-21	Fiscal Year Adopted 2021-22	Fiscal Year Projected 2022-23	Fiscal Year Projected 2023-24	Fiscal Year Projected 2024-25	Fiscal Year Projected 2025-26	Fiscal Year Projected 2026-27
Revenues:								
Water Sales	\$38,429,186	\$37,674,860	\$38,229,260	\$38,229,260	\$39,949,577	\$41,747,308	\$43,834,673	\$46,026,407
Water Revenue Increase	0	0	0	1,720,317	1,797,731	2,087,365	2,191,734	2,301,320
Water Sales from AMI Project	0	0	0	0	1,351,041	2,702,083	4,053,124	5,404,165
Water Tap and Connections	87,060	90,000	90,000	93,600	97,344	101,238	105,287	109,499
Penalties and Admin Fees	759,235	700,000	700,000	728,000	757,120	787,405	818,901	851,657
Collection/Charged off Bills	14,208	10,000	10,000	10,400	10,816	11,249	11,699	12,167
Reconnect Fees & Transfer Fees	241,189	301,000	398,000	413,920	430,477	447,696	465,604	484,228
Sale of Bulk Water	1,856,507	2,000,000	2,000,000	2,080,000	2,163,200	2,249,728	2,339,717	2,433,306
Sewer Service Charges	30,576,614	29,780,000	30,642,220	30,642,220	32,021,120	33,462,070	35,135,174	36,891,933
Sewer Service Revenue Increase	0	0	0	1,378,900	1,440,950	1,673,104	1,756,759	1,844,597
Sewer Backflow Inspections	64,775	60,000	60,000	62,400	64,896	67,492	70,192	72,999
Interest Income	519,221	125,000	125,000	130,000	135,200	140,608	146,232	152,082
Lower East Fork Sewer Line	1,380,576	1,500,000	1,511,000	1,532,840	1,628,380	1,686,850	708,670	728,250
Other Non-Operating	667,244	250,000	300,000	312,000	324,480	337,459	350,958	364,996
Total Revenues	\$74,595,815	\$72,490,860	\$74,065,480	\$77,333,857	\$82,172,332	\$87,501,655	\$91,988,724	\$97,677,606
Operating Expenditures:								
Finance - Utility Billing	\$ 2,742,939	\$ 2,560,730	\$ 2,414,620	\$ 2,139,559	\$ 1,816,245	\$ 1,870,733	\$ 1,926,855	\$ 1,984,660
Water and Sewer Administration	649,811	775,300	827,540	852,366	877,937	904,275	931,404	959,346
Water and Sewer Engineering	108,315	116,730	260,870	268,696	276,757	285,060	293,611	302,420
Water and Sewer Streets	171,226	178,420	197,320	203,240	209,337	215,617	222,085	228,748
Infrastructure Maintenance	173,791	134,180	0	0	0	0	0	0
GIS Operations	664,620	788,490	858,630	884,389	910,921	938,248	966,396	995,387
Water Production - All Other net Rebate	1,441,380	1,679,130	1,847,230	1,902,647	1,959,726	2,018,518	2,079,074	2,141,446
Water Production - NTMWD Water	23,714,821	25,000,000	25,000,000	26,750,000	28,087,500	29,491,875	30,671,550	31,591,697
Meter Services	1,132,340	1,198,170	1,236,620	1,273,719	1,311,930	1,351,288	1,391,827	1,433,582
Water Distribution	2,261,915	2,217,240	2,488,380	2,563,031	2,639,922	2,719,120	2,800,694	2,884,714
Wastewater Collection	1,653,006	1,798,100	2,091,110	2,153,843	2,218,459	2,285,012	2,353,563	2,424,170
Wastewater Treatment - Dallas	46,480	105,000	109,200	112,476	115,850	119,326	122,906	126,593
Wastewater Treatment - NTMWD	9,226,049	9,631,170	10,593,860	11,229,492	12,015,556	12,976,800	14,014,945	15,136,140
Chiller Plant Operations	382,268	416,450	416,450	428,944	441,812	455,066	468,718	482,780
Water and Sewer Capital	593,499	589,540	1,378,820	750,000	750,000	750,000	750,000	750,000
Lower East Fork Sewer Line	1,387,942	1,500,000	1,511,000	1,532,840	1,628,380	1,686,850	708,670	728,250
Cost Allocation	5,870,400	5,928,520	5,987,590	6,167,218	6,352,234	6,542,801	6,739,085	6,941,258
Transfer Out - GO Debt Service	1,030,000	481,170	730,220	730,224	487,894	837,267	537,007	537,007
Transfer Out - W/S Debt Service	9,730,160	9,689,220	11,804,890	13,976,969	16,382,231	17,064,006	18,127,844	18,955,569
Transfer Out - General Liability Fund	1,235,900	989,480	750,000	500,000	500,000	500,000	500,000	0
Reserves	969,595	920,450	1,254,000	1,291,620	1,330,369	1,370,280	1,411,388	1,453,730
Total Expenditures	\$65,186,457	\$66,697,490	\$71,758,350	\$75,711,273	\$80,313,060	\$84,382,142	\$87,017,622	\$90,057,497
Excess (Deficiency) Revenues								
Over Expenditures	\$ 9,409,358	\$ 5,793,370	\$ 2,307,130	\$ 1,622,584	\$ 1,859,272	\$ 3,119,513	\$ 4,971,102	\$ 7,620,109
Working Capital, October 1	\$39,673,215	\$49,082,573	\$54,875,943	\$57,183,073	\$58,805,657	\$60,664,929	\$63,784,442	\$68,755,544
Working Capital, September 30	\$49,082,573	\$54,875,943	\$57,183,073	\$58,805,657	\$60,664,929	\$63,784,442	\$68,755,544	\$76,375,653

City of Mesquite
Long Range Financial Plan / Water and Sewer Operating Fund Continued
Fiscal Year 2022-2027

	Fiscal Year Actual 2019-20	Fiscal Year Amended 2020-21	Fiscal Year Adopted 2021-22	Fiscal Year Projected 2022-23	Fiscal Year Projected 2023-24	Fiscal Year Projected 2024-25	Fiscal Year Projected 2025-26	Fiscal Year Projected 2026-27
Days of Working Capital	240	276	282	278	269	266	273	285
Working Capital as % of Expenditures	75.30%	82.28%	79.69%	77.67%	75.54%	75.59%	79.01%	84.81%
Days of Working Capital Reserve Policy = 60 - 250 Days; minimum 25% of operating expenses including transfers out								
All In Debt Service Coverage Ratio	1.23	1.11	1.04	1.02	1.02	1.05	1.08	1.12
Target All In Coverage Ratio = 1.10 or higher								
Avg Annual Debt Service Coverage Ratio	2.68	2.10	1.54	1.50	1.69	1.76	1.93	2.12
Required Average Coverage Ratio = 1.50 or higher								
<u>Assumptions:</u>								
Revenue Rate Increase - Water	4.50 %	0.00 %	0.00 %	4.50 %	4.50 %	5.00 %	5.00 %	5.00 %
Revenue Rate Increase - Wastewater	4.50 %	0.00 %	0.00 %	4.50 %	4.50 %	5.00 %	5.00 %	5.00 %
Cost Increase (%) NTMWD - Water	10.10 %	0.00 %	0.00 %	7.00 %	5.00 %	5.00 %	4.00 %	3.00 %
Cost Increase (%) NTMWD - Wastewater	6.00 %	0.00 %	7.00 %	6.00 %	7.00 %	8.00 %	8.00 %	8.00 %
3% increase in expenditures				3.00 %	3.00 %	3.00 %	3.00 %	3.00 %

City of Mesquite
Long Range Financial Plan / Drainage Utility District Operating Fund
Fiscal Year 2022-2027

	Fiscal Year Actual 2019-20	Fiscal Year Amended 2020-21	Fiscal Year Adopted 2021-22	Fiscal Year Projected 2022-23	Fiscal Year Projected 2023-24	Fiscal Year Projected 2024-25	Fiscal Year Projected 2025-26	Fiscal Year Projected 2024-25
Revenues:								
Interest Income	\$ 18,819	\$ 5,000	\$ 5,000	\$ 5,000	\$ 7,500	\$ 10,000	\$ 12,500	\$ 15,000
Residential Drainage Fees	2,308,715	2,236,130	2,236,130	2,269,672	2,303,717	2,338,273	2,373,347	2,408,947
Commercial Drainage Fees	2,492,799	2,660,000	2,850,000	2,892,750	2,936,141	2,980,183	3,024,886	3,070,259
Total Revenues	\$4,820,333	\$4,901,130	\$5,091,130	\$5,167,422	\$5,247,358	\$5,328,456	\$5,410,733	\$5,494,206
Operating Expenditures:								
TPDES Permit Program Operations	\$ 674,824	\$ 752,660	\$ 857,900	\$ 883,637	\$ 910,146	\$ 937,450	\$ 965,574	\$ 994,541
Street Sweeping Program	229,598	209,350	258,270	266,018	273,999	282,219	290,685	299,406
Drainage Maintenance & Construction	127,603	103,680	249,760	257,253	264,970	272,919	281,107	289,540
Capital Outlay	198,663	134,350	286,300	150,000	150,000	150,000	150,000	150,000
Cost Allocation	574,800	674,270	708,890	730,157	752,061	774,623	797,862	821,798
Transfer Out - DUD Debt Service Fund	460,610	301,100	301,100	385,050	384,350	382,250	384,650	381,750
Transfer Out - DUD Cash Projects	2,000,000	2,250,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Total Expenditures	\$4,266,098	\$4,425,410	\$5,162,220	\$5,172,115	\$5,235,526	\$5,299,461	\$5,369,878	\$5,437,035
Excess (Deficiency) Revenues								
Over Expenditures	\$ 554,235	\$ 475,720	\$ (71,090)	\$ (4,693)	\$ 11,832	\$ 28,995	\$ 40,855	\$ 57,171
Working Capital, October 1	\$1,079,177	\$1,633,412	\$2,109,132	\$2,038,042	\$2,033,349	\$2,045,181	\$2,074,176	\$2,115,031
Working Capital, September 30	\$1,633,412	\$2,109,132	\$2,038,042	\$2,033,349	\$2,045,181	\$2,074,176	\$2,115,031	\$2,172,202
Days of Working Capital	124	157	146	144	142	142	143	144
Working Capital as % of Expenditures	38.29%	47.66%	39.48%	39.31%	39.06%	39.14%	39.39%	39.95%
Days of Working Capital Reserve Policy = 60 - 250 Days; minimum 25% of operating expenses including transfers out								
Avg Annual Debt Service Coverage Ratio	5.66	5.68	3.90	3.94	3.98	4.03	4.08	4.14

Required Average Coverage Ratio = 1.25 or higher

Assumptions:

Residential Drainage Fee Increase	\$0.00	1.50 %	1.50 %	1.50 %	1.50 %	1.50 %	1.50 %
Commercial Drainage Fee Increase	\$0.01	1.50 %	1.50 %	1.50 %	1.50 %	1.50 %	1.50 %
3% increase in all expenditures except for Capital Outlay, Transfer Out to Debt Service and Transfer Out to Cash Projects		3.00 %	3.00 %	3.00 %	3.00 %	3.00 %	3.00 %
Capital Outlay \$150,000 per year starting in FY2023							
Transfer Out to DUD Debt Service is from Debt Service schedule							
Transfer Out to DUD Cash Projects is from Capital Project Planning schedule							

City of Mesquite
Long Range Financial Plan / Airport Operating Fund
Fiscal Year 2022-2027

	Fiscal Year Actual 2019-20	Fiscal Year Amended 2020-21	Fiscal Year Adopted 2021-22	Fiscal Year Projected 2022-23	Fiscal Year Projected 2023-24	Fiscal Year Projected 2024-25	Fiscal Year Projected 2025-26	Fiscal Year Projected 2026-27
Revenues:								
Hangar Rentals	\$ 732,167	\$ 857,500	\$ 923,730	\$ 951,442	\$ 979,985	\$1,009,385	\$1,039,666	\$1,070,856
Tie Downs	17,360	5,940	6,300	6,489	6,684	6,884	7,091	7,303
Fuel Sales	1,174,158	1,274,500	1,590,500	1,670,025	1,753,526	1,841,203	1,933,263	2,029,926
Oil Sales	3,606	4,800	5,000	5,000	5,000	5,000	5,000	5,000
Airport Lease Receipts	26,929	30,020	30,080	29,850	29,850	29,850	29,850	29,850
Airport Tenant Utility Receipts	6,018	7,500	7,500	7,500	7,500	7,500	7,500	7,500
Airport Pilot Supplies	5,035	25,000	40,000	40,000	40,000	40,000	40,000	40,000
Other Revenues	58,447	107,160	50,000	50,000	50,000	50,000	50,000	50,000
Total Revenues	\$2,023,720	\$2,312,420	\$2,653,110	\$2,760,306	\$2,872,545	\$2,989,822	\$3,112,370	\$3,240,435
Operating Expenditures:								
Personal Services	\$ 416,531	\$ 610,060	\$ 643,660	\$ 662,970	\$ 682,859	\$ 703,345	\$ 724,445	\$ 746,178
Supplies - Fuel	629,725	824,500	1,017,500	1,169,018	1,227,468	1,288,842	1,353,284	1,420,948
Supplies - Other	35,299	23,750	26,350	27,141	27,955	28,793	29,657	30,547
Contractual Services	367,714	534,790	561,150	577,985	595,324	613,184	631,579	650,527
Capital Outlay	502,998	8,850	65,150	5,000	5,000	5,000	5,000	5,000
Transfer Out - GO Debt Service Fund	199,810	199,810	318,150	318,150	318,150	318,150	138,690	138,690
Total Expenditures	\$2,152,077	\$2,201,760	\$2,631,960	\$2,760,264	\$2,856,756	\$2,957,314	\$2,882,655	\$2,991,890
Excess (Deficiency) Revenues								
Over Expenditures	\$ (128,357)	\$ 110,660	\$ 21,150	\$ 42	\$ 15,789	\$ 32,508	\$ 229,715	\$ 248,545
Working Capital, October 1	\$ 96,546	\$ (31,811)	\$ 78,849	\$ 99,999	\$ 100,041	\$ 115,830	\$ 148,338	\$ 378,053
Working Capital, September 30	\$ (31,811)	\$ 78,849	\$ 99,999	\$ 100,041	\$ 115,830	\$ 148,338	\$ 378,053	\$ 626,598
Days of Working Capital	(6)	12	14	13	15	18	44	71
Working Capital as % of Expenditures	(1.48%)	3.58%	3.80%	3.62%	4.05%	5.02%	13.11%	20.94%

Days of Working Capital Reserve Policy = 30 - 90 Days; minimum 8.33% of operating expenses including transfers out

Assumptions:

Hanger Rental Sales Growth	3.00 %	3.00 %	3.00 %	3.00 %	3.00 %
Fuel Sales Growth	5.00 %	5.00 %	5.00 %	5.00 %	5.00 %
Fuel Sales Profit Margin of 30%					
3% increase in expenditures except fuel, capital and transfer out to debt service	3.00 %	3.00 %	3.00 %	3.00 %	3.00 %
Fuel cost 70% of fuel sales					
Capital Outlay is \$5,000 per year					
Transfer Out to GO Debt Service is based on Debt Service schedule					

City of Mesquite
Long Range Financial Plan / Golf Course Operating Fund
Fiscal Year 2022-2027

	Fiscal Year Actual 2019-20	Fiscal Year Amended 2020-21	Fiscal Year Adopted 2021-22	Fiscal Year Projected 2022-23	Fiscal Year Projected 2023-24	Fiscal Year Projected 2024-25	Fiscal Year Projected 2025-26	Fiscal Year Projected 2026-27
Revenues:								
Green Fees	\$ 561,924	\$ 640,000	\$ 672,000	\$ 692,160	\$ 712,925	\$ 734,313	\$ 756,342	\$ 779,032
Cart Rental Fees	272,846	348,000	348,000	358,440	369,193	380,269	391,677	403,427
Driving Range Fees	52,861	79,000	79,000	81,370	83,811	86,325	88,915	91,583
Concessions	59,133	64,000	64,000	65,920	67,898	69,935	72,033	74,194
Pro Shop Merchandise Sales	39,967	44,000	44,000	45,320	46,680	48,080	49,522	51,008
Other Revenues	21,775	20,000	20,000	20,600	21,218	21,855	22,510	23,185
Total Revenues	\$1,008,506	\$1,195,000	\$1,227,000	\$1,263,810	\$1,301,725	\$1,340,777	\$1,380,999	\$1,422,429
Operating Expenditures:								
Personal Services	\$ 689,097	\$ 739,260	\$ 779,480	\$ 802,864	\$ 826,950	\$ 851,759	\$ 877,312	\$ 903,631
Supplies - Pro Shop Merchandise	37,814	40,000	40,000	40,788	42,012	43,272	44,570	45,907
Supplies - Other	71,341	101,220	101,220	104,257	107,384	110,606	113,924	117,342
Contractual Services	211,601	207,840	209,060	215,332	221,792	228,446	235,299	242,358
Capital Outlay	0	1,000	1,450	2,000	2,000	3,000	3,000	3,000
Capital Lease - Golf Carts	78,052	78,000	78,000	78,000	85,000	85,000	85,000	85,000
Total Expenditures	\$1,087,905	\$1,167,320	\$1,209,210	\$1,243,241	\$1,285,138	\$1,322,083	\$1,359,105	\$1,397,238
Excess (Deficiency) Revenues								
Over Expenditures	\$ (79,399)	\$ 27,680	\$ 17,790	\$ 20,569	\$ 16,587	\$ 18,694	\$ 21,894	\$ 25,191
Working Capital, October 1	\$ (61,040)	\$ (140,439)	\$ (112,759)	\$ (94,969)	\$ (74,400)	\$ (57,813)	\$ (39,119)	\$ (17,225)
Working Capital, September 30	\$ (140,439)	\$ (112,759)	\$ (94,969)	\$ (74,400)	\$ (57,813)	\$ (39,119)	\$ (17,225)	\$ 7,966
Days of Working Capital	(51)	(34)	(28)	(21)	(16)	(11)	(5)	2
Working Capital as % of Expenditures	(12.91%)	(9.66%)	(7.85%)	(5.98%)	(4.50%)	(2.96%)	(1.27%)	0.57%

Days of Working Capital Reserve Policy = 30 - 90 Days; minimum 8.33% of operating expenses including transfers out

Assumptions:

Revenue increase 3.00 % 3.00 % 3.00 % 3.00 % 3.00 %
3% increase in expenditures except capital outlay and capital lease 3.00 % 3.00 % 3.00 % 3.00 % 3.00 %
Pro Shop Sales profit margin of 20%; Pro Shop Merchandise 80% of sales
Capital Outlay \$2,000 per year beginning in FY2023 and then increase to \$3,000 in FY2025
Capital Lease for golf carts to renew every four years; potential cost increase in FY2024

City of Mesquite
Long Range Financial Plan / Group Medical Insurance Fund
Fiscal Year 2022-2027

	Fiscal Year Actual 2019-20	Fiscal Year Amended 2019-21	Fiscal Year Adopted 2021-22	Fiscal Year Projected 2022-23	Fiscal Year Projected 2023-24	Fiscal Year Projected 2024-25	Fiscal Year Projected 2025-26	Fiscal Year Projected 2026-27
Revenues:								
Transfer In - General Fund	\$ 500,000	\$ 500,000	\$ 550,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Employer Contributions	11,413,570	11,813,040	11,980,200	13,178,220	13,837,131	14,528,988	15,255,437	16,018,209
Employee Contributions	1,736,278	1,811,250	1,811,250	1,992,375	2,091,994	2,196,593	2,306,423	2,421,744
Vision Insurance Premiums	131,201	120,000	120,000	126,000	132,300	120,000	120,000	120,000
Life Insurance Premiums	49,246	55,000	55,000	57,750	60,638	55,000	55,000	55,000
Dental Insurance Premiums	846,706	800,000	800,000	840,000	882,000	800,000	800,000	800,000
Supplemental Life Insurance Premiums	266,570	250,000	250,000	262,500	275,625	250,000	250,000	250,000
Long-term Disability Premiums	114,704	100,000	110,000	115,500	121,275	110,000	110,000	110,000
Health Insurance Surcharges	114,884	110,000	120,000	126,000	132,300	120,000	120,000	120,000
Critical Care Premiums	96,578	90,000	90,000	94,500	99,225	90,000	90,000	90,000
Health Clinic Copays	35,402	32,500	32,500	34,125	35,831	32,500	32,500	32,500
Health Clinic Pharmacy Copays	330,726	330,000	330,000	346,500	363,825	330,000	330,000	330,000
Retirees Medical Insurance Contributions	1,451,262	1,500,750	1,545,750	1,700,325	1,785,341	1,874,608	1,968,339	2,066,756
Health Claims Reimbursements	1,013,425	150,000	150,000	157,500	165,375	150,000	150,000	150,000
Other Revenues	0	0	500,000	0	0	0	0	0
Total Revenues	\$18,100,551	\$17,662,540	\$18,444,700	\$19,031,295	\$19,982,860	\$20,657,689	\$21,587,699	\$22,564,209
Operating Expenditures:								
Health Claims	\$ 8,128,265	\$ 9,860,000	\$10,175,870	\$10,481,146	\$10,795,580	\$11,119,448	\$11,453,031	\$11,796,622
Pharmaceutical	2,054,654	2,250,000	2,350,000	2,420,500	2,493,115	2,567,908	2,644,946	2,724,294
Administrative Fee - Medical	328,453	325,000	341,250	351,488	362,032	372,893	384,080	395,602
HSA Contributions	1,198,900	1,100,000	1,125,000	1,158,750	1,193,513	1,229,318	1,266,197	1,304,183
Health Clinic Operating	492,626	511,000	511,000	526,330	542,120	558,383	575,135	592,389
Stop Loss Coverage Premium	561,783	700,000	770,000	793,100	816,893	841,400	866,642	892,641
Medicare Supplement Premiums	1,164,591	1,100,000	1,166,000	1,200,980	1,237,009	1,274,120	1,312,343	1,351,714
Health Claims - Vision	135,033	127,500	127,500	131,325	135,265	139,323	143,502	147,807
Dental Premiums - Managed Care	79,655	80,000	80,000	82,400	84,872	87,418	90,041	92,742
Dental Premiums - Indemnity	721,550	800,000	800,000	824,000	848,720	874,182	900,407	927,419
Life Insurance Premiums	317,504	350,000	350,000	360,500	371,315	382,454	393,928	405,746
Professional Services	73,805	160,000	160,000	164,800	169,744	174,836	180,081	185,484
Miscellaneous	5,277	10,800	10,800	11,124	11,458	11,801	12,155	12,520
Employee Assistance Program	31,021	30,000	30,000	30,900	31,827	32,782	33,765	34,778
Employee Wellness Program	2,769	15,000	211,000	217,330	223,850	230,565	237,482	244,607
Critical Care Premiums	96,672	95,000	95,000	97,850	100,786	103,809	106,923	110,131
Long-term Disability Premiums	114,473	140,000	140,000	144,200	148,526	152,982	157,571	162,298
Total Expenditures	\$15,507,031	\$17,654,300	\$18,443,420	\$18,996,723	\$19,566,625	\$20,153,622	\$20,758,229	\$21,380,977
Excess (Deficiency) Revenues								
Over Expenditures	\$ 2,593,521	\$ 8,240	\$ 1,280	\$ 34,572	\$ 416,235	\$ 504,067	\$ 829,470	\$ 1,183,232
Fund Reserve Policy - annual budget must provide adequate revenues to cover expenditures for each operating year								
Fund Balance, October 1	\$ (4,348,914)	\$ (1,755,393)	\$ (1,747,153)	\$ (1,745,873)	\$ (1,711,301)	\$ (1,295,066)	\$ (790,999)	\$ 38,471
Fund Balance, September 30	\$ (1,755,393)	\$ (1,747,153)	\$ (1,745,873)	\$ (1,711,301)	\$ (1,295,066)	\$ (790,999)	\$ 38,471	\$ 1,221,703
Fund Balance Reserve Goal	\$ 3,876,758	\$ 4,413,575	\$ 4,610,855	\$ 4,749,181	\$ 4,891,656	\$ 5,038,406	\$ 5,189,557	\$ 5,345,244
Fund Balance as % of Expenditures	(11.32%)	(9.90%)	(9.47%)	(9.01%)	(6.62%)	(3.92%)	0.19%	5.71%

Fund Balance Reserve Goal = 25% of total expenditures

City of Mesquite
Long Range Financial Plan / General Liability Insurance Fund
Fiscal Year 2022-2027

	Fiscal Year Actual 2019-20	Fiscal Year Amended 2020-21	Fiscal Year Adopted 2021-22	Fiscal Year Projected 2022-23	Fiscal Year Projected 2023-24	Fiscal Year Projected 2024-25	Fiscal Year Projected 2025-26	Fiscal Year Projected 2026-27
Revenues:								
Interest Income	\$ 21,444	\$ 5,000	\$ 5,000	\$ 10,000	\$ 15,000	\$ 20,000	\$ 25,000	\$ 30,000
Transfer In - General Fund	500,000	0	0	0	0	0	0	0
Workers' Compensation Contributions	1,713,400	1,902,960	2,085,080	2,150,000	2,200,000	2,250,000	2,300,000	2,350,000
General Liability Claims Contributions	1,405,000	1,500,000	1,500,000	1,550,000	1,600,000	1,650,000	1,700,000	1,750,000
Other Revenue	258,849	135,000	135,000	135,000	135,000	135,000	135,000	135,000
Total Revenues	\$3,898,694	\$3,542,960	\$3,725,080	\$3,845,000	\$3,950,000	\$4,055,000	\$4,160,000	\$4,265,000
Operating Expenditures:								
Personal Services and Other	\$ 388,755	\$ 352,690	\$ 434,000	\$ 447,020	\$ 460,431	\$ 474,244	\$ 488,471	\$ 503,125
Legal Services/Court Costs	226,997	230,000	230,000	236,900	244,007	251,327	258,867	266,633
Insurance Premiums	950,454	950,000	997,500	1,027,425	1,058,248	1,089,995	1,122,695	1,156,376
General Liability Claims	860,564	550,000	700,000	721,000	742,630	764,909	787,856	811,492
Reserve Funding Claims	331,032	0	0	0	0	0	0	0
Workers' Compensation Claims	1,019,123	1,250,000	1,250,000	1,287,500	1,326,125	1,365,909	1,406,886	1,449,093
Other Expenditures	14,413	177,381	20,460	21,074	21,706	22,357	23,028	23,719
Total Expenditures	\$3,791,338	\$3,510,071	\$3,631,960	\$3,740,919	\$3,853,147	\$3,968,741	\$4,087,803	\$4,210,438
Excess (Deficiency) Revenues								
Over Expenditures	\$ 107,356	\$ 32,889	\$ 93,120	\$ 104,081	\$ 96,853	\$ 86,259	\$ 72,197	\$ 54,562
Fund Reserve Policy - annual budget must provide adequate revenues to cover expenditures for each operating year								
Fund Balance, October 1	\$ (523,545)	\$(416,189)	\$(383,300)	\$(290,180)	\$(186,099)	\$ (89,246)	\$ (2,987)	\$ 69,210
Fund Balance, September 30	\$ (416,189)	\$(383,300)	\$(290,180)	\$(186,099)	\$ (89,246)	\$ (2,987)	\$ 69,210	\$ 123,772
Fund Balance Reserve Goal	\$ 947,835	\$ 877,518	\$ 907,990	\$ 935,230	\$ 963,287	\$ 992,185	\$1,021,951	\$1,052,610
Fund Balance as % of Expenditures	(10.98%)	(10.92%)	(7.99%)	(4.97%)	(2.32%)	(0.08%)	1.69%	2.94%

Fund Balance Reserve Goal = 25% of total expenditures

Assumptions:

Established department charge for general liability claims in FY2020

Increase Workers Comp and General Liability contributions as needed each year to reduce deficit fund balance and build reserve

Expenditure growth 3.00 % 3.00 % 3.00 % 3.00 % 3.00 %

New Revenues for Operating Funds

General Fund revenues total \$142,957,130 which is \$6,935,220 more than the previous year revised budget. Without a property tax rate increase, General Fund revenue increased \$5,441,860 in additional property tax revenue through increased valuation and new property tax added to the tax roll. Gross receipts remained flat with a slight increase in sales tax revenue of \$216,060. Revenue from licenses and permits remained flat with a slight increase in Fines and forfeitures of \$50,000 for criminal fines. Interest income continues to be impacted by the pandemic with no change. Revenue from charges for services increased by \$1,081,930 primarily due to residential solid waste fee increases. The increase in other revenue of \$20,000 is attributed to sale of compost materials and an increase of \$87,450 in contributions and donations is recovery from coronavirus pandemic related to special events that were reduced or cancelled during fiscal year 2021. Enterprise funds payment in lieu of taxes (PILOT) and franchise fees increase of \$37,920 is from the cost allocation plan updates that include the Water and Sewer Operating and the Drainage Utility District Operating funds.

The Water and Sewer Operating Fund includes a \$1,574,620 revenue budget increase due to estimated increases in water sales from new Markout Water Supply customers that were acquired in August 2021 along with increases in sewer service revenue to cover increased wastewater treatment costs by NTMWD.

The Drainage Utility District Operating Fund includes a \$190,000 revenue budget increase from a higher commercial drainage fee to cover capital and operational expenses.

Airport Operating Fund revenues increased \$340,690 from hanger rentals and fuels sales to cover additional maintenance needs of the airport due to anticipated higher jet activity.

The Golf Course Operating increase in revenues of \$32,000 is due to increased green fees to cover operational expenses of the golf course.

Staffing Changes and Compensation

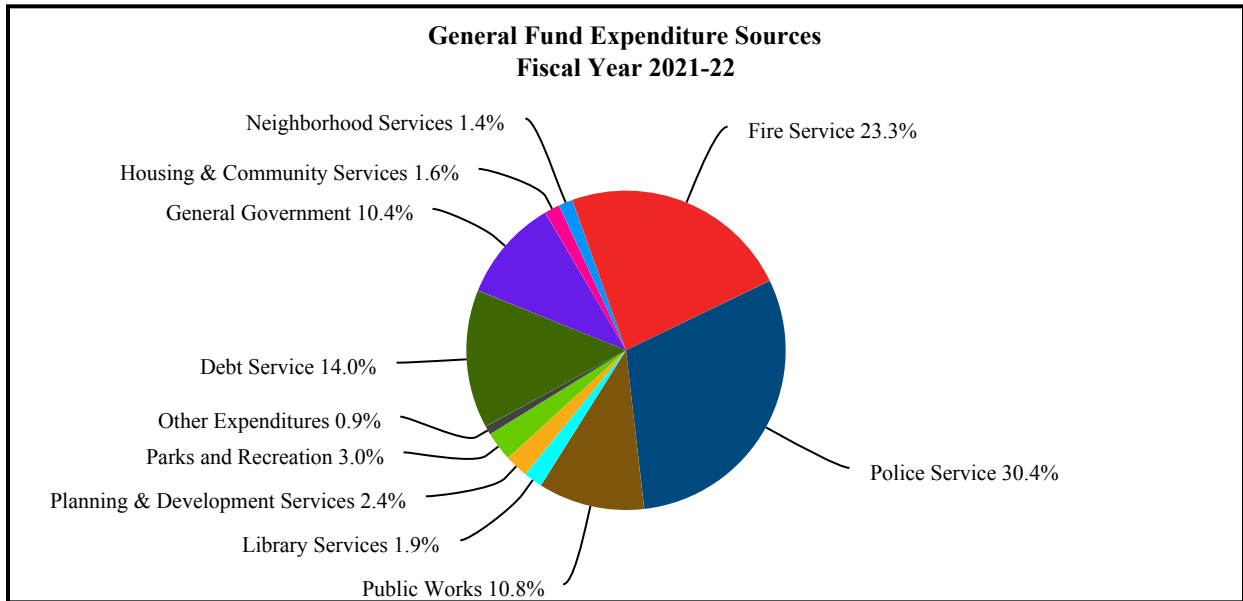
For fiscal year 2022, the City added twenty-six full-time positions to continue addressing the strategic goals and objectives of City Council as well as preparing for growth in the City. In regards to compensation, the 2022 fiscal year budget includes a three percent increase for all general government employees on their anniversary date and a five percent increase for sworn public safety employees effective January 1, 2022. The cost of the approved merit pay increases is \$3,725,470 to the General Fund and \$276,950 for all other funds. The budget also includes \$289,640 for five-percent annual step increases for police officers and firefighters who have less than six years of service with the City, and updates to incentive pay for sworn public safety employees. The City's required contribution rate for the Texas Municipal Retirement System (TMRS) starting January 1, 2022 is 17.96 percent with 100 percent updated service credits auto renewing and a 50 percent cost of living adjustment (COLA) on an ad hoc basis; however, the City has opted to contribute 19 percent to improve the unfunded liability and stabilize future contribution rates. Cost of living adjustments will be decided each budget year.

City Charter Requirement

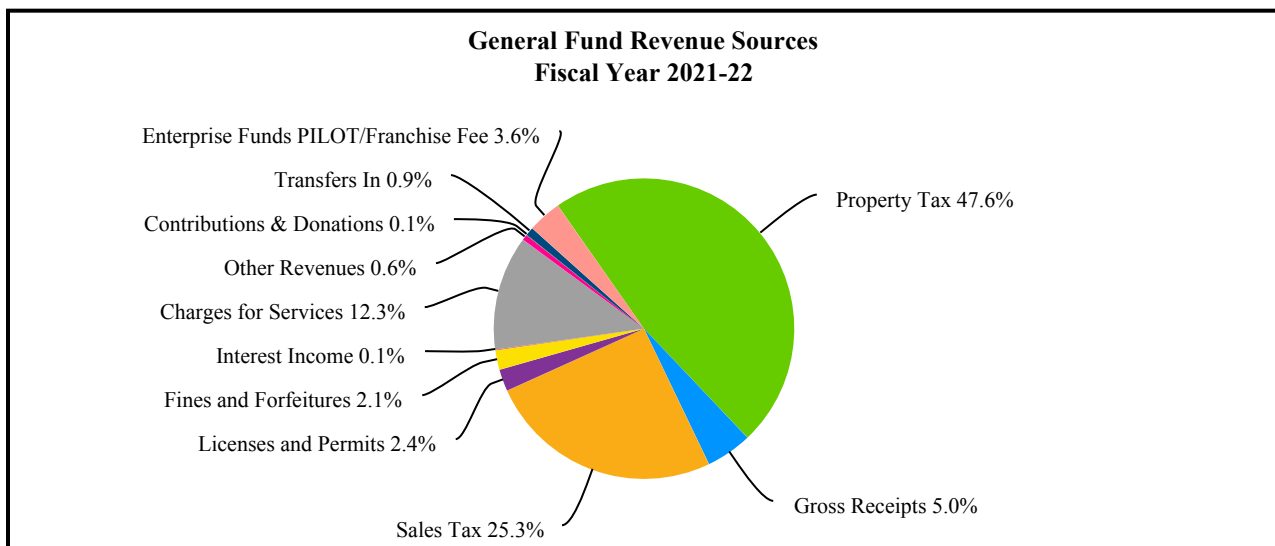
In 1983, the citizens of Mesquite approved a referendum requiring a minimum of 1.5 police officers per 1,000 in population and then amended the charter on May 5, 2018 to require a minimum of 1.6 police officers per 1,000 in population. Population figures provided by the United States Census estimates there are 150,108 people residing in the City of Mesquite as of April 1, 2020. Based on Article III, Section 24a of the Mesquite City Charter, a minimum of 241 officers is mandated. The 2021-22 budget provides authorization for 253 sworn police officer positions, or twelve more officers than the Charter minimum requirement.

GENERAL FUND

The City of Mesquite provides for a variety of services within the General Fund. These services are segregated into and accounted for by the types of services provided. The largest budgets within the General Fund are the Police and Fire Departments. Public safety is one of the top priorities of the City Council and in 2021-22 the City of Mesquite will spend almost 54% of its General Fund budget for public safety. Other categories of expenditures may be found on the chart below.



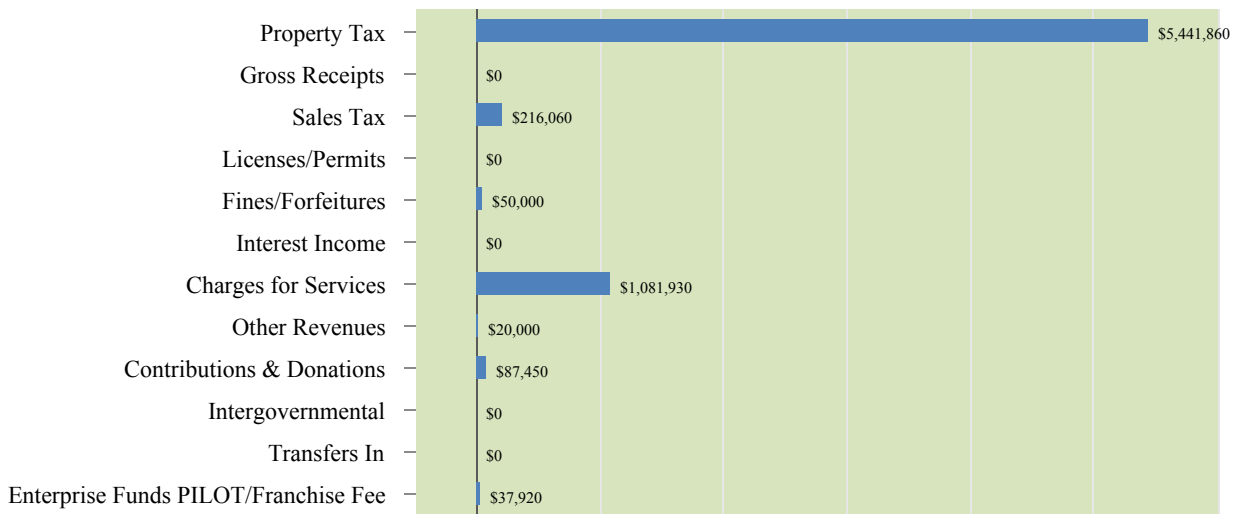
Financing of the City's General Fund operations is derived from numerous revenue sources. General property taxes are the most significant source of revenue with sales taxes also contributing a substantial amount. These two revenue sources combine for 73 percent of all General Fund revenues. Other revenue sources that help offset expenditures are shown below.



GENERAL FUND REVENUES

The General Fund revenue sources are expected to generate \$142,957,130, an increase of \$6,935,220, or 5.1 percent from the amended fiscal year 2020-21 budget. Major revenue changes include \$5,441,860 in additional property tax revenue which is 8.83 percent increase from last year's budget. Gross receipts are projected to remain flat while sales tax revenue increased slightly. Licenses and permits remained flat with a slight increase in Fines and Forfeitures of \$50,000 for criminal fines. Interest income continues to be impacted by the the pandemic with no change. Charges for services are expected to increase by \$1,081,930 primarily from a residential solid waste fee increase. Other revenues are budgeted with a \$20,000 increase attributed to sale of compost materials. The Contributions and Donations increase is a recovery from the coronavirus pandemic related to special events that were reduced or cancelled during fiscal year 2021. No changes for the Intergovernmental Revenues or Transfers In. Enterprise Funds Payment in Lieu of Taxes (PILOT) and Franchise Fees increase of \$37,920 is from the cost allocation plan updates that include the Water and Sewer Operating and the Drainage Utility District Operating funds.

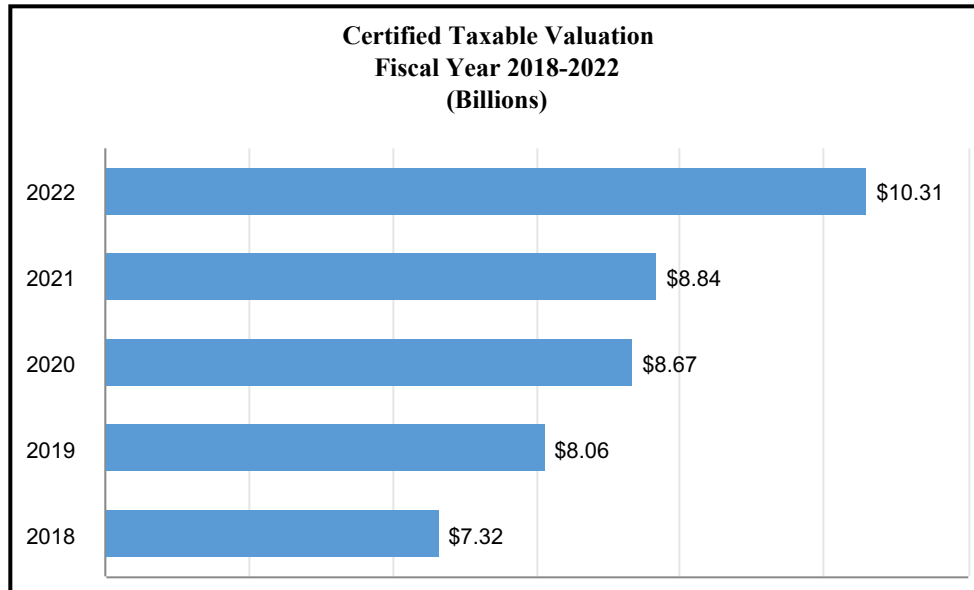
General Fund Revenue Increase/Decrease From Prior Year



General Property Tax

Property taxes are levied each year on October 1 on the assessed values as of the prior January 1 for all real and personal property located in the City. Assessed values are established by the Dallas Central Appraisal District (DCAD) and Kaufman County Appraisal District (KCAD) at 100 percent of estimated market value of property subject to taxation. Taxes are due October 1, immediately following the January lien date, and are delinquent after the following January 31. Penalty and interest are charged at twenty percent on delinquent taxes beginning February 1. Certified taxable property valuations, provided to the City by DCAD and KCAD on July 27, 2021, totaled \$10,308,920,995. Included in this amount is \$1,160,669,831 in value of homeowners over 65 years of age, disabled persons and value within the City's Tax Increment Reinvestment Zones (TIRZ). Taxes levied and collected on TIRZ areas are not available to fund

General Fund operations; therefore, the net taxable valuation available for General Fund operations is \$9,148,251,164. The City’s adopted tax rate is set at \$0.70862 per \$100.00 of assessed valuation with no change from the previous year.



Mesquite’s certified taxable assessed valuation on July 27, 2021 was \$10.3 billion, an increase of \$1.47 billion (16.62%) more than the previous year. The tax rate applied to the net assessed valuation is \$0.70862 per \$100.00 of valuation.

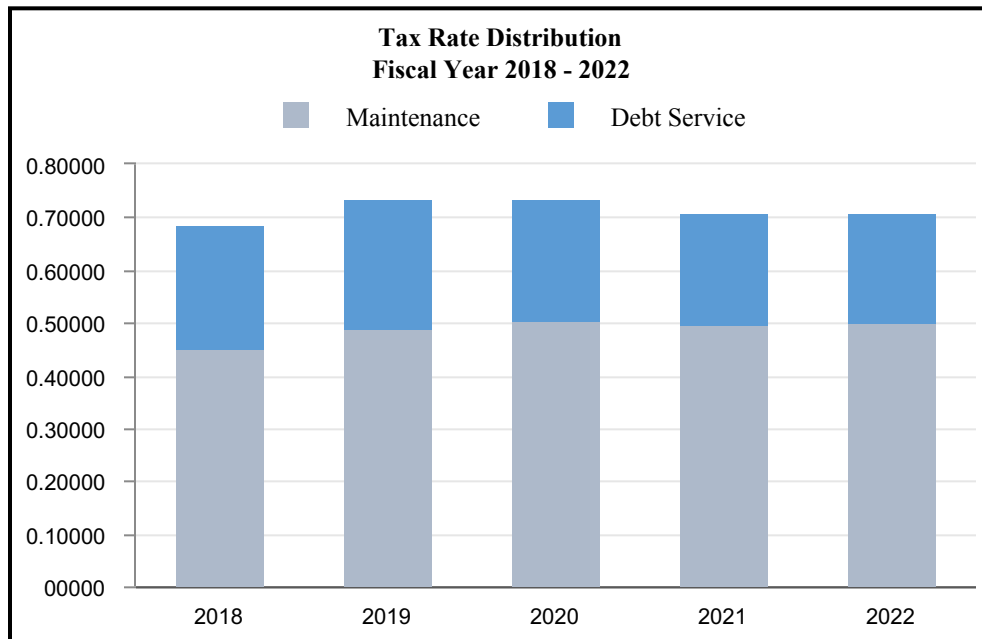
Property Tax Calculation

Total Taxable Assessed Valuation	\$10,308,920,995
Less: Exempt Valuation	(1,160,669,831)
Net General Fund Taxable Assessed Valuation	\$9,148,251,164
Adopted Tax Rate	\$0.70862/\$100
Total Tax Levy @ 100% Collection	64,826,337
Estimated Over 65/Disabled Levy	3,250,080
Net Tax Levy	68,076,417
Total Anticipated Tax Collections @ 98.5%	67,055,271

Distribution of Tax Collections

Debt Service	\$19,620,372
Maintenance and Operations	47,434,899
Total Distribution	\$67,055,271

General Fund property tax revenues are estimated at \$68,100,270 (inclusive of delinquent taxes and related penalty and interest charges) and accounts for 47.6 percent of all General Fund revenue.



<i>Fiscal Year</i>	<i>Valuation*</i>	<i>Tax Rate</i>	<i>Maintenance</i>	<i>Debt Service</i>
2017-18	7,321,874	0.68700	0.449720	0.237280
2018-19	8,056,042	0.73400	0.487920	0.246080
2019-20	8,668,956	0.73400	0.503900	0.230100
2020-21	8,839,741	0.70862	0.497635	0.210985
2021-22	10,308,921	0.70862	0.501280	0.207340

* Amounts expressed in thousands and include TIRZ valuations, exemptions and tax abatements.

There are two components of the tax rate. The first component is for maintenance and operations while the second component relates to debt service requirements. When the City issues long-term debt it insures its repayment by levying a tax sufficient to cover principal and interest requirements. Revenues generated from tax rates that exceed this amount may be used for the general operations of the government. The chart above depicts the distribution of tax rates for the past five years.

The following example will demonstrate how the tax rate is distributed.

The City sends a 2021 tax bill to a family in Mesquite that owns a \$100,000 home. The tax rate adopted for that fiscal year (2021-22) is \$0.70862 per \$100.00 of valuation. Therefore, the tax on the home is \$708.62. When the tax bill is paid the City divides the payment into two portions - one is for debt service and one for ongoing operations of City services. In this example \$207.34 would be used for debt service requirements while the remaining \$501.28 would be used to fund City operations.

Gross Receipts Taxes

Some businesses use public rights-of-way to provide services to the general public and by State law, or through contractual agreements, these companies pay fees to the City for the privilege of using its rights-of-way. These fees may be based on a formula or a percentage of a company's revenues (gross receipts). Cable television providers pay a fee equal to five percent of the company's annual gross revenues from subscribers in the City. Telephone gross receipts are based on the number of access lines and a formula as set forth in House Bill 1777, which was adopted by the Texas State Legislature. Electric gross receipts are based on a formula using kilowatt-hours consumed by utility customers in the City as the baseline measure. Gross receipts are expected to remain flat at \$7,115,000.

City Sales Taxes

Sales tax revenues are derived from a two percent local tax levied on all retail sales, leases and rentals of most goods and taxable services within the City. As the second largest revenue source for the General Fund after property taxes, sales tax has continued to trend upward with the last several years increasing approximately one and a half percent per year before the pandemic. Fiscal year 2020-21 was an anomaly for sales tax growth as it was a recovery from pandemic-depressed fiscal year 2019-20. For fiscal year 2021-22, sales tax revenues are estimated to increase slightly to \$35,956,060 and the City's mixed beverage sales tax remains flat at \$270,000 for a combined total of \$36,226,060.

Licenses and Permits

License and permit revenues include fees charged by the City for certain types of operator licenses and permits for construction and other items regulated by City ordinances. All license and permit fees were reviewed for fiscal year 2021-22 and updated fees were adopted with an effective date of October 1, 2021. Several building permit fees were updated. During the amended budget process for fiscal year 2021-22 this revenue category will be reviewed and adjusted for revenue changes related to the implementation of the updated fees. The total budget for fiscal year 2021-22 is \$3,367,790.

Fines and Forfeitures

Revenues in this category are the result of traffic, criminal or City ordinance violations and other related fees. This revenue category was affected by the pandemic; therefore, the increase of \$50,000 for criminal fines is to reinstate the pre-pandemic budget. In addition, all fines were reviewed for fiscal year 2021-22 with new fines related to violations of city ordinances adopted with an effective date of October 1, 2021. During the amended budget process for fiscal year 2021-22 this revenue category will be reviewed and adjusted for revenue changes related to the implementation of the new fines. The total budget for fiscal year 2021-22 is \$3,005,000.

Charges for Current Services

This revenue category accounts for funds earned by the City in exchange for specific types of services it provides. Examples include fees for residential garbage collection, ambulance service, parks and recreation programs, and high grass and weed maintenance. Total charges for

services for fiscal year 2021-22 are projected at \$17,607,710, or a \$1,081,930 increase. The major change in this revenue category is the approved \$1.00 per month increase in the residential solid waste fee and an increase in the commercial solid waste fee. All other increases are anticipated recovery from the pandemic that affected user fees and programs of the Library, and Parks and Recreation due to reduced services, closures and cancellations. All charges for current services were reviewed for fiscal year 2021-22. New and updated fees were adopted for fiscal year 2021-22 with an effective date of October 1, 2021. During the amended budget process for fiscal year 2021-22, this revenue category will be reviewed and adjusted for revenue changes related to the implementation of the new or updated fees.

Other Revenues

Other revenues include several miscellaneous revenues from sale of City approved garbage bags to proceeds from the disposal of City property through annual auctions. Other revenues are budgeted for a total of \$852,600 for fiscal year 2021-22 with an increase of \$20,000 for sale of compost materials.

Contributions and Donations

This revenue category in the General fund is for contributions and donations to the Parks and Recreation department for special events. Special events have been affected by the pandemic; therefore, the increase of \$87,450 is an anticipated recovery as events were reduced or cancelled during fiscal year 2020-21 as a result of the lingering effects of the pandemic. Total budget for contribution and donations is \$89,000 for the 2021-22 budget year.

Intergovernmental Revenues

This revenue category will remain \$0 for fiscal year 2021-22 as the STAR Transit program, a public bus transportation service, will be funded from the CARES Transportation Grant again for fiscal year 2021-22; therefore, the state grant revenue received for the Texas Department of Transportation transit program will not be recorded to the General Fund for fiscal year 2021-22.

Transfers In

Transfers in has no change for the new year with a total budget of \$1,285,000. The 2021-22 budget includes transfers in from Special Revenue Funds like Photo Enforcement Fund, Child Safety Fund and 911 Service Fee Fund to offset public safety expenses in the amount of \$1,005,000 and \$280,000 from the Capital Projects Reserve Fund for TIRZ administration that is consistent with prior years.

Enterprise Funds Payment in Lieu of Taxes (PILOT) / Franchise Fee

Enterprise funds PILOT and franchise fees increase of \$37,920 is from the cost allocation plan updates that include the Water and Sewer Operating and the Drainage Utility District (DUD) Operating funds. Total budget is \$5,184,700 with \$4,600,160 from Water and Sewer Operating Funds and \$584,540 from the DUD Operating Fund.

GENERAL FUND EXPENDITURES

The General Fund expenditures total \$144,055,990, an increase of \$8,133,150, or 5.98 percent as compared to the 2020-21 amended budget. The increase is comprised of the major changes noted below:

- Staffing Changes:
 - Positions added from approved budget offers.
 - Five police officers for patrol
 - Ten firefighters for operations
 - One security analyst for cyber security program
 - Two authorized full-time positions remained frozen.

- Compensation Adjustments:
 - Three percent merit increase for all general government employees on their anniversary date.
 - Five percent merit increase for all sworn public safety employees effective January 1, 2022.
 - Updates to incentive pay for sworn public safety employees for field training and paramedic ambulance ride-out pay.
 - Five percent step increase for 64 police officers and 59 firefighters who have less than six years of service.
 - Increase for required contribution to Texas Municipal Retirement System (TMRS) for automatic renewing of updated services credits and a 50 percent cost of living adjustment (COLA) on an ad hoc basis.
 - Increase of the City's contribution to the Group Medical Insurance Fund.
 - Increase for separation pay that is a portion of unused sick and vacation leave paid at retirement or resignation.

- Service and Program Increases:

For fiscal year 2021-22, City Council adopted a budget on August 16, 2021 that required a tax election for voter approval to maintain the current tax rate of \$.70862 per \$100 valuation. With this election the below programs and services were expanded.

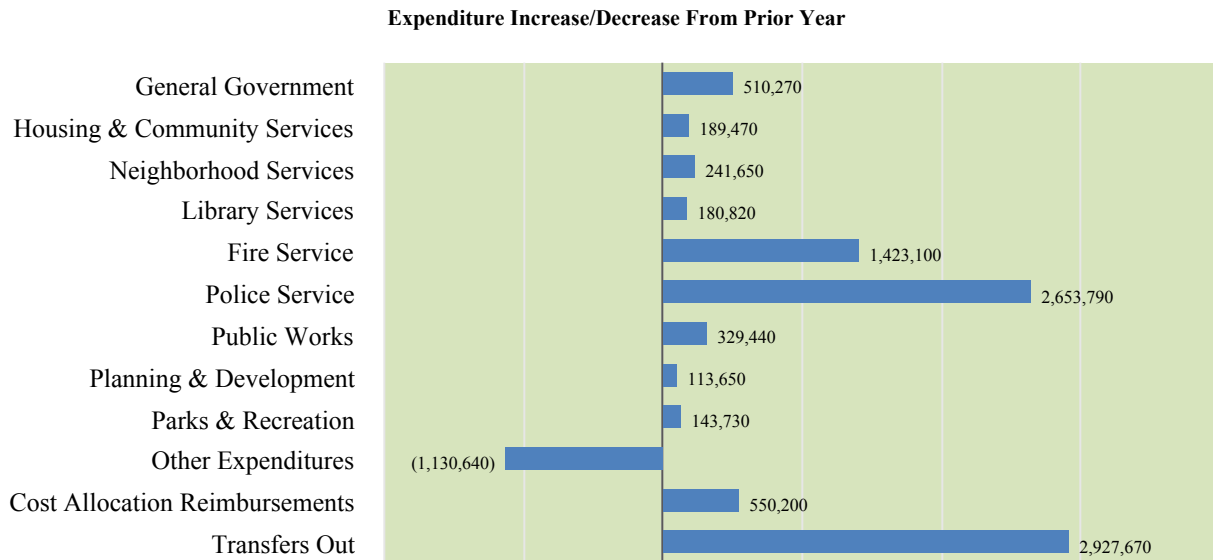
 - Five additional Mesquite Police Officer positions to increase neighborhood patrols.
 - Ten additional Mesquite Fire Department positions for faster and safer response times to calls for service.
 - Competitive pay for sworn public safety employees.
 - Additional funding for repairs of city streets and alleys.
 - Improved security from cyberattacks of City computers that have sensitive data and access to operations.

Information regarding the election can be found on the City's website or click the link below.

[2021 Tax Election*](#)

**On November 2, 2021, voters approved Proposition A to set the tax rate at \$0.70862 per \$100.00 of valuation for fiscal year 2021-22.*

The General Fund budget is expected to change by \$8,133,150. The graph below highlights expenditure increases and decreases among categories:



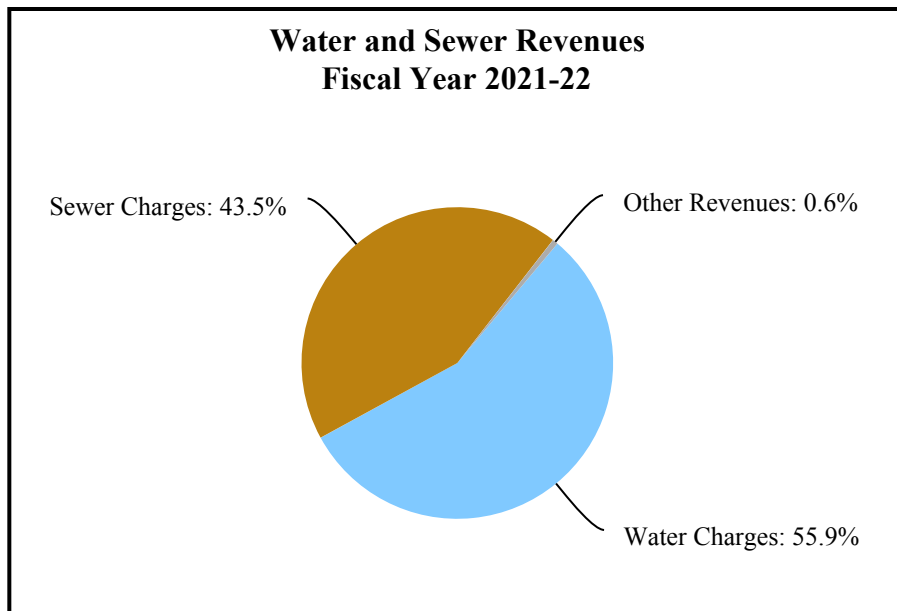
FUND BALANCE

City Council approved a new General Fund Reserve Policy in January 2019. The new policy requires maintaining a minimum unassigned fund balance equivalent to 60 days of working capital to be calculated as 60 days of General Fund budgeted revenues with an initial goal of 70 days of General Fund budgeted revenues and a long-term goal of 90 days. The adopted revenue budget is \$142,957,130; therefore, the minimum unassigned fund balance per policy is \$23,499,802. The 2021-22 proposed ending unassigned fund balance for the General Fund is \$23,504,921 or 60 days of working capital which leaves 0 days or \$5,119 in excess of the minimum balance requirement for 2021-22. Excess of minimum balance requirements is needed to manage the General Fund's long-term financial plan.

WATER AND SEWER OPERATING FUND

The Water and Sewer Operating Fund is that portion of the Water and Sewer Enterprise Fund that accounts for the operating and maintenance costs for providing water and wastewater services to the general public and is financed through customer charges. Water and wastewater operations include the distribution of water and sewer, but do not include the purchase and treatment of raw water or the treatment of wastewater, as these services are performed by the North Texas Municipal Water District (NTMWD), a separate political subdivision of the State of Texas.

The City's water and sewer system anticipates gross revenues of \$74,065,480. Nearly all of gross income, 99.4 percent, comes from water sales and sewer service charges. Other revenue is derived from interest income and other miscellaneous reimbursements. The City supplies water to more than 150,000 residents and businesses and has approximately 42,000 monthly billing accounts.



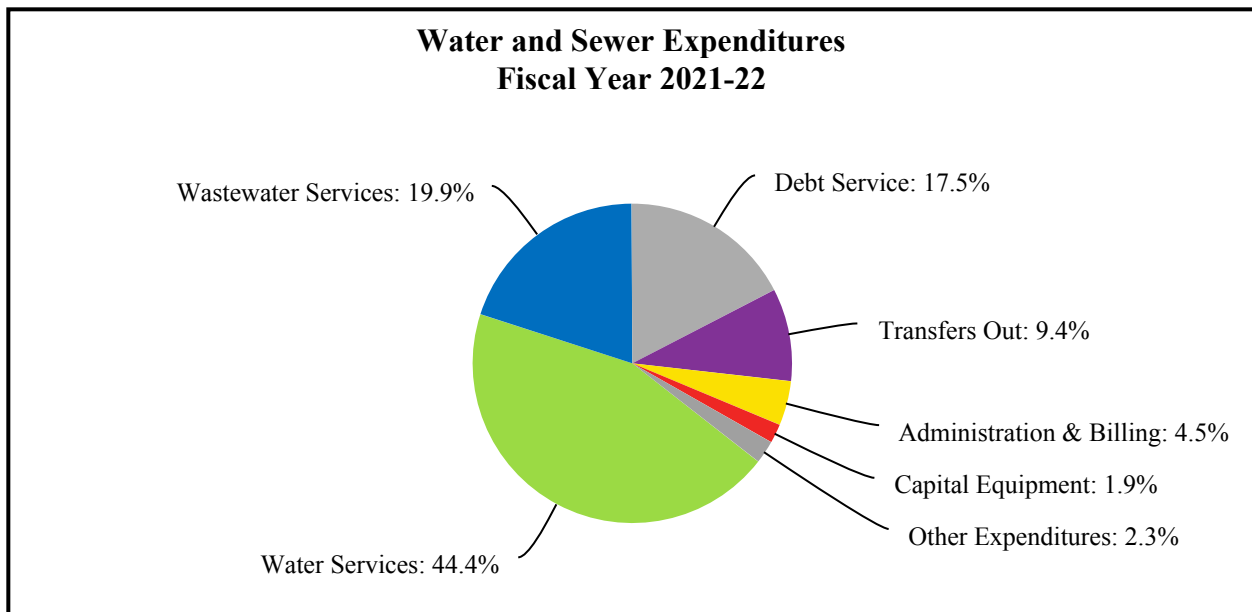
The 2021-22 Water and Sewer Operating Fund budget totals \$71,758,350, an increase of \$5,060,890 from the 2020-21 amended budget. There are several major changes that attributed to the overall increase even without an increase by North Texas Municipal Water District (NTMWD).

- Seven percent increase in wastewater treatment costs from NTMWD.
- Increase in debt service requirements as a result of new infrastructure projects like the Advanced Metering Infrastructure (AMI) Project.
- Approved budget offers of \$1,375,200 including nine new positions and capital equipment
 - Vector/combination truck and maintenance, repair and inspection crew
 - Water quality inspector

- Public works dispatchers and water pump station monitor
- Water distribution repair crew for acquired Markout Water Supply
- Production technician for acquired Markout Water Supply

Markout Water Supply was acquired by the City in August 2021 and added approximately 1,100 customers to the City's water system. The budget also includes \$486,420 in capital expenditures for routine vehicle and equipment replacements and \$892,400 for capital items related to approved budget offers for a total budget of \$1,378,820 for capital. The updates to the cost allocation plan for fiscal year 2021-22 generated an increase to the General Fund from the Water and Sewer Fund, but a decrease in transfer out to the General Liability Fund from the Water and Sewer Fund in the amount of (\$239,480).

Water production and distribution account for 44.4 percent of the total expenditure budget. Included in this amount is \$25 million for the purchase of treated water from NTMWD. Another 19.9 percent of the budget is related to wastewater collection and treatment, with the remaining budget being divided among transfers out, debt service requirements, administration overhead and miscellaneous items.



NTMWD Contractual Obligations

With North Texas continuing to experience tremendous population growth and population expected to double by 2050, it is having a significant impact in the current and future water and wastewater treatment needs in the North Texas Region. For the past several years, NTMWD has maintained an aggressive capital campaign to provide infrastructure to keep up with the growing demands for its member cities and customer cities. NTMWD is actively working on more than \$2 billion in construction projects with a few of the key projects highlighted below:

- The Lower Bois d' Arc Reservoir (LBCR) will be a 16,641 surface acre lake located northeast of the city of Bonham in Fannin County and is projected to supply much needed water to 1.8 million people living in 80 communities in North Texas. The LBCR project is estimated to cost \$1.6 billion with an estimated completion in 2022.
- Sister Grove Regional Water Resource Recovery Facility will provide wastewater treatment services to northern parts of the NTMWD service area. The facility will be located approximately 1.1 miles east and 0.17 miles south of the FM 2933 and County Road 336 intersection in Collin County. Construction began in 2020 and the facility is expected to be operational by 2023 with a total cost of \$459 million.
- McKinney-Prosper Transfer Sewer Pipeline will extend approximately 6.4 miles along the Wilson Creek corridor from south of Highway 380 and Ridge Road to the Wilson Creek Lift Station. It will provide additional capacity to transport flows from western McKinney and Prosper to Wilson Creek Regional Wastewater Treatment Plant or the new Sister Grove Regional Water Resource Recovery Facility once operational. Estimated completion in the fall of 2023.
- Wilson Creek Plant Expansion that is located near Allen and serves the surrounding NTMWD cities includes multiple phases in order to provide additional average daily flow capacity for Plant II, additional peak flow treatment capacity to Plant I and update electrical systems of both Plant I and II. The final phase of the project is to be completed in 2021 with a total cost of \$120 million.
- Rowlett Creek Regional Wastewater Treatment Plant Operations Building and Service Yard that is located at 1600 Los Rios Boulevard in Plano treats 24 million gallons per day for NTMWD service areas. This project is currently in the planning phase, but will include constructing a new operations building to replace the current one and adding a service yard for contractors to stage equipment needed for construction.

Even with these capital improvements, NTMWD has proposed the member city water rate for 2021-22 to remain at \$2.99 per 1,000 gallons.

The following table summarizes NTMWD's proposed wholesale water rates based on the transition of the minimum take or pay rate structure to the new annual minimum based on the revised contract. Historically the City's minimum "Take or pay" was 8,297,666,000 gallons per year which the City was obligated to pay for, even if consumption ended up less than 8,297,666,000 gallons. This minimum represented the peak historical yearly consumption of the City, which took place during one of the hottest years on record. To illustrate, "take or pay" in fiscal year 2020-21 cost the City \$24,810,021 for 8,297,666,000 gallons of treated water even though the City actually consumed, or "took" 5,992,325,000 gallons. The City was contractually obligated to "pay" for 2,305,341,000 gallons of water that was never treated or consumed, which at \$2.99 per 1,000 gallons equates to \$6.89 million. However, NTMWD does reimburse the City for unused chemicals and electricity savings in not having to treat unused water and wastewater. In 2021, these rebates totaled \$1,129,617 so the net cost of "take or pay" was \$5.76 million.

With the revised contract that begins with fiscal year 2021-22, there will be a phased in approach of moving towards full implementation of a five-year rolling average of actual consumption by fiscal year 2023-24.

NTMWD Water Minimums					
Fiscal Years 2017-18 to 2021-22					
			Total	Minimum	Annual
Fiscal	Minimum	Unit Cost/	Cost of	Gallon	Cost
Year	Gallons	1,000 Gals	Water	Increase	Increase
2021-22	8,254,231,000	\$2.99	\$24,680,151	—	\$(129,870)
2020-21	8,297,666,000	\$2.99	\$24,810,021	—	\$—
2019-20	8,297,666,000	\$2.99	\$24,810,021	—	\$580,836
2018-19	8,297,666,000	\$2.92	\$24,229,185	—	\$1,161,674
2017-18	8,297,666,000	\$2.78	\$23,067,511	—	\$23,067,511

Although there is not an increase in the cost of water, NTMWD will increase the City’s cost of wastewater treatment and pre-treatment by \$966,890 or seven percent for fiscal year 2021-22.

NTMWD Lower East Fork Sewer Line

In 2006, the City entered into an agreement with the Kingsborough Municipal Utility Districts (MUDs) and NTMWD to provide sewer service to the MUDs, which are located in the City’s Extra-Territorial Jurisdiction. NTMWD constructed the Lower East Fork Sewer Interceptor System (LEFIS) to serve the MUDs and the City’s portion of debt service for the sewer line averages \$125,000 per month; however, all costs are passed on to the MUDs and there is a corresponding revenue line item in the budget. NTMWD has indicated that the 2021-22 LEFIS debt service payment will be approximately \$1,511,000.

No Rate Increase

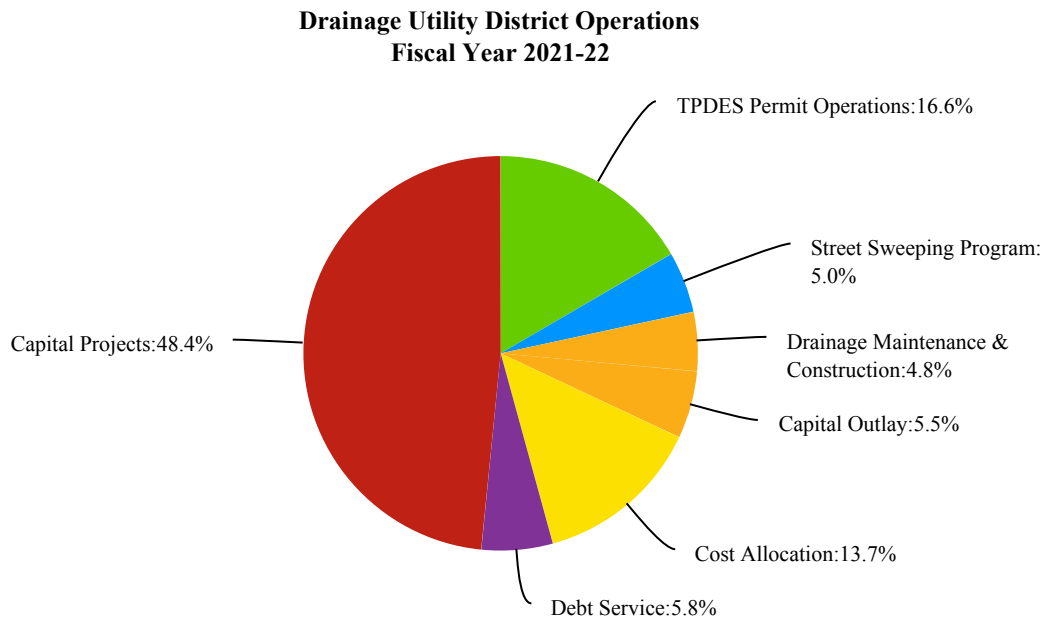
During fiscal year 2018, the City had a water and wastewater rate study and financial forecast prepared by an independent third party. The study determined rate increases that are needed each year in order to fund operating cost increases, NTMWD increases, debt service costs for needed capital improvements as well as meet debt coverage requirements and ensure the continued financial health of the water and sewer fund. The study also noted that the City of Mesquite’s monthly charges compare favorably to most NTMWD member cities and residential monthly water usage per connection is among the lowest of NTMWD member cities. The study proposed a 4.5% rate increase each year, but since NTMWD decided to keep the water rate at \$2.99 for 2020-21 and 2021-22, the City proposed no water and sewer rate increase for fiscal year 2020-21 and 2021-22. The table below shows current residential water and sewer rates compared to the last four years.

Residential Water and Sewer Rate Increases					
Fiscal Years 2017-18 to 2021-22					
Description	2017-18	2018-19	2019-20	2020-21	2021-22
Water Rates					
<u>Minimum Bill:</u>					
.0625 inch meter	\$ 13.75	\$ 14.44	\$ 15.16	\$ 15.16	\$ 15.16
1.000 inch meter	\$ 19.10	\$ 20.06	\$ 21.06	\$ 21.06	\$ 21.06
1.500 inch meter	\$ 25.45	\$ 26.72	\$ 28.06	\$ 28.06	\$ 28.06
2.000 inch meter	\$ 31.80	\$ 33.39	\$ 35.06	\$ 35.06	\$ 35.06
3.000 inch meter	\$ 38.15	\$ 40.06	\$ 42.06	\$ 42.06	\$ 42.06
4.000 inch meter	\$ 44.50	\$ 46.73	\$ 49.06	\$ 49.06	\$ 49.06
6.000 inch meter	\$ 49.80	\$ 52.29	\$ 54.90	\$ 54.90	\$ 54.90
<u>Volumetric Rates:</u>					
0 - 1,000 Gallons	\$ —	\$ —	\$ —	\$ —	\$ —
1,001 - 5,000 Gallons	\$ 5.97	\$ 6.27	\$ 6.58	\$ 6.58	\$ 6.58
5,001 - 10,000 Gallons	\$ 6.42	\$ 6.74	\$ 7.08	\$ 7.08	\$ 7.08
10,001 - 50,000 Gallons	\$ 6.74	\$ 7.08	\$ 7.43	\$ 7.43	\$ 7.43
50,001 - 70,000 Gallons	\$ 7.06	\$ 7.41	\$ 7.78	\$ 7.78	\$ 7.78
70,001 - 500,000 Gallons	\$ 7.38	\$ 7.75	\$ 8.14	\$ 8.14	\$ 8.14
Over 500,000 Gallons	\$ 6.10	\$ 6.41	\$ 6.73	\$ 6.73	\$ 6.73
Sewer Rates					
Minimum Bill (includes 1,000 gallons)	\$ 15.15	\$ 15.76	\$ 16.39	\$ 16.39	\$ 16.39
Volumetric Rate per 1,000 gallons	\$ 5.95	\$ 6.19	\$ 6.44	\$ 6.44	\$ 6.44
Average Monthly Cost to Customer					
Family of 5 (9,200 Gallons)	\$ 121.39	\$ 126.92	\$ 132.69	\$ 132.69	\$ 132.69
<i>Average Monthly Increase</i>	\$ 7.87	\$ 5.53	\$ 5.77	\$ —	\$ —
<i>Average % Change</i>	6.93 %	4.56 %	4.55 %	— %	— %
Single Over 65 (3,800 Gallons)	\$ 62.28	\$ 65.09	\$ 68.01	\$ 68.01	\$ 68.01
<i>Average Monthly Increase</i>	\$ 3.87	\$ 2.81	\$ 2.92	\$ —	\$ —
<i>Average % Change</i>	6.63 %	4.51 %	4.49 %	— %	— %

Even with no City water and sewer rate increases for 2021-22, the projected ending balance of working capital for the Water and Sewer Fund is \$57,183,103 an increase of \$2,307,130, and will be sufficient to meet the City's 1.5 bond coverage requirement and over 120 days of working capital reserve.

DRAINAGE UTILITY DISTRICT OPERATING FUND

The Drainage Utility District (DUD) Fund was created in 1992 under Chapter 402 of the Local Government Code (now Chapter 552) as a dedicated source of revenues to fund drainage improvement and erosion control projects to reduce and eliminate household flooding in Mesquite. The DUD Fund also accounts for those expenditures incurred as a result of the federal mandated and state administered Pollutant Discharge Elimination System (TPDES) permit program. This program requires the City to educate the general public about pollutants and their presence in storm water runoff, adopt a comprehensive storm water ordinance, and operate a street sweeping program.

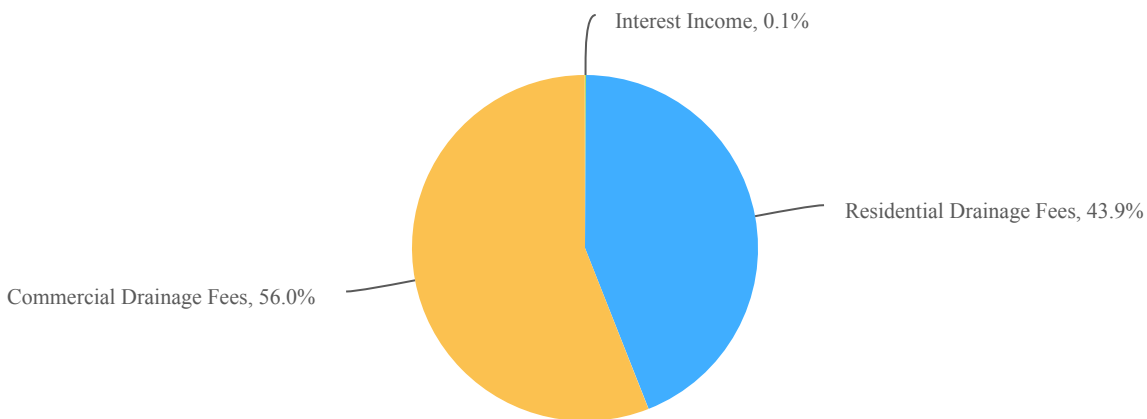


The DUD Fund budget totals \$5,162,220, which is \$736,810 more than the 2020-21 amended budget and covers the following activities:

TPDES Permit Operations	\$857,900
Street Sweeping Program	258,270
Drainage Maintenance & Construction Program	249,760
Capital Outlay	286,300
Cost Allocation	708,890
Debt Service	301,100
Capital Projects	2,500,000
Total DUD Expenditures	<u><u>\$5,162,220</u></u>

Funding for the DUD Fund comes from monthly drainage charges to commercial and residential customers and interest earnings. For fiscal year 2021-22, the residential drainage fee remained at \$5.00 per month with no increase. Residential customers are charged this fee per month with their utility bill, whereas customers owning all other developed property not exempt by State law are charged a fee per 100 square feet of impervious area per month. The commercial drainage fee increased by one cent per impervious area from \$0.14 to \$0.15 for fiscal year 2021-22. The fee increase was needed to cover the maintenance, operations and infrastructure needs of the Drainage Utility District that includes an additional construction inspector position for fiscal year 2021-22.

**DUD Operating Revenues
Fiscal Year 2021-22**

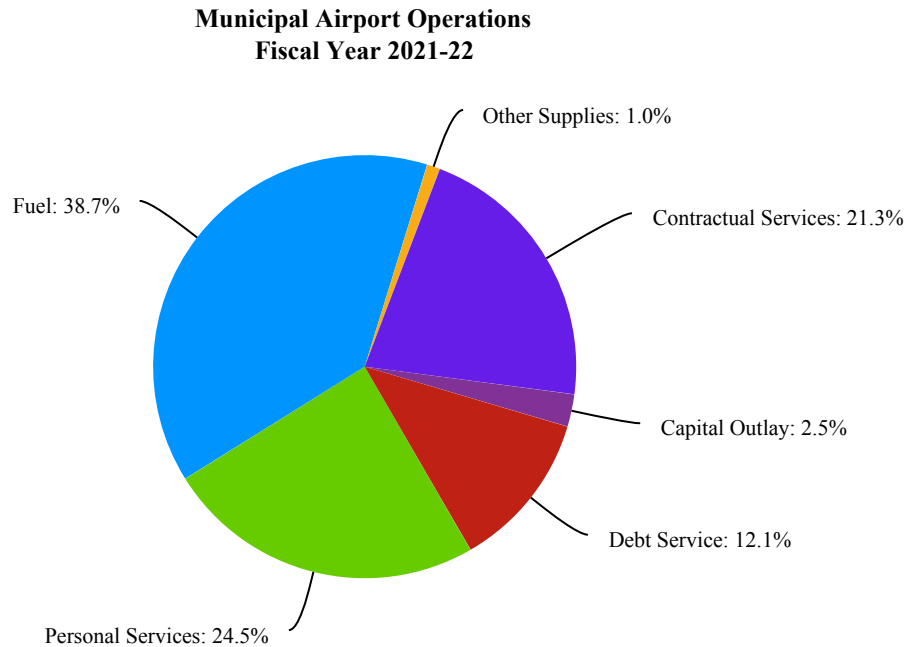


Capital projects designed to reduce flooding and minimize erosion are funded on a pay-as-you go basis along with DUD bonded debt from 2011, 2019 and proposed 2022 to fund various capital projects essential to the overall drainage projects of the City. A complete description of DUD capital projects may be found in the Capital Budget section of this budget document.

The projected ending balance of working capital for the DUD Operating fund is \$2,038,041, a decrease of (\$71,090), but will be sufficient to meet the City’s 1.25 bond coverage requirement and over 120 days of working capital reserve.

AIRPORT OPERATING FUND

The Mesquite Metro Airport operates in southeast Mesquite adjacent to Lawson Road and Scyene Road. The Airport has a mixture of aircraft including single engine and multi-engine planes, jets and helicopters that call Mesquite home. Total revenues for the Airport Operating Fund are projected to be \$2,653,110, with sixty percent of total revenues coming from fuel sales to aircraft that hangar at the airport and other aircraft stopping by in route to other destinations. Thirty-five percent of Airport revenues come from hangar rentals by local pilots. Overall, revenues are expected to increase by fifteen percent from the 2020-21 amended budget due to an increase in hangar rentals and fuel sales from anticipated jet activity in fiscal year 2021-22.



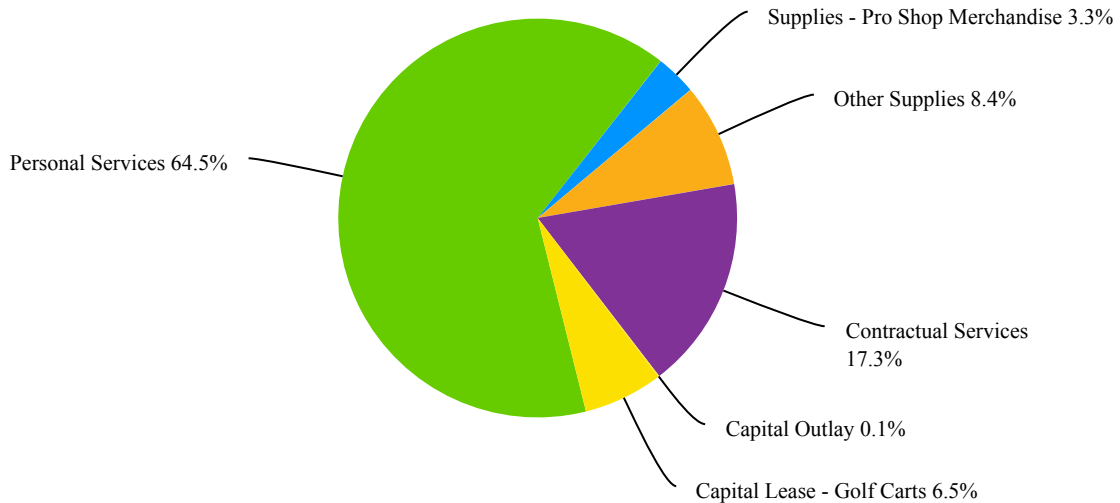
The 2021-22 Airport operating budget includes expenditures of \$2,631,960 with a projected year-end increase to working capital of \$21,150. The chart above summarizes the expenditure categories for the 2021-22 Airport budget. The debt service transfer to the General Obligation Debt Service Fund is the Airport's proportionate share of principal and interest payments for public, non-private activity, hangar improvements at the Airport that were funded with taxable bonds. Contractual services include maintenance of navigational aid systems and a self-serve fuel system as well as other maintenance improvements at the Airport.

The projected ending balance of working capital for the Airport Operating fund is \$99,998, an increase of \$21,150 and working towards the City's minimum reserve policy for the fund of 30 days of working capital reserve.

GOLF COURSE OPERATING FUND

The City of Mesquite owns and operates a 154-acre, 18-hole public golf course. Beginning October 1, 2016, golf course operations were moved to a separate enterprise fund in order to track users' fees for use of the golf course to the related expenditures to run the golf course operations. User fees are set to cover the costs of running golf course operations. Total revenue budget is \$1,227,000 that includes a five percent increase in green fees for fiscal year 2021-22. Golf course revenues are comprised of green fees (55 percent) and cart rental fees (28 percent) with concessions, pro shop sales and other revenues making up the balance. Total expenditure budget is \$1,209,210. Approximately sixty-five percent of expenditures are for personal service costs needed to run the golf course and provide necessary maintenance of the course.

**Golf Course Expenditures
Fiscal Year 2021-22**



The projected ending balance of working capital for the Golf Course Operating fund is (\$94,970), an increase of \$17,790 to help improve the days of working capital. While the fund does not currently meet the City's minimum fund reserve policy for working capital, the fund is considered compliant per the policy as long as the financial position shows continuous improvement each fiscal year.

GENERAL OBLIGATION BOND DEBT SERVICE FUND

The General Obligation Bond Debt Service Fund is used for the accumulation of resources for and the payment of general obligation long-term principal, interest and related costs on general obligation bonds, certificates of obligation and other contractual obligations issued by the City. Also known as “full faith and credit” bonds, payment of principal and interest on this type of debt is backed by the City’s pledge to levy ad valorem (property) taxes sufficient to meet annual debt service requirements. Total debt service for all general obligation debt in 2021-22 is \$24,875,360 and includes scheduled debt service payments on outstanding debt plus estimated accrued interest on new debt issuances and fiscal agent fees. Revenues for the General Obligation Debt Service Fund are transferred in from the General Fund, Airport Operating Fund, Water and Sewer Operating Fund, Roadway Impact Fee Fund, Tax Increment Reinvestment Zones (TIRZ) funds and the Mesquite Quality of Life Corporation 4B Sales Tax Fund along with interest income. The General Fund portion (that is backed by the property tax) of contributions to the General Obligation Debt Service Fund is expected to increase by \$2,877,670 from the 2020-21 amended budget and is attributed to the combined maturation schedule of all outstanding debt. The projected ending fund balance is \$1,660,555. Unlike revenue bond debt service funds, which require a minimum fund balance according to bond covenants, the General Obligation Bond Debt Service Fund does not require a minimum fund balance, but is maintained at a level reasonably sufficient to anticipate any decline in supporting revenue sources.

WATER AND SEWER REVENUE BOND DEBT SERVICE FUND

The Water and Sewer Revenue Bond Debt Service Fund is used for the accumulation of and the payment of long-term principal, interest and related costs associated with the Water and Sewer system’s outstanding debt issues. The revenue debt service requirements for 2021-22 are \$12,222,390, an increase of \$1,533,170 from the 2020-21 amended budget. Debt service requirements are the result of ongoing water and sewer capital improvements to maintain the City’s aging water and sewer infrastructure. Water and Sewer Revenue Bond Debt Service Fund revenues are transferred in from the Water and Sewer Operating Fund and Water and Sewer Impact Fee Fund. Current bond covenants require a minimum fund balance of \$3,043,997. The projected fund balance for fiscal year 2021-22 of \$3,534,198 is above the minimum required by the bond covenants.

WATER AND SEWER REVENUE RESERVE FUND

The Water and Sewer Revenue Reserve Fund was established by bond covenants as a cash reserve fund to retire water and sewer bonds and paying principal and interest on any revenue bonds when and to the extent the amounts in the Revenue Bond Debt Service Fund are insufficient for such purposes. During each year’s bond sale the required balance for the Revenue Reserve fund is calculated and any necessary funding is made available from the bond proceeds of that fiscal year. The fiscal year 2021-22 projected fund balance of \$1,308,651 meets the current bond covenants.

DUD REVENUE BOND DEBT SERVICE FUND

The DUD Revenue Bond Debt Service Fund is used for the accumulation of and the payment of long-term bond principal, interest and related costs associated with DUD debt issues. DUD debt service requirements for 2021-22 will be \$785,920 including fiscal agent fees. Revenues for the DUD Revenue Bond Debt Service Fund are transferred in from the DUD Operating Fund and Tax Increment Reinvestment Zone (TIRZ) funds. The 2011 Revenue Refunding Bond issue is one of the current outstanding bond obligation for the DUD Enterprise Fund and will be retired in fiscal year 2022. The principal and interest requirements for these bonds are funded from customer drainage utility fees collected in the DUD Operating Fund. The new DUD bonded debt in the amount of \$8.3 million that was issued in fiscal year 2018-19 to fund drainage system capital projects will be paid primarily from the Towne Centre TIRZ funds for the South Mesquite Creek Drainage project that benefits that TIRZ area. Another \$4 million in DUD bonded debt is scheduled for fiscal year 2021-22 to fund drainage system improvements for South Parkway Road, Lorraine Lane and Candise Court.

DUD REVENUE RESERVE FUND

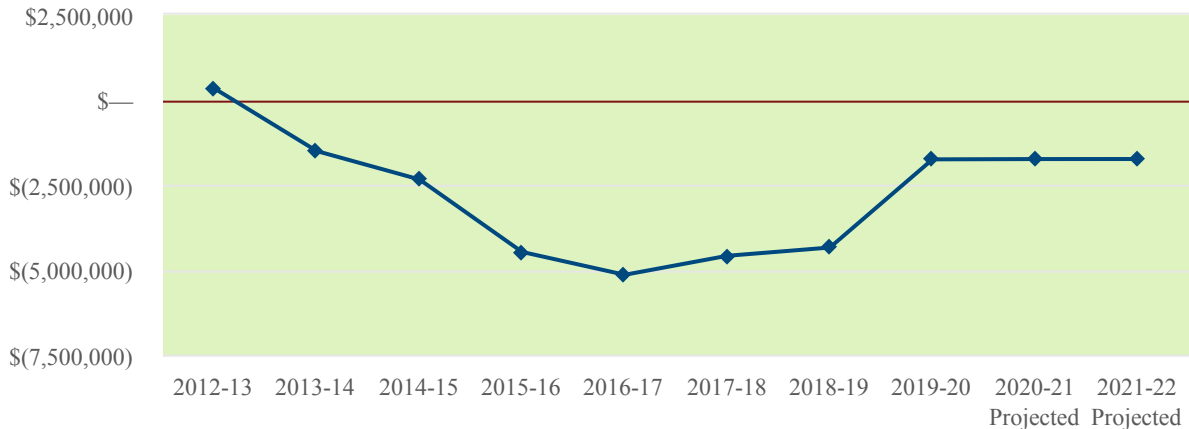
The DUD Revenue Reserve Fund was established by bond covenant in the 1993 DUD bond issue and is solely for the security of DUD issued revenue bonds. The Fund exists for the purposes of (1) retiring the last of the bonds or additional bonds and (2) paying principal and interest on the bonds or additional bonds in the event monies on hand in the interest and sinking fund are insufficient for such purpose. The amount to be accumulated in the Fund shall be equal to the average annual debt service requirements on all outstanding bonds and additional bonds. Current bond covenants require a balance of \$539,910 to be on hand, and as the reserve requirements change over time, any excess cash will be transferred to the DUD Operating Fund.

GROUP MEDICAL INSURANCE FUND

The City established the Group Medical Insurance Fund in 1981 to account for the provision of group life, health and dental insurance coverage for employees and their dependents. The City’s health insurance program is a “self-insured” plan funded by both the City and participating employees. The City makes a predetermined contribution to the plan each bi-weekly payroll for group life and health insurance coverage for qualifying City employees and a subsidy toward employee dependent coverage. Employees contribute the balance of dependent health insurance coverage through payroll deductions. All claims are reviewed and processed by an independent insurance company, currently provided by Blue Cross Blue Shield. The insurance company pays claims based on the health plan, and the City pays the company for the cost to administer those claims. The cost to administer the City’s plan for fiscal year 2021-22 is \$341,250.

From 2011 to 2013, health claims remained relatively stable; however, over the past several years, the plan has experienced extraordinarily high claims activity from time to time in each fiscal year along with overall rising costs in the health care industry. The extraordinarily high claims have wiped out all of the gain in fund balance since 2011 and has resulted in a negative fund balance of \$4.59 million in the Group Medical Insurance Fund at the end of fiscal year 2017-18. In an effort to address the negative fund balance, the City Council adopted a fund balance reserve policy in January 2019 that requires adequate revenues to cover expenditures each operating year with a plan to fund reserves from excess revenues over expenditures as well as one-time revenue sources. Per the policy, continuous improvements shall be shown each year to reduce the deficit with a goal of a minimum level of working capital equivalent to three months of regular, on-going operating expenses. For fiscal year 2021-22, the budget includes a transfer in from the General Fund in the amount of \$550,000 along with a three percent rate increase for retiree contributions and an increase in employer contributions from new positions added to the budget. Major changes include an increase of \$315,870 in health claims, \$100,000 in pharmaceuticals and \$196,000 in an employee wellness program for public safety medical evaluations. With these changes, the fund is projected to have excess revenues of \$1,280 to help reduce the deficit fund balance.

Group Medical Insurance Fund Balance History by Fiscal Year



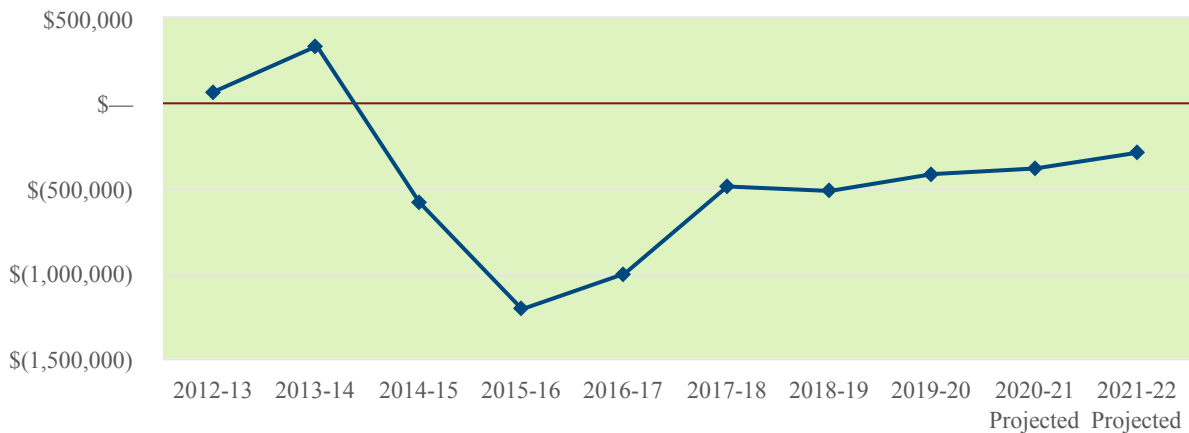
GENERAL LIABILITY INSURANCE FUND

The City is a member of a self-insurance program known as the Texas Municipal League-Intergovernmental Risk Pool (TMLIRP), which is created solely by Texas political subdivisions under the Inter-local Cooperation Act. Local governments are authorized under the Inter-local Cooperation Act to enter into contracts with other local governments to provide services or functions that each local government could have performed individually. The Risk Pool provides reassurance that assets of the City are safeguarded against any liability that may come against the City. Insurance coverage is provided for automobile and general liability, property damage, fire and extended coverage, police liability, public officials and employee liability, workers' compensation and unemployment insurance.

It is projected that the City will pay an estimated \$1.95 million in general liability and workers' compensation claims during fiscal year 2021-22, and another \$230,000 for outside legal representation. Revenue increases are from the increase in the worker's compensation charge to departments across all funds.

Departmental worker's compensation rates were reviewed and an increase was put into place during fiscal year 2015-16, 2020-21 and again for 2021-22. The increased rates are generating additional funding in an effort to turn the negative fund balance around over the next several years. After the General Liability Fund ended fiscal year 2017-18 with a negative fund balance of (\$500,000), the City Council adopted a fund balance reserve policy in January 2019 that requires adequate revenues to cover expenditures each operating year for the General Liability Insurance Fund with a plan to fund reserves from excess revenues over expenditures as well as one-time revenue sources. Per the policy, continuous improvements shall be shown each year to reduce the deficit with a goal of a minimum level of working capital equivalent to three months of regular, on-going operating expenses. The fund is projected to have net income of \$93,120 for fiscal year 2021-22 that will be used to continue to reduce the fund balance deficit.

General Liability Fund Balance History by Fiscal Year



HOTEL OCCUPANCY TAX FUND

The Hotel Occupancy Tax Fund consists of revenues obtained through the assessment of a seven percent (7%) “bed” tax on local hotel or motel room rates. Funds generated by the occupancy tax are required to be used in a manner that directly enhances and promotes tourism and the convention and hotel industry. The City Council has chosen to disburse the hotel occupancy tax proceeds to several qualified organizations as allowed by State law. Those allocations include: Mesquite Arts Council (1%); Historic Mesquite, Inc. (1%); City of Mesquite (1%); and four percent (4%) to the Mesquite Convention and Visitors Bureau (CVB). The 2021-22 budget allocation for CVB operations is \$774,870.

In 1997, the City entered into a joint venture with John Q. Hammons (Hampton Inn and Suites) for the construction of a Convention Center adjacent to the Mesquite Rodeo. Construction was completed and the Convention Center was officially opened in April 1999. As part of the contractual obligations with John Q. Hammons (now Atrium Hotels), the City remits 50% of the hotel occupancy tax proceeds generated by the Hampton Inn and Suites back to the Hotel for marketing the Conference Center and Exhibit Hall. The Conference Center marketing is projected to be \$100,000 for fiscal year 2021-22. Overall revenues from area hotels have been increasing steadily in recovery from the pandemic. A total of \$1,450,000 in hotel occupancy tax revenue is estimated for fiscal year 2021-22 which is a \$120,000 increase. As a result, there are proposed increases in all programs and entities that receive Hotel Occupancy Tax funds with a projected ending fund balance for fiscal year 2021-22 of \$1,807,958.

CONFISCATED SEIZURE FUND

Pursuant to Title 28, Section 524 of the United States Code and Chapter 59 of the Texas Code of Criminal Procedure, the City of Mesquite has adopted a budget to account for funds awarded to the City as a result of court forfeitures and contraband. State and federal law allow municipalities to create a special fund for expenses to be used solely for law enforcement purposes. In order for the City to receive forfeiture funds relating to enumerated felony offenses, certain criteria must be met and followed. A summary of these criteria include:

- Property subject to forfeiture must have been seized in conformance with legal guidelines
- Notification of forfeiture proceeding guidelines must be followed along with a forfeiture hearing
- A local agreement must be signed between the District Attorney and the municipality spelling out how funds are to be distributed
- All proceeds awarded to a municipal law enforcement agency must have been approved in a budget adopted by the governing body before they can be spent
- All law enforcement agencies that receive forfeiture proceeds must have an annual audit performed and supply the Attorney General with certified copies of the audit

The Confiscated Seizure Fund has an estimated ending fund balance of \$235,686 in fiscal year 2021-22 for any eligible public safety equipment purchases.

PHOTO ENFORCEMENT FUND

In August 2007, the City adopted an ordinance to establish regulations for an automated traffic signal enforcement program within the City. Texas Transportation Code Chapter 707 sets forth the State Law requirements for photographic traffic signal enforcement systems. All expenses related to running the program were tracked in order to apply them to the fine revenue received from violations. Once a year, a calculation was made to determine the net revenues received. Fifty percent of the net revenue was remitted to the State Comptroller for deposit to the regional trauma account established under Section 782.002 of the Health and Safety Code. The remaining net revenue may be used by the City to fund traffic safety programs, including pedestrian safety programs, public safety programs, intersection improvements, and traffic enforcement. In fiscal year 2016, the City set up a separate fund for the automated traffic signal enforcement program in order to more easily track the revenues and expenditures of the program.

In fiscal year 2017, City Council approved an interlocal agreement with the Mesquite Independent School District (MISD) for the operation of a photo enforcement system to enforce illegal passing violations of vehicles while students are loading or unloading a bus. The interlocal agreement allowed for a 50/50 split of the net proceeds from the traffic violations paid to cover the cost of running the program. The objectives of the photo enforcement program are to reduce the number of vehicles that run flashing stop arms on school buses, thereby reducing violations of traffic laws and thus, reducing the chance of a child being injured or killed. Any remaining net revenue from the program will be used by the City to fund traffic safety programs as noted above.

Legislative changes that occurred in fiscal year 2018-19 ended the red light camera program; therefore, significantly reduced revenue collected in the Photo Enforcement Fund. The remaining revenue source is from the photographic enforcement program for school bus arm violations. The anticipated revenue for fiscal year 2021-22 is \$15,000 with a projected ending fund balance of \$12,745.

CHILD SAFETY FUND

The Child Safety Fund was established in 2019 when Dallas County began charging motorists a child safety fee when they register their vehicles. This fee is distributed to the cities within Dallas County on a quarterly basis. The City anticipates receiving \$200,000 from Dallas County for Fiscal Year 2021-22. The revenue collected will be transferred to the General Fund to help offset school crossing guard expenses that are shared with MISD.

9-1-1 SERVICE FEE FUND

Maintenance of the 9-1-1 emergency phone system is supported by a combination of a \$0.75 fee that the City collects from each telephone subscriber within Mesquite and a \$0.50 fee for wireless subscribers. The City collects about \$190,000 from land line users and the State Commission on Emergency Communications collects about \$148 million each year from mobile

phone users. Wireless user fees are deposited in the State Treasury and are then allocated to each jurisdiction based on current population. The City of Mesquite's portion was \$751,956 for fiscal year 2020-21 and projected to be relatively flat in the future years.

The City expects to collect a total of \$900,000 in 9-1-1 fees for fiscal year 2021-22 and any funds not used for telephone equipment or switching may be used towards operations and maintenance costs of the City's 9-1-1 call center operations in the Police Department, including the salary and benefits of 9-1-1 communications operators. Revenues are sufficient to reimburse the General Fund \$780,000 to help defray the cost of the City's 9-1-1 communications operation, which will leave an ending fund balance of \$15,253.

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

The City participates in the U.S. Department of Housing and Urban Development's (HUD) Community Development Block Grant (CDBG) program as set forth by HUD rules and regulations. Funds in the CDBG Fund are used specifically for programs and activities designated by HUD that benefit low- to moderate-income individuals. Specific public hearings have been held regarding the use of these funds, and the projects to be funded in fiscal year 2021-22 total \$1,334,180. A list of projects can be found in the Financial Summaries section of this budget document. CDBG funds directly support City Council's priorities and strategic goals, as many of the CDBG projects directly affect and promote neighborhood revitalization, as well as several area non-profit organizations that are eligible and adhere to federal program guidelines. The City receives its annual allotment of block grant funds from HUD based on a formula that measures poverty. Over the past several years the amount has changed slightly and become more project based.

HOUSING CHOICE VOUCHER PROGRAM

The Housing Choice Voucher program is another federal program of HUD that is administered by the City to assist eligible, low-income families with monthly rent. Through these subsidies, families are able to move to decent, safe and sanitary housing and spend a lower percentage of their income on rent payments. All administrative costs of the City, including staff and benefits, are 100% reimbursed by this federal government program. As such, these grant funds are segregated into a separate fund and are expended and accounted for under federal rules and guidelines. The total fund budget is \$16,297,630 and includes a \$150,000 cost allocation charge for the City's indirect costs to support the program, such as use and maintenance of office space, human resource administration and other indirect costs related to running the program.

PUBLIC, EDUCATIONAL AND GOVERNMENT ACCESS FUND

The Public, Educational and Government (PEG) Access Fund provides funding for capital equipment needed to operate the City's government and educational access channels on cable television. Cable providers like Charter Communications and AT&T are required by federal law

to provide public access channels if a municipality wishes to operate such programs. While the City does not operate a public access channel, it does offer government access programming of City Council meetings and other government related topics, and the local school district and community college district each offer educational programming on the City's behalf through a local agreement.

Charter Communications and AT&T both remit one percent (1%) of their gross revenues attributed to Mesquite subscribers and by law, all funds are segregated into a separate fund called the PEG Fund. The proposed PEG purchases for fiscal year 2021-22 include \$135,500 for new production equipment at the Mesquite Independent School District's production studio in the Technology Excellence Center and \$6,900 for new studio and field camera equipment for the City of Mesquite's video production studio. Total revenues for the budget year are estimated at \$221,000 and the ending fund balance is projected at \$724,380.

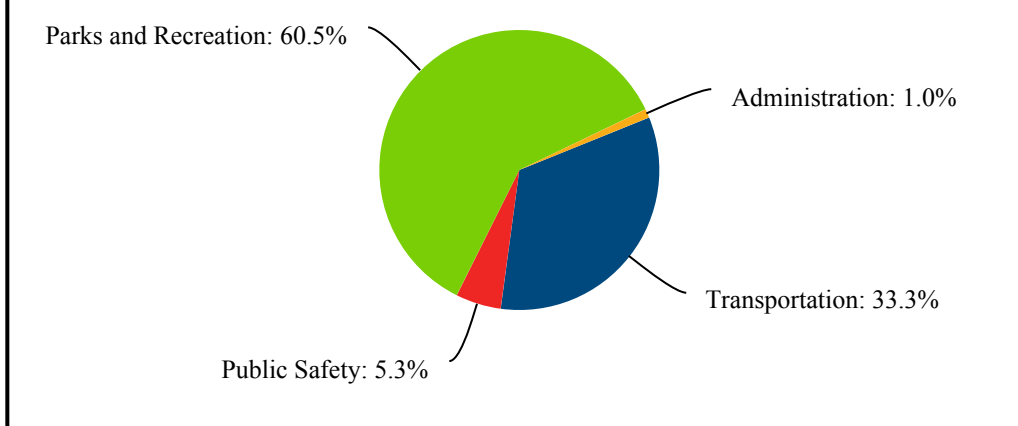
MESQUITE QUALITY OF LIFE CORPORATION FUND

The Mesquite Quality of Life Corporation Fund is used to account for the accumulation of resources and the payment of expenditures as recommended by the Mesquite Quality of Life Corporation Board in accordance with State law and approved by the Mesquite City Council. A special election called by a petition of qualified voters was held August 14, 1999 and was approved by voters. The ballot initiative was for "The adoption of a Section 4B sales and use tax at the rate of one-half of one percent to undertake projects as described in Section 4B of Article 5190.6, Vernon's Annotated Civil Statutes, as amended, limited to the following: a) Transportation; b) Public Safety; and c) Public Parks and Recreation. The anticipated allocation of sales tax for the 4B Fund during fiscal year 2021-22 is \$11,857,600, with total revenues of \$11,862,600. New projects and administrative costs planned for this fiscal year total \$9,534,040, with an ending projected fund balance of \$3,723,970.



Created to capitalize on the fact that, at the time 70 percent of shoppers who had visited Town East Mall were from out-of-town and not Mesquite residents, the 4B Sales Tax was designed to shift the tax burden from Mesquite residents and to also pay for most of the capital improvements on a "pay-as-you-go" cash basis, rather than issue traditional debt to finance its infrastructure. Since its inception, the 4B Sales Tax has funded a total of \$238 million in public improvements and park operations. The chart below illustrates the allocation of sales tax revenues across the Fund expenditure categories. It is important to note that City staff administrative costs amount to 1.0 percent of total 4B expenditures.

4B Sales Tax Expenditures Since Inception in Fiscal Year 2000



In accordance with Section 501.054 of the Texas Local Government Code, the Mesquite Quality of Life Corporation entered into a Project Agreement with the City to cover the debt service costs of the Town East Boulevard reconstruction project for the portion of the roadway that serves the Skyline Industrial area. During 2014 and 2015, a total of \$4.6 million in Certificates of Obligation were issued for the project. In 2017, another \$2.3 million in bonds was issued to complete phase one of the project and in 2018 another \$3 million was issued to begin phase two of the project with another \$3 million issued in 2019 to complete phase two of the project. Also in 2018, the Mesquite Quality of Life Corporation entered into another Project Agreement with the City to cover the debt service costs of reconstructing Scyene Road from Clay Mathis to Lawson and to finish the Gus Thomasson Sustainability project. In 2018, \$4.3 million was issued for Scyene Road project and and \$2 million to finish the Gus Thomasson Sustainability project. For 2022, \$750,000 is scheduled to be issued for the design phase of Executive Boulevard. More information regarding these projects is available in the Capital Budget section of this document. Estimated annual debt service is \$75,000 per \$1 million bonds issued.

MESQUITE COURT TECHNOLOGY FUND

The Mesquite Court Technology Fund is authorized by State law under Chapter 102 of the Code of Criminal Procedure. This fund is designated to finance the purchase of technological or security enhancements for the municipal court of record. The 2021-22 budget anticipates revenues of \$70,000 and budget appropriations of \$55,200, leaving an ending fund balance of \$15,643.

CAPITAL PROJECT FUNDS

These funds account for the financial resources used for the acquisition or construction of major capital facilities and scheduled replacements of fleet vehicles and computer equipment for the General Fund. Just like most people take out a mortgage to finance a home, the City finances large dollar items by selling bonds to investors. The investors can hold the municipal bonds for the 20-year term of the bonds and collect interest in the form of coupons. Sometimes the City will initiate a “call” provision to redeem the bonds after 10 years if interest savings can be realized by refinancing the old bonds under prevailing rates. Since the 1980s, these transactions are done electronically, but the investor is still referred to as the bond holder. The interest and principal of each bond issue is paid over time from operating funds to a bank, which acts as trustee and in turn pays the bond holders. Bond proceeds can come from the sale of general obligation bonds, revenue bonds, or certificates of obligation. Each bond issue, by the year it is issued, is accounted for within its own separate fund to ensure the spending of bond funds commences within three years of issuance and reporting of bond arbitrage is made in accordance with law. A detailed description of the capital projects funded through these bond funds can be found in the Capital Budget section.

CAPITAL PROJECT RESERVE FUND

The Capital Project Reserve Fund accounts for financial resources generated from one-time local government revenue sources to be expended for various capital projects designated by the City. The Capital Projects Reserve Fund expenditure budget totals \$330,000. The 2021-22 expenditure budget includes funding for furniture replacement and administration costs of positions that provide administration of the Tax Increment Reinvestment Zone (TIRZ) funds. The projected ending fund balance at fiscal year-end is \$302,946.

TAX INCREMENT REINVESTMENT ZONE (TIRZ) FUNDS

The City of Mesquite has eleven active TIRZs, the Rodeo City TIRZ, Towne Centre TIRZ, Gus Thomasson TIRZ, Town East/Skyline TIRZ, Polo Ridge TIRZ, Heartland Town Center TIRZ, IH-20 Business Park TIRZ, Spradley Farms TIRZ, Skyline TIRZ, Alcott Logistics TIRZ and Solterra TIRZ. TIRZs are an economic development tool that local governments can use to finance public improvements within a defined area. These improvements strengthen existing communities and attract new investments. Chapter 311 of the Texas Tax Code governs TIRZs in Texas. A municipality makes an area eligible for TIRZ financing by designating a “reinvestment zone.” Costs of selected public improvements within the reinvestment zone may be paid by future tax revenues flowing from redeveloped or appreciated real properties in the zone. The additional tax dollars generated by growth of real property value in the zone are called the “tax increment.” These funds flow to a tax increment fund for a specified term of years. Funds flowing to the TIRZ funds each year are disbursed according to a plan and agreements approved by a TIRZ Board and the City Council as prescribed by statutes and the ordinance designating the reinvestment zone.

Only cities may create reinvestment zones for tax increment financing. Once created, other taxing entities may also participate in tax increment financing programs. Each taxing unit may choose to dedicate to the TIRZ Fund all, a part or none of the additional tax revenue attributable to increased real property value in the zone. Below is a brief description of each of the active TIRZ funds. A schedule of revenues and expenditures for each of the funds may be found in the Financial Summaries section of this budget document. The fiscal year 2021-22 budget for each of the TIRZ funds reflects revenues and expenses per the most recent project and finance plan approved by the TIRZ Board.

- The Rodeo City TIRZ No. 1 was originally scheduled to end December 31, 2018, but was extended to December 31, 2049 by Ordinance No. 4634. The TIRZ is for public infrastructure and advancement of economic development to attract businesses and jobs in the area. The fiscal year 2021-22 budget includes \$123,054 for the annual TIRZ amount that goes to reduce the PID assessment, \$50,000 transfer out to Capital Projects Reserve Fund for the City administration of the TIRZ Fund and \$150,000 transfer out to Capital Projects Reserve Fund for Fire Station No. 4.
- Towne Centre TIRZ No. 2 was originally scheduled to end December 31, 2019, but was extended to December 31, 2039 by Ordinance No. 4686. The TIRZ is for long-term viability of the Town East Mall retail area, retail development along IH-635 corridor, and retail, office and industrial development in the Downtown Mesquite and Market East areas. The fiscal year 2021-22 budget includes TIRZ Administration Fee, Town East Retail Area Security, Debt service for South Mesquite Creek Drainage project, Heritage Trail, Pavement Improvements, Downtown Operations and Maintenance and Economic Development Incentives.
- The Skyline TIRZ No. 7 area has not been developed to this date and no increment has been established. There is no expected impact from this TIRZ on the fiscal year 2021-22 budget.
- The Gus Thomasson TIRZ No. 8 is to transform the zone into an engaging place for new businesses and new households along with promoting reinvestment in existing properties. This zone includes the IH-30 corridor. The fiscal year 2021-22 budget includes an administrative fee of \$50,000 transferred to the Capital Projects Reserve Fund for City administration of the TIRZ fund and \$200,000 for economic development incentives.
- The Town East / Skyline TIRZ No. 9 is to support industrial and economic development for the Big Town and Skyline Industrial Park areas. The fiscal year 2021-22 budget includes an administrative fee of \$50,000 transferred to the Capital Projects Reserve Fund for City administration of the TIRZ fund and \$63,625 for debt service of Skyline Drive Reconstruction project.
- The Polo Ridge TIRZ No. 10 is to provide public infrastructure for a proposed residential development in the zone. The fiscal year 2021-22 budget includes the annual TIRZ amount of \$107,478 that goes to reduce the PID assessment.

- The Heartland Town Center TIRZ No. 11 is to provide public infrastructure for a proposed residential development in the zone. The fiscal year 2021-22 budget includes the annual TIRZ amount of \$116,694 that goes to reduce the PID assessment.
- The IH-20 Business Park TIRZ No. 12 is to support industrial and economic development for the IH-20 and Mesquite Airport areas. The fiscal year 2021-22 budget includes revenue from the City of Mesquite's tax portion of the incremental growth.
- The Spradley Farms TIRZ No. 13 is to provide public infrastructure for a proposed residential development in the zone. The fiscal year 2021-22 budget includes revenue from the City of Mesquite's tax portion of the incremental growth.
- The Alcott Logistics Station TIRZ No. 14 was created in April 2021 to spur industrial development near the Mesquite Airport. There is no expected impact from this TIRZ on the fiscal year 2021-22 budget.
- The Solterra TIRZ No. 15 was created in June 2021 to facilitate mixed-use residential development and restaurant and retail use. There is no expected impact from this TIRZ on the fiscal year 2021-22 budget.

IMPACT FEE FUNDS

Chapter 395 of the Texas Local Government Code authorizes cities to collect fees from new developments to finance new construction or expansion of existing capital improvements. The City has adopted roadway impact fees, and as required by state law, the Impact Fee Fund is used to account for revenues and expenditures in accordance with the City's adopted Impact Fee Policy. Impact fees collected from roadway improvements may be used for reimbursement of debt service associated with previously constructed roadway projects or for newly adopted roadway construction projects. The projected amount of impact fee revenue is \$2,327,780, of which \$2,300,000 is planned for general obligation debt service, leaving a projected fund balance of \$312,388.

In fiscal year 2016, the City completed a review of its current roadway impact fees and the potential for water and sewer impact fees. Roadway impact fees were increased and water and sewer impact fees were adopted. A new Impact Fee Fund was established for the water and sewer impact fees collected. Impact fees collected from water and sewer improvements may be used for reimbursement of debt service associated with previously constructed water and sewer system projects or for newly adopted water and sewer construction projects. The projected amount of water and sewer impact fee revenue is \$601,500, of which \$600,000 is planned for water and sewer revenue bond debt service, leaving a projected fund balance of \$415,694.

CONFERENCE CENTER CAPITAL REPLACEMENT RESERVE FUND

The Conference Center Capital Replacement Reserve Fund is required by contractual agreements between the City and Atrium Hotels, LP (formerly John Q. Hammons) which manages and operates the City-owned convention center. The purpose of this fund is to accumulate resources for the replacement of capital items as defined in the contractual agreements. To date, this fund has been used to make over \$2 million in capital improvements and upgrades to maintain the quality aesthetics of the convention center without any impact to taxpayers. Improvements have included carpet replacement, lobby renovations, new ceiling tiles, chairs and other capital maintenance items. All revenues for the Conference Center Capital Replacement Fund are derived from a ten-percent gross rental receipts fee on exhibit hall operations and a rebate of net conference center room rental charges. Estimated revenues for fiscal year 2021-22 total \$180,500, and the projected ending fund balance is \$354,024. A 20-year capital improvement program has been planned to schedule all future improvements and replacement of building components without any fiscal impact to the General Fund. The 2021-22 budget includes \$174,500 for supplies and replacements for the Conference Center and Exhibit Hall. By contract, the hotel maintains its own capital replacement reserve account for improvements made to the hotel building, swimming pool and front desk area.

Financial Summaries

Fund Structure
Financial Statements

MESQUITE

T E X A S

Real. Texas. Flavor.

Appropriated Fund Structure

Operating Funds

- General
- Water and Sewer
- Drainage Utility District
- Municipal Airport
- Golf Course

Debt Service/Reserve Funds

- General Obligation Bonds
- Water and Sewer Revenue Bonds
- Water and Sewer Revenue Reserve
- DUD Revenue Bonds
- DUD Revenue Reserve

Internal Service Funds

- Medical Health Insurance
- General Liability Insurance

Special Revenue Funds

- Hotel Occupancy Tax
- Confiscated Seizure
- Photo Enforcement
- Child Safety
- 911 Service Fee
- Community Development Block Grant
- Housing Choice Voucher Program
- Public, Educational and Government Access
- Mesquite Quality of Life Corporation
- Municipal Court Technology

Capital Project Funds

- Capital Projects Reserve
- Tax Increment Reinvestment Zones
- Impact Fees
- Conference Center Capital Replacement
- General Obligation and Revenue Bonds
- Capital Projects

Fund Definitions

The adopted operating budget presents five fund groups necessary to account for financial transactions relating to the City. Within the five fund groups there are individual funds that more closely report the financial condition of the City. Each fund has a specific purpose and exists for one of the following reasons; 1) generally accepted accounting principles (GAAP) require its existence, 2) bond covenants specifically mandate its existence or 3) federal, state, or local legislative action has been enacted requiring separate accounting of specific funds.

1. **Operating Funds** - The operating funds provide for the day-to-day operations of the City and account for all routine expenditures. The City maintains five operating funds: the General Fund, Water and Sewer Operating Fund, Municipal Airport Fund, Drainage Utility District Operating Fund and the Golf Course Fund.
2. **Debt Service/Reserve Funds** - Debt service funds, also known as interest and sinking funds, are governmental type funds used for the accumulation of resources for the payment of long-term debt. Reserve funds are normally authorized by City Council action or by bond covenants and accumulate resources for specified purposes.
3. **Internal Service Funds** - Internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments of the City on a cost-reimbursement basis. The internal service funds are members of the proprietary fund category, and as such, are accounted for on the accrual basis of accounting. Internal service funds maintained by the City include the Medical Insurance Fund and the General Liability Insurance Fund.
4. **Special Revenue Funds** - These funds are used to account for the proceeds of specific revenue source that are legally restricted to expenditures for specified purposes.
5. **Capital Project Funds** - These funds account for financial resources for the acquisition or construction of major capital facilities. Each bond issue is also a separate fund and they are more fully described in the Capital Budget and Outstanding Debt sections.

Operating Funds

General Fund

The General Fund is a major governmental type fund and is the primary operating fund of the City. It is used to account for expenditures of traditional governmental services as well as financial resources other than those required to be accounted for in other funds. All general tax revenues and other receipts that are not allocated by law or contractual agreement to other funds are accounted for in this fund.

Water and Sewer Enterprise Fund

The Water and Sewer Enterprise Fund is a major proprietary type fund, which is used to report activities generally financed and operated like a private business. This fund is used to account for all operating and maintenance costs of providing water and sewer services to the general public, which are financed through customer user charges.

Drainage Utility District (DUD) Enterprise Fund

The Drainage Utility District Enterprise Fund accounts for operations and activities required under the provisions of the US Clean Water Act including all regulations pertaining to the National Pollution Discharge Elimination System permit program and drainage related capital improvement projects. The DUD Operating Fund accounts for all operations and maintenance costs of the DUD Enterprise Fund.

Municipal Airport Enterprise Fund

The Municipal Airport Enterprise Fund accounts for the operations of the municipally owned and operated Mesquite Metro Airport and is also a proprietary type fund.

Golf Course Enterprise Fund

The Golf Course Enterprise Fund accounts for the operations of the municipally owned and operated Mesquite Golf Course and is also a proprietary type fund.

Debt Service/Reserve Funds

General Obligation Bond Debt Service Fund

The General Obligation Debt Service Fund is a governmental type fund used for the accumulation of resources for the payment of general long-term debt principal, interest and related costs on general obligation bonds issued by the City. General obligation bonds are commonly referred to as “full faith and credit” bonds because they are based on the pledge to levy ad valorem taxes necessary to pay the debt.

Water and Sewer Revenue Bond Debt Service Fund

The Revenue Bond Debt Service Fund is a sub-fund of the Water and Sewer Enterprise Fund and is used to account for the accumulation of resources for the payment of long-term debt principal, interest and related costs associated with the water and sewer system's revenue bond issues.

Water and Sewer Revenue Reserve Fund

Also a sub-fund of the Water and Sewer Enterprise Fund, the Water and Sewer Revenue Reserve Fund is created by an ordinance and is solely for the security and benefit of water and sewer revenue bonds. The Water and Sewer Reserve Fund is used for the purpose of 1) retiring final maturities of water and sewer revenue bonds and 2) paying principal of and interest on any revenue bonds when and to the extent the amounts in the Revenue Bond Debt Service Fund are insufficient for such purpose.

Drainage Utility District (DUD) Bond Debt Service Fund

The DUD Bond Debt Service Fund is a sub-fund of the DUD Enterprise Fund and is used for the accumulation of resources for the payment of long-term principal, interest and related costs associated with the district's revenue bond debt issues.

DUD Revenue Reserve Fund

Also part of the DUD Enterprise Fund, the DUD Revenue Reserve Fund is established by bond covenants and is used solely for the security of DUD issued revenue bonds. The reserve fund exists for the purposes of 1) retiring final maturities of the bonds or additional bonds and 2) paying principal and interest on the bonds or additional bonds in the event funds on hand in the interest and sinking fund are insufficient for such purpose. The amount to be accumulated in the reserve fund shall be equal to the average annual debt service requirements on all outstanding bonds and additional bonds.

Internal Service Funds

Medical Insurance Fund

All internal service funds are proprietary type funds, and the Medical Insurance Fund is used to account for the provision of group life and health insurance coverage for all City employees. In addition to the basic coverage provided, employees may purchase dependent coverage through payroll deductions. Coverage is financed by contributions from the City and through employees' payroll deductions.

General Liability Insurance Fund

The General Liability Insurance Fund is used to account for the provision of property insurance coverage, general liability insurance coverage and workers' compensation insurance coverage.

Special Revenue Funds

Hotel Occupancy Tax Fund

All special revenue funds are governmental type funds that track specific revenue sources that are restricted to a specific purpose, and the Hotel Occupancy Tax Fund is used to account for hotel occupancy tax revenues. State law grants the authority for cities to levy a tax not to exceed seven percent on hotel and motel room rates. The City levies a seven percent tax and the revenues are restricted to uses which enhances and promotes tourism and the convention and hotel industry.

Confiscated Seizure Fund

Pursuant to Chapter 59 of the Texas Code of Criminal Procedure and Title 28, Section 524 of the United States Code, a special fund must be established to account for funds awarded to the City as a result of court forfeitures of contraband. Seizure funds must only be used for law enforcement purposes as authorized by state and federal law.

Photo Enforcement Fund

A special revenue fund used to track the revenues and expenses related to the Mesquite Independent School District (MISD) school bus stop arm photo enforcement program.

Child Safety Fund

The Child Safety Fund was established in 2019. Starting in January 2019, motorists are charged a child safety fee in Dallas County when they register their vehicles. The fee is distributed to the cities within Dallas County on a quarterly basis. The revenue collected is transferred to the General Fund to help offset school crossing guard expenses that are shared with Mesquite Independent School District (MISD).

911 Service Fee Fund

The 911 Service Fee Fund is used for the accumulation of resources for and the payment of 911 emergency phone system maintenance. Telephone users within the City are charged a monthly fee for access to 911 service.

Community Development Block Grant Fund

The Community Development Block Grant Fund is used to account for funds granted the City by the U. S. Department of Housing and Urban Development (HUD) under the Community Development Block Grant Program. Funds are used for specifically designated programs approved by HUD that benefit low to moderate income persons.

Housing Choice Voucher Program Fund

The Housing Choice Voucher Program Fund is used to account for funds granted the City by HUD under the Housing Choice Voucher Program. Funds are used for specifically designated programs approved by HUD.

Public, Educational and Government (PEG) Access Fund

To account for monies received by cable and video service providers in support of the City's educational and government access channels on cable television in accordance with state law. In accordance with a cooperative agreement with the City, the Mesquite Independent School District operates the City's educational access channel.

Mesquite Quality of Life Corporation Fund

The Mesquite Quality of Life Corporation Fund is used to account for the accumulation of resources and the payment of expenditures in accordance with Texas state law, as recommended by the Mesquite Quality of Life Board, and as approved by the Mesquite City Council.

Mesquite Court Technology Fund

The Mesquite Court Technology Fund is authorized under the state laws of Texas under Subchapter A, Chapter 102, Code of Criminal Procedure, Article 102.0172. This fund is designated to finance the purchase of technological enhancements for a municipal court or municipal court of record.

Capital Project Funds

Capital Projects Reserve Fund

The Capital Projects Reserve Fund accounts for financial resources generated from local government revenue sources to be expended for various capital projects designated by City Council.

Tax Increment Reinvestment Zone (TIRZ) Fund

The Tax Increment Reinvestment Zone funds are used to account for revenues and expenditures associated within designated reinvestment zones according to financial plans and agreements approved by the City Council, TIRZ Boards and other participating taxing entities as prescribed by statutes and ordinances designating the reinvestment zones. The adopted budget includes eight designated reinvestment zones including Rodeo City TIRZ, Towne Centre TIRZ, Gus Thomasson TIRZ, Town East / Skyline TIRZ, Polo Ridge TIRZ, Heartland Town Center TIRZ, IH-20 Business Park TIRZ and Spradley Farms TIRZ Fund.

Impact Fee Fund

The Impact Fee Fund is used to account for revenues and expenditures in accordance with the City's adopted Impact Fee Policy. Impact fees are collected from developers for roadway, water and wastewater facilities and may be used for reimbursement of debt service costs associated with previously constructed roadway, water and wastewater projects or for newly adopted roadway, water and wastewater construction projects. The adopted budget includes two impact fee funds, Roadway Impact Fee Fund and Water and Sewer Impact Fee Fund.

Conference Center Capital Replacement Fund

The Conference Center Capital Replacement Fund was created by contractual agreement between the City and John Q. Hammons Hotels, Inc. now Atrium Hotels, LP for the purpose of accumulating resources for the replacement of capital items as provided in the contractual agreement. Sources of funding include room rental at the Conference Center and ten percent gross receipts of Exhibit Hall revenues.

General Obligation and Revenue Bond Funds

These funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. Each series of bonds issued, whether general obligation bonds or water and sewer revenue bonds are set up as separate funds to account for projects planned for that particular bond issue. Once planned projects are completed, unused fund balances may be used for similar projects identified with the bond issue or otherwise must be transferred to the debt service funds. Water and sewer revenue bonds funds are accounted in the Water and Sewer Enterprise Fund, and DUD revenue bond funds are accounted in the DUD Enterprise Fund. Projects within these funds are generally multi-year projects as major capital projects can take many years to complete and projects must be underway within three years of issuing bonds.

Capital Projects Fund

The Capital Projects Fund was created in fiscal year 2014 to account for the acquisition of new or replacement vehicles and computer related equipment. Prior to 2014, these items were expensed within the General Fund and funds were transferred into the General Fund from the general obligation bond fund for that years' bond sale. Beginning in 2014, a portion of each years' bond proceeds are transferred from that years' general obligation bond fund to the Capital Projects Fund to acquire these capital acquisitions and a detailed description of vehicles and computer equipment can be found in the Capital Budget section of this budget document.

Major and Non-major Funds

Major Funds are funds that represent significant activities of the City and are defined as having revenues or expenditures, excluding other financing sources and uses, that constitute more than 10 percent of the revenues or expenditures of the appropriated Budget. Not all funds of the City are appropriated (i.e., budgeted). Agency funds, Account Groups and other conduit funds are not budgeted, but their activities are accounted for and disclosed in the City's Annual Comprehensive Financial Report (ACFR). Non-Major Funds are funds that do not meet the ten percent threshold of revenues or expenditures to total adopted budget. A consolidated summary fund matrix and consolidated financial summary of Major and Non-Major Funds follows, along with detailed financial statements for each appropriated fund.

City of Mesquite
Operating Fund to Department Relationship Matrix

Operating Funds					
	General	Water & Sewer	Drainage Utility	Airport	Golf Course
Department	Fund	Fund	Fund	Funds	Fund
City Council	X				
City Administration	X				
City Secretary	X				
City Attorney	X				
Human Resources	X				
Finance	X	X			
Information Technology	X				
Fire Services	X				
Police Services	X				
Housing and Community Services	X				
Neighborhood Services	X				
Planning and Development Services	X				
Public Works	X	X	X		
Library Services	X				
Parks and Recreation	X				X
Airport Services				X	

**City of Mesquite
Consolidated Fund Summary Matrix**

Fund Type	Major Funds		Non-Major Funds	
	General Fund	Water & Sewer Funds	Governmental Funds	Proprietary Funds
Operating Funds				
General Fund	X			
Water and Sewer Fund		X		
Drainage Utility District Fund				X
Airport Fund				X
Golf Course Fund				X
Debt Service/Reserve Funds				
General Obligation Debt Service Fund			X	
Water and Sewer Revenue Debt Service Fund		X		
Water and Sewer Revenue Reserve Fund		X		
Drainage Utility District Revenue Debt Service Fund				X
Drainage Utility District Revenue Reserve Fund				X
Internal Service Funds				
Group Medical Insurance Fund				X
General Liability Insurance Fund				X
Special Revenue Funds				
Hotel Occupancy Tax Fund			X	
Confiscated Seizure Fund			X	
Photo Enforcement Fund			X	
Child Safety Fund			X	
911 Service Fee Fund			X	
Community Development Block Grant Program Fund			X	
Housing Choice Voucher Program Fund			X	
Public, Educational and Government Access Fund			X	
4B Quality of Life Corporation Fund			X	
Municipal Court Technology Fund			X	
Capital Project Funds				
Capital Project Reserve Fund			X	
Rodeo City Tax Increment Reinvestment Zone Fund			X	
Towne Centre Tax Increment Reinvestment Zone Fund			X	
Gus Thomasson Tax Increment Reinvestment Zone Fund			X	
Town East/Skyline Tax Increment Reinvestment Zone Fund			X	
Polo Ridge Tax Increment Reinvestment Zone Fund			X	
Heartland Town Center Tax Increment Reinvestment Zone Fund			X	
IH-20 Business Park Tax Increment Reinvestment Zone Fund			X	
Spradley Farms Tax Increment Reinvestment Zone Fund			X	
Roadway Impact Fee Fund			X	
Water and Sewer Impact Fee Fund			X	
Conference Center Capital Replacement Fund			X	

City of Mesquite
 Consolidated Financial Summary—Major Funds and Non-major Funds in Aggregate
 By Revenue Type and Expenditure Object Category
 Fiscal Year 2021-22

	General Fund			Water and Sewer Enterprise Fund			Non-major Governmental Funds			Non-major Proprietary Funds			Total Funds		
	Actual 2019-20	Amended 2020-21	Adopted 2021-22	Actual 2019-20	Amended 2020-21	Adopted 2021-22	Actual 2019-20	Amended 2020-21	Adopted 2021-22	Actual 2019-20	Amended 2020-21	Adopted 2021-22	Actual 2019-20	Amended 2020-21	Adopted 2021-22
Revenues:															
General Property Taxes	\$61,829,274	\$64,144,530	\$69,614,250	\$ 0	\$ 0	\$ 0	\$ 2,011,529	\$2,085,877	\$2,827,405	\$ 0	\$ 0	\$ 0	\$63,840,803	\$66,230,407	\$72,441,655
Gross Receipts Taxes	10,797,799	10,775,660	10,785,720	0	0	0	230,081	220,000	220,000	0	0	0	11,027,880	10,995,660	11,005,720
City Sales Taxes	34,196,750	36,010,000	36,226,060	0	0	0	1,442,101	1,330,000	1,450,000	0	0	0	35,638,851	37,340,000	37,676,060
Licenses and Permits	2,820,100	3,367,790	3,367,790	0	0	0	0	0	0	0	0	0	2,820,100	3,367,790	3,367,790
Fines and Forfeitures	2,935,786	2,955,000	3,005,000	0	0	0	1,377,147	485,000	485,000	0	0	0	4,312,933	3,440,000	3,490,000
Interest Income	460,490	124,000	124,000	519,221	125,000	125,000	135,032	30,000	30,000	41,958	10,000	10,000	1,156,701	289,000	289,000
Charges for Current Services	15,139,900	16,525,780	17,607,710	73,693,750	72,115,860	73,640,480	4,166,790	913,000	913,000	7,753,516	8,276,390	8,896,240	100,753,956	97,831,030	101,057,430
Intergovernmental	142,455	0	0	0	0	0	16,987,614	17,878,689	17,434,180	50,000	107,160	50,000	17,180,069	17,985,849	17,484,180
Contributions and Donations	72,529	1,550	89,000	0	0	0	3,510,775	2,939,258	2,926,280	1,451,262	1,500,750	1,545,750	5,034,566	4,441,558	4,561,030
Other Revenues	2,006,179	832,600	852,600	376,421	250,000	300,000	2,160,471	9,014,491	270,000	19,554,788	19,219,750	20,089,030	24,097,859	29,316,841	21,511,630
Net Revenues	130,337,194	134,736,910	141,672,130	74,595,815	72,490,860	74,065,480	43,516,655	45,905,014	38,427,465	28,851,524	29,114,050	30,591,020	265,863,717	271,238,134	272,898,495
Transfers In:	1,171,000	1,285,000	1,285,000	11,048,945	10,289,220	12,404,890	28,427,957	22,610,407	25,411,495	1,935,250	1,276,975	1,324,250	42,583,152	35,461,602	40,425,635
Total Revenues	131,508,194	136,021,910	142,957,130	85,644,760	82,780,080	86,470,370	71,944,612	68,515,421	63,838,960	30,786,773	30,391,025	31,915,270	319,884,339	317,708,436	325,181,730
Expenditures:															
Personal Services	96,634,745	107,909,190	113,101,300	6,628,152	6,951,260	8,043,210	2,445,096	2,348,943	2,458,425	2,247,729	2,471,950	2,850,960	107,955,721	119,681,343	126,453,895
Supplies	5,282,614	6,165,636	6,458,430	135,986	224,790	153,570	279,546	5,929,044	59,200	779,030	998,510	1,195,260	6,477,176	13,317,980	7,866,460
Contractual Services	20,082,633	25,536,890	25,846,370	47,068,771	48,754,240	49,641,490	26,199,682	31,425,831	25,770,119	20,237,398	22,513,291	23,480,400	113,588,484	128,230,252	124,738,379
Capital Outlay	10,000	42,500	135,360	401,013	338,220	1,149,850	13,574,698	14,285,562	1,515,000	800,357	143,200	346,000	14,786,068	14,809,482	3,146,210
Reimbursements	(19,873,413)	(21,699,820)	(22,279,180)	(585)	(1,250)	0	(129,724)	(70,480)	(65,289)	0	0	0	(20,003,722)	(21,771,550)	(22,344,469)
Debt Service	0	0	0	9,808,748	10,689,220	12,222,390	21,917,656	20,818,160	24,875,360	1,004,120	865,980	863,920	32,730,524	32,373,360	37,961,670
Net Expenditures	103,375,458	118,056,800	123,262,280	64,235,044	67,216,290	71,445,630	64,643,280	75,225,242	55,289,441	25,070,099	26,995,931	28,745,440	255,534,251	286,640,866	278,742,791
Transfers Out:	24,414,000	17,866,040	20,793,710	10,769,660	10,170,390	12,535,110	6,129,146	6,694,262	6,247,565	2,660,420	2,750,910	3,119,250	43,973,226	37,481,602	42,695,635
Total Expenditures	127,789,458	135,922,840	144,055,990	75,004,704	77,386,680	83,980,740	70,772,426	81,919,504	61,537,006	27,730,519	29,746,841	31,864,690	301,297,107	324,975,865	321,438,426
Excess (Deficiency) Revenues															
Over Expenditures	3,718,736	99,070	(1,098,860)	10,640,056	5,393,400	2,489,630	1,172,186	(13,404,083)	2,301,954	3,056,254	644,184	50,580	18,587,232	(7,267,429)	3,743,304
Fund Balances, October 1	22,695,295	26,414,031	26,513,101	43,502,866	54,142,922	59,536,322	22,895,963	24,068,149	10,664,066	(2,912,715)	143,539	787,723	86,181,409	104,768,641	97,501,212
Fund Balances, September 30	\$26,414,031	\$26,513,101	\$25,414,241	\$54,142,922	\$59,536,322	\$62,025,952	\$24,068,149	\$10,664,066	\$12,966,020	\$ 143,539	\$ 787,723	\$ 838,303	\$104,768,641	\$97,501,212	\$101,244,516

City of Mesquite
Adopted Budget/Combined Summary
Fiscal Year 2021-22

Fund Type	Beginning			Ending
	Balances 10/1/2020	Revenues/ Transfers In	Appropriations/ Transfers Out	Balances 9/30/2021
Operating Funds				
General Fund	\$ 26,513,101	\$ 142,957,130	\$ 144,055,990	\$ 25,414,241
Water and Sewer Fund	54,875,973	74,065,480	71,758,350	57,183,103
Drainage Utility District Fund	2,109,131	5,091,130	5,162,220	2,038,041
Airport Fund	78,848	2,653,110	2,631,960	99,998
Golf Course Fund	(112,760)	1,227,000	1,209,210	(94,970)
Total Operating Funds	\$ 83,464,293	\$ 225,993,850	\$ 224,817,730	\$ 84,640,413
Debt Service/Reserve Funds				
General Obligation Debt Service Fund	\$ 1,596,420	\$ 24,939,495	\$ 24,875,360	\$ 1,660,555
Water and Sewer Revenue Debt Service Fund	3,351,698	12,404,890	12,222,390	3,534,198
Water and Sewer Revenue Reserve Fund	1,308,651	0.00	0.00	1,308,651
Drainage Utility District Revenue Debt Service Fund	303,043	774,250	785,920	291,373
Drainage Utility District Revenue Reserve Fund	539,914	0.00	0.00	539,914
Total Debt Service/Reserve Funds	\$7,099,726	\$38,118,635	\$37,883,670	\$7,334,691
Internal Service Funds				
Group Medical Insurance Fund	\$ (1,747,153)	\$ 18,444,700	\$ 18,443,420	\$ (1,745,873)
General Liability Insurance Fund	(383,300)	3,725,080	3,631,960	(290,180)
Total Internal Service Funds	\$ (2,130,453)	\$ 22,169,780	\$ 22,075,380	\$ (2,036,053)
Special Revenue Funds				
Hotel Occupancy Tax Fund	\$ 1,807,958	\$ 1,456,000	\$ 1,456,000	\$ 1,807,958
Confiscated Seizure Fund	659,086	207,500	630,900	235,686
Photo Enforcement Fund	22,745	15,000	25,000	12,745
Child Safety Fund	64,648	200,000	200,000	64,648
911 Service Fee Fund	15,253	900,000	900,000	15,253
Community Development Block Grant Program Fund	6,906	1,334,180	1,334,180	6,906
Housing Choice Voucher Program Fund	1,382,441	16,208,500	16,297,630	1,293,311
Public, Educational and Government Access Fund	645,780	221,000	142,400	724,380
4B Quality of Life Corporation Fund	1,395,410	11,862,600	9,534,040	3,723,970
Municipal Court Technology Fund	843	70,000	55,200	15,643
Total Special Revenue Funds	\$ 6,001,070	\$ 32,474,780	\$ 30,575,350	\$ 7,900,500
Capital Project Funds				
Capital Project Reserve Fund	\$ 145,446	\$ 487,500	\$ 330,000	\$ 302,946
Rodeo City Tax Increment Reinvestment Zone Fund	9,602	318,225	323,054	4,773
Towne Centre Tax Increment Reinvestment Zone Fund	1,129,570	1,416,099	1,771,245	774,424
Gus Thomasson Tax Increment Reinvestment Zone Fund	17,301	299,444	250,000	66,745
Town East/Skyline Tax Increment Reinvestment Zone Fund	714,013	559,241	113,325	1,159,929
Polo Ridge Tax Increment Reinvestment Zone Fund	185	118,208	107,478	10,915
Heartland Town Center Tax Increment Reinvestment Zone Fund	3,574	116,113	116,694	2,993
IH-20 Business Park Tax Increment Reinvestment Zone Fund	48	53	0	101
Spradley Farms Tax Increment Reinvestment Zone Fund	11	22	0	33
Roadway Impact Fee Fund	284,608	2,327,780	2,300,000	312,388
Water and Sewer Impact Fee Fund	414,194	601,500	600,000	415,694
Conference Center Capital Replacement Fund	348,024	180,500	174,500	354,024
Total Capital Project Funds	\$ 3,066,576	\$ 6,424,685	\$ 6,086,296	\$ 3,404,965
Less: Interfund Transfers		(41,175,635)	(43,725,635)	
Total All Funds	\$ 97,501,212	\$ 284,006,095	\$ 277,712,791	\$ 101,244,516

City of Mesquite
Adopted Budget/General Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
General Property Taxes	\$ 60,400,333	\$ 60,983,410	\$ 62,658,410	\$ 68,100,270	\$ 5,441,860
Gross Receipts Taxes	7,185,580	7,137,450	7,115,000	7,115,000	0
City Sales Taxes	34,196,750	33,605,000	36,010,000	36,226,060	216,060
Licenses and Permits	2,820,099	3,582,760	3,367,790	3,367,790	0
Fines and Forfeitures	2,935,786	2,900,000	2,955,000	3,005,000	50,000
Interest Income	460,490	474,000	124,000	124,000	0
Charges for Current Service	15,139,901	16,606,080	16,525,780	17,607,710	1,081,930
Other Revenues	1,942,111	814,100	832,600	852,600	20,000
Contributions and Donations	72,529	89,000	1,550	89,000	87,450
Intergovernmental Revenues	142,455	0	0	0	0
Transfers In	1,171,000	1,196,000	1,285,000	1,285,000	0
Enterprise Funds PILOT/Franchise Fee	5,041,160	5,146,780	5,146,780	5,184,700	37,920
Total Revenues	\$ 131,508,194	\$ 132,534,580	\$ 136,021,910	\$ 142,957,130	\$ 6,935,220
Operating Expenditures:					
General Government	\$ 13,708,547	\$ 14,331,140	\$ 14,537,750	\$ 15,048,020	\$ 510,270
Housing and Community Services	1,981,332	2,121,680	2,065,640	2,255,110	189,470
Neighborhood Services	1,363,644	1,399,160	1,801,180	2,042,830	241,650
Library Services	2,317,712	2,654,750	2,578,810	2,759,630	180,820
Fire Service	27,485,038	30,825,960	32,126,690	33,549,790	1,423,100
Police Service	37,770,300	41,105,000	41,078,830	43,732,620	2,653,790
Public Works	13,828,580	14,937,050	15,188,420	15,517,860	329,440
Planning and Development Services	3,203,185	3,385,600	3,298,970	3,412,620	113,650
Parks and Recreation	1,747,011	3,980,200	4,112,730	4,256,460	143,730
Other Expenditures	4,230,049	3,673,110	4,965,760	3,835,120	(1,130,640)
Cost Allocation Reimbursements	(4,259,940)	(3,697,980)	(3,697,980)	(3,147,780)	550,200
Transfers Out	24,414,000	17,866,040	17,866,040	20,793,710	2,927,670
Total Expenditures	\$ 127,789,458	\$ 132,581,710	\$ 135,922,840	\$ 144,055,990	\$ 8,133,150
Excess (Deficiency) Revenues					
Over Expenditures	\$ 3,718,736	\$ (47,130)	\$ 99,070	\$ (1,098,860)	\$(1,197,930)
Unassigned Beginning Fund Balance	\$ 20,712,994	\$ 24,504,711	\$ 24,504,711	\$ 24,603,781	\$ 99,070
Change in Unassigned Fund Balance	3,791,717	(47,130)	99,070	(1,098,860)	(1,197,930)
Unassigned Ending Fund Balance	\$ 24,504,711	\$ 24,457,581	\$ 24,603,781	\$ 23,504,921	\$(1,098,860)
Nonspendable/Assigned Fund Balance					
Nonspendable/Assigned Beginning Fund Balance	\$ 1,982,301	\$ 1,909,320	\$ 1,909,320	\$ 1,909,320	\$ 0
Change in Nonspendable/Assigned Fund Balance	(72,981)	0	0	0	0
Non-spendable/Assigned Fund Balance	\$ 1,909,320	\$ 1,909,320	\$ 1,909,320	\$ 1,909,320	\$ 0
Total Fund Balance	\$ 26,414,031	\$ 26,366,901	\$ 26,513,101	\$ 25,414,241	\$(1,098,860)
Days of Working Capital (Unassigned)*	68	67	66	60	

* Calculated using Total Revenues

City of Mesquite
Adopted General Fund Revenues
Fiscal Year 2021-22

Revenue Source	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
General Property Tax					
Current Taxes	\$ 59,314,312	\$ 60,213,410	\$ 61,613,410	\$ 67,055,270	\$ 5,441,860
Delinquent Taxes	509,235	375,000	500,000	500,000	0
Interest and Penalties	576,786	395,000	545,000	545,000	0
Total General Property Tax	\$ 60,400,333	\$ 60,983,410	\$ 62,658,410	\$ 68,100,270	\$ 5,441,860
Gross Receipts					
Electrical	\$ 3,960,987	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 0
Gas	993,085	1,000,000	1,000,000	1,000,000	0
Cable TV	867,729	887,000	775,000	775,000	0
Bingo	49,792	40,000	40,000	40,000	0
Commercial Sanitation	1,313,987	1,210,450	1,300,000	1,300,000	0
Total Gross Receipts	\$ 7,185,580	\$ 7,137,450	\$ 7,115,000	\$ 7,115,000	\$ 0
Sales Tax					
General Sales Tax	\$ 33,968,938	\$ 33,335,000	\$ 35,740,000	\$ 35,956,060	\$ 216,060
Mixed Beverage Sales Tax	227,812	270,000	270,000	270,000	0
Total Sales Tax	\$ 34,196,750	\$ 33,605,000	\$ 36,010,000	\$ 36,226,060	\$ 216,060
Licenses, Permits and Fees					
Building Permits	\$ 985,422	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 0
Electrical Permits	63,250	50,000	60,000	60,000	0
Plumbing Permits	137,945	111,470	135,000	135,000	0
Health Permits	171,090	160,000	160,000	160,000	0
Mechanical Permits	52,920	40,000	40,000	40,000	0
Sign Permits	53,675	70,000	50,000	50,000	0
Inspection Fees	33,370	25,000	25,000	25,000	0
Food Handlers and Manager Fees	15,870	25,000	25,000	25,000	0
Liquid Waste Permits	9,900	9,000	9,000	9,000	0
Telecommunications/ROW Fees	280,417	330,000	200,000	200,000	0
Apartment/Hotel Fees	194,880	218,650	218,650	218,650	0
Plan Review Fees	185,672	200,000	110,000	110,000	0
Dog Licenses	5,191	8,500	0	0	0
Other Miscellaneous Licenses	2,590	1,800	1,800	1,800	0
Certificate of Occupancy	245,825	40,000	40,000	40,000	0
Rental Certificate of Occupancy	0	900,000	900,000	900,000	0
Contractor Registration	166,870	160,540	160,540	160,540	0
Fire Sprinkler Permits	34,468	20,000	20,000	20,000	0
Miscellaneous Fire Permits	44,591	50,000	50,000	50,000	0
Police Alarm Permits	64,633	100,000	100,000	100,000	0
Public Pool Operator Permit	16,700	17,000	17,000	17,000	0
Other Miscellaneous Permits	54,820	45,800	45,800	45,800	0
Total Licenses and Permits	\$ 2,820,099	\$ 3,582,760	\$ 3,367,790	\$ 3,367,790	\$ 0

City of Mesquite
Adopted General Fund Revenues
Fiscal Year 2021-22

Revenue Source	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Fines and Forfeitures					
Traffic Fines	\$ 2,223,153	\$ 2,275,000	\$ 2,275,000	\$ 2,275,000	\$ 0
Criminal Fines	322,372	350,000	300,000	350,000	50,000
City Ordinances	171,947	80,000	170,000	170,000	0
Arrest Fee	79,285	75,000	75,000	75,000	0
Child Safety Fee	5,074	8,000	8,000	8,000	0
Uniform Traffic Act Fee	28,552	27,000	27,000	27,000	0
Municipal Court Building Security	67,577	45,000	60,000	60,000	0
Court Time Payment Fee	37,826	40,000	40,000	40,000	0
Total Fines and Forfeitures	\$ 2,935,786	\$ 2,900,000	\$ 2,955,000	\$ 3,005,000	\$ 50,000
Interest Income					
Interest on Investments	\$ 460,490	\$ 474,000	\$ 124,000	\$ 124,000	\$ 0
Total Interest Income	\$ 460,490	\$ 474,000	\$ 124,000	\$ 124,000	\$ 0
Charges for Current Services					
MISD Tax Appropriations	\$ 394,672	\$ 462,180	\$ 462,180	\$ 464,060	\$ 1,880
Board of Adjustment Fees	10,400	10,000	10,000	10,000	0
Grass and Weed Charges	260,635	300,000	200,000	300,000	100,000
Compost Materials Charges	448,400	330,000	500,000	500,000	0
Other Miscellaneous Revenues	48,844	35,000	35,000	35,000	0
Public Health Program Charges	6,321	0	0	0	0
Animal Adoption Fee	89,085	85,000	85,000	85,000	0
Ambulance Fees	2,557,892	2,205,000	2,405,000	2,505,000	100,000
Pound Fees	26,356	30,000	30,000	30,000	0
Accident Reports	6,593	7,500	10,000	10,000	0
Miscellaneous Public Safety Revenues	167,742	145,000	145,000	145,000	0
False Alarm Fees	36,370	90,000	42,450	90,000	47,550
Abandoned Vehicle Notification	17,370	20,000	20,000	20,000	0
Waste Collection and Disposal	9,470,472	10,090,000	10,090,000	10,534,000	444,000
Public Works Inspection Fees	821,070	800,000	800,000	800,000	0
Engineering Plan Review Fees	86,812	150,000	150,000	150,000	0
Library Fees	4,206	1,300	9,200	9,200	0
Photocopy Charges	22,115	33,900	29,000	33,500	4,500
Pavilion Reservations	6,091	28,000	28,000	28,000	0
Reservations	146,526	312,950	276,200	293,200	17,000
Concessions	5,171	8,000	3,500	8,000	4,500
Registration Fees	21,445	49,500	22,500	49,500	27,000
Athletic Field Reservations	25,711	12,500	40,000	40,000	0
User Fees	315,344	781,250	583,250	781,250	198,000
Athletic Fees	88,985	160,000	100,000	160,000	60,000
Day Camp Fees	0	3,000	0	0	0
Tennis Admissions	20,745	20,000	25,000	25,000	0
Program Fees	44,279	76,000	58,500	76,000	17,500

City of Mesquite
Adopted General Fund Revenue
Fiscal Year 2021-22

Revenue Source	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Charges for Current Services (continued)					
Tennis Shop Sales	\$ 3,315	\$ 5,000	\$ 5,000	\$ 5,000	\$ 0
Tennis Lessons	12,872	10,000	20,000	20,000	0
Swimming Pool Charges	7,630	340,000	340,000	400,000	60,000
Miscellaneous Charges for Services	(33,568)	5,000	1,000	1,000	0
Total Charges for Current Services	\$ 15,139,901	\$ 16,606,080	\$ 16,525,780	\$ 17,607,710	\$ 1,081,930
Other Revenues					
Service Charges on Returned Checks	\$ 16,572	\$ 22,500	\$ 10,000	\$ 10,000	\$ 0
Auctions	256,237	200,000	220,000	220,000	0
Planning and Zoning Fees	135,993	150,000	115,000	115,000	0
Garbage Bags	41,161	45,000	45,000	45,000	0
Lease and Rent Income	144,502	116,000	136,000	136,000	0
Sale of Compost Material	204,457	175,000	155,000	175,000	20,000
Prior Year Expenditures	105,965	40,000	100,000	100,000	0
Recyclable Items Sale	8,033	17,000	25,000	25,000	0
Miscellaneous	1,015,294	32,600	12,600	12,600	0
Blue Bag Program	13,897	16,000	14,000	14,000	0
Total Other Revenues	\$ 1,942,111	\$ 814,100	\$ 832,600	\$ 852,600	\$ 20,000
Contributions and Donations					
Special Events	\$ 1,794	\$ 89,000	\$ 1,550	\$ 89,000	\$ 87,450
Summer Sizzle Festival	70,735	0	0	0	0
Total Contributions and Donations	\$ 72,529	\$ 89,000	\$ 1,550	\$ 89,000	\$ 87,450
Intergovernmental Revenues					
Federal Grant	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State Grant	\$ 142,455	\$ 0	\$ 0	\$ 0	\$ 0
Total Intergovernmental Revenues	\$ 142,455	\$ 0	\$ 0	\$ 0	\$ 0
Transfers In					
Capital Project Reserve Fund	\$ 171,000	\$ 171,000	\$ 280,000	\$ 280,000	\$ 0
Special Revenue Funds	1,000,000	1,025,000	1,005,000	1,005,000	0
Total Transfers In	\$ 1,171,000	\$ 1,196,000	\$ 1,285,000	\$ 1,285,000	\$ 0
Enterprise Funds PILOT/Franchise Fee					
Payment in Lieu of Taxes	\$ 1,428,940	\$ 1,486,120	\$ 1,486,120	\$ 1,513,980	\$ 27,860
Enterprise Fund Franchise Fee	3,612,220	3,660,660	3,660,660	3,670,720	10,060
Total Enterprise Funds PILOT/ Franchise Fee	\$ 5,041,160	\$ 5,146,780	\$ 5,146,780	\$ 5,184,700	\$ 37,920
Total General Fund Revenues	\$ 131,508,194	\$ 132,534,580	\$ 136,021,910	\$ 142,957,130	\$ 6,935,220

City of Mesquite
Adopted General Fund Expenditures
Fiscal Year 2021-22

Governmental Activity	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
General Government					
City Council	\$ 110,618	\$ 140,810	\$ 141,390	\$ 163,320	\$ 21,930
City Manager	1,579,943	1,343,940	1,564,880	1,524,180	(40,700)
Economic Development	584,705	456,120	354,730	447,250	92,520
Communications and Marketing	536,612	615,150	614,620	632,460	17,840
Mesquite Arts Center	211,724	213,750	213,930	223,230	9,300
Facility Maintenance	2,822,932	2,860,970	2,950,350	3,000,540	50,190
City Secretary	668,377	626,220	626,810	644,860	18,050
Open Records Management	0	100,000	50,340	103,580	53,240
City Attorney	1,513,272	1,471,710	1,437,540	1,489,020	51,480
Human Resources Administration	1,323,956	1,455,340	1,516,930	1,520,780	3,850
Risk Management	308,059	320,510	352,690	404,000	51,310
Finance Administration	749,138	702,880	704,560	778,990	74,430
Accounting	617,065	674,040	674,100	702,470	28,370
Purchasing	487,076	503,160	500,050	529,530	29,480
Warehouse	316,555	333,810	340,860	354,090	13,230
Printshop/Mailroom	368,738	389,750	393,340	410,320	16,980
Transportation Pool	2,373	5,000	5,000	4,500	(500)
Central Copy	124,339	166,330	162,250	162,110	(140)
Tax Office	911,195	920,510	863,980	784,130	(79,850)
Municipal Court	1,277,574	1,412,360	1,463,180	1,621,200	158,020
Budget and Treasury	338,243	346,290	360,530	353,970	(6,560)
Information Technology	3,308,535	4,076,000	4,047,820	4,581,020	533,200
LESS: Work Order Credits					
Economic Development	(408,177)	(132,000)	(130,700)	(180,300)	(49,600)
Communications and Marketing	(46,184)	(48,070)	(48,070)	0	48,070
Mesquite Arts Center	(35,600)	(35,600)	(35,600)	(35,600)	0
Risk Management Services	(348,830)	(320,510)	(352,690)	(404,000)	(51,310)
Information Technology	(3,471,020)	(4,076,000)	(4,047,820)	(4,581,020)	(533,200)
Printshop/Mailroom	(21,474)	(20,000)	(20,000)	(20,000)	0
Transportation Pool	(3,322)	(5,000)	(5,000)	(4,500)	500
Central Copy	(117,875)	(166,330)	(162,250)	(162,110)	140
Total General Government	\$ 13,708,547	\$ 14,331,140	\$ 14,537,750	\$ 15,048,020	\$ 510,270
Housing and Community Services					
Administration	\$ 122,791	\$ 141,370	\$ 139,090	\$ 154,490	\$ 15,400
Animal Services	1,394,486	1,831,170	1,738,350	1,851,730	113,380
Public Health Clinic	52,380	27,060	27,990	20,580	(7,410)
STAR Transit	290,219	0	0	0	0
Volunteer Services	121,456	122,080	160,210	228,310	68,100
Total Housing and Community Services	\$ 1,981,332	\$ 2,121,680	\$ 2,065,640	\$ 2,255,110	\$ 189,470
Neighborhood Services					
Administration	\$ 294,079	\$ 292,200	\$ 292,900	\$ 309,490	\$ 16,590
Environmental Code	901,375	1,083,460	1,147,760	1,119,240	(28,520)
Neighborhood Vitality	168,190	23,500	147,320	178,420	31,100
Rental Certificate of Occupancy Program	0	0	169,480	328,190	158,710
Behavioral Health Program	0	0	43,720	107,490	63,770
Total Neighborhood Services	\$ 1,363,644	\$ 1,399,160	\$ 1,801,180	\$ 2,042,830	\$ 241,650
Library Services					
Administration	\$ 953,961	\$ 1,036,930	\$ 1,031,400	\$ 1,085,600	\$ 54,200
North Branch	595,647	708,430	670,350	748,010	77,660
Central Branch	768,104	909,390	877,060	926,020	48,960
Total Library Services	\$ 2,317,712	\$ 2,654,750	\$ 2,578,810	\$ 2,759,630	\$ 180,820

City of Mesquite
Adopted General Fund Expenditures
Fiscal Year 2021-22

Governmental Activity	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Fire Service					
Administration	\$ 1,445,334	\$ 1,210,870	\$ 1,532,610	\$ 1,585,000	\$ 52,390
Operations	22,304,763	25,865,260	26,006,740	28,428,310	2,421,570
Emergency Medical Services	761,674	1,283,570	1,418,200	1,093,040	(325,160)
Fire Prevention	1,734,207	1,605,060	1,608,320	1,654,050	45,730
Training	1,116,653	606,320	1,268,550	526,520	(742,030)
Emergency Management	122,407	254,880	292,270	262,870	(29,400)
Total Fire Service	\$ 27,485,038	\$ 30,825,960	\$ 32,126,690	\$ 33,549,790	\$ 1,423,100
Police Service					
Administration	\$ 1,270,919	\$ 1,213,500	\$ 1,327,110	\$ 1,232,230	\$ (94,880)
Patrol and Traffic Division	18,801,426	21,352,200	20,346,670	22,651,190	2,304,520
Criminal Investigations	8,828,791	7,923,660	8,406,140	8,666,230	260,090
School Resource Officers	3,602,802	3,404,430	3,629,720	3,725,310	95,590
Technical Services	6,333,107	7,457,520	7,496,250	7,568,190	71,940
Staff Support Services	1,555,003	1,845,300	1,964,550	2,142,290	177,740
LESS: Work Order Credits					
Patrol and Traffic	(873,230)	(353,050)	(353,050)	(353,820)	(770)
Criminal Investigations	(85,128)	(36,350)	(36,350)	(36,350)	0
School Resource Officers	(1,653,386)	(1,702,210)	(1,702,210)	(1,862,650)	(160,440)
Technical Services	(8,797)	0	0	0	0
Staff Support Services	(1,207)	0	0	0	0
Total Police Service	\$ 37,770,300	\$ 41,105,000	\$ 41,078,830	\$ 43,732,620	\$ 2,653,790
Public Works					
Administration	\$ 538,726	\$ 532,380	\$ 648,510	\$ 501,400	\$ (147,110)
Traffic Engineering	1,415,189	1,362,900	1,451,480	1,591,220	139,740
Street Lighting	1,080,434	1,166,460	1,124,560	1,102,720	(21,840)
Engineering	654,351	710,230	689,520	566,010	(123,510)
Solid Waste Collection	6,462,910	6,467,900	6,834,430	6,751,180	(83,250)
Compost Facility Operations	601,241	546,940	655,570	612,390	(43,180)
Street Maintenance	3,735,591	4,156,860	4,012,350	4,362,050	349,700
Alley Reconstruction	1,150	520,000	154,540	311,350	156,810
Equipment Services	5,031,954	5,396,160	5,331,630	5,799,260	467,630
LESS: Work Order Credits					
Traffic Engineering	(52,882)	(72,520)	(72,520)	(72,520)	0
Engineering	(1,454,820)	(1,200,000)	(1,200,000)	(1,300,000)	(100,000)
Street Maintenance	(194,011)	(210,500)	(210,500)	(220,500)	(10,000)
Alley Reconstruction	0	(520,000)	(154,540)	(311,350)	(156,810)
Equipment Services	(3,991,253)	(3,919,760)	(4,076,610)	(4,175,350)	(98,740)
Total Public Works	\$ 13,828,580	\$ 14,937,050	\$ 15,188,420	\$ 15,517,860	\$ 329,440
Planning and Development Services					
Administration	\$ 307,857	\$ 321,450	\$ 321,360	\$ 333,800	\$ 12,440
Building Inspection	1,747,748	1,816,850	1,778,420	1,758,770	(19,650)
Health Division	551,585	594,170	576,480	612,380	35,900
Repair and Demolition	15,500	50,000	50,000	50,000	0
Planning and Zoning	432,873	482,590	451,910	528,160	76,250
Historical Preservation	183,360	156,280	156,540	165,250	8,710
LESS: Work Order Credits					
Historical Preservation	(35,738)	(35,740)	(35,740)	(35,740)	0
Total Planning and Development Services	\$ 3,203,185	\$ 3,385,600	\$ 3,298,970	\$ 3,412,620	\$ 113,650

City of Mesquite
Adopted General Fund Expenditures
Fiscal Year 2021-22

Governmental Activity	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Parks and Recreation					
Administration	\$ 721,908	\$ 772,230	\$ 748,750	\$ 824,630	\$ 75,880
Park Operations	4,395,457	4,236,010	4,743,090	4,621,550	(121,540)
Tennis Center	134,476	146,760	114,970	123,860	8,890
Recreation Administration	1,235,947	1,532,560	1,472,630	1,706,700	234,070
Summer Sizzle Festival	1,650	0	0	0	0
Special Events	130,565	110,000	110,000	110,000	0
Florence Community Center	73,773	49,970	127,150	144,140	16,990
Lakeside Activity Center	17,247	21,100	21,100	21,100	0
Shaw Gymnasium	3,677	7,100	7,100	7,100	0
Goodbar Activity Center	14,517	72,100	48,140	18,750	(29,390)
Athletic Programs	429,429	524,190	469,340	531,230	61,890
Evans Community Center	175,423	245,870	201,320	226,020	24,700
Scott Dunford Community Center	66,742	33,860	74,490	95,610	21,120
Westlake House	3,606	5,090	5,090	5,090	0
Rutherford Community Center	167,671	184,190	156,660	185,340	28,680
Day Camp	7,080	12,650	13,650	13,650	0
Thompson School Gymnasium	4,152	69,920	40,730	7,220	(33,510)
Afterschool Adventures Program	79,008	129,920	124,700	139,170	14,470
Senior Program	342,831	405,470	473,110	324,440	(148,670)
Summer Camp Program	284	106,590	106,590	106,590	0
City Lake Pool	65,327	152,610	145,250	156,680	11,430
Town East Pool	57,859	157,260	164,620	162,900	(1,720)
Vanston Pool	54,998	165,110	154,610	163,140	8,530
Marlins Swim Team	6,510	81,640	81,640	82,500	860
Total Parks and Recreation Expenditures	8,190,137	9,222,200	9,604,730	9,777,410	172,680
LESS: Work Order Credits					
Park Facilities and Operations - 4B	(6,412,150)	(5,207,000)	(5,457,000)	(5,485,950)	(28,950)
Town East Pool - MISD	(30,976)	(35,000)	(35,000)	(35,000)	0
Total Parks and Recreation	\$ 1,747,011	\$ 3,980,200	\$ 4,112,730	\$ 4,256,460	\$ 143,730
Other Expenditures					
Insurance	\$ 1,497,630	\$ 1,564,440	\$ 1,564,440	\$ 1,563,040	\$ (1,400)
Reserves	1,525,013	2,106,170	3,398,820	2,269,580	(1,129,240)
Foreclosed Properties	1,156	2,500	2,500	2,500	0
Public Safety Equipment	1,206,250	0	0	0	0
Total Other Expenditures	\$ 4,230,049	\$ 3,673,110	\$ 4,965,760	\$ 3,835,120	\$ (1,130,640)
Cost Allocation Reimbursements					
Enterprise Fund Cost Allocation	\$ (1,554,040)	\$ (1,606,000)	\$ (1,606,000)	\$ (1,662,780)	\$ (56,780)
Other Cost Allocation Reimbursements	(2,705,900)	(2,091,980)	(2,091,980)	(1,485,000)	606,980
Total Cost Allocation Reimbursements	\$ (4,259,940)	\$ (3,697,980)	\$ (3,697,980)	\$ (3,147,780)	\$ 550,200
Other Financing Uses					
Transfer Out - Group Medical Insurance Fund	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ 550,000	\$ 50,000
Transfer Out - General Liability Fund	0	0	0	0	0
Transfer Out - Capital Project Reserve Fund	5,350,000	50,000	50,000	50,000	0
Transfer Out - GO Debt Service Fund	18,064,000	17,316,040	17,316,040	20,193,710	2,877,670
Total Other Financing Uses	\$ 24,414,000	\$ 17,866,040	\$ 17,866,040	\$ 20,793,710	\$ 2,927,670
Total General Fund Expenditures	\$ 127,789,458	\$ 132,581,710	\$ 135,922,840	\$ 144,055,990	\$ 8,133,150

City of Mesquite
Adopted Budget/Water and Sewer Operating Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Water Sales	\$ 38,429,186	\$ 37,674,860	\$ 37,674,860	\$ 38,229,260	\$ 554,400
Water Taps and Connections	87,060	25,000	90,000	90,000	0
Penalty Income	759,235	650,000	700,000	700,000	0
Collection/Charged off Bills	14,208	17,000	10,000	10,000	0
Reconnect Fees & Transfer Fees	241,189	400,000	301,000	398,000	97,000
Sale of Bulk Water	1,856,507	1,750,000	2,000,000	2,000,000	862,220
Sewer Service	30,576,614	30,642,220	29,780,000	30,642,220	11,000
Lower East Fork Sewer Line	1,380,576	1,500,000	1,500,000	1,511,000	0
Sewer Backflow Inspections	64,775	60,000	60,000	60,000	0
Interest Income	519,221	500,000	125,000	125,000	0
Miscellaneous	667,244	300,000	250,000	300,000	50,000
Total Revenues	\$ 74,595,815	\$ 73,519,080	\$ 72,490,860	\$ 74,065,480	\$ 1,574,620
Operating Expenditures:					
Administration	\$ 649,811	\$ 698,370	\$ 775,300	\$ 827,540	\$ 52,240
Utility Billing	2,742,939	2,527,440	2,560,730	2,414,620	(146,110)
Water Sewer Engineering	108,315	4,460	116,730	260,870	144,140
Water Sewer Streets	171,226	176,870	178,420	197,320	18,900
Infrastructure Management	173,791	222,380	134,180	0	(134,180)
GIS Operations	664,620	748,030	788,490	858,630	70,140
Water Production	25,156,202	26,665,770	26,679,130	26,847,230	168,100
Meter Services	1,132,340	1,198,870	1,198,170	1,236,620	38,450
Water Distribution	2,261,915	2,335,410	2,217,240	2,488,380	271,140
Wastewater Collection	1,653,006	1,849,000	1,798,100	2,091,110	293,010
Wastewater Treatment	9,272,528	11,591,000	9,736,170	10,703,060	966,890
NTMWD-East Fork Sewer Line	1,387,942	1,500,000	1,500,000	1,511,000	11,000
Other Expenditures	382,268	421,450	416,450	416,450	0
Capital Outlay	593,499	564,120	589,540	1,378,820	789,280
Transfer Out - General Liability Insurance Fund	1,235,900	989,480	989,480	750,000	(239,480)
Cost Allocation	5,870,400	5,928,520	5,928,520	5,987,590	59,070
Transfer Out - GO Debt Service Fund	1,030,000	481,170	481,170	730,220	249,050
Transfer Out - W&S Debt Service Fund	9,730,160	9,689,220	9,689,220	11,804,890	2,115,670
Transfer Out - W&S Cash Projects	0	0	0	0	0
Reserves	969,595	955,000	920,420	1,254,000	333,580
Total Expenditures	\$ 65,186,457	\$ 68,546,560	\$ 66,697,460	\$ 71,758,350	\$ 5,060,890
Excess (Deficiency) Revenues					
Over Expenditures	\$ 9,409,358	\$ 4,972,520	\$ 5,793,400	\$ 2,307,130	\$ (3,486,270)
Working Capital, October 1	\$ 39,673,215	\$ 49,082,573	\$ 49,082,573	\$ 54,875,973	\$ 5,793,400
Working Capital, September 30	\$ 49,082,573	\$ 54,055,093	\$ 54,875,973	\$ 57,183,103	\$ 2,307,130
Days of Working Capital*	240	268	276	282	

* Calculated using Total Revenues

City of Mesquite
Adopted Budget/Drainage Utility District Operating Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Interest Income	\$ 18,819	\$ 20,000	\$ 5,000	\$ 5,000	\$ 0
Residential Drainage Fees	2,308,715	2,236,130	2,236,130	2,236,130	0
Commercial Drainage Fees	2,492,799	2,660,000	2,660,000	2,850,000	190,000
Contributions and Others		0	0	0	0
Transfer In - DUD Revenue Reserve Fund		0	0	0	0
Total Revenues	\$ 4,820,333	\$ 4,916,130	\$ 4,901,130	\$ 5,091,130	\$ 190,000
Expenditures					
TPDES Permit Program Operations	\$ 674,824	\$ 736,230	\$ 752,660	\$ 857,900	\$ 105,240
Street Sweeping Program	229,598	226,430	209,350	258,270	48,920
Drainage Maintenance and Construction	127,604	179,080	103,680	249,760	146,080
Capital Outlay	198,663	0	134,350	286,300	151,950
Cost Allocation	574,800	674,270	674,270	708,890	34,620
Transfer Out - DUD Debt Service Fund	460,610	301,100	301,100	301,100	0
Transfer Out - DUD Capital Project Fund	2,000,000	2,250,000	2,250,000	2,500,000	250,000
Total Expenditures	\$ 4,266,099	\$ 4,367,110	\$ 4,425,410	\$ 5,162,220	\$ 736,810
Excess (Deficiency) Revenues					
Over Expenditures	\$ 554,234	\$ 549,020	\$ 475,720	\$ (71,090)	\$ (546,810)
Working Capital, October 1					
	\$ 1,079,177	\$ 1,633,411	\$ 1,633,411	\$ 2,109,131	\$ 475,720
Working Capital, September 30					
	\$ 1,633,411	\$ 2,182,431	\$ 2,109,131	\$ 2,038,041	\$ (71,090)
Days of Working Capital*					
	124	162	157	146	

*Calculated using Total Revenues

City of Mesquite
Adopted Budget/Airport Operating Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Hangar Rentals	\$ 732,167	\$ 857,500	\$ 857,500	\$ 923,730	\$ 66,230
Tie Downs	17,360	5,940	5,940	6,300	360
Fuel Sales	1,174,158	1,274,500	1,274,500	1,590,500	316,000
Oil Sales	3,606	3,100	4,800	5,000	200
Airport Lease Receipts	26,929	29,850	30,020	30,080	60
Airport Tenant Utility Receipts	6,018	10,000	7,500	7,500	0
Airport Pilot Supplies	5,035	25,000	25,000	40,000	15,000
Other Revenues	58,447	50,000	107,160	50,000	(57,160)
Transfer In - Capital Projects	0	0		0	
Total Revenues	\$ 2,023,720	\$ 2,255,890	\$ 2,312,420	\$ 2,653,110	\$ 340,690
Operating Expenditures:					
Personal Services	\$ 416,531	\$ 610,060	\$ 610,060	\$ 643,660	\$ 33,600
Supplies - Fuel	629,725	824,500	824,500	1,017,500	193,000
Supplies - Other	35,299	23,750	23,750	26,350	2,600
Contractual Services	367,714	546,290	534,790	561,150	26,360
Capital Outlay	502,999	6,000	8,850	65,150	56,300
Transfer Out - GO Debt Service Fund	199,810	199,810	199,810	318,150	118,340
Total Expenditures	\$ 2,152,078	\$ 2,210,410	\$ 2,201,760	\$ 2,631,960	\$ 430,200
Excess (Deficiency) Revenues					
Over Expenditures	\$ (128,358)	\$ 45,480	\$ 110,660	\$ 21,150	\$ (89,510)
Working Capital, October 1					
	\$ 96,546	\$ (31,812)	\$ (31,812)	\$ 78,848	\$ 110,660
Working Capital, September 30					
	\$ (31,812)	\$ 13,668	\$ 78,848	\$ 99,998	\$ 21,150
Days of Working Capital*					
	(6)	2	12	14	

*Calculated using Total Revenues

City of Mesquite
Adopted Budget/Golf Course Operating Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Green Fees	\$ 561,924	\$ 623,150	\$ 640,000	\$ 672,000	\$ 32,000
Cart Rental Fees	272,846	321,360	348,000	348,000	0
Driving Range Fees	52,860	72,100	79,000	79,000	0
Concessions	59,133	97,850	64,000	64,000	0
Pro Shop Merchandise Sales	39,967	51,500	44,000	44,000	0
Other Revenues	21,775	18,540	20,000	20,000	0
Total Revenues	\$ 1,008,505	\$ 1,184,500	\$ 1,195,000	\$ 1,227,000	\$ 32,000
Operating Expenditures:					
Personal Services	\$ 689,097	\$ 739,260	\$ 739,260	\$ 779,480	\$ 40,220
Supplies - Pro Shop Merchandise	37,814	40,000	40,000	40,000	0
Supplies - Other	71,341	101,220	101,220	101,220	0
Contractual Services	211,601	222,840	207,840	209,060	1,220
Capital Outlay		1,000	1,000	1,450	450
Capital Lease - Golf Carts	78,052	78,000	78,000	78,000	0
Total Expenditures	\$ 1,087,905	\$ 1,182,320	\$ 1,167,320	\$ 1,209,210	\$ 41,890
Excess (Deficiency) Revenues					
Over Expenditures	\$ (79,400)	\$ 2,180	\$ 27,680	\$ 17,790	\$ (9,890)
Working Capital, October 1					
	\$ (61,040)	\$ (140,440)	\$ (140,440)	\$ (112,760)	\$ 27,680
Working Capital, September 30					
	\$ (140,440)	\$ (138,260)	\$ (112,760)	\$ (94,970)	\$ 17,790
Days of Working Capital*					
	(51)	(43)	(34)	(28)	

*Calculated using Total Revenues

City of Mesquite
Adopted Budget/General Obligation Bond Debt Service Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Interest Income	\$ 49,719	\$ 50,000	\$ 8,000	\$ 8,000	\$ 0
Transfer In - Roadway Impact Fee Fund	2,020,000	1,428,070	2,200,000	2,300,000	100,000
Transfer In - Capital Projects Reserve Fund		0	0	0	0
Transfer In - TIRZ Funds	0	62,150	62,150	63,325	1,175
Transfer In - General Fund	18,064,000	17,316,040	17,316,040	20,193,710	2,877,670
Transfer In - Water and Sewer Fund	1,030,000	481,170	481,170	730,220	249,050
Transfer In - 4B Sales Tax Fund	1,352,100	1,325,910	1,325,910	1,326,090	180
Transfer In - Airport Operating Fund	199,810	199,810	199,810	318,150	118,340
Transfer In - Other	28,861	0	0	0	0
Total Revenues	\$ 22,744,490	\$ 20,863,150	\$ 21,593,080	\$ 24,939,495	\$ 3,346,415
Expenditures:					
Principal	\$ 14,970,000	\$ 13,295,000	\$ 13,295,000	\$ 17,460,000	\$ 4,165,000
Interest	6,424,983	7,498,160	7,498,160	7,390,360	(107,800)
Other Expenditures	520,424	11,000	11,000	11,000	0
Fiscal Agent Fees	11,750	14,000	14,000	14,000	0
Total Expenditures	\$ 21,927,157	\$ 20,818,160	\$ 20,818,160	\$ 24,875,360	\$ 4,057,200
Excess (Deficiency) Revenues					
Over Expenditures	\$ 817,333	\$ 44,990	\$ 774,920	\$ 64,135	\$ (710,785)
Fund Balance, October 1	\$ 4,167	\$ 821,500	\$ 821,500	\$ 1,596,420	\$ 774,920
Fund Balance, September 30	\$ 821,500	\$ 866,490	\$ 1,596,420	\$ 1,660,555	\$ 64,135

City of Mesquite
Adopted Budget/Water and Sewer Revenue Bond Debt Service Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Transfer In - Water and Sewer Operating Fund	\$ 9,730,160	\$ 9,689,220	\$ 9,689,220	\$11,804,890	\$2,115,670
Transfer In - Water and Sewer Impact Fee Fund	800,000	450,000	600,000	600,000	0
Reimbursement	18,785	0	0	0	0
Total Revenues	\$10,548,945	\$10,139,220	\$10,289,220	\$12,404,890	\$2,115,670
Expenditures:					
Principal	\$ 6,525,000	\$ 6,785,000	\$ 6,785,000	\$ 7,805,000	\$1,020,000
Interest	3,126,595	3,886,720	3,886,720	4,386,390	499,670
Other Expenditures	159,652	11,000	11,000	11,000	0
Fiscal Agent Fees	7,000	6,500	6,500	20,000	13,500
Total Expenditures	\$ 9,818,247	\$10,689,220	\$10,689,220	\$12,222,390	\$1,533,170
Excess (Deficiency) Revenues					
Over Expenditures	\$ 730,698	\$ (550,000)	\$ (400,000)	\$ 182,500	\$ 582,500
Fund Balance, October 1	\$ 3,021,000	\$ 3,751,698	\$ 3,751,698	\$ 3,351,698	\$ (400,000)
Fund Balance, September 30	\$ 3,751,698	\$ 3,201,698	\$ 3,351,698	\$ 3,534,198	\$ 182,500

City of Mesquite
Adopted Budget/Water and Sewer Revenue Reserve Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
W&S Revenue Bond Sale Proceeds	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenues	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures:					
Transfer Out - Water and Sewer Debt Service Fund	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Excess (Deficiency) Revenues					
Over Expenditures	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0
Fund Balance, October 1	\$ 808,651	\$ 1,308,651	\$ 1,308,651	\$ 1,308,651	\$ 0
Fund Balance, September 30	\$ 1,308,651	\$ 1,308,651	\$ 1,308,651	\$ 1,308,651	\$ 0

City of Mesquite
Adopted Budget/Drainage Utility District Revenue Bond Debt Service Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Transfer In - DUD Operating Fund	\$ 460,610	\$ 301,100	\$ 301,100	\$ 301,100	\$ 0
Transfer In - DUD Revenue Bond		0	0	0	0
Transfer In - TIRZ Fund	474,360	475,875	475,875	473,150	(2,725)
Total Revenues	\$ 934,970	\$ 776,975	\$ 776,975	\$ 774,250	\$ (2,725)
Expenditures:					
Principal	\$ 585,000	\$ 510,000	\$ 510,000	\$ 525,000	\$ 15,000
Interest	336,068	264,980	264,980	247,920	(17,060)
Fiscal Agent Fees	1,500	2,000	2,000	2,000	0
Other Bond Expense	3,500	11,000	11,000	11,000	0
Total Expenditures	\$ 926,068	\$ 787,980	\$ 787,980	\$ 785,920	\$ (2,060)
Excess (Deficiency) Revenues					
Over Expenditures	\$ 8,902	\$ (11,005)	\$ (11,005)	\$ (11,670)	\$ (665)
Fund Balance, October 1					
	\$ 305,146	\$ 314,048	\$ 314,048	\$ 303,043	\$ (11,005)
Fund Balance, September 30					
	\$ 314,048	\$ 303,043	\$ 303,043	\$ 291,373	\$ (11,670)

City of Mesquite
Adopted Budget/Drainage Utility District Revenue Reserve Fund
Fiscal Year 2021-22

	Actual 2019-2020	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
DUD Revenue Bond Sale Proceeds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures:					
Transfer Out - DUD Operating Fund	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Excess (Deficiency) Revenues					
Over Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Fund Balance, October 1	\$ 539,914	\$ 539,914	\$ 539,914	\$ 539,914	\$ 0
Fund Balance, September 30	\$ 539,914	\$ 539,914	\$ 539,914	\$ 539,914	\$ 0

City of Mesquite
Adopted Budget/Group Medical Insurance Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Transfer In - General Fund	\$ 500,000	\$ 500,000	\$ 500,000	\$ 550,000	\$ 50,000
Employer Contributions	11,413,570	11,813,040	11,813,040	11,980,200	167,160
Employee Contributions	1,736,278	1,811,250	1,811,250	1,811,250	0
Vision Insurance Premiums	131,201	120,000	120,000	120,000	0
Life Insurance Premiums	49,246	55,000	55,000	55,000	0
Dental Insurance Premiums	846,706	800,000	800,000	800,000	0
Supplemental Life Insurance Premiums	266,570	250,000	250,000	250,000	0
Long-term Disability Premiums	114,702	100,000	100,000	110,000	10,000
Health Insurance Surcharges	114,884	110,000	110,000	120,000	10,000
Critical Care Premiums	96,578	90,000	90,000	90,000	0
Health Clinic Copays	35,403	32,500	32,500	32,500	0
Health Clinic Pharmacy Copays	330,726	330,000	330,000	330,000	0
Retirees Medical Insurance Contributions	1,451,262	1,500,750	1,500,750	1,545,750	45,000
Health Claims Reimbursements	1,013,425	150,000	150,000	150,000	0
Other Revenues	0	0	0	500,000	500,000
Total Revenues	\$ 18,100,551	\$ 17,662,540	\$ 17,662,540	\$ 18,444,700	\$ 782,160
Expenditures:					
Health Claims	\$ 8,596,380	\$ 9,360,000	\$ 9,860,000	\$ 10,175,870	\$ 315,870
Pharmaceutical	2,054,654	2,250,000	2,250,000	2,350,000	100,000
Administrative Fee - Medical	328,453	325,000	325,000	341,250	16,250
HSA Contributions	1,198,900	1,100,000	1,100,000	1,125,000	25,000
Health Clinic Operating	492,626	511,000	511,000	511,000	0
Stop Loss Coverage Premium	561,783	700,000	700,000	770,000	70,000
Medicare Supplement Premiums	1,164,591	1,100,000	1,100,000	1,166,000	66,000
Health Claims - Vision	135,033	127,500	127,500	127,500	0
Dental Premiums - Managed Care	79,655	80,000	80,000	80,000	0
Dental Premiums - Indemnity	721,550	800,000	800,000	800,000	0
Life Insurance Premiums	317,504	350,000	350,000	350,000	0
Reserve Funding Claims	(468,115)	0	0	0	0
Professional Services	73,805	160,000	160,000	160,000	0
Miscellaneous	5,277	10,800	10,800	10,800	0
Employee Assistance Program	31,021	30,000	30,000	30,000	0
Employee Wellness Program	2,769	15,000	15,000	211,000	196,000
Critical Care Premiums	96,672	95,000	95,000	95,000	0
Long-term Disability Premiums	114,473	140,000	140,000	140,000	0
Total Expenditures	\$ 15,507,031	\$ 17,154,300	\$ 17,654,300	\$ 18,443,420	\$ 789,120
Excess (Deficiency) Revenues					
Over Expenditures	\$ 2,593,520	\$ 508,240	\$ 8,240	\$ 1,280	\$ (6,960)
Fund Balance, October 1	\$ (4,348,914)	\$ (1,755,393)	\$ (1,755,393)	\$ (1,747,153)	\$ 8,240
Fund Balance, September 30	\$ (1,755,394)	\$ (1,247,153)	\$ (1,747,153)	\$ (1,745,873)	\$ 1,280

City of Mesquite
Adopted Budget/General Liability Insurance Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Interest Income	\$ 21,444	\$ 28,000	\$ 5,000	\$ 5,000	\$ 0
Transfer In - General Fund	500,000	0	0	0	0
Workers' Compensation Contributions	1,713,400	1,902,960	1,902,960	2,085,080	182,120
General Liability Contributions	1,405,000	1,500,000	1,500,000	1,500,000	0
Other Revenue	258,850	135,000	135,000	135,000	0
Total Revenues	\$ 3,898,694	\$ 3,565,960	\$ 3,542,960	\$ 3,725,080	\$ 182,120
Expenditures:					
Personal Services	\$ 388,755	\$ 350,510	\$ 352,690	\$ 434,000	\$ 81,310
Legal Services/Court Costs	226,997	230,000	230,000	230,000	0
Insurance Premiums	950,454	950,000	950,000	997,500	47,500
General Liability Claims	860,564	550,000	550,000	700,000	150,000
Reserve Funding Claims	331,032	0	0	0	0
Workers' Compensation Claims	1,019,123	1,250,000	1,250,000	1,250,000	0
Other Expenditures	14,413	170,460	177,381	20,460	(156,921)
Total Expenditures	\$ 3,791,338	\$ 3,500,970	\$ 3,510,071	\$ 3,631,960	\$ 121,889
Excess (Deficiency) Revenues					
Over Expenditures	\$ 107,356	\$ 64,990	\$ 32,889	\$ 93,120	\$ 60,231
Fund Balance, October 1					
	\$ (523,545)	\$ (416,189)	\$ (416,189)	\$ (383,300)	\$ 32,889
Fund Balance, September 30					
	\$ (416,189)	\$ (351,199)	\$ (383,300)	\$ (290,180)	\$ 93,120

City of Mesquite
Adopted Budget/Hotel Occupancy Tax Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Interest Income	\$ 31,499	\$ 28,000	\$ 6,000	\$ 6,000	\$ 0
Hotel Occupancy Tax	1,442,101	1,040,000	1,330,000	1,450,000	120,000
Total Revenues	\$ 1,473,600	\$ 1,068,000	\$ 1,336,000	\$ 1,456,000	\$ 120,000
Expenditures:					
Convention and Visitors Bureau	\$ 760,410	\$ 553,130	\$ 706,290	\$ 774,870	\$ 68,580
Mesquite Arts Council, Inc.	177,336	138,290	176,570	193,710	17,140
Historic Mesquite, Inc.	177,336	138,290	176,570	193,710	17,140
Other Expenditures	255,520	138,290	176,570	193,710	17,140
Conference Center Marketing	98,914	100,000	100,000	100,000	0
Transfer Out - Capital Projects	0	0	577,600	0	(577,600)
Total Expenditures	\$ 1,469,516	\$ 1,068,000	\$ 1,913,600	\$ 1,456,000	\$ (457,600)
Excess (Deficiency) Revenues					
Over Expenditures	\$ 4,084	\$ 0	\$ (577,600)	\$ 0	\$ 577,600
Fund Balance, October 1	\$ 2,381,474	\$ 2,385,558	\$ 2,385,558	\$ 1,807,958	\$ (577,600)
Fund Balance, September 30	\$ 2,385,558	\$ 2,385,558	\$ 1,807,958	\$ 1,807,958	\$ 0

City of Mesquite
Adopted Budget/Confiscated Seizure Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Interest Income	\$ 24,909	\$ 25,000	\$ 7,500	\$ 7,500	\$ 0
Other Income	103,465	0	0	0	0
Court Awarded Proceeds	1,131,184	100,000	200,000	200,000	0
Total Revenues	\$ 1,259,558	\$ 125,000	\$ 207,500	\$ 207,500	\$ 0
Expenditures:					
Supplies	\$ 72,652	\$ 52,500	\$ 153,470	\$ 32,500	\$ (120,970)
Contractual	171,103	256,800	620,137	598,400	(21,737)
Capital Outlay	272,619	0	634,794	0	(634,794)
Total Expenditures	\$ 516,374	\$ 309,300	\$ 1,408,401	\$ 630,900	\$ (777,501)
Excess (Deficiency) Revenues					
Over Expenditures	\$ 743,184	\$ (184,300)	\$ (1,200,901)	\$ (423,400)	\$ 777,501
Fund Balance, October 1					
	\$ 1,116,803	\$ 1,859,987	\$ 1,859,987	\$ 659,086	\$ (1,200,901)
Fund Balance, September 30					
	\$ 1,859,987	\$ 1,675,687	\$ 659,086	\$ 235,686	\$ (423,400)

City of Mesquite
Adopted Budget/Photo Enforcement Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Interest Income	\$ 1,606	\$ 0	\$ 0	\$ 0	\$ 0
School Bus Camera Violation Proceeds	15,428	15,000	15,000	15,000	0
Total Revenues	\$ 17,034	\$ 15,000	\$ 15,000	\$ 15,000	\$ 0
Expenditures:					
Transfer Out - General Fund	\$ 100,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 0
Total Expenditures	\$ 100,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 0
Excess (Deficiency) Revenues					
Over Expenditures	\$ (82,966)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ 0
Fund Balance, October 1	\$ 115,711	\$ 32,745	\$ 32,745	\$ 22,745	\$ (10,000)
Fund Balance, September 30	\$ 32,745	\$ 22,745	\$ 22,745	\$ 12,745	\$ (10,000)

City of Mesquite
Adopted Budget/Child Safety Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Interest Income	\$ 657	\$ 0	\$ 0	\$ 0	\$ 0
Child Safety Fee	163,339	200,000	200,000	200,000	0
Total Revenues	\$ 163,996	\$ 200,000	\$ 200,000	\$ 200,000	\$ 0
Expenditures:					
Transfer Out - General Fund	\$ 100,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 0
Total Expenditures	\$ 100,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 0
Excess (Deficiency) Revenues					
Over Expenditures	\$ 63,996	\$ 0	\$ 0	\$ 0	\$ 0
Fund Balance, October 1	\$ 652	\$ 64,648	\$ 64,648	\$ 64,648	\$ 0
Fund Balance, September 30	\$ 64,648	\$ 64,648	\$ 64,648	\$ 64,648	\$ 0

City of Mesquite
Adopted Budget/9-1-1 Service Fee Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
9-1-1 Phone Charges	\$ 190,756	\$ 215,000	\$ 190,000	\$ 190,000	\$ 0
Interest Income	0	0	0	0	0
Wireless 9-1-1 Phone Charges	699,915	710,000	710,000	710,000	0
Total Revenues	\$ 890,671	\$ 925,000	\$ 900,000	\$ 900,000	\$ 0
Expenditures:					
Contractual Services	\$ 126,211	\$ 140,000	\$ 120,000	\$ 120,000	\$ 0
Transfer Out - General Fund	800,000	800,000	780,000	780,000	0
Total Expenditures	\$ 926,211	\$ 940,000	\$ 900,000	\$ 900,000	\$ 0
Excess (Deficiency) Revenues					
Over Expenditures	\$ (35,540)	\$ (15,000)	\$ 0	\$ 0	\$ 0
Fund Balance, October 1	\$ 50,793	\$ 15,253	\$ 15,253	\$ 15,253	\$ 0
Fund Balance, September 30	\$ 15,253	\$ 253	\$ 15,253	\$ 15,253	\$ 0

City of Mesquite
Adopted Budget/Community Development Block Grant Program Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Intergovernmental-Entitlement	\$1,462,621	\$1,143,107	\$1,410,228	\$1,334,180	\$ (76,048)
Total Revenues	\$1,462,621	\$1,143,107	\$1,410,228	\$1,334,180	\$ (76,048)
Expenditures:					
2021-22 Projects					
Administration	\$ 0	\$ 0	\$ 0	\$ 98,581	\$ 98,581
Code Enforcement	0	0	0	225,000	225,000
Housing Rehabilitation	0	0	0	570,171	570,171
Mission East Dallas County Health Ministries	0	0	0	10,000	10,000
Helen's Project	0	0	0	25,000	25,000
The Family Place	0	0	0	26,678	26,678
Mesquite ISD	0	0	0	16,000	16,000
Orphan Sidewalks	0	0	0	225,000	225,000
Sharing Life Outreach Program	0	0	0	30,000	30,000
Sharing Life Outreach Homelessness Transition Program	0	0	0	25,000	25,000
Summer Youth Internship Program	0	0	0	27,850	27,850
Senior Source Program	0	0	0	12,500	12,500
Visiting Nurse Association Program	0	0	0	16,000	16,000
Down Payment Assistance	0	0	0	26,400	26,400
Total 2021-22 Projects	\$ 0	\$ 0	\$ 0	\$1,334,180	\$ 1,334,180
Expenditures:					
2020-21 Projects					
Administration	\$ 0	\$ 86,300	\$ 90,066	\$ 0	\$ (90,066)
Code Enforcement	0	225,000	225,000	0	(225,000)
Housing Rehabilitation	0	415,500	784,092	0	(784,092)
Mission East Dallas County Health Ministries	0	18,000	18,000	0	(18,000)
Hope's Door (Formerly New Beginning Center)	0	43,466	43,466	0	(43,466)
Orphan Sidewalks	0	225,000	377,255	0	(377,255)
Sharing Life Outreach Program	0	30,000	0	0	0
Sharing Life Outreach Homelessness Transition Program	0	50,000	80,000	0	(80,000)
Summer Youth Internship Program	0	0	26,469	0	(26,469)
Senior Source Program	0	15,000	15,000	0	(15,000)
Visiting Nurse Association Program	0	15,000	15,000	0	(15,000)
Down Payment Assistance	0	19,841	38,115	0	(38,115)
Total 2020-21 Projects	\$ 0	\$1,143,107	\$1,712,463	\$ 0	\$ (1,712,463)

City of Mesquite
Adopted Budget/Community Development Block Grant Program Fund (continued)
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Expenditures:					
2019-20 Projects					
Administration	\$102,824	\$0	\$0	\$0	\$0
Comprehensive Planning	73,880	0	0	0	0
Code Enforcement	227,450	0	0	0	0
Housing Rehabilitation	592,612	0	0	0	0
Mission East Dallas County Health Ministries	12,000	0	0	0	0
Mesquite Social Services - GED	1,202	0	0	0	0
Mesquite Social Services - Rental Assistance	20,000	0	0	0	0
New Beginnings Center	40,000	0	0	0	0
Orphan Sidewalks	2,678	0	0	0	0
Sharing Life Outreach Program	30,000	0	0	0	0
Sharing Life Outreach Homelessness Transition Program	27,324	0	0	0	0
Summer Youth Internship Program	0	0	0	0	0
Senior Source Program	10,000	0	0	0	0
Visiting Nurse Association Program	13,237	0	0	0	0
Down Payment Assistance	7,179	0	0	0	0
Total 2019-20 Projects	\$1,160,386	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures - All Program Years	\$1,160,386	\$1,143,107	\$1,712,463	\$1,334,180	\$ (378,283)
Excess (Deficiency) Revenues					
Over Expenditures	\$ 302,235	\$ 0	\$ (302,235)	\$ 0	\$ 0
Fund Balance, October 1	\$ 6,906	\$ 309,141	\$ 309,141	\$ 6,906	\$ (302,235)
Fund Balance, September 30	\$ 309,141	\$ 309,141	\$ 6,906	\$ 6,906	\$ (302,235)

City of Mesquite
Adopted Budget/Housing Choice Voucher Program Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Interest Income	\$ 11,975	\$ 19,000	\$ 5,500	\$ 5,500	\$ 0
Intergovernmental - Section 8 Voucher	15,136,874	15,553,000	16,203,000	16,203,000	0
Housing CARES Act	482,712	0	0	0	0
Total Revenues	\$ 15,631,561	\$ 15,572,000	\$ 16,208,500	\$ 16,208,500	\$ 0
Expenditures:					
Housing Choice Voucher Program	\$ 14,872,656	\$ 15,588,260	\$ 16,089,670	\$ 16,147,630	\$ 57,960
Cost Allocation	150,000	150,000	150,000	150,000	0
Housing CARES Act	31,078	0	451,634	0	(451,634)
Total Expenditures	\$ 15,053,734	\$ 15,738,260	\$ 16,691,304	\$ 16,297,630	\$ (393,674)
Excess (Deficiency) Revenues					
Over Expenditures	\$ 577,827	\$ (166,260)	\$ (482,804)	\$ (89,130)	\$ 393,674
Fund Balance, October 1	\$ 1,287,418	\$ 1,865,245	\$ 1,865,245	\$ 1,382,441	\$ (482,804)
Fund Balance, September 30	\$ 1,865,245	\$ 1,698,985	\$ 1,382,441	\$ 1,293,311	\$ (89,130)

City of Mesquite
Adopted Budget/Public, Educational and Government Access Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Interest Income	\$ 5,884	\$ 7,000	\$ 1,000	\$ 1,000	\$ 0
Cable TV PEG Fees	230,081	240,000	220,000	220,000	0
Total Revenues	\$ 235,965	\$ 247,000	\$ 221,000	\$ 221,000	\$ 0
Expenditures:					
Contractual Services	\$ 186,763	\$ 183,100	\$ 183,100	\$ 135,500	\$ (47,600)
Capital Outlay	15,385	5,000	38,000	6,900	(31,100)
Total Expenditures	\$ 202,148	\$ 188,100	\$ 221,100	\$ 142,400	\$ (78,700)
Excess (Deficiency) Revenues					
Over Expenditures	\$ 33,817	\$ 58,900	\$ (100)	\$ 78,600	\$ 78,700
Fund Balance, October 1	\$ 612,063	\$ 645,880	\$ 645,880	\$ 645,780	\$ (100)
Fund Balance, September 30	\$ 645,880	\$ 704,780	\$ 645,780	\$ 724,380	\$ 78,600

City of Mesquite
Adopted Budget/Mesquite Quality of Life Corporation Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Interest Income	\$ 11,023	\$ 35,000	\$ 5,000	\$ 5,000	\$ 0
Contributions and Reimbursements	289,828	0	78,258	0	(78,258)
Grants	393,665	142,000	2,351,484	0	(2,351,484)
Other Revenue	1,287,095	103,000	193,000	0	(193,000)
Special Use Sales Tax	11,322,979	10,994,700	10,994,700	11,857,600	862,900
Total Revenues	\$ 13,304,590	\$ 11,274,700	\$ 13,622,442	\$ 11,862,600	\$ (1,759,842)
Expenditures:					
Transportation Improvements	\$ 1,817,409	\$ 574,000	\$ 1,950,999	\$ 290,000	\$ (1,660,999)
Public Safety Improvements	1,118,891	30,000	54,000	82,000	28,000
Parks and Recreation Improvements	8,932,914	8,622,000	11,131,907	7,485,950	(3,645,957)
Administration	300,000	300,000	300,000	300,000	0
Transfer Out - Capital Projects	100,000	50,000	50,000	50,000	0
Transfer Out - GO Debt Service Fund	1,352,100	1,325,910	1,325,910	1,326,090	180
Total Expenditures	\$ 13,621,314	\$ 10,901,910	\$ 14,812,816	\$ 9,534,040	\$ (5,278,776)
Excess (Deficiency) Revenues					
Over Expenditures	\$ (316,724)	\$ 372,790	\$ (1,190,374)	\$ 2,328,560	\$ 3,518,934
Fund Balance, October 1	\$ 2,902,508	\$ 2,585,784	\$ 2,585,784	\$ 1,395,410	\$ (1,190,374)
Fund Balance, September 30	\$ 2,585,784	\$ 2,958,574	\$ 1,395,410	\$ 3,723,970	\$ 2,328,560

City of Mesquite
Adopted Budget/Municipal Court Technology Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Interest Income	\$ 856	\$ 1,000	\$ 0	\$ 0	\$ 0
Municipal Court Technology Fee	67,196	80,000	70,000	70,000	0
Total Revenues	\$ 68,052	\$ 81,000	\$ 70,000	\$ 70,000	\$ 0
Expenditures:					
Supplies	\$ 603	\$ 3,750	\$ 1,400	\$ 1,850	\$ 450
Contractual Services	90,950	121,370	119,000	53,350	(65,650)
Capital Outlay	35,342	0	0	0	0
Total Expenditures	\$ 126,895	\$ 125,120	\$ 120,400	\$ 55,200	\$ (65,200)
Excess (Deficiency) Revenues					
Over Expenditures	\$ (58,843)	\$ (44,120)	\$ (50,400)	\$ 14,800	\$ 65,200
Fund Balance, October 1	\$ 110,086	\$ 51,243	\$ 51,243	\$ 843	\$ (50,400)
Fund Balance, September 30	\$ 51,243	\$ 7,123	\$ 843	\$ 15,643	\$ 14,800

City of Mesquite
Adopted Budget/Capital Project Reserve Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Transfer In - General Fund	\$ 5,350,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 0
Transfer In - TIRZ Funds	383,186	478,000	397,727	430,000	32,273
Transfer In - HOT Funds	0	0	577,600	0	(577,600)
Other Revenue	166,578	0	6,270,321	0	(6,270,321)
Interest Income	15,091	35,000	7,500	7,500	0
Total Revenues	\$ 5,914,855	\$ 563,000	\$ 7,303,148	\$ 487,500	\$(6,815,648)
Expenditures:					
Other - Dispatch Equipment	\$ 1,051	\$ 0	\$ 0	\$ 0	\$ 0
Developer Participation - Ashley	0	0	1,000,000	0	(1,000,000)
IH-20 Corridor Development	0	0	52,639	0	(52,639)
Facility Assessment & Management Software	0	0	150,000	0	(150,000)
Military Parkway Trail Phase 2	0	0	5,078	0	(5,078)
Fire Station Placement Study	12,328	0	0	0	0
Furniture Replacement	31,360	50,000	82,664	50,000	(32,664)
Roadway Impact Fee Study	18,750	0	0	0	0
Roadway ROW Acquisition	90,180	0	0	0	0
Emergency Shelter	3,833	0	6,167	0	(6,167)
Valley Creek Concessions	6,699	0	1,301	0	(1,301)
Public Safety Communications Center Integration	41,785	0	0	0	0
COVID-19 Pandemic	3,447	0	5,300,000	0	(5,300,000)
Public Protection Classification	30,000	0	5,500	0	(5,500)
Heritage Plaza Building Renovation	19,400	0	577,600	0	(577,600)
Hurricane Laura	287,913	0	0	0	0
South Creek Subdivision Property Sale (HUD)	0	0	2,206,634	0	(2,206,634)
South Creek Subdivision Park Projects	0	0	3,492,536	0	(3,492,536)
Enhanced Police Recruitment Marketing	0	0	130,000	0	(130,000)
Winter Storm Emergency	0	0	100,000	0	(100,000)
Fire Department Infrastructure Protection	0	0	48,300	0	(48,300)
Berry Road Land Acquisition	0	0	110,000	0	(110,000)
Administration	171,000	171,000	280,000	280,000	0
Total Expenditures	\$ 717,746	\$ 221,000	\$ 13,548,419	\$ 330,000	\$(13,218,419)
Excess (Deficiency) Revenues					
Over Expenditures	\$ 5,197,109	\$ 342,000	\$ (6,245,271)	\$ 157,500	\$ 6,402,771
Fund Balance, October 1					
	\$ 1,193,608	\$ 6,390,717	\$ 6,390,717	\$ 145,446	\$(6,245,271)
Fund Balance, September 30					
	\$ 6,390,717	\$ 6,732,717	\$ 145,446	\$ 302,946	\$ 157,500

City of Mesquite
Adopted Budget/Rodeo City Tax Increment Reinvestment Zone Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
City of Mesquite	\$ 146,102	\$ 180,197	\$ 152,945	\$ 318,225	\$ 165,280
Interest Income	141	0	0	0	0
Total Revenues	\$ 146,243	\$ 180,197	\$ 152,945	\$ 318,225	\$ 165,280
Expenditures:					
TIRZ Credit to PID	\$ 93,186	\$ 19,506	\$ 6,858	\$ 123,054	\$ 116,196
Administration	50,000	40,000	50,000	50,000	0
Transfer Out - Capital Project Reserve Fund	0	200,000	100,000	150,000	50,000
Total Expenditures	\$ 143,186	\$ 259,506	\$ 156,858	\$ 323,054	\$ 166,196
Excess (Deficiency) Revenues					
Over Expenditures	\$ 3,057	\$ (79,309)	\$ (3,913)	\$ (4,829)	\$ (916)
Fund Balance, October 1	\$ 10,458	\$ 13,515	\$ 13,515	\$ 9,602	\$ (3,913)
Fund Balance, September 30	\$ 13,515	\$ (65,794)	\$ 9,602	\$ 4,773	\$ (4,829)

City of Mesquite
Adopted Budget/Towne Centre Tax Increment Reinvestment Zone Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
City of Mesquite	\$ 1,461,421	\$ 1,210,882	\$ 1,186,042	\$ 1,416,099	\$ 230,057
Mesquite Independent School District	3,183,867	0	0	0	0
Interest Income	131,499	0	0	0	0
Total Revenues	\$ 4,776,787	\$ 1,210,882	\$ 1,186,042	\$ 1,416,099	\$ 230,057
Expenditures:					
Town East Retail Area Security	\$ 655,185	\$ 500,000	\$ 500,000	\$ 500,000	\$ 0
Gus Thomasson Rebuild	6,261,370	0	741,696	0	(741,696)
Heritage Trail	118,132	0	120,000	120,000	0
Pavement Improvements	0	0	200,000	200,000	0
Downtown Operations, Maintenance & Projects	138,488	0	349,240	303,095	(46,145)
Front Street Reconstruction	3,453,395	0	2,240,500	0	(2,240,500)
117 West Main Street Building Renovations	32,937	0	492,063	0	(492,063)
Heritage Plaza Building Reconstruction	0	0	385,000	0	(385,000)
Highway Corridor Maintenance	20,379	100,000		0	0
Economic Development Incentives	100,886	20,000	45,000	45,000	0
Debt Service for South Mesquite Creek Drainage	474,359	475,875	475,875	473,150	(2,725)
Administration	130,000	130,000	130,000	130,000	0
Total Expenditures	\$11,385,131	\$ 1,225,875	\$ 5,679,374	\$ 1,771,245	\$ (3,908,129)
Excess (Deficiency) Revenues					
Over Expenditures	\$(6,608,344)	\$ (14,993)	\$(4,493,332)	\$ (355,146)	\$ 4,138,186
Fund Balance, October 1	\$12,231,246	\$ 5,622,902	\$ 5,622,902	\$ 1,129,570	\$ (4,493,332)
Fund Balance, September 30	\$ 5,622,902	\$ 5,607,909	\$ 1,129,570	\$ 774,424	\$ (355,146)

City of Mesquite
Adopted Budget/Gus Thomasson Tax Increment Reinvestment Zone Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
City of Mesquite	\$ 65,750	\$ 227,382	\$ 268,653	\$ 299,444	\$ 30,791
Interest Income	34	0	0	0	0
Total Revenues	\$ 65,784	\$ 227,382	\$ 268,653	\$ 299,444	\$ 30,791
Expenditures:					
Economic Development Incentives	\$ 0	\$ 170,000	\$ 200,000	\$ 200,000	\$ 0
Administration	50,000	50,000	67,137	50,000	(17,137)
Total Expenditures	\$ 50,000	\$ 220,000	\$ 267,137	\$ 250,000	\$ (17,137)
Excess (Deficiency) Revenues					
Over Expenditures	\$ 15,784	\$ 7,382	\$ 1,516	\$ 49,444	\$ 47,928
Fund Balance, October 1	\$ 1	\$ 15,785	\$ 15,785	\$ 17,301	\$ 1,516
Fund Balance, September 30	\$ 15,785	\$ 23,167	\$ 17,301	\$ 66,745	\$ 49,444

City of Mesquite
Adopted Budget/Town East / Skyline Tax Increment Reinvestment Zone Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
City of Mesquite	\$ 333,824	\$ 543,635	\$ 473,475	\$ 559,241	\$ 85,766
Interest Income	2,026	0	0	0	0
Total Revenues	\$ 335,850	\$ 543,635	\$ 473,475	\$ 559,241	\$ 85,766
Expenditures:					
Economic Development Incentives	\$ 0	\$ 10,000	\$ 0	\$ 0	\$ 0
Debt Service - Skyline Dr Reconstruction	0	62,150	62,150	63,325	1,175
Administration	50,000	50,000	50,000	50,000	0
Total Expenditures	\$ 50,000	\$ 122,150	\$ 112,150	\$ 113,325	\$ 1,175
Excess (Deficiency) Revenues					
Over Expenditures	\$ 285,850	\$ 421,485	\$ 361,325	\$ 445,916	\$ 84,591
Fund Balance, October 1	\$ 66,838	\$ 352,688	\$ 352,688	\$ 714,013	\$ 361,325
Fund Balance, September 30	352,688	774,173	714,013	1,159,929	445,916

City of Mesquite
Adopted Budget/Polo Ridge Tax Increment Reinvestment Zone Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
City of Mesquite	\$ 165	\$ 121,958	\$ 609	\$ 118,208	\$ 117,599
Interest Income	1	0	0	0	0
Total Revenues	\$ 166	\$ 121,958	\$ 609	\$ 118,208	\$ 117,599
Expenditures:					
TIRZ Credit to PID	\$ 0	\$ 0	\$ 590	\$ 107,478	\$ 106,888
Total Expenditures	\$ 0	\$ 0	\$ 590	\$ 107,478	\$ 106,888
Excess (Deficiency) Revenues					
Over Expenditures	\$ 166	\$ 121,958	\$ 19	\$ 10,730	\$ 10,711
Fund Balance, October 1	\$ 0	\$ 166	\$ 166	\$ 185	\$ 19
Fund Balance, September 30	\$ 166	\$ 122,124	\$ 185	\$ 10,915	\$ 10,730

City of Mesquite
Adopted Budget/Heartland Town Center Tax Increment Reinvestment Zone Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
City of Mesquite	\$ 4,267	\$ 37,197	\$ 4,094	\$ 116,113	\$ 112,019
Interest Income	16	0	0	0	0
Total Revenues	\$ 4,283	\$ 37,197	\$ 4,094	\$ 116,113	\$ 112,019
Expenditures:					
TIRZ Credit to PID	\$ 817	\$ 34,463	\$ 3,986	\$ 116,694	\$ 112,708
Total Expenditures	\$ 817	\$ 34,463	\$ 3,986	\$ 116,694	\$ 112,708
Excess (Deficiency) Revenues					
Over Expenditures	\$ 3,466	\$ 2,734	\$ 108	\$ (581)	\$ (689)
Fund Balance, October 1	\$ 0	\$ 3,466	\$ 3,466	\$ 3,574	\$ 108
Fund Balance, September 30	\$ 3,466	\$ 6,200	\$ 3,574	\$ 2,993	\$ (581)

City of Mesquite
Adopted Budget/IH-20 Business Park Tax Increment Reinvestment Zone Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
City of Mesquite	\$ 0	\$ 0	\$ 48	\$ 53	\$ 5
Interest Income	0	0	0	0	0
Total Revenues	\$ 0	\$ 0	\$ 48	\$ 53	\$ 5
Expenditures:					
Administration	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Excess (Deficiency) Revenues					
Over Expenditures	\$ 0	\$ 0	\$ 48	\$ 53	\$ 5
Fund Balance, October 1	\$ 0	\$ 0	\$ 0	\$ 48	\$ 48
Fund Balance, September 30	\$ 0	\$ 0	\$ 48	\$ 101	\$ 53

City of Mesquite
Adopted Budget/Spradley Farms Tax Increment Reinvestment Zone Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
City of Mesquite	\$ 0	\$ 12	\$ 11	\$ 22	\$ 11
Interest Income	0	0	0	0	0
Total Revenues	\$ 0	\$ 12	\$ 11	\$ 22	\$ 11
Expenditures:					
Administration	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Excess (Deficiency) Revenues					
Over Expenditures	\$ 0	\$ 12	\$ 11	\$ 22	\$ 11
Fund Balance, October 1	\$ 0	\$ 0	\$ 0	\$ 11	\$ 11
Fund Balance, September 30	\$ 0	\$ 12	\$ 11	\$ 33	\$ 22

City of Mesquite
Adopted Budget/Roadway Impact Fee Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Contributions - Roadway Impact Fees	\$ 2,218,125	\$ 1,428,070	\$ 2,261,000	\$ 2,326,280	\$ 65,280
Interest Income	7,713	1,500	1,500	1,500	0
Total Revenues	\$ 2,225,838	\$ 1,429,570	\$ 2,262,500	\$ 2,327,780	\$ 65,280
Expenditures:					
Transfer Out - GO Debt Service Fund	\$ 2,020,000	\$ 1,428,070	\$ 2,200,000	\$ 2,300,000	\$ 100,000
Total Expenditures	\$ 2,020,000	\$ 1,428,070	\$ 2,200,000	\$ 2,300,000	\$ 100,000
Excess (Deficiency) Revenues					
Over Expenditures	\$ 205,838	\$ 1,500	\$ 62,500	\$ 27,780	\$ (34,720)
Fund Balance, October 1	\$ 16,270	\$ 222,108	\$ 222,108	\$ 284,608	\$ 62,500
Fund Balance, September 30	\$ 222,108	\$ 223,608	\$ 284,608	\$ 312,388	\$ 27,780

City of Mesquite
Adopted Budget/Water and Sewer Impact Fee Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Contributions - Water Impact Fees	\$ 720,823	\$ 300,000	\$ 400,000	\$ 400,000	\$ 0
Contributions - Sewer Impact Fees	281,999	150,000	200,000	200,000	0
Interest Income	6,098	3,500	1,500	1,500	0
Total Revenues	\$ 1,008,920	\$ 453,500	\$ 601,500	\$ 601,500	\$ 0
Expenditures:					
Transfer Out - W&S Debt Service Fund	\$ 800,000	\$ 450,000	\$ 600,000	\$ 600,000	\$ 0
Total Expenditures	\$ 800,000	\$ 450,000	\$ 600,000	\$ 600,000	\$ 0
Excess (Deficiency) Revenues					
Over Expenditures	\$ 208,920	\$ 3,500	\$ 1,500	\$ 1,500	\$ 0
Fund Balance, October 1	\$ 203,774	\$ 412,694	\$ 412,694	\$ 414,194	\$ 1,500
Fund Balance, September 30	\$ 412,694	\$ 416,194	\$ 414,194	\$ 415,694	\$ 1,500

City of Mesquite
Adopted Budget/Conference Center Capital Replacement Reserve Fund
Fiscal Year 2021-22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22	Variance
Revenues:					
Room Rental Proceeds	\$ 207,328	\$ 60,000	\$ 60,000	\$ 180,000	\$ 120,000
Interest Income	6,420	5,000	500	500	0
Total Revenues	\$ 213,748	\$ 65,000	\$ 60,500	\$ 180,500	\$ 120,000
Expenditures:					
Supplies	\$ 0	\$ 10,000	\$ 10,000	\$ 174,500	\$ 164,500
Contractual Services	0	0	0	0	0
Capital Outlay	401,811	99,600	99,600	0	(99,600)
Total Expenditures	\$ 401,811	\$ 109,600	\$ 109,600	\$ 174,500	\$ 64,900
Excess (Deficiency) Revenues					
Over Expenditures	\$ (188,063)	\$ (44,600)	\$ (49,100)	\$ 6,000	\$ 55,100
Fund Balance, October 1	\$ 585,187	\$ 397,124	\$ 397,124	\$ 348,024	\$ (49,100)
Fund Balance, September 30	\$ 397,124	\$ 352,524	\$ 348,024	\$ 354,024	\$ 6,000

Budgetary/Financial Policies/Goals

Financial Policies Overview
Budgetary Policies

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FINANCIAL POLICIES OVERVIEW

The City's financial policies are developed in accordance with applicable State law, City Charter provisions, and City ordinances to help guide the budget process and establish a framework for the sound fiscal management of the City.

Debt Management

The City recognizes the foundation of any well-managed debt program is a comprehensive debt policy, which functions in conjunction with the City's Capital Improvement Program. The City will normally have one debt issuance per year that could include general obligation bonds, certificate of obligation bonds, revenue bonds and/or other debt instruments. In certain circumstances, the City Council may approve additional debt issues during the year.

Long-term obligations will not be used for operating purposes. The life of the obligations will not exceed the useful life of the projects financed. Debt service structure will approximate level debt service unless operational matters dictate otherwise.

The following standards shall be used to determine the City's capacity to issue new debt:

- Debt will be structured for the shortest maturity period possible with a fair allocation of costs to current and future beneficiaries or users.
- Debt will be structured to the lowest possible net cost to the City given the market conditions and the nature and type of security being issued.
- Debt and related debt service shall be maintained within the following parameters
 - Total tax supported debt shall not exceed 5% of Total Assessed Value.
 - Debt service cost shall not exceed 25% of operating revenues.
 - The portion of the City's property tax rate levied for general obligation debt service shall not exceed 40% of the total tax rate.
- The City will maintain net earnings coverage of 1.5 times the average annual principal and interest requirements for all indebtedness of the Water and Sewer Fund and 1.25 times the average annual principal and interest for all indebtedness of the Drainage Utility District.

Capital Expenditures and Improvements

The City shall prepare and maintain a five year Capital Improvement Plan (CIP) with the first year of the plan being adopted as part of the annual budget. The CIP shall be reviewed annually for capital improvements and equipment, analysis of the City's infrastructure, replacement and renovation needs, and potential new projects. All projects, ongoing and proposed, shall be prioritized based on an analysis of current needs and resource availability. For every capital project, all operation, maintenance, and replacement costs shall be identified. The City shall annually prepare a schedule for the replacement of its non-infrastructure capital assets. Within the resources available each fiscal year, the City shall replace these assets according to highest priority need.

General Fund Reserve

The City desires to maintain a prudent level of financial resources to guard its stakeholders against service disruption in the event of unexpected temporary revenue shortfalls or unpredicted one-time expenditures. The City will maintain a minimum Unassigned Fund Balance in the General Fund equivalent to sixty days of working capital to be calculated as 60 days of General Fund budgeted revenues with an initial goal of 70 days of General Fund budgeted revenues and a long-term goal of 90 days. The City acknowledges that initially, the General Fund may not meet the minimum requirements for working capital days in the policy. The General Fund will be considered compliant with the policy as long as the financial position shows continuous improvement each fiscal year.

Enterprise Funds Reserve

The City will maintain the following minimum reserve levels in each Enterprise Fund, consistent with State law and the terms of ordinances pursuant to which obligations have been issued or incurred that are secured in whole or in part by revenues held in or credited to an Enterprise Fund:

- *Water Sewer Fund*
 - A goal of a minimum level of Working Capital equivalent to three months (25%) of regular, on-going Operating Expenses (including operating transfers out). This calculation shall not include Non-Recurring Items.
 - A goal of a minimum level of Working Capital equivalent to three months (25%) of the amount being paid in Debt Service payments for the subsequent fiscal year.
 - A minimum Reserve of 60 Days Cash on Hand with a goal of 120 Days Cash on Hand.
- *Drainage Utility Fund*
 - A goal of a minimum level of Working Capital equivalent to three months (25%) of regular, on-going Operating Expenses (including operating transfers out). This calculation shall not include Non-Recurring Items.
 - A goal of a minimum level of Working Capital equivalent to three months (25%) of the amount being paid in Debt Service payments for the subsequent fiscal year.
 - A minimum Reserve of 60 Days Cash on Hand with a goal of 120 Days Cash on Hand.
- *All Other Enterprise Funds*
 - A goal of a minimum level of Working Capital equivalent to one month (8.33%) of regular, on-going Operating Expenses (including operating transfers out). This calculation shall not include Non-Recurring Items.
 - A goal of a minimum level of Working Capital equivalent to one month (8.33%) of the amount being paid in Debt Service payments for the subsequent fiscal year.
 - A minimum Reserve of 30 Days Cash on Hand with a goal of 90 Days Cash on Hand.

The City's goal is that no Enterprise Fund shall have a negative Unrestricted Net Position. The City acknowledges that initially, not all funds will meet the minimum requirement for Working Capital and/or Days Cash on Hand outlined in the policy. A fund will be considered compliant with the policy as long as the financial position shows continuous improvement each fiscal year.

Internal Service Insurance Funds Reserves and Funding

The City will maintain minimum reserve levels in each Internal Service Insurance Fund, consistent with State law and the terms of ordinances pursuant to which obligations have been issued or incurred that are secured in whole or in part by revenues held in or credited to an Internal Service Fund:

- *Group Medical Insurance Fund*
 - A goal of a minimum level of Working Capital equivalent to three (25%) months of regular, on-going Operating Expenses (including operating transfers out). This calculation shall not include Non-Recurring Items.
 - Group medical insurance rates will be set for the Employer and Employee adequate to cover each year's budgeted expenditures
 - Any necessary rate increases for the Employer and Employee will be presented to City Council during the annual budget process for approval
 - The annual budget must provide adequate revenues to cover expenditures for each operating year.

- *General Liability Insurance Fund*
 - A goal of a minimum level of Working Capital equivalent to three (25%) months of regular, on-going Operating Expenses (including operating transfers out). This calculation shall not include Non-Recurring Items.
 - General Liability insurance rates will be set for City Departments adequate to cover each year's budgeted expenditures.
 - Any necessary rate increases for City Departments will be implemented during the annual budget process for approval.
 - The annual budget must provide adequate revenues to cover expenditures for each operating year.

The City's goal is that no Internal Service Insurance Fund shall have a negative Unrestricted Net Position. The City acknowledges that initially, not all funds will meet the minimum requirement for Working Capital outlined in the policy. A fund will be considered compliant with the policy as long as the financial position shows continuous improvement each fiscal year.

Investment

The City shall adopt an investment policy annually in accordance with Chapter 2256 of Title 10 of the Local Government Code (Public Funds Investment Act). The purpose of which is to set forth specific investment policy and strategy guidelines for the City in order to achieve the goals of safety, liquidity, yield and public trust for all investment activity.

Basis of Accounting

The City uses the modified accrual basis of accounting for all Governmental Funds, which includes the City's General Fund. Revenues that are measurable and available are accrued at year-end. Measurable can refer to a reasonable estimate, and available means that the revenue will be collected in time to pay for current period expenditures. Revenue accrued at year-end typically includes ad valorem taxes paid within 60 days of year-end, franchise fees, special assessments, intergovernmental revenue, and interest income. Expenditures for Governmental Funds include amounts actually paid and expenditures with goods or services delivered within the fiscal year.

The City uses the accrual basis of accounting for all Proprietary Funds. In keeping with this basis of accounting, utility revenues are recognized when billed rather than when collected. A prorated amount for partial billing cycle is also accrued at year-end. Expenses recognized under the accrual method include amounts actually paid and expenses with goods or services delivered within the fiscal year.

Basis of Budgeting

The budgets for all funds are prepared and adopted on a modified accrual basis, with budgetary control set at the type-of-expenditure level (personal services, supplies, contractual services, and capital) within each department budget. Capital outlay and debt principal are included as budgetary expenses, but depreciation is not a budgeted expense. The capital projects funds adopt project-length budgets at the time of presentation. Encumbrances (commitments to purchase goods and services) that are open on September 30th are recorded as a reservation of fund balance, and the subsequent year's Amended Budget is increased to reflect payment in a future period. Under the City's budgetary process, outstanding encumbrances are classified as restricted, committed or assigned fund balance. Unspent and unencumbered appropriations lapse at fiscal year-end and go to fund balance for operating and debt service funds.

BUDGETARY POLICIES

Annual Budget

The City Council's role is to ensure that the needs of the citizens are met as far as possible with available municipal resources. It is Council's prerogative to assume a growth or no-growth budget, to set tax rates, to determine expenditure levels, and to incur bonded indebtedness to finance the needs of the municipality.

The budget process will be coordinated to identify major policy issues for City Council consideration prior to the budget approval date so that sufficient analysis can contribute to informed decision making.

The budgets shall be prepared and adopted on a modified accrual basis for all funds. The capital project funds adopt project-length budgets at the time of their presentation. Annual appropriations lapse at fiscal year-end for operating and debt service funds. Under the City's budgetary process, outstanding encumbrances are classified as restricted, committed, or assigned fund balance, depending on the government's resources.

The budgetary process begins with City department heads (or, in the case of the Quality of Life Corporation, its Board of Directors) developing expenditure budget requests and revenue estimates in March for the fiscal year beginning the following October 1. These requests and estimates are then submitted to the City Manager for review and input. As required by City Charter Article VI, Section 33, the City Manager is to have prepared an annual operating budget by August 15 for the General, Debt Service and certain budgeted Special Revenue funds. The proposed budget is then presented to the City Council for its consideration and adoption through passage of an ordinance.

The proposed annual budget process shall contain the following information:

- Outline of the proposed financial policies for the next fiscal year with explanations of any changes from previous years in expenditures and any major changes of policy and a complete statement regarding the financial condition of the City.
- An estimate of all revenue from taxes and other sources, including the present tax structure rates and property evaluations for the ensuing year.
- A carefully itemized list of proposed expenditures by fund, service type and object of expenditures for the budget year, as compared to actual expenses of the last ended fiscal year, and estimated expenses for the current year compared to adopted budget.
- A description of all outstanding bonded indebtedness of the City.
- A statement proposing any capital expenditures deemed necessary for undertaking during the next budget year and recommended provision for financing.
- A projection of revenues and expenditures together with a list of capital projects which should be considered within the next five succeeding years.

Between the time the budget is made available to the public and the time it is legally adopted, the City Council provides for several public hearings to gather input from the public. During the public hearings, citizens are encouraged to offer their suggestions and ideas of what programs they would like to be included (or not included) in the budget.

Amended Budget

Throughout the fiscal year budget transfers and amendments may be needed. The City Manager is authorized to transfer budgeted amounts between departments within any fund; however, any revisions that would increase total fund appropriations must be approved by the City Council. Expenditures may not legally exceed budgeted appropriations at the fund level.

The Finance Department prepares two budget amendments each year:

1. January - a budget amendment to re-appropriate open purchase orders and/or contracts from the previous fiscal year that have been approved for carryover.
2. Mid-year - the adopted budget is reassessed by each department midway through the fiscal year and revenue and expenditure projections are revised.

Other budget amendments may be needed throughout the fiscal year and will be presented to City Council for consideration as needed.

Balanced Budget

The budget should be balanced with appropriations not exceeding current year revenues, transfers-in and available fund balance reserves. The City will avoid budgetary procedures that balance current expenditures at the expense of meeting future year's expenses, such as postponing expenditures or accruing future year's revenue.

Long-Range Financial Plans

The budgeting process for preparing the annual budget necessitates the preparation of future projections of both revenues and expenditures. It should be recognized that the balanced budget requirement forces the conservative estimate of revenues and expenditures. The Finance Department shall prepare long range financial plans for all operating funds and internal service funds. The long range financial plans shall be updated each year during the budget process. Inherent in the forecasting process is the identification of assumptions used in the forecasting calculations. A statement of assumptions should be included in the presentation of each long range financial plan. The City's [long range financial plans](#) are available in the Budget Message section of this document.

Revenue Management

The City will strive to maintain a diversified and stable revenue system to shelter it from unforeseeable short-run fluctuations in any one-revenue source.

One-time revenues in any operating fund will not be used for funding on-going appropriations. One-time revenues should be used to fund capital improvements, capital equipment and other one-time appropriations.

The City will try to reduce reliance on the residential property tax by seeking and developing additional revenue sources and attempting to expand and diversify the City tax base with commercial and industrial development.

Fees and charges should be reviewed periodically, to identify the impact of inflation, other cost increases, whether the fees recovered are providing adequate coverage for costs of services delivered, and current competitive market rates. The City shall revise user fees and charges when necessary.

The City shall periodically review and adopt utility rates that will generate sufficient revenues to cover operating expenses, and other statutory or mandatory expenses.

The City shall aggressively seek a fair share of available State and Federal financial support unless conditions attached to that assistance are contrary to the City's interest.

Expenditure Control

Appropriations - The budget shall state the proposed expenditures and they shall be appropriated at type-of-expenditure level (personal services, supplies, contractual services, and capital outlay) within each department when the budget is adopted. The City budget may be amended and appropriations adjusted in accordance with public necessity, as declared by the City Council.

Purchasing - All purchases and contracted services will be made in accordance with the City's purchasing procedures and applicable State laws. Unless specifically exempted or authorized by the Competitive Bid Statute, individual expenditures exceeding the competitive bid dollar limit may only be made on the basis of competitive sealed bids, competitive sealed proposals, and request for proposals or by utilizing existing interlocal agreements for cooperative purchasing. Awarding or rejecting such is the sole right of the City Council. Regardless of the contract amount, it is the intent of the City to diversify the selection of professional and consultant services through a fair and open process.

Prompt Payment - Invoices shall be paid within thirty (30) days of receipt in accordance with the prompt payment requirements of State law. Payments may be delayed in order to maximize the City's investable cash, if such a delay does not violate any payment terms. The City shall maximize any discounts offered by creditors, where considered cost effective.

Spending Control - Significant vacancy (salary) or capital budgetary savings in any department may not be spent unless proper authorization has been obtained by the Manager of Budget and Treasury.

City Charter Requirements

As required by City Charter, Article IV, Section 33, the City Manager shall have prepared on or before the 15th day of August in each year a budget to cover all proposed expenditures of the city for the succeeding fiscal year, which begins on October 1, and ends on September 30, of each calendar year. The budget shall be prepared in conformity with the laws of the State of Texas. No public money shall ever be spent or appropriated, except in case of an emergency or public calamity, unless funds are currently in the possession of the City to cover said expenditures or appropriation. No expenditure shall ever be made by the City except upon check drawn upon the account, for which a previous appropriation shall have been made, signed by the city treasurer and countersigned by the city manager or mayor.

Per the City Charter, Article III, Section 24a, the minimum staffing level for the Mesquite police department shall equal or surpass one and six-tenths (1.6) full-time and fully paid commissioned sworn civil service police officers per every one thousand (1,000) population of the City of Mesquite; such population to be officially determined annually by the City of Mesquite.

Texas Local Government Code Chapter 102 Requirements for Municipal Budget

In accordance with Texas Local Government Code Chapter 102, the budget officer shall prepare each year a budget to cover the proposed expenditures of the City for the succeeding year. The budget officer shall itemize the budget to allow as clear a comparison as practicable between expenditures included in the proposed budget and actual expenditures for the same or similar purposes made for the preceding year. The budget must show as definitely as possible each of the projects for which expenditures are set up in the budget and the estimated amount of money carried in the budget for each project. The budget must contain a complete financial statement of the City that shows: the outstanding obligations of the City; the cash on hand to the credit of each fund; the funds received from all sources during the preceding year; the funds available from all sources during the ensuing year; the estimated revenue available to cover the proposed budget; and the estimated tax required to cover the proposed budget.

The budget officer shall file the proposed budget with the City Secretary's Office before the 30th day before the date the City Council makes its tax levy for the fiscal year.

A proposed budget that will require raising more revenue from property taxes than in the previous year must contain a cover page with the following statement in 18-point or larger type: "This budget will raise more total property taxes than last year's budget by (insert total dollar amount of increase and percentage increase), and of that amount (insert amount computed by multiplying the proposed tax rate by the value of new property added to the roll) is tax revenue to be raised from new property added to the tax roll this year."

The proposed budget shall be available for inspection by any person. The City Secretary shall take action to ensure that the proposed budget is posted on the City's Website.

The City Council shall hold a public hearing on the proposed budget in accordance with state law. Any person may attend and may participate in the hearing. The Council shall set the hearing for a date occurring after the 15th day after the date the proposed budget is filed with the City Secretary, but before the date the City Council adopts the tax rate. The City Secretary shall publish a notice before the public hearing in at least one newspaper of general circulation in the counties in which the City is located. The notice shall be published no earlier than the 30th or later than the 10th day before the date of the hearing.

At the conclusion of the public hearing, the City Council shall take action on the proposed budget. A vote to adopt the budget must be a record vote. The adopted budget shall contain a cover page as required by state law in order to provide greater fiscal transparency. The cover page must include the record vote of each member of the City Council along with other information required by state law. The approved budget along with cover page shall be filed with the City Secretary and posted on the City's Website. The City Secretary shall provide a copy of the approved budget to the county clerk offices of the counties in which the City is located. The City Council may levy taxes only in accordance with the budget and after final approval of the budget the City Council may spend City funds only in strict compliance with the budget, except in an emergency.

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Department Profiles

City Council
City Administration
City Secretary
City Attorney
Human Resources
Finance
Information Technology
Fire Service
Police Service
Housing and Community Services
Housing and Community Services - Grant Services
Neighborhood Services
Planning and Development Services
Public Works
Library Services
Parks and Recreation
Airport Services
Non-Departmental Expenditures

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CITY COUNCIL



MISSION STATEMENT

To serve the needs of all local residents by formulating programs to meet the changing needs of the community and measuring the effectiveness of ongoing municipal needs, exercise regulatory powers, levying taxes and assessing fees.

From Left to Right: Councilmember Sherry Wisdom; Councilmember Tandy Boroughs; Councilmember Kenny Green; Mayor Bruce Archer; Councilmember B.W. Smith; Deputy Mayor Pro Tem Daniel Aleman; Mayor Pro Tem Robert Miklos

DIVISION:

- **City Council**

The City Council is the legislative and policy-making body of the City of Mesquite. It operates under authority granted by the City's Home Rule Charter and conforms to the rules and regulations set forth by that Charter. The City Council, under provisions of the Charter, appoints the City Manager, City Secretary, Municipal Court Judge, City Attorney, and members of various boards and commissions.

STRATEGIC GOALS AND OBJECTIVES:

- Safe Community
- Attractive Neighborhoods
- Improved Transportation and Mobility
- Vibrant Economy
- High Performing/Transparent Government
- Quality Recreation and Culture

Link to [City Council Strategic Goals & Objectives](#).

City Council
 Financial Summary
 Fund Allocations, Division Allocations, Expenditure Categories
 Fiscal Years 2019-20 to 2021-22

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	\$ 110,618	\$ 140,810	\$ 141,390	\$ 163,320
Total Fund Allocations	\$ 110,618	\$ 140,810	\$ 141,390	\$ 163,320

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
City Council	\$ 110,618	\$ 140,810	\$ 141,390	\$ 163,320
Total Division Allocations	\$ 110,618	\$ 140,810	\$ 141,390	\$ 163,320

Expenditure Categories	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Personal Services	\$ 9,577	\$ 9,440	\$ 10,020	\$ 9,350
Supplies	11,891	21,300	21,300	22,000
Contractual Services	89,151	110,070	110,070	131,970
Total Expenditures	\$ 110,618	\$ 140,810	\$ 141,390	\$ 163,320

CITY ADMINISTRATION



MISSION STATEMENT

Implement the policy objectives of the City Council and to meet the expectations of the community.

DIVISIONS:

- **City Manager**
The City Manager is the Chief Administrative Officer for the City of Mesquite, exercising direction over all municipal operations. Appointed by the City Council, the City Manager is responsible for execution of all Council-directed policies and ensuring municipal programs are administered both efficiently and effectively.
- **Communications and Marketing**
The Communications and Marketing Department is responsible for effective communications both internally within the city organization, the public, and all visitors. The department oversees media relations, publications, social media, website content, special projects, e-communications, and a variety of other communication platforms.
- **Economic Development**
The Economic Development Department has three primary objectives: retention and expansion of existing City of Mesquite businesses, the relocation of new business to the City of Mesquite and facilitating programs which create opportunity and wealth. These three objectives are focused on commercial and industrial businesses, workforce, and visitors, with the ultimate goal of an increased tax base and higher wage jobs within a diversified local economy. This department is also responsible for negotiating all tax abatement agreements and monitoring performance, state-required reporting, redeveloping Downtown, and overseeing the Convention and Visitors Bureau. The Economic Development Department also serves as the city's representative to such organizations as the North Texas Commission, The Dallas Regional Chamber, The Texas

Economic Development Council, Texas Tourism Association, Texas Downtown Association, and the Kaufman County Leadership Council. This department serves as staff support for the City of Mesquite Quality of Life Corporation and administers the 4B Sales Tax Fund.

- **Mesquite Arts Center**

The Mesquite Arts Center is the premiere destination for fine and performing arts within the City of Mesquite. The 500 seat Concert Hall is home to the Mesquite Symphony Orchestra and the Mesquite Community Band and hosts national and international touring companies. The more intimate Black Box Theater hosts the Mesquite Arts Theater that has been producing excellent regional theater for more than 40 years. During the summer, the Missoula Children's Theater takes over the Black Box for a week. The team holds an open audition and casts 50-60 local students to perform in a musical theater production. The show is rehearsed throughout the week and two public performances are presented at the end of the week.

Just for Kidz educational opportunities provide free Saturday and Spring Break activities such as Hip Hop 101, DJ 101, and Silkscreen your own t-shirt. The Mesquite Arts Council also produces online and in person educational content with MAC Doodles, Create Your Own.... a workshop series and Tote-and-Go, supplying arts and crafts kits for local families.

Spring kicks off the outdoor concert season with April Rocks each Friday evening on the North Lawn of the Arts Center. The Courtyard Concert Series follows up in May, in the Arts Center beautiful courtyard, and continues through the summer. Regional acts from the North Texas region perform along with the Mesquite Community Band summer concerts, and their annual Independence Day concert. Add the Jazz Breaks concert series and there is music all summer long at the Arts Center.

The Arts Center is located at the city's memorial to the lives lost on September 11, 2001. A 15-foot long, 575-pound piece of twisted steel from the Twin Towers is the centerpiece of Mesquite Freedom Park. With the support of the local community, the City of Mesquite created this outdoor place of gathering, reflection, and celebration of freedom.

- **Facility Maintenance**

Facility Maintenance maintains all municipal facilities, apart from some park structures, and is responsible for comprehensive preventive maintenance of the building envelope, HVAC systems, electrical systems, plumbing systems and custodial services.

KEY ACCOMPLISHMENTS DURING FY2020-21:

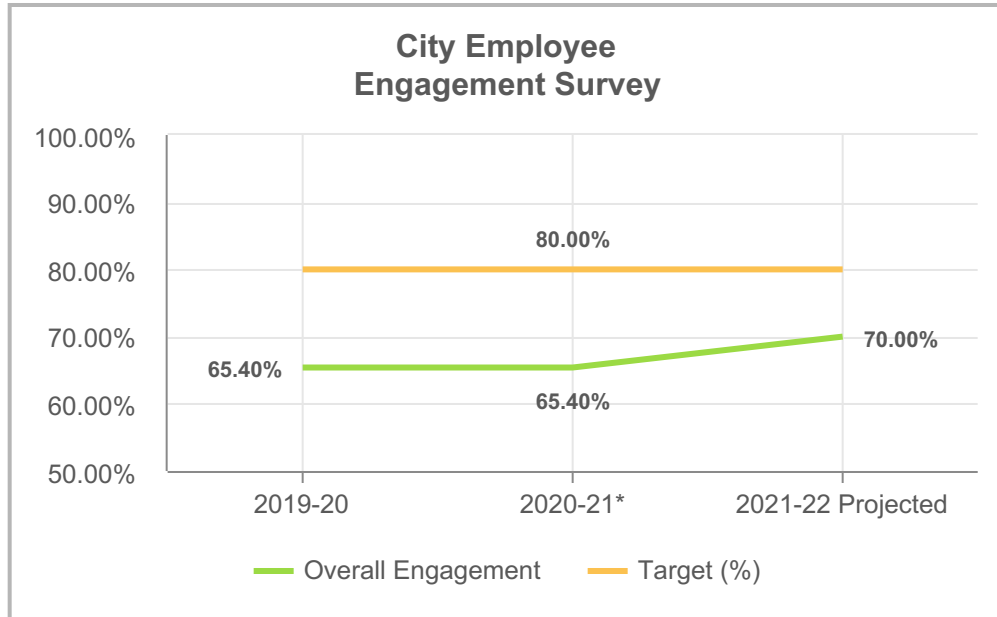
- * Reduction of Property Tax Rate.
- * Implemented the Clean City initiative.
- * Launched myMesquite Customer Service Platform.
- * Created Mental Health Response initiative.
- * Enhanced Employee Communication by incorporating various new resources.
- * Various Economic Development accomplishments including completion of Front Street Station, Downtown facade projects, Broadmoor Plaza Renovation, Solterra Development, and many others.

KEY OBJECTIVES:

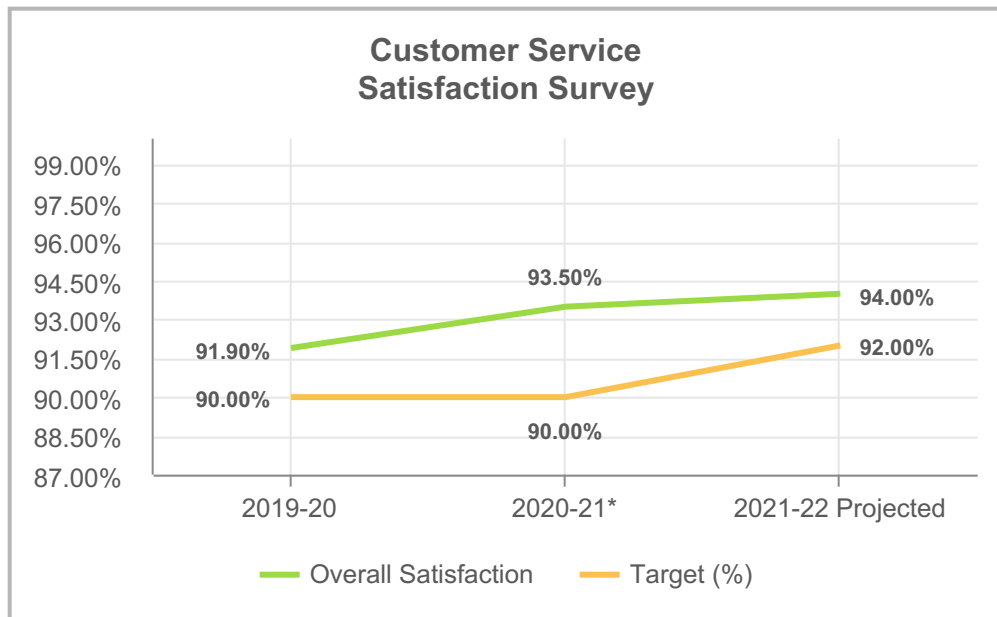
- Enhance service delivery through data driven analysis and program evaluation.
- Actively engage with residents in both English and Spanish on programs, events and issues within the community.
- Promote investments in new and existing businesses.
- Promote revitalization of targeted retail and business centers.
- Continue emphasis on Downtown Revitalization.

KEY PERFORMANCE MEASURES:

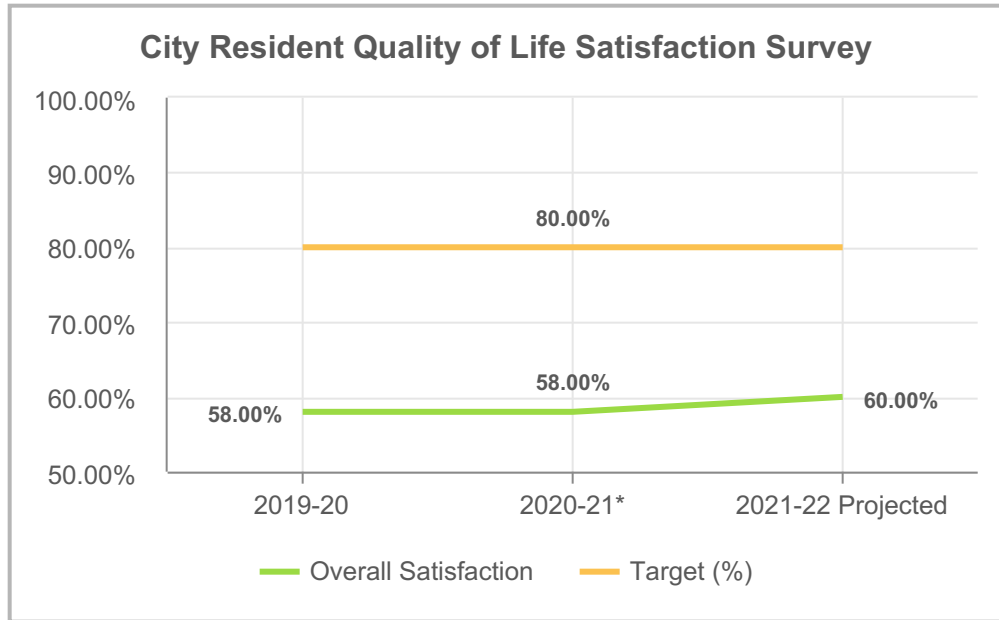
City Council Strategic Goal and Objective 5.5:
Enhance service delivery through data driven analysis and program evaluation



City Council Strategic Goal and Objective 5.5:
Enhance service delivery through data driven analysis and program evaluation



City Council Strategic Goal and Objective 5.5:
Enhance service delivery through data driven analysis and program evaluation



* No Survey was administered during 2020-21, as this survey is conducted every other year.

Link to [City Council Strategic Goals & Objectives](#).

Administration
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2019-20 to 2021-22

Funds	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	\$ 5,245,955	\$ 5,274,260	\$ 5,484,140	\$ 5,611,760
Hotel Occupancy Tax Fund	1,469,515	1,068,000	1,913,600	1,456,000
Public, Educational and Government Access Fund	202,148	188,100	221,100	142,400
Conference Center Capital Replacement Fund	401,812	109,600	109,600	174,500
Total Fund Allocations	\$ 7,319,430	\$ 6,639,960	\$ 7,728,440	\$ 7,384,660

Divisions	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
City Manager	\$ 1,579,943	\$ 1,343,940	\$ 1,564,880	\$ 1,524,180
Economic Development	176,528	324,120	224,030	266,950
Communications and Marketing	490,429	567,080	566,550	632,460
Mesquite Arts Center	176,124	178,150	178,330	187,630
Facility Maintenance	2,822,932	2,860,970	2,950,350	3,000,540
Hotel Occupancy Tax Administration	354,434	238,290	854,170	293,710
Convention and Visitors Bureau	760,410	553,130	706,290	774,870
Mesquite Arts Council, Inc.	177,336	138,290	176,570	193,710
Historic Mesquite, Inc.	177,336	138,290	176,570	193,710
Public, Educational and Government Access Fund	202,148	188,100	221,100	142,400
Conference Center Capital Replacement Fund	401,811	109,600	109,600	174,500
Total Division Allocations	\$ 7,319,430	\$ 6,639,960	\$ 7,728,440	\$ 7,384,660

Expenditure Categories	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Personal Services	\$ 3,646,024	\$ 3,602,870	\$ 3,708,300	\$ 3,834,220
Supplies	110,860	129,130	129,760	296,830
Contractual Services	3,441,919	3,104,660	3,476,480	3,542,840
Capital Outlay	223,576	104,600	137,600	12,050
Other Financing Uses	198,248	0	577,600	0
Reimbursements	(301,197)	(301,300)	(301,300)	(301,280)
Total Expenditures	\$ 7,319,430	\$ 6,639,960	\$ 7,728,440	\$ 7,384,660

Administration
Authorized Staffing Level
Staffing Levels by Fund

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	40.00	40.00	39.00	39.00
Hotel Occupancy Tax Fund	3.00	3.00	3.00	3.00
Total All Funds	43.00	43.00	42.00	42.00

Summary of Divisional Staffing Levels

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
City Manager	9.00	9.00	8.00	8.00
Communications and Marketing	8.00	8.00	5.00	5.00
Economic Development	3.00	3.00	6.00	6.00
Facility Maintenance	21.00	21.00	21.00	21.00
Mesquite Arts Center	2.00	2.00	2.00	2.00
Total Administration	43.00	43.00	42.00	42.00

City Manager

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Assistant City Manager	2.00	2.00	2.00	2.00
Assistant to the City Manager	1.00	1.00	1.00	1.00
City Manager	1.00	1.00	1.00	1.00
Deputy City Manager	1.00	1.00	1.00	1.00
Graduate Intern	0.00	0.00	1.00	1.00
Senior Management Analyst	1.00	1.00	0.00	0.00
Senior Administrative Aide	2.00	2.00	1.00	1.00
Special Projects Director	1.00	1.00	1.00	1.00
Total City Manager	9.00	9.00	8.00	8.00

Economic Development

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Assistant Director of Economic Development	1.00	1.00	0.00	0.00
CVB Manager	0.00	0.00	1.00	1.00
CVB Marketing Coordinator	0.00	0.00	1.00	1.00
CVB Marketing and Group Coordinator	0.00	0.00	1.00	1.00
Director of Economic Development	1.00	1.00	1.00	1.00
Downtown Development Manager	1.00	1.00	1.00	1.00
Manager of Economic Development	0.00	0.00	1.00	1.00
Total Economic Development	3.00	3.00	6.00	6.00

Mesquite Arts Center

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Mesquite Arts Center Assistant Manager	1.00	1.00	1.00	1.00
Mesquite Arts Center Manager	1.00	1.00	1.00	1.00
Total Mesquite Arts Center	2.00	2.00	2.00	2.00

Communications and Marketing

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Communications and Marketing Coordinator	2.00	2.00	2.00	2.00
CVB Manager	1.00	1.00	0.00	0.00
CVB Marketing Coordinator	1.00	1.00	0.00	0.00
CVB Marketing and Group Coordinator	1.00	1.00	0.00	0.00
Digital Media Coordinator	1.00	1.00	0.00	0.00
Director of Communications and Marketing	1.00	1.00	1.00	1.00
Video Producer	0.00	0.00	2.00	2.00
Video Production Coordinator	1.00	1.00	0.00	0.00
Total Communications and Marketing	8.00	8.00	5.00	5.00

Facility Maintenance

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Secretary	1.00	1.00	1.00	1.00
Arts Center Facility Attendant	3.00	3.00	3.00	3.00
Assistant Manager of Facilities Maintenance	1.00	1.00	1.00	1.00
Custodian	8.00	8.00	8.00	8.00
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00
Facilities Maintenance Technician	5.00	5.00	5.00	5.00
Lead Facilities Maintenance Technician	1.00	1.00	1.00	1.00
Manager of Facilities Maintenance	1.00	1.00	1.00	1.00
Senior Building Maintenance Technician	21.00	21.00	21.00	21.00

Departmental Job Classifications

Job Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Secretary	1.00	1.00	1.00	1.00
Arts Center Facility Attendant	3.00	3.00	3.00	3.00
Assistant City Manager	2.00	2.00	2.00	2.00
Assistant Director of Economic Development	1.00	1.00	0.00	0.00
Assistant Manager of Facilities Maintenance	1.00	1.00	1.00	1.00
Assistant to the City Manager	1.00	1.00	1.00	1.00
City Manager	1.00	1.00	1.00	1.00
Communications and Marketing Coordinator	2.00	2.00	2.00	2.00
Custodian	8.00	8.00	8.00	8.00
CVB Manager	1.00	1.00	1.00	1.00
CVB Marketing and Group Coordinator	1.00	1.00	1.00	1.00
CVB Marketing Coordinator	1.00	1.00	1.00	1.00
Deputy City Manager	1.00	1.00	1.00	1.00
Digital Media Coordinator	1.00	1.00	0.00	0.00
Director of Communications and Marketing	1.00	1.00	1.00	1.00
Director of Economic Development	1.00	1.00	1.00	1.00
Downtown Development Manager	1.00	1.00	1.00	1.00
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00
Facilities Maintenance Technician	5.00	5.00	5.00	5.00
Graduate Intern	0.00	0.00	1.00	1.00
Lead Facilities Maintenance Technician	1.00	1.00	1.00	1.00
Manager of Economic Development	0.00	0.00	1.00	1.00
Manager of Facilities Maintenance	1.00	1.00	1.00	1.00
Mesquite Arts Center Assistant Manager	1.00	1.00	1.00	1.00
Mesquite Arts Center Manager	1.00	1.00	1.00	1.00
Senior Administrative Aide	2.00	2.00	1.00	1.00
Senior Management Analyst	1.00	1.00	0.00	0.00
Special Projects Director	1.00	1.00	1.00	1.00
Video Producer	0.00	0.00	2.00	2.00
Video Production Coordinator	1.000	1.000	0.00	0.00
Total Administration	43.00	43.00	42.00	42.00

CITY SECRETARY



MISSION STATEMENT

The City Secretary's Office is committed to rendering superior customer service and support to citizens, City Council, and staff, conducting fair and impartial elections, and preserving official City records for future generations.

DIVISIONS:

- **City Secretary**

The City Secretary serves as the clerk for the City Council and is responsible for the documentation, publication and preservation of all official City records, including minutes, ordinances, resolutions, contracts, deeds, easements, historical documents and City Board and Commission documents. The City Secretary also serves as the Records Management Officer and is responsible for establishing and maintaining a city-wide Records Management Program that provides record retention scheduling, record storage and destruction. The City Secretary administers the Oath of Office to various City personnel and supervises all municipal elections. The City Secretary's Office processes public information requests, prepares the City Council agendas and minutes, publishes all legal ads, posts all agendas/public notices, processes Texas Alcoholic Beverage Commission applications for restaurants and off-premises beer and wine sales, as well as assists in researching and providing information to citizens, businesses, and staff on a daily basis.

KEY ACCOMPLISHMENTS DURING FY2020-21:

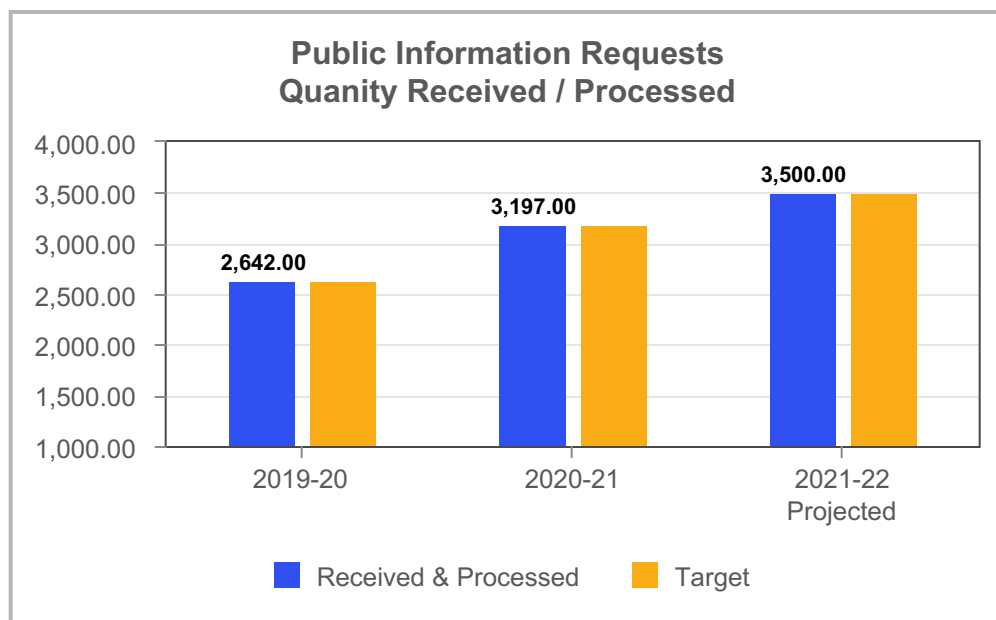
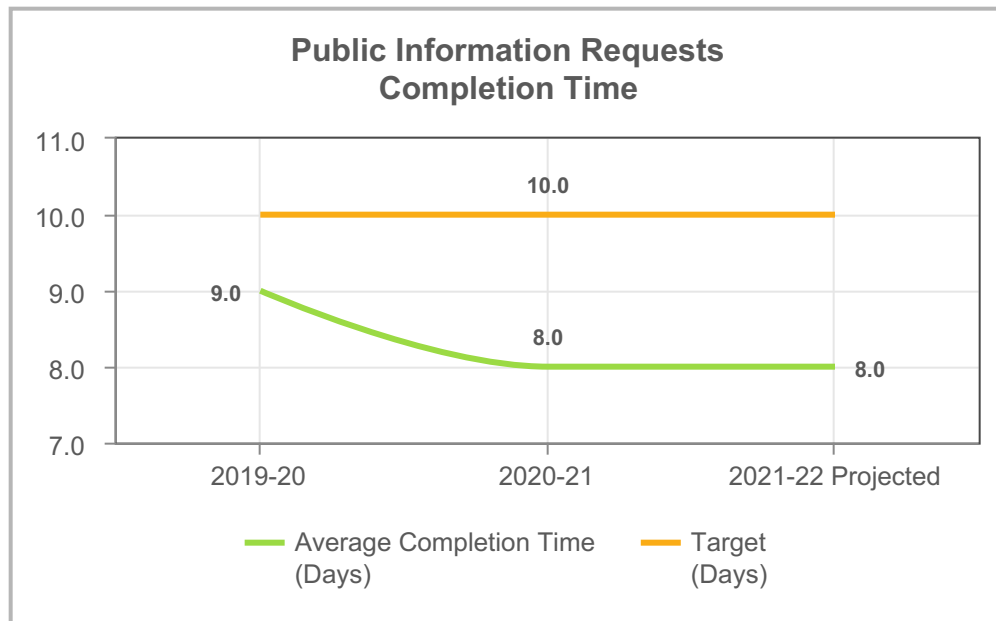
- * Public Information Request portal created for the requestor's convenience on the City's website.
- * Campaign Finance Reports for City Councilmembers and City Council Candidates posted on the City's website for additional transparency.
- * Scanning process implemented for contract documents.

KEY OBJECTIVES:

- Maintain and implement best practices for financial and communication transparency

KEY PERFORMANCE MEASURES:

City Council Strategic Goal and Objective 5.3:
Maintain and implement best practices for financial and communication transparency



Link to [City Council Strategic Goals & Objectives](#).

City Secretary
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2019-20 to 2021-22

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	\$ 668,377	\$ 726,220	\$ 677,150	\$ 748,440
Total Fund Allocations	<u>\$ 668,377</u>	<u>\$ 726,220</u>	<u>\$ 677,150</u>	<u>\$ 748,440</u>

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
City Secretary	\$ 668,377	\$ 626,220	\$ 626,810	\$ 644,860
Open Records Management	0	100,000	50,340	103,580
Total Division Allocations	<u>\$ 668,377</u>	<u>\$ 726,220</u>	<u>\$ 677,150</u>	<u>\$ 748,440</u>

Expenditure Categories	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Personal Services	\$ 386,389	\$ 485,900	\$ 438,430	\$ 503,690
Supplies	6,779	10,340	8,740	9,090
Contractual Services	275,209	229,980	229,980	235,660
Total Expenditures	<u>\$ 668,377</u>	<u>\$ 726,220</u>	<u>\$ 677,150</u>	<u>\$ 748,440</u>

Authorized Staffing Levels

Staffing Levels by Fund

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	4.00	5.00	5.00	5.00
Total General Fund	4.00	5.00	5.00	5.00

Summary of Divisional Staffing Levels

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
City Secretary	4.00	4.00	4.00	4.00
Open Records Management	0.00	1.00	1.00	1.00
Total City Secretary	4.00	5.00	5.00	5.00

City Secretary

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Admin Aide-City Secretary	0.00	0.00	1.00	1.00
Assistant City Secretary	1.00	1.00	1.00	1.00
City Records Manager	0.00	0.00	1.00	1.00
City Secretary	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	0.00	0.00
Public Information Coordinator	1.00	1.00	0.00	0.00
Total City Secretary	4.00	4.00	4.00	4.00

Open Records Management

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Records Clerk	0.00	1.00	1.00	1.00
Total Open Records Management	0.00	1.00	1.00	1.00

Department Job Classifications

Job Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Admin Aide-City Secretary	0.00	0.00	1.00	1.00
Assistant City Secretary	1.00	1.00	1.00	1.00
City Records Manager	0.00	0.00	1.00	1.00
City Secretary	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	0.00	0.00
Public Information Coordinator	1.00	1.00	0.00	0.00
Records Clerk	0.00	1.00	1.00	1.00
Total City Secretary	4.00	5.00	5.00	5.00

CITY ATTORNEY



MISSION STATEMENT

To provide professional legal services with integrity, efficiency and independence.

DIVISIONS:

- **City Attorney's Office**

The City Attorney's Office provides legal services to the City Council, all City Departments and the City's Boards, Commissions and Committees.

Services include:

- Legal advisor to the City.
- Provide legal counsel for the City, its officers and departments in the conduct of City business.
- Prepare ordinances and resolutions.
- Prepare, review and revise contracts, interlocal agreements, economic development agreements and any other legal instruments.
- Prepare revisions to the Code of Ordinances.
- Represent the City in all litigation.
- Supervise tax foreclosures and conduct sales.
- Provide legal review for any Public Information Act or other records requests and, as appropriate, seek Attorney General's letter rulings and opinions.
- Supervise property damage and liability claims against the City.
- Collaborate with City departments and take actions for collection of claims owed to the City.
- Pro-actively identify and resolve legal issues.
- Minimize legal risks through document review and early involvement in legal matters.
- Efficient and effective use and supervision of outside counsel for necessary subject-matter expertise.
- Cooperate with City departments, including the Risk Management Division, and the City's insurance carrier to minimize claim losses.

- **Prosecutor's Office**

City Attorney designees:

- Represent the State in prosecution of Class C Misdemeanors, including traffic cases, criminal cases, and City Code violations in Municipal Court and, as appropriate, in State Court.
- Negotiate plea agreements in the interests of justice.
- Represent the City in civil matters in Municipal Court, including animal hearings, and proceedings for urban nuisances (i.e. substandard, dilapidated, and dangerous buildings).

KEY ACCOMPLISHMENTS DURING FY2020-21:

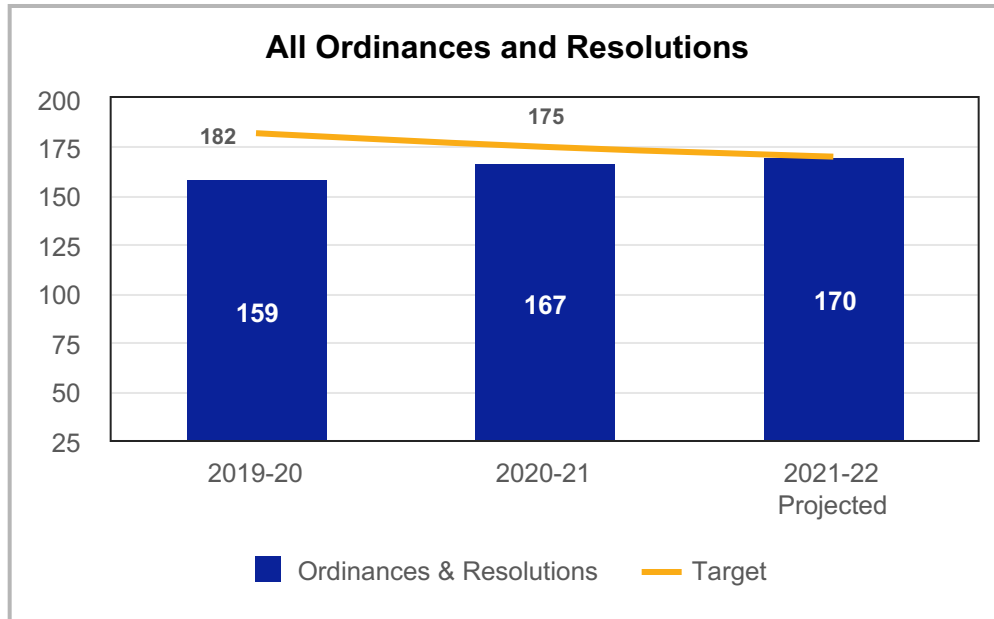
- * Protected City's interests in major litigation matters
- * Prepared several economic development agreements for major developments
- * Drafted significant City Code revisions
- * Protected City's interests in contract matters
- * Achieved favorable outcomes in numerous City Code violation matters

KEY OBJECTIVES:

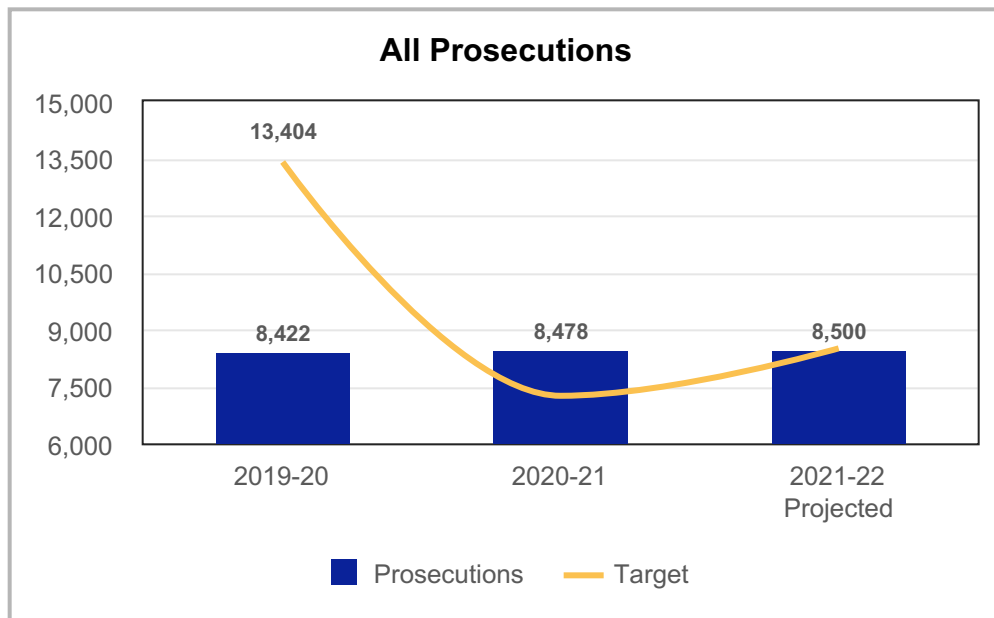
- Promoting maintenance of commercial and residential properties through prosecution of Code violations and assisting in implementation of needed regulations.
- Improving regulations that impact neighborhood appearance.
- Establishing ongoing internal education programs on property maintenance and appearance regulations.
- Promoting investment in new and existing businesses through economic development agreements.
- Continuing emphasis on Downtown revitalization through improved regulations and economic development agreements

KEY PERFORMANCE MEASURES:

City Council Strategic Goal and Objective 2.3:
Evaluate and improve regulations that impact neighborhood appearance



City Council Strategic Goal and Objective 2.1:
Maintain staffing and programs that promote maintenance
of commercial and residential property



Link to [City Council Strategic Goals & Objectives](#)

City Attorney
 Financial Summary
 Fund Allocations, Division Allocations, Expenditure Categories
 Fiscal Years 2019-20 to 2021-22

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	\$ 1,513,272	\$ 1,471,710	\$ 1,437,540	\$ 1,489,020
Total Fund Allocations	\$ 1,513,272	\$ 1,471,710	\$ 1,437,540	\$ 1,489,020

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
City Attorney	\$ 1,513,272	\$ 1,471,710	\$ 1,437,540	\$ 1,489,020
Total Division Allocations	\$ 1,513,272	\$ 1,471,710	\$ 1,437,540	\$ 1,489,020

Expenditure Categories	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Personal Services	\$ 1,401,484	\$ 1,348,410	\$ 1,314,240	\$ 1,355,500
Supplies	21,578	21,530	21,530	23,330
Contractual Services	90,210	101,770	101,770	110,190
Total Expenditures	\$ 1,513,272	\$ 1,471,710	\$ 1,437,540	\$ 1,489,020

Authorized Staffing Levels

Staffing Levels by Fund

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	9.60	9.60	9.60	9.60
Total General Fund	9.60	9.60	9.60	9.60

Summary of Divisional Staffing Levels

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
City Attorney	9.60	9.60	9.60	9.60
Total City Attorney	9.60	9.60	9.60	9.60

Departmental Job Classification

Job Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Assistant City Attorney	3.00	3.00	2.00	2.00
City Attorney	1.00	1.00	1.00	1.00
Deputy City Attorney	1.00	1.00	1.00	1.00
Legal Services Administrator	1.00	1.00	1.00	1.00
Paralegal II	2.00	2.00	2.00	2.00
Senior Assistant City Attorney	1.60	1.60	2.60	2.60
Total City Attorney	9.60	9.60	9.60	9.60

HUMAN RESOURCES (HR)



MISSION STATEMENT

To recruit, develop, and retain a qualified and diverse workforce in order to meet the ever-changing needs and expectations of the community.

DIVISIONS:

- **Human Resources Administration**
The Human Resources Administration division is responsible for supplying the City of Mesquite with qualified applicants while coordinating any recruiting, testing, and on-boarding programs aimed at achieving this goal. This division manages the city pay plan, group benefit plans, recognition programs, records maintenance, and renders services to operating departments on all matters affecting personnel.
- **Risk Management**
The Risk Management division is responsible for making and carrying-out decisions that will minimize the adverse impact of unforeseen/accidental losses upon the city. Preventing and reducing the probability and severity of losses becomes a shared responsibility of Risk Management with all city personnel. The Risk Management division is responsible for protecting city assets, ensuring a safe working environment for employees, assessing relational risks to the general public as they engage city employees and functions, and minimizing the possibility of interruption of vital services to the community.
- **Self-Funded Group Medical Coverage**
This covers group life, dental, vision, and medical insurance coverage for all full-time city employees. In addition to the basic coverage provided, employees may purchase dependent coverage through payroll deductions. Emphasis on preventive health care and healthy lifestyles are encouraged along with managed-care networks to help reduce medical claims' expenses. This group also promotes the utilization of the Mesquite Employee Health Center and Pharmacy for eligible employees to save on their out-of-pocket costs and reduce claims expenses to the City of Mesquite.

- **General Liability Insurance**

General Liability Insurance is part of the protective services provided through the Risk Management division. This protection provides assurance that coverage and financial resources are available and secured to meet general liability claims and work-related injuries through Workers' Compensation.

KEY ACCOMPLISHMENTS DURING FY2020-21:

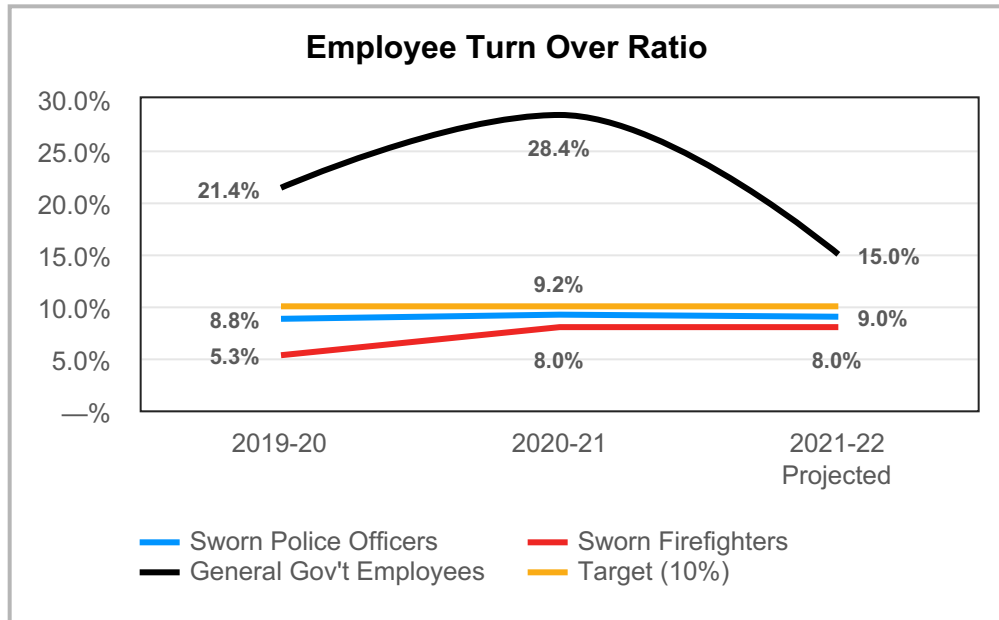
- * HR and Risk Management has continually remained open for business despite the pandemic and ice storm in February 2021
- * HR administered civil service tests since October 1, 2020 as follows: 10 Police Entrance Exams, 1 Fire Entrance Exam, and 4 Fire promotional exams.
- * HR managed the pandemic impact to City employees by scheduling testing, keeping workplace exposures to a minimum, facilitating return to work through North Texas Infectious Disease Consultants, and providing 24/7 accessibility to employees and their dependents with pandemic questions.
- * Reduced the deficit in the group health plan by more than \$2 million dollars.

KEY OBJECTIVES:

- Offer, at net cost, full body scans to all employees, with the city paying 100% for all police officers and firefighters.
- Continue recruiting efforts by leveraging employee-only free medical, dental, vision, and life insurance benefits.
- Adapt to new state and federal regulations concerning CDL driver recruiting/licensing while protecting the integrity of our in-house CDL training program.
- Encouraging all staff members to be vaccinated for Covid-19 and to maintain safe social-distancing habits while complying with any federal mandates as they become effective.

KEY PERFORMANCE MEASURES:

City Council Strategic Goal and Objective 5.4:
Recruit, Retain and Develop a diverse municipal workforce



Link to [City Council Strategic Goals & Objectives](#)

Human Resources
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2019-20 to 2021-22

Funds	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	\$ 1,283,185	\$ 1,455,340	\$ 1,516,930	\$ 1,520,780
General Liability Fund	3,791,338	3,500,970	3,510,071	3,631,960
Group Medical Insurance Fund	15,507,031	17,154,300	17,654,300	18,443,420
Total Fund Allocations	<u>\$20,581,554</u>	<u>\$22,110,610</u>	<u>\$22,681,301</u>	<u>\$23,596,160</u>

Divisions	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Human Resources Administration	\$ 1,323,956	\$ 1,455,340	\$ 1,516,930	\$ 1,520,780
Risk Management	(40,771)	0	0	0
General Liability Insurance	3,791,338	3,500,970	3,510,071	3,631,960
Group Medical Insurance Fund	15,507,031	17,154,300	17,654,300	18,443,420
Total Division Allocations	<u>\$20,581,554</u>	<u>\$22,110,610</u>	<u>\$22,681,301</u>	<u>\$23,596,160</u>

Expenditure Categories	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Personal Services	\$ 1,739,103	\$ 1,738,960	\$ 1,834,910	\$ 1,950,040
Supplies	87,052	115,710	115,710	116,160
Contractual Services	19,004,069	20,576,450	21,083,371	21,933,960
Capital Outlay	100,161	0	0	0
Reimbursements	(348,830)	(320,510)	(352,690)	(404,000)
Total Expenditures	<u>\$20,581,554</u>	<u>\$22,110,610</u>	<u>\$22,681,301</u>	<u>\$23,596,160</u>

**Human Resources
Authorized Staffing Levels
Fiscal Years 2019-20 to 2021-22**

Staffing Levels by Fund

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Liability Fund	2.00	2.00	3.00	3.00
General Fund	12.50	12.50	12.50	12.50
Total General Fund	14.50	14.50	15.50	15.50

Summary of Divisional Staffing Levels

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Human Resources Administration	12.50	12.50	12.50	12.50
Risk Management	2.00	2.00	3.00	3.00
Total Human Resources	14.50	14.50	15.50	15.50

Human Resources Administration

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Assistant Director of Human Resources	1.00	1.00	1.00	1.00
Benefits Administrator	1.00	1.00	1.00	1.00
Benefits Manager	1.00	1.00	0.00	0.00
Director of Human Resources	1.00	1.00	1.00	1.00
Employee Services Coordinator	1.00	1.00	1.00	1.00
Human Resources Generalist - Administrative Services	0.00	0.00	1.00	1.00
Human Resources Manager	1.00	1.00	1.00	1.00
Human Resources Office Services Coordinator	1.00	1.00	1.00	1.00
Human Resources Specialist	2.00	2.00	2.00	2.00
Senior Management Analyst	1.00	1.00	1.00	1.00
Payroll/HRIS Technician	1.00	1.00	1.00	1.00
Staffing Coordinator	1.00	1.00	1.00	1.00
Undergraduate Intern	0.50	0.50	0.50	0.50
Total Human Resources Administration	12.50	12.50	12.50	12.50

Risk Management

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Risk Management Analyst	0.00	0.00	1.00	1.00
Risk Manager	1.00	1.00	1.00	1.00
Senior Management Analyst	0.00	0.00	1.00	1.00
Senior Risk Specialist	1.00	1.00	0.00	0.00
Total Risk Management	2.00	2.00	3.00	3.00

Departmental Job Classifications

Job Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Assistant Director of Human Resources	1.00	1.00	1.00	1.00
Benefits Administrator	1.00	1.00	1.00	1.00
Benefits Manager	1.00	1.00	0.00	0.00
Director of Human Resources	1.00	1.00	1.00	1.00
Employee Services Coordinator	1.00	1.00	1.00	1.00
Human Resources Generalist - Administrative Services	0.00	0.00	1.00	1.00
Human Resources Manager	1.00	1.00	1.00	1.00
Human Resources Office Services Coordinator	1.00	1.00	1.00	1.00
Human Resources Specialist	2.00	2.00	2.00	2.00
Payroll/HRIS Technician	1.00	1.00	1.00	1.00
Risk Management Analyst	0.00	0.00	1.00	1.00
Risk Manager	1.00	1.00	1.00	1.00
Senior Management Analyst	1.00	1.00	1.00	1.00
Senior Management Analyst	0.00	0.00	1.00	1.00
Senior Risk Specialist	1.00	1.00	0.00	0.00
Staffing Coordinator	1.00	1.00	1.00	1.00
Undergraduate Intern	0.50	0.50	0.50	0.50
Total Department of Human Resources	14.50	14.50	15.50	15.50

FINANCE



MISSION STATEMENT

To build public trust through sound financial management and establishing a standard of excellence in the development and implementation of innovative programs and processes based on data driven decision making while protecting the City’s assets, ensuring compliance with Federal, State and local laws and regulations, and delivery of exemplary customer service.

DIVISIONS:

- **Finance Administration**
The Finance Administration Division is responsible for the conduct of the City’s financial affairs. It provides oversight and direction to the divisions in the Department of Finance, which are accountable for seeing that the financial integrity of the City is maintained. Finance Administration oversees the bond sale process each year, Tax Increment Reinvestment Zones (TIRZ), Public Improvement Districts (PID), and compliance with terms of economic incentive agreements. This division ensures the integrity of the financial systems throughout the City.
- **Accounting**
The Accounting Division is responsible for providing a financial and reporting system required to safeguard and account for City assets and to record financial transactions in accordance with State law, the City Charter, City ordinances, and generally accepted accounting principles. Financial records are maintained for general ledger accounts, payroll, accounts payable, accounts receivable, cash receipts, and bank reconciliation. Other financial functions include interim and annual financial reporting, annual audit preparations, and state and federal grant management. The central cashier is responsible for the collection, balancing, and depositing of all other City invoices and fees.
- **Procurement**
The Procurement Division ensures compliance with local, state, and federal laws applying to city-wide purchasing activity. This includes determining procurement needs, researching available products and services, developing city standards and specifications, obtaining informal bid quotations, and inspecting delivered goods and

services prior to payment. The division also manages the Transportation Pool and Central Copy operations.

- **Warehouse**

The Warehouse Division is responsible for ordering, receiving, storing, and issuing commodities essential for City departments, including the ongoing maintenance for Equipment Services operations. In addition, the division oversees the storage of offsite records management and the auctions of surplus property.

- **Printshop/Mailroom**

The Printshop/Mailroom Division is responsible for all in-house printing, mail collection and distribution, and maintaining inventory of forms, envelopes, and paper.

- **Tax Office**

The Tax Office Division is responsible for the billing and collection of ad valorem taxes for the City. In addition, the division collects ad valorem taxes for the Mesquite Independent School District (MISD) on a contractual basis. Other responsibilities of this office include maintenance of ownership records and plat books, as well as the billing of special assessments.

- **Municipal Court**

The Municipal Court Division is responsible for the legal resolution of all City traffic cases, all criminal cases arising under City ordinances, and all Class C misdemeanors filed with the court. The Municipal Court is also responsible for warrants issued, finalizing processes after dispositions are resolved, quarterly warrant audits and monthly reporting. Mesquite Municipal Court has received the Municipal Traffic Safety Award from Texas Municipal Courts Education Center six years in a row (2016-2021).

- **Utility Billing**

The Utility Billing Division is responsible for the billing of water utility services provided by the City. These services include the maintenance, mailing, and collection of residential and commercial customer accounts for water, sewer, and garbage charges.

- **Budget & Treasury**

The Budget & Treasury division coordinates the city-wide development and ongoing monitoring of the operating and capital improvement plan (CIP) budgets that serve as a financial plan for aligning and maximizing the utilization of resources with strategies towards the achievement of City priorities and goals. This division analyzes revenue and expenditure trends throughout the year and provides key financial data to executive leadership for the basis of short-term and long-term planning and decision making. The division is also responsible for debt management, and treasury activities of the City, that maximizes the return on investments.

KEY ACCOMPLISHMENTS DURING FY2020-21:

- * Completed the FY2021 budget and received the 2021 GFOA Distinguished Budget Presentation award

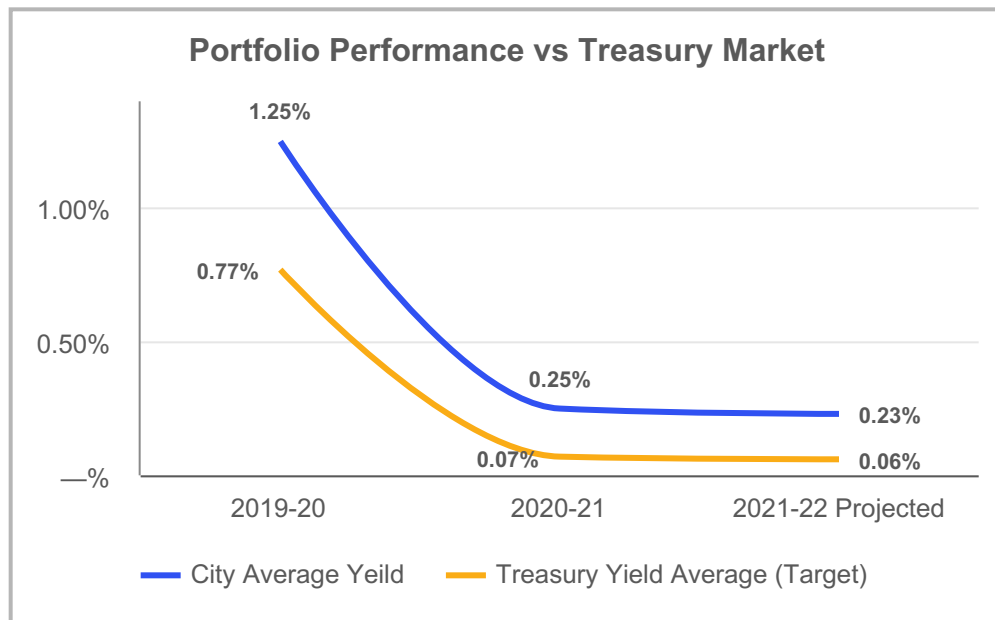
- * Completed the FY2020 year-end close and submitted the 2020 GFOA Certificate of Achievement for Excellence in Financial Reporting award
- * Developed the City’s first Popular Annual Financial Report (PAFR) for FY2020
- * Implemented the City’s first “virtual court” in response to the COVID pandemic and Supreme Court order.
- * Provided financial oversight of several emergencies including Hurricane Laura, Winter Storm URI, COVID Vaccinations, and other financial strategies in response to federal COVID funding.

KEY OBJECTIVES:

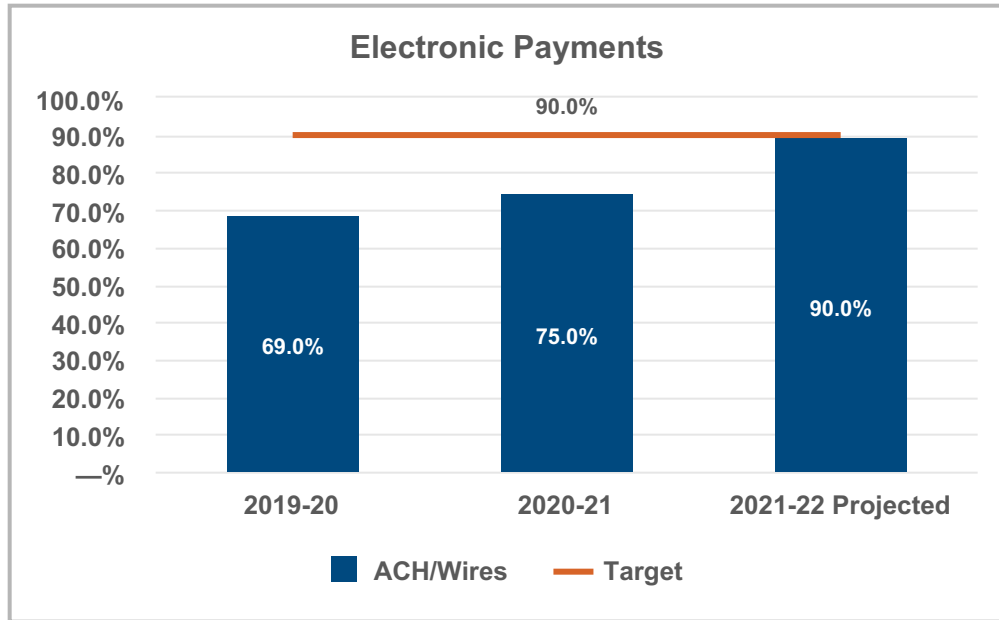
- City Council Strategic Goal and Objective 5.2: Maintain adequate financial reserves and long-range financial plans
- City Council Strategic Goal and Objective 5.3: Maintain and implement best practices for financial and communication transparency
- City Council Strategic Goal and Objective 5.5: Enhance service delivery through data driven analysis and program evaluation

KEY PERFORMANCE MEASURES:

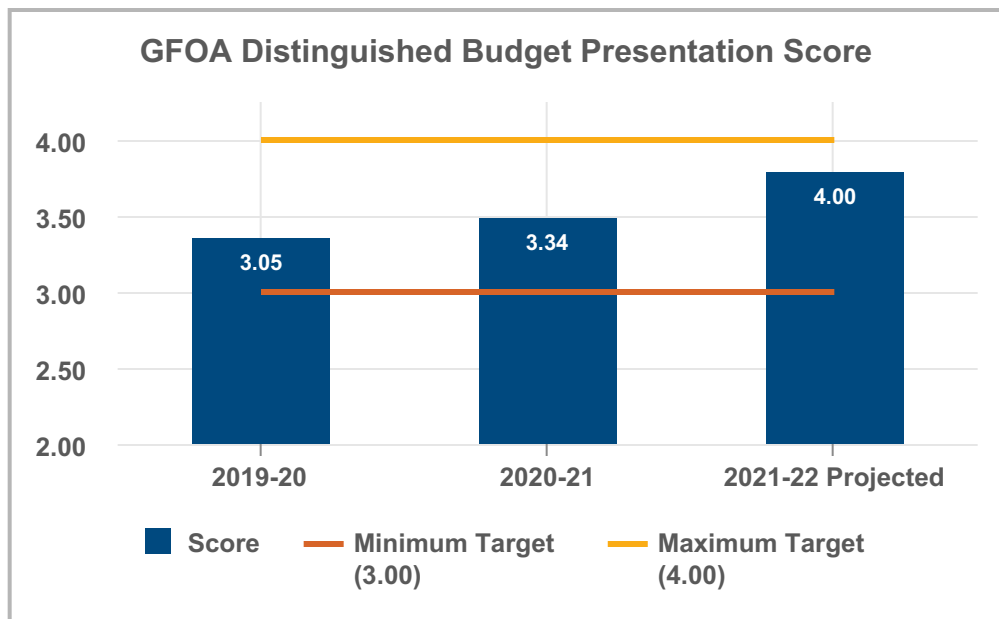
City Council Strategic Goal and Objective 5.2:
Maintain adequate financial reserves and long-range financial plans



City Council Strategic Goal and Objective 5.5:
Enhance service delivery through data driven analysis and program evaluation



City Council Strategic Goal and Objective 5.3:
Maintain and implement best practices for financial and communication transparency



Link to [City Council Strategic Goals & Objectives](#).

Finance
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2019-20 to 2021-22

Funds	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	\$ 5,049,623	\$ 5,262,800	\$ 5,280,600	\$ 5,514,700
Municipal Court Technology Fund	126,895	125,120	120,400	55,200
Water and Sewer Fund	2,742,939	2,527,440	2,560,730	2,414,620
Total Fund Allocations	<u>\$ 7,919,456</u>	<u>\$ 7,915,360</u>	<u>\$ 7,961,730</u>	<u>\$ 7,984,520</u>

Divisions	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Finance Administration	\$ 749,138	\$ 702,880	\$ 704,560	\$ 778,990
Accounting	617,065	674,040	674,100	702,470
Purchasing	487,076	503,160	500,050	529,530
Warehouse	316,555	333,810	340,860	354,090
Printshop/Mailroom	347,264	369,750	373,340	390,320
Transportation Pool	(949)	0	0	0
Central Copy	6,464	0	0	0
Tax Office	911,195	920,510	863,980	784,130
Municipal Court	1,277,574	1,412,360	1,463,180	1,621,200
Municipal Court Technology	126,895	125,120	120,400	55,200
Utility Billing	2,742,939	2,527,440	2,560,730	2,414,620
Budget and Treasury	338,243	346,290	360,530	353,970
Total Division Allocations	<u>\$ 7,919,456</u>	<u>\$ 7,915,360</u>	<u>\$ 7,961,730</u>	<u>\$ 7,984,520</u>

Expenditure Categories	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Personal Services	\$ 4,588,697	\$ 4,690,590	\$ 4,721,030	\$ 4,874,220
Supplies	51,825	65,650	63,300	66,290
Contractual Services	3,386,263	3,346,620	3,358,480	3,226,790
Capital Outlay	35,342	3,830	6,170	3,830
Reimbursements	(142,670)	(191,330)	(187,250)	(186,610)
Total Expenditures	<u>\$ 7,919,456</u>	<u>\$ 7,915,360</u>	<u>\$ 7,961,730</u>	<u>\$ 7,984,520</u>

Finance
 Authorized Staffing Levels
 Fiscal Years 2019-20 to 2021-22

Staffing Levels by Fund

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	52.23	52.23	51.23	51.23
Water and Sewer Fund	11.00	11.00	12.00	12.00
Total All Funds	63.23	63.23	63.23	63.23

Summary of Divisional Staffing Levels

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Finance Administration	4.00	4.00	4.00	4.00
Accounting	7.00	7.00	8.00	8.00
Warehouse	5.00	5.00	5.00	5.00
Printshop/Mailroom	4.00	4.00	4.00	4.00
Purchasing	5.00	5.00	5.00	5.00
Tax Office	5.00	5.00	3.00	3.00
Municipal Court	19.23	19.23	19.23	19.23
Utility Billing	11.00	11.00	12.00	12.00
Budget and Treasury	3.00	3.00	3.00	3.00
Total Department of Finance	63.23	63.23	63.23	63.23

Finance Administration

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administration Aide	1.00	1.00	1.00	1.00
Director of Finance	1.00	1.00	1.00	1.00
Finance Coordinator	1.00	1.00	1.00	1.00
Financial Systems Analyst	1.00	1.00	1.00	1.00
Total Finance Administration	4.00	4.00	4.00	4.00

Accounting

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Accounting Clerk	1.00	1.00	1.00	1.00
Accounts Payable Technician	1.00	1.00	0.00	0.00
Senior Accounting Technician	0.00	0.00	1.00	1.00
Accounting Supervisor	0.00	0.00	1.00	1.00
General Accountant	1.00	1.00	1.00	1.00
Manager of Accounting	1.00	1.00	1.00	1.00
Payroll Accountant	1.00	1.00	1.00	1.00
Senior Accountant	2.00	2.00	1.00	1.00
Senior Cashier	0.00	0.00	1.00	1.00
Total Accounting Office	7.00	7.00	8.00	8.00

Warehouse

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Auto Warehouse Clerk	1.00	1.00	1.00	1.00
General Warehouse Clerk	2.00	2.00	2.00	2.00
Warehouse Supervisor	1.00	1.00	1.00	1.00
Warehouse Technician	1.00	1.00	1.00	1.00
Total Warehouse	5.00	5.00	5.00	5.00

Printshop/Mailroom

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Print Shop Technician	3.00	3.00	3.00	3.00
Print/Postal Services Supervisor	1.00	1.00	1.00	1.00
Total Printshop/Mailroom	4.00	4.00	4.00	4.00

Purchasing

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Buyer	2.00	2.00	2.00	2.00
Manager of Purchasing	1.00	1.00	1.00	1.00
Senior Procurement Specialist	2.00	2.00	2.00	2.00
Total Purchasing Office	5.00	5.00	5.00	5.00

Tax Office

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Customer Service Representative	2.00	2.00	2.00	2.00
Customer Service Supervisor	1.00	1.00	1.00	1.00
Manager of Collections	1.00	1.00	0.00	0.00
Senior Cashier	1.00	1.00	0.00	0.00
Total Tax Office	5.00	5.00	3.00	3.00

Municipal Court

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Assistant Municipal Judge (FTE)	0.20	0.20	0.60	0.60
Associate Municipal Judge (FTE)	0.40	0.40	0.00	0.00
City Marshal (FTE)	0.48	0.48	0.48	0.48
Court Administrator	1.00	1.00	1.00	1.00
Court Clerk	8.00	8.00	8.00	8.00
Court Compliance Representative	1.00	1.00	1.00	1.00
Deputy Court Administrator	1.00	1.00	1.00	1.00
Deputy Marshal (FTE)	4.15	4.15	4.15	4.15
Municipal Court Judge	1.00	1.00	1.00	1.00
Senior Cashier-Court	1.00	1.00	1.00	1.00
Senior Court Clerk	1.00	1.00	1.00	1.00
Total Municipal Court	19.23	19.23	19.23	19.23

Utility Billing

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Cashier	2.00	2.00	2.00	2.00
Customer Service Representative	7.00	7.00	7.00	7.00
Customer Service Supervisor	1.00	1.00	1.00	1.00
Senior Customer Service Representative	1.00	1.00	1.00	1.00
Senior Financial Analyst	0.00	0.00	1.00	1.00
Total Water and Sewer Accounting	11.00	11.00	12.00	12.00

Budget & Treasury

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Budget Analyst	1.00	1.00	1.00	1.00
Manager of Budget and Financial Analysis	1.00	1.00	1.00	1.00
Senior Budget Analyst	1.00	1.00	1.00	1.00
Total Budget and Financial Analysis	3.00	3.00	3.00	3.00

Departmental Job Classifications

Job Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Accounting Clerk	1.00	1.00	1.00	1.00
Accounting Supervisor	0.00	0.00	1.00	1.00
Accounts Payable Technician	1.00	1.00	0.00	0.00
Administration Aide	1.00	1.00	1.00	1.00
Assistant Municipal Judge (FTE)	0.20	0.20	0.60	0.60
Associate Municipal Judge (FTE)	0.40	0.40	0.00	0.00
Auto Warehouse Clerk	1.00	1.00	1.00	1.00
Budget Analyst	1.00	1.00	1.00	1.00
Buyer	2.00	2.00	2.00	2.00
Cashier	2.00	2.00	2.00	2.00
City Marshal (FTE)	0.48	0.48	0.48	0.48
Court Administrator	1.00	1.00	1.00	1.00
Court Clerk	8.00	8.00	8.00	8.00
Court Compliance Representative	1.00	1.00	1.00	1.00
Customer Service Representative	2.00	2.00	2.00	2.00
Customer Service Representative	7.00	7.00	7.00	7.00
Customer Service Supervisor	1.00	1.00	1.00	1.00
Customer Service Supervisor	1.00	1.00	1.00	1.00
Deputy Court Administrator	1.00	1.00	1.00	1.00
Deputy Marshal (FTE)	4.15	4.15	4.15	4.15
Director of Finance	1.00	1.00	1.00	1.00
Finance Coordinator	1.00	1.00	1.00	1.00
Financial Systems Analyst	1.00	1.00	1.00	1.00
General Accountant	1.00	1.00	1.00	1.00
General Warehouse Clerk	2.00	2.00	2.00	2.00
Manager of Accounting	1.00	1.00	1.00	1.00
Manager of Budget and Financial Analysis	1.00	1.00	1.00	1.00
Manager of Collections	1.00	1.00	0.00	0.00
Manager of Purchasing	1.00	1.00	1.00	1.00
Municipal Court Judge	1.00	1.00	1.00	1.00
Payroll Accountant	1.00	1.00	1.00	1.00
Print Shop Technician	3.00	3.00	3.00	3.00
Print/Postal Services Supervisor	1.00	1.00	1.00	1.00
Senior Accountant	2.00	2.00	1.00	1.00
Senior Accounting Technician	0.00	0.00	1.00	1.00
Senior Budget Analyst	1.00	1.00	1.00	1.00
Senior Cashier	1.00	1.00	1.00	1.00
Senior Cashier-Court	1.00	1.00	1.00	1.00
Senior Court Clerk	1.00	1.00	1.00	1.00
Senior Customer Service Representative	1.00	1.00	1.00	1.00
Senior Financial Analyst	0.00	0.00	1.00	1.00
Senior Procurement Specialist	2.00	2.00	2.00	2.00
Warehouse Supervisor	1.00	1.00	1.00	1.00
Warehouse Technician	1.00	1.00	1.00	1.00
Total Department of Finance	63.23	63.23	63.23	63.23

INFORMATION TECHNOLOGY



MISSION STATEMENT

In partnership with City departments, Information Technology's mission is to provide external and internal customers with needed information, innovation, unparalleled service in local government, and to improve processes and communication, and maintain core technology. Accomplishments are to be made in the most efficient, team-oriented, and fiscally responsible manner so residents, businesses, visitors, and employees receive the best service possible.

DIVISIONS:

- **Information Technology Administration**
IT Administration manages the overall management and budget of IT. Other groups inside IT Admin are the Network Support group which manages the network infrastructure, server management and network security. The Web Development team develops new web applications and maintains the city's internet and intranet sites.
- **PC Network Support**
The PC Support Division deploys new hardware each year, troubleshoots daily break/fix issues and helps manage software and security updates. Other duties include evaluating new hardware and software to help the various city departments perform at their maximum potential.
- **Public Safety Support**
The Public Safety Division supports all technical aspects of the Police and Fire Departments. Their daily tasks will include verifying the mobile data computers and in-car video systems are functioning optimally. Monthly tasks include applying security patches to protect the servers against various security vulnerabilities and ensure we are maintaining the Criminal Justice Information Systems (CJIS) compliance.
- **Software Development**
The Software Development Division maintains the city's ERP and other enterprise applications used by the General Government departments. They also manage the complex report writing, data exports and numerous data interfaces that are required for external vendors and financial organizations.

- **Telecommunications**

The Telecommunications Division is responsible for the administration of the telephone system. This division handles all repair calls and coordination between the departments and the many communication vendors for maintenance, moves, changes and new installations, including ordering equipment and programming translations for the telephone system.

KEY ACCOMPLISHMENTS DURING FY2020-21:

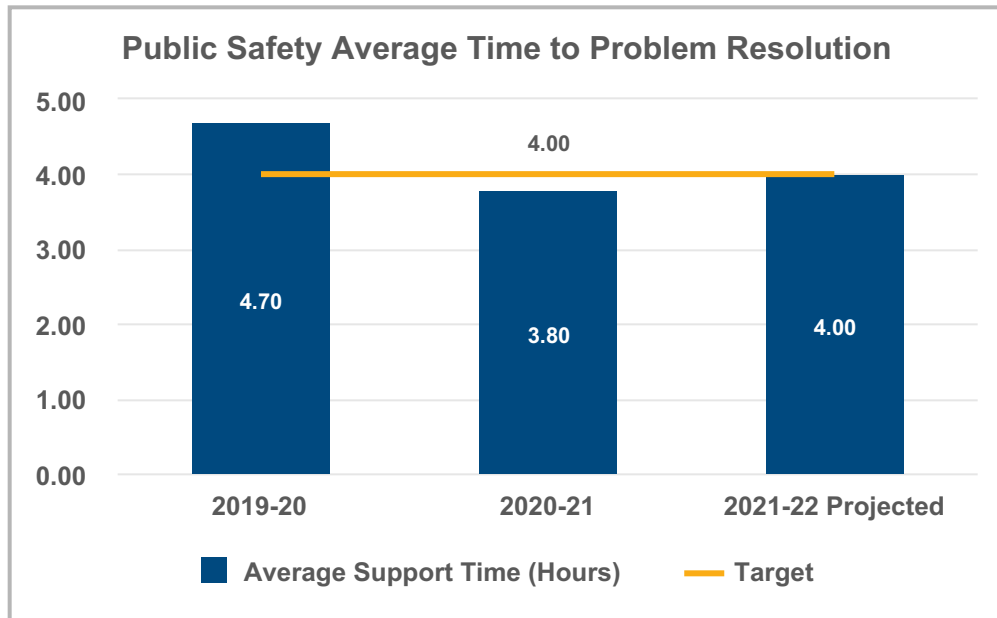
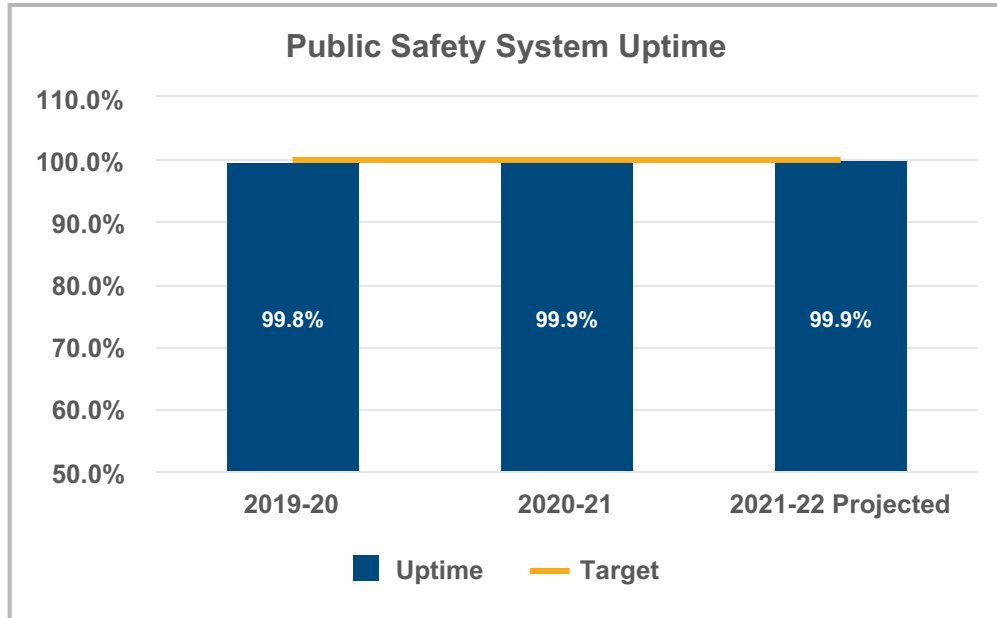
- * Telecommuting – In the early stage of COVID, we rapidly scaled up our remote access for city staff to help keep operations running smoothly.
- * Rapid call center deployments - Assist different city departments with rapid call center deployments during the ice storm and the New Years Eve Celebrate Safely campaign.
- * Enhanced security - Responding to increased security threats with artificial intelligence, automation and other assisting technologies. COVID brought out the worst in the online criminals. E-mail phishing attacks increased by over 600%.
- * Cyber Security training – City Employees have proven multiple times that our security training works. There have been numerous e-mail based financial fraud attempts targeting key employees.

KEY OBJECTIVES:

- Safe Community – The IT Department works with Fire and Police to ensure they have the most advanced equipment and technology to address public safety in the community.
- High Performing/Transparent Government – The IT Department maintains the Socrata data portals to assist the Finance Department in maintaining financial transparency.

KEY PERFORMANCE MEASURES:

City Council Strategic Goal and Objective 5.5:
Enhance service delivery through data driven analysis and program evaluation



Link to [City Council Strategic Goals & Objectives](#)

Information Technology
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2019-20 to 2021-22

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	\$ (162,485)	\$ 0	\$ 0	\$ 0
Total Fund Allocations	<u>\$ (162,485)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

Divisions	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
IT Administration	\$ (27,510)	\$ 0	\$ 0	\$ 0
PC Network Support	(94,358)	0	0	0
Software Development	(14,546)	0	0	0
Public Safety Support	(2,504)	0	0	0
Telecommunications	(23,567)	0	0	0
Total Division Allocations	<u>\$ (162,485)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

Expenditure Categories	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Personal Services	\$ 1,718,611	\$ 1,751,840	\$ 1,751,160	\$ 1,912,530
Supplies	31,511	41,020	41,020	37,520
Contractual Services	1,558,413	2,283,140	2,255,640	2,630,970
Reimbursements	(3,471,020)	(4,076,000)	(4,047,820)	(4,581,020)
Total Expenditures	<u>\$ (162,485)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

Information Technology
Authorized Staffing Levels
Fiscal Years 2019-20 to 2021-22

Staffing Levels by Fund

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	17.50	17.50	17.50	18.50
Total All Funds	17.50	17.50	17.50	18.50

Summary of Divisional Staffing Levels

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
IT Administration	6.00	6.00	6.00	7.00
PC Network Support	5.00	5.00	5.00	5.00
Public Safety Support	3.00	3.00	3.00	3.00
Software Development	2.50	2.50	2.50	2.50
Telecommunications	1.00	1.00	1.00	1.00
Total IT Department	17.50	17.50	17.50	18.50

Administration

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Director of IT	1.00	1.00	1.00	1.00
Manager of Information Technology	1.00	1.00	1.00	1.00
Network Administrator	3.00	3.00	3.00	3.00
Security Analyst	0.00	0.00	0.00	1.00
Website and Systems Developer	1.00	1.00	1.00	1.00
Total IT Administration	6.00	6.00	6.00	7.00

PC Network Support

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Help Desk Technician	1.00	1.00	1.00	1.00
PC Support Analyst	2.00	2.00	2.00	2.00
PC Support Analyst Train	1.00	1.00	1.00	1.00
Senior PC Support Analyst	1.00	1.00	1.00	1.00
Total PC Network Support	5.00	5.00	5.00	5.00

Public Safety Support

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Public Safety Computer Administrator	2.00	2.00	2.00	2.00
Senior Public Safety Computer Administrator	1.00	1.00	1.00	1.00
Total Public Safety Support	3.00	3.00	3.00	3.00

Software Development

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Database Applications Analyst	1.00	1.00	1.00	1.00
Programmer Analyst	0.50	0.50	0.50	0.50
Senior Programmer Analyst	1.00	1.00	1.00	1.00
Total Software Development	2.50	2.50	2.50	2.50

Telecommunications

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Senior Telecommunications Technician	1.00	1.00	1.00	1.00
Total Telecommunications	1.00	1.00	1.00	1.00

Departmental Job Classifications

Job Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Database Applications Analyst	1.00	1.00	1.00	1.00
Director of IT	1.00	1.00	1.00	1.00
Help Desk Technician	1.00	1.00	1.00	1.00
Manager of Information Technology	1.00	1.00	1.00	1.00
Network Administrator	3.00	3.00	3.00	3.00
PC Support Analyst	2.00	2.00	2.00	2.00
PC Support Analyst Train	1.00	1.00	1.00	1.00
Programmer Analyst	0.50	0.50	0.50	0.50
Public Safety Computer Administrator	2.00	2.00	2.00	2.00
Security Analyst	0.00	0.00	0.00	1.00
Senior PC Support Analyst	1.00	1.00	1.00	1.00
Senior Programmer Analyst	1.00	1.00	1.00	1.00
Senior Public Safety Computer Administrator	1.00	1.00	1.00	1.00
Senior Telecommunications Technician	1.00	1.00	1.00	1.00
Website and Systems Developer	1.00	1.00	1.00	1.00
Total IT Department	17.50	17.50	17.50	18.50

FIRE



MISSION STATEMENT

Our mission and purpose is to prevent, protect, respect, and serve.

DIVISIONS:

- **Fire Administration**
The Fire Administration division is responsible for overseeing the efficient delivery of fire suppression, fire prevention, and emergency medical services. All policies and procedures relating to the department are enforced and administered by this division.
- **Fire Operations**
The Fire Operations division is responsible for planning and executing programs to prevent and suppress fires. This division also responds to EMS calls and other requests for service to a variety of incidents to minimize the loss of life and property.
- **Emergency Medical Services (EMS)**
Approximately 75% of calls answered by the Mesquite Fire Department are calls for Emergency Medical Services. The EMS division is responsible for the planning and execution of a program to provide emergency medical care in a pre-hospital setting. This division is responsible for quality assurance review of all EMS care provided to our citizens and visitors. The EMS Division is also responsible for overseeing ambulance billing operations and periodic third-party billing audits.
- **Fire Prevention**
The Fire Prevention division is responsible for those activities intended to reduce the incidence of fires, hazardous chemical releases, and life and property loss due to fires. This division develops and conducts programs aimed at these objectives as well as enforcing adopted fire codes through plan reviews and comprehensive inspection programs. Through Fire Investigations and Bomb Squad functions, violations of local, state, and federal law are investigated and presented to the appropriate court for

adjudication. Public awareness programs targeted for specific audiences are also coordinated through this division.

- **Fire Training**

The Fire Training division is responsible for research and development and in-house training of fire department personnel in emergency operations, fire suppression, incident command, and officer development. It maintains and coordinates emergency medical training of firefighter/EMS personnel. The Training Division prepares Operations personnel to control emergency situations safely and successfully in the City of Mesquite. It maintains records and ensures State and Federal training requirements are fulfilled.

- **Emergency Management**

Emergency Management responsibility at the local level is defined in the Texas Disaster Act and the Executive Orders of the Governor. This division is responsible for maintaining the Emergency Management Plan, which addresses mitigation, preparedness, response, and recovery. This division coordinates the City's adopted Emergency Management Plan in response to natural disasters or other situations as needed.

KEY ACCOMPLISHMENTS DURING FY2020-21:

- * Replaced all Automated External Defibrillator (AED) and Advanced Cardiac Life Support (ACLS) monitors used on Department ambulances, engines, and trucks.
- * Increased authorized staffing level by four firefighters.
- * Completed new Fire Station #4 with the installation of a ceramic work of art on the west façade.
- * Increased full-time ambulance fleet from six to seven and added an eighth ambulance, operating peak-time from Fire Station #5.
- * Recognized as a Texas Fire Chiefs Association (TFCA) Best Practices Department.

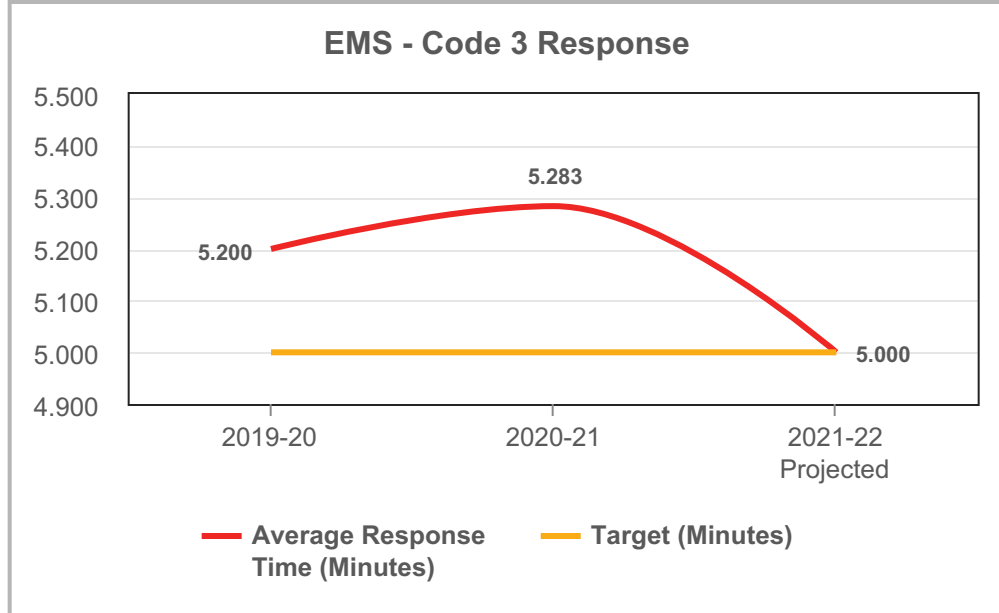
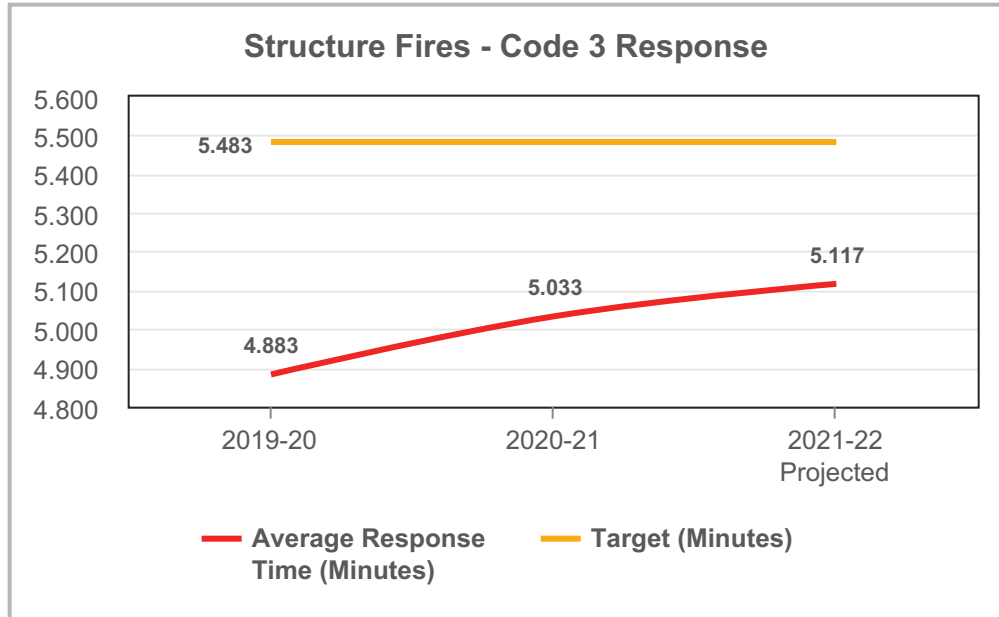
KEY OBJECTIVES:

- Maintain staffing levels that provide for effective response times.
- Utilize technology to improve response times.

KEY PERFORMANCE MEASURES:

City Council Strategic Goal and Objective 1.1:
Maintain staffing levels in Police and Fire that provide for effective response times

Code 3 Average Response Times



Link to [City Council Strategic Goals & Objectives](#)

Fire Service
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2019-20 to 2021-22

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	\$ 27,485,038	\$ 30,825,960	\$ 32,126,690	\$ 33,549,790
Total Fund Allocations	\$ 27,485,038	\$ 30,825,960	\$ 32,126,690	\$ 33,549,790

Divisions	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Fire Administration	\$ 1,445,334	\$ 1,210,870	\$ 1,532,610	\$ 1,585,000
Fire Operations	22,304,763	25,865,260	26,006,740	28,428,310
Emergency Medical Services	761,674	1,283,570	1,418,200	1,093,040
Fire Prevention	1,734,207	1,605,060	1,608,320	1,654,050
Fire Training	1,116,653	606,320	1,268,550	526,520
Emergency Management	122,407	254,880	292,270	262,870
Total Division Allocations	\$ 27,485,038	\$ 30,825,960	\$ 32,126,690	\$ 33,549,790

Expenditure Categories	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Personal Services	\$ 25,312,802	\$ 28,539,360	\$ 29,817,580	\$ 30,988,620
Supplies	676,218	627,080	632,940	707,940
Contractual Services	1,489,402	1,652,620	1,669,270	1,846,330
Capital Outlay	6,615	6,900	6,900	6,900
Total Expenditures	\$ 27,485,038	\$ 30,825,960	\$ 32,126,690	\$ 33,549,790

**Fire Service
Authorized Staffing Levels
Fiscal Years 2019-20 to 2021-22**

Staffing Levels by Fund

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	213.00	213.00	217.00	227.00
Total All Funds	213.00	213.00	217.00	227.00

Summary of Divisional Staffing Levels

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Fire Administration	8.00	8.00	10.00	10.00
Fire Operations	185.00	185.00	188.00	198.00
Emergency Medical Service	5.00	5.00	4.00	4.00
Fire Prevention	10.00	10.00	10.00	10.00
Fire Training	3.00	3.00	3.00	3.00
Emergency Management	2.00	2.00	2.00	2.00
Total Fire Service	213.00	213.00	217.00	227.00

Fire Administration

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Aide	1.00	1.00	1.00	1.00
Administrative Secretary	1.00	1.00	1.00	1.00
Assistant Fire Chief	2.00	2.00	2.00	2.00
Fire Captain	1.00	1.00	3.00	3.00
Fire Chief	1.00	1.00	1.00	1.00
Firefighter	1.00	1.00	1.00	1.00
Public Safety Operations Analyst	1.00	1.00	1.00	1.00
Total Fire Administration	8.00	8.00	10.00	10.00

Fire Operations

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Fire Captain	23.00	23.00	22.00	22.00
Fire Deputy Chief	3.00	3.00	3.00	3.00
Fire Driver-Engineer	33.00	33.00	35.00	35.00
Fire Lieutenant	11.00	11.00	12.00	12.00
Firefighter	115.00	115.00	116.00	126.00
Total Fire Operations	185.00	185.00	188.00	198.00

Emergency Medical Services

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Fire Captain	1.00	1.00	1.00	1.00
Fire Deputy Chief	1.00	1.00	1.00	1.00
Fire Lieutenant	3.00	3.00	2.00	2.00
Total Emergency Medical Service	5.00	5.00	4.00	4.00

Fire Prevention

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Fire Captain	3.00	3.00	2.00	2.00
Fire Deputy Chief	1.00	1.00	1.00	1.00
Fire Driver-Engineer	0.00	0.00	1.00	1.00
Fire Lieutenant	5.00	5.00	5.00	5.00
Firefighter	1.00	1.00	1.00	1.00
Total Fire Prevention	10.00	10.00	10.00	10.00

Fire Training

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Fire Captain	1.00	1.00	1.00	1.00
Fire Department Nurse	1.00	1.00	1.00	1.00
Fire Lieutenant	1.00	1.00	1.00	1.00
Total Fire Training	3.00	3.00	3.00	3.00

Emergency Management

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Emergency Management Coordinator	1.00	1.00	1.00	1.00
Senior Emergency Management Specialist	1.00	1.00	1.00	1.00
Total Emergency Management	2.00	2.00	2.00	2.00

Departmental Job Classifications

Job Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Assistant Fire Chief	2.00	2.00	2.00	2.00
Fire Captain	29.00	29.00	29.00	29.00
Fire Chief	1.00	1.00	1.00	1.00
Fire Deputy Chief	5.00	5.00	5.00	5.00
Fire Driver-Engineer	33.00	33.00	36.00	36.00
Fire Lieutenant	20.00	20.00	20.00	20.00
Firefighter	117.00	117.00	118.00	128.00
Total Sworn Fire Personnel	207.00	207.00	211.00	221.00
Administrative Aide	1.00	1.00	1.00	1.00
Administrative Secretary	1.00	1.00	1.00	1.00
Emergency Management Coordinator	1.00	1.00	1.00	1.00
Fire Department Nurse	1.00	1.00	1.00	1.00
Public Safety Operations Analyst	1.00	1.00	1.00	1.00
Senior Emergency Management Specialist	1.00	1.00	1.00	1.00
Total Civilian Personnel	6.00	6.00	6.00	6.00
Total Fire Service Personnel	213.00	213.00	217.00	227.00

POLICE



MISSION STATEMENT

To serve and protect the citizens and visitors of the City of Mesquite. The mission of the Mesquite Police Department includes:

- * The protection of life and property
- * The preservation of the peace and the suppression of disorder
- * The prevention of crime and the promotion of traffic safety
- * The apprehension of offenders and the recovery of stolen property
- * The enforcement of city ordinances, state laws and federal laws within the framework of law and societal expectations

DIVISIONS:

- **Police Administration**
Police Administration is responsible for overseeing the Police Department to ensure law enforcement services are performed in a manner which is consistent with all state, local, and federal laws and in accordance with departmental policies. Administration’s goal is to ensure that all organizational decisions which establish departmental and operational priorities, or which allocate personnel and resources are made within the context of the Department’s mission and philosophy.

- **Police Operation**
Police Operations is charged with providing a uniformed police presence to the community. Additionally, the Operations Bureau is to provide police service to the citizens of Mesquite as the primary responder of all accidents, criminal complaints, traffic violations, and domestic problems. Primary goals and objectives of this division are to improve police abilities relating to the detection and prevention of criminal activity, to reduce response times for police calls for service, and to promote and maintain a positive image of the police department within the community.

- **Police Criminal Investigation**
 The Criminal Investigation Bureau is primarily responsible for conducting follow-up investigations on reported criminal offenses. Other responsibilities include oversight of the Automated Fingerprint Identification Services (AFIS), the Narcotics Bureau, and Crime Scene Investigation. The primary goal of this division is to conduct efficient and effective investigations of criminal offenses leading to the apprehension and prosecution of offenders.
- **Police School Resource Officer Program**
 The School Resource Officer Program (SRO) provides direct law enforcement assistance to the Mesquite Independent School District (MISD) through the placement of two Mesquite police officers in each of the five traditional MISD high schools, one in the new Vanguard high school, one in each of the nine middle schools, one in the Learning Center, and one in the Mesquite Academy. Major objectives of the SRO program are to deter and reduce crime on high school and middle school campuses and to improve relationships between students and law enforcement officers. The Police Department also provides officers to fourth grade classrooms in the MISD through the LETS (Law Enforcement Teaching Students) Program. The LETS Program is an effort to establish a positive officer-student relationship. The program focuses on topics such as building a positive self-concept, developing sound decision-making skills, coping with pressure, and understanding the effects of drug abuse on self, family, and community.
- **Police Technical Services**
 The Technical Services Bureau provides support services for line operations of the Police Department. Support services include communications/dispatch operations, police records, jail/detention facilities, property room maintenance, and security alarm/motor vehicle impounding operations.
- **Police Staff Support**
 The Staff Support Bureau provides services for other Police Department entities by providing the recruiting and selection of all police personnel as well as coordinating all training mandated by the State of Texas. The adopted mission of this division is to support, develop, and enhance the abilities, skills, and knowledge of the Police Department.
- **911 Services**
 911 Services is used for the accumulation of resources for and the payment of the 911 emergency fund telephone system maintenance. Telephone users within the City are charged a monthly fee for being connected to 911 service. Funds collected more than routine maintenance are transferred to the General Fund to help offset the cost of communications operators in the Technical Services division.

KEY ACCOMPLISHMENTS DURING FY2020-21:

- * 23 police recruits hired in FY2020-21.
- * Recognized by the Texas Police Chief's Association Foundation for proving compliance with Texas Law Enforcement Best Practices.

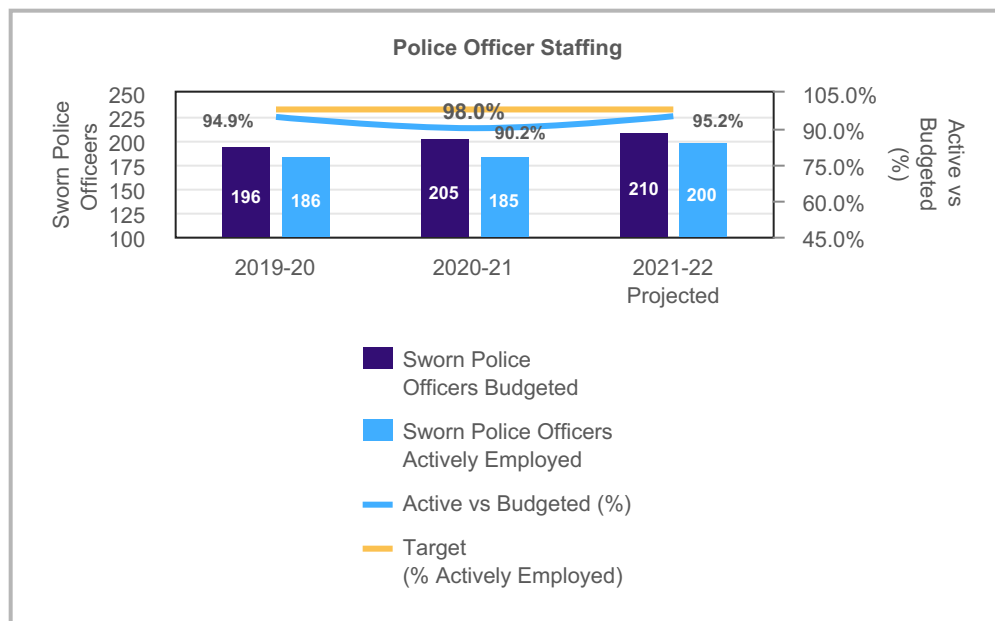
- * Increased community interaction, including better social media presence, successful management of protests, and increased non-enforcement presence in at risk areas.
- * Increased technology use in crime prevention and suppression. Including increased use of NIBIN, LPR, cameras, and TFO partnerships.

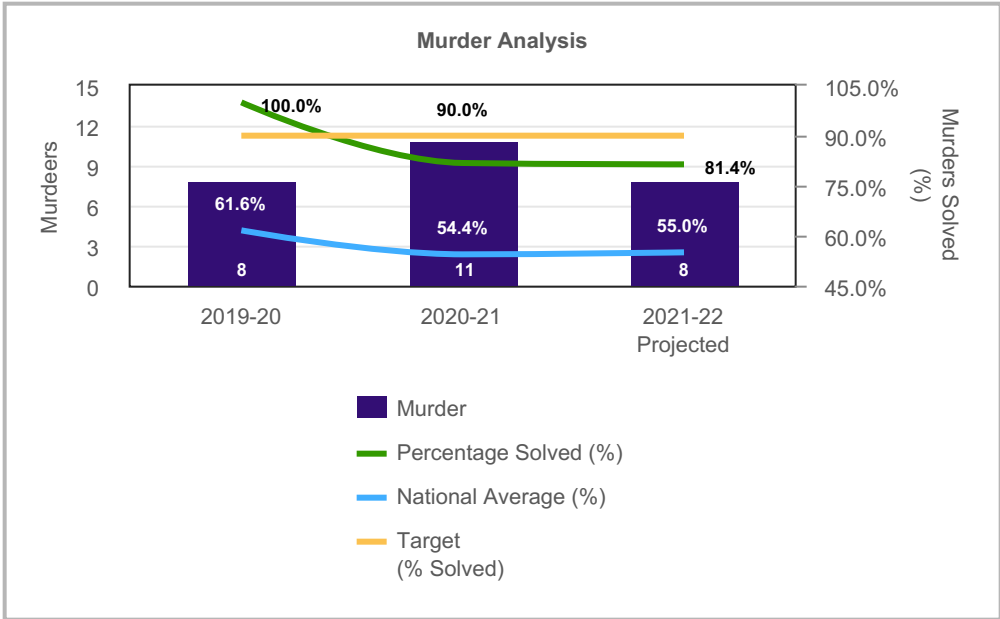
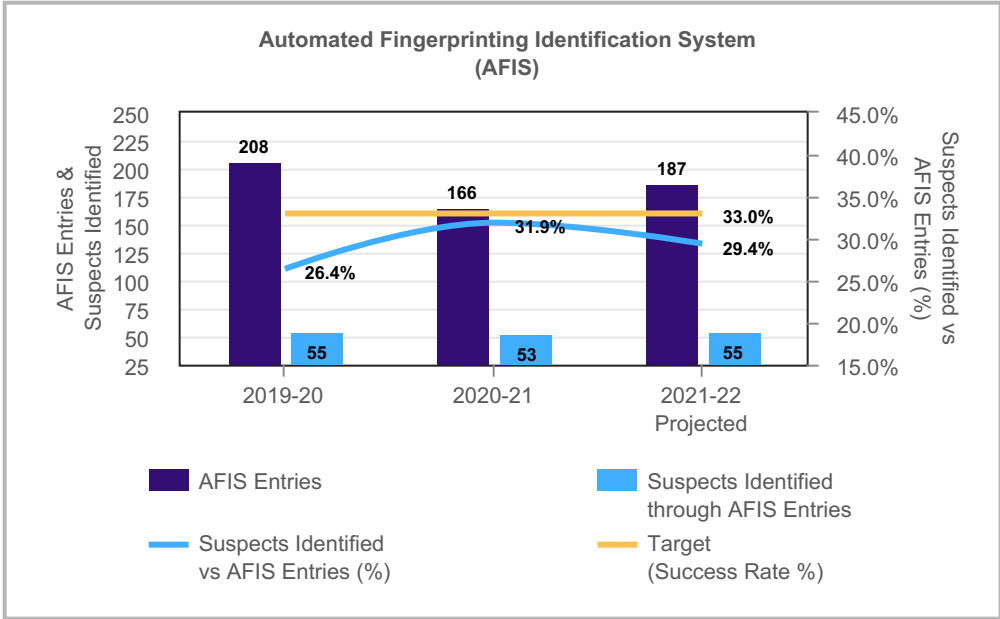
KEY OBJECTIVES:

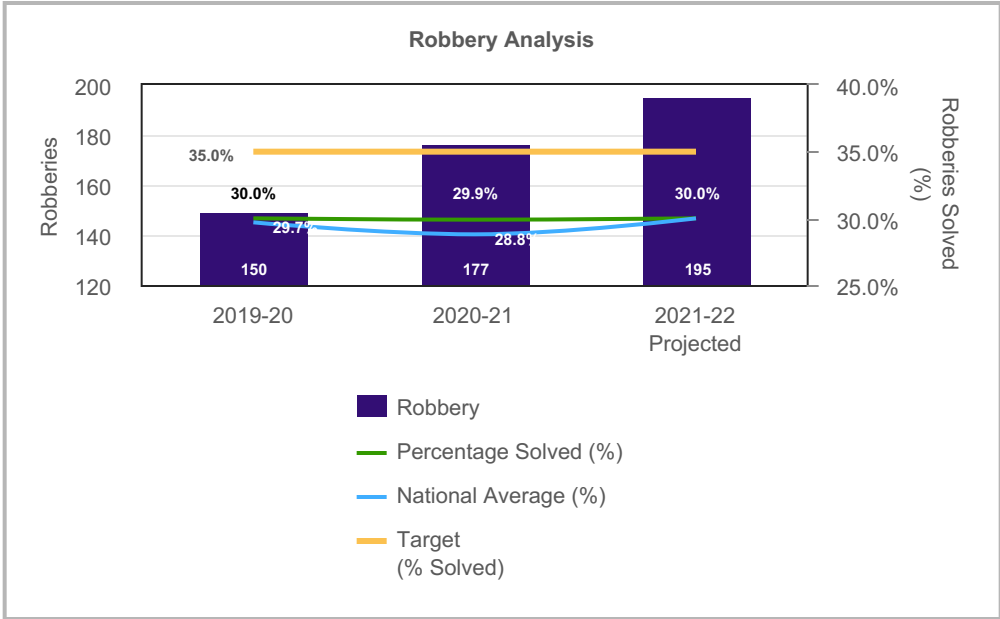
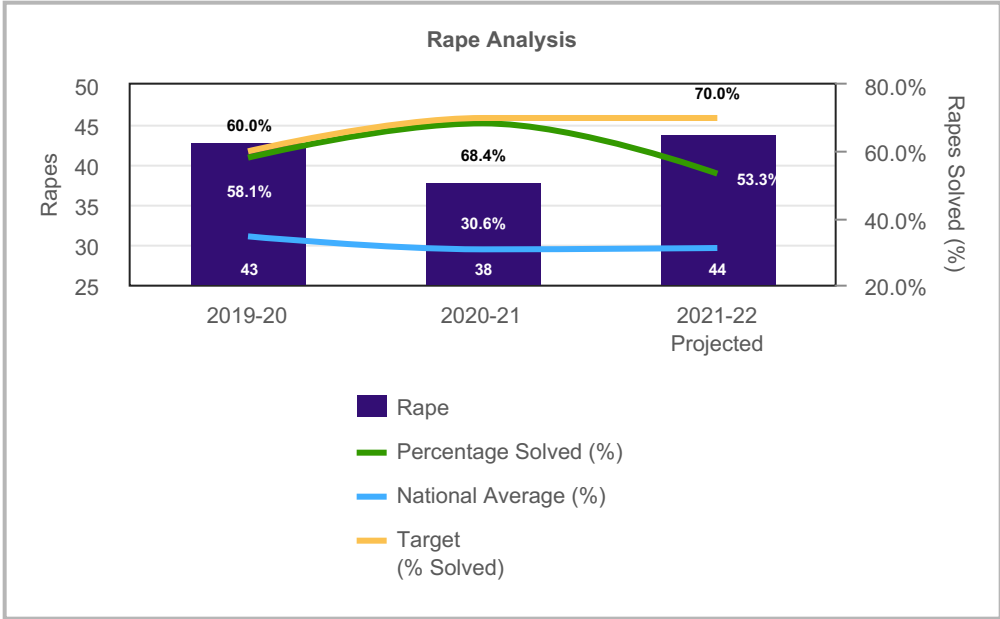
- Maintain staffing levels that provide for effective response times.
- Develop a culture and system of community policing that enhances trust in public safety.
- Ensure Police have the most advanced equipment and technology to address public safety.

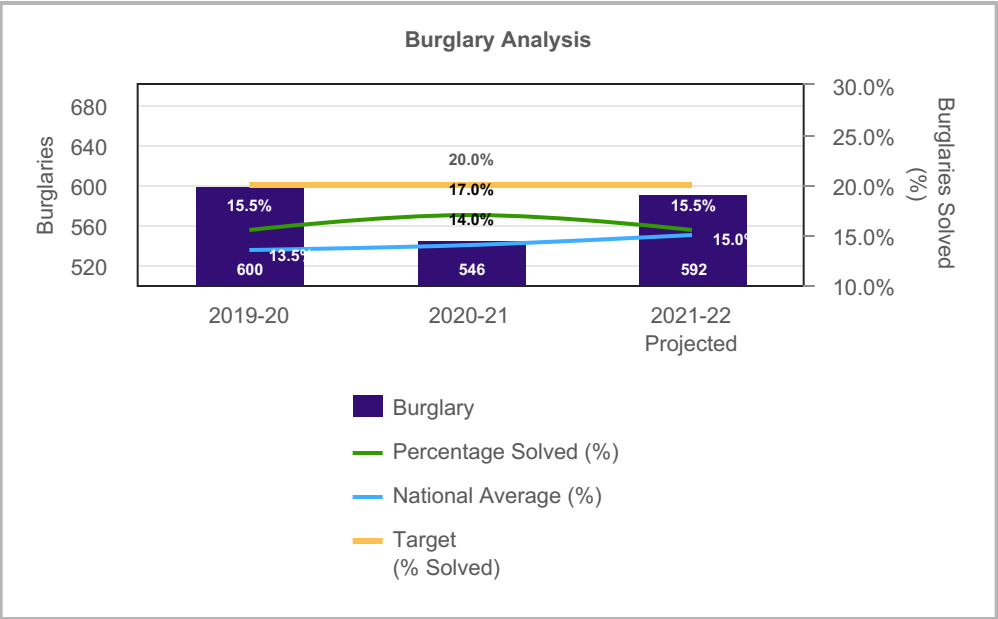
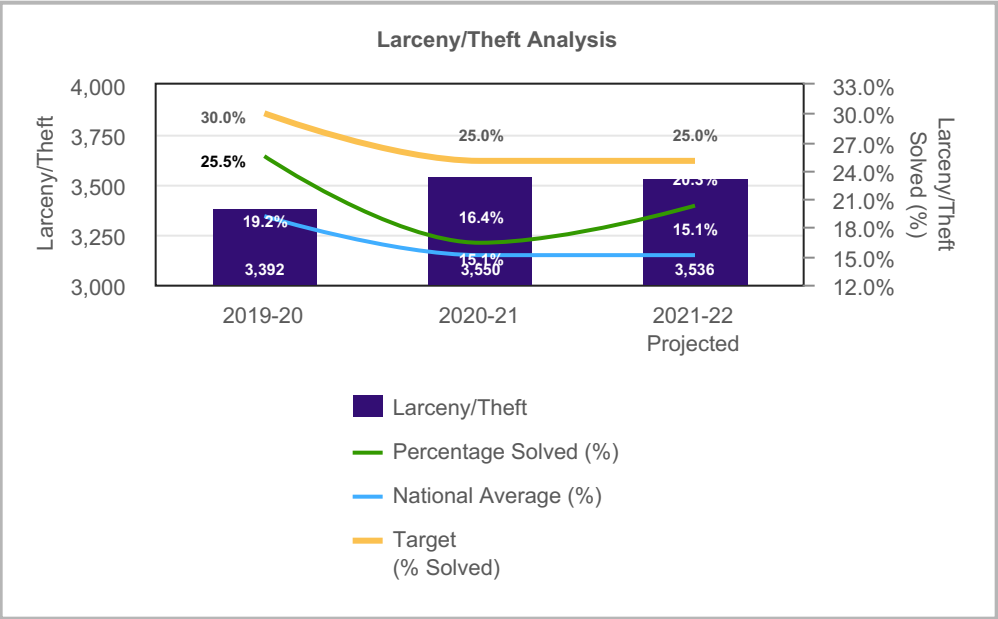
KEY PERFORMANCE MEASURES:

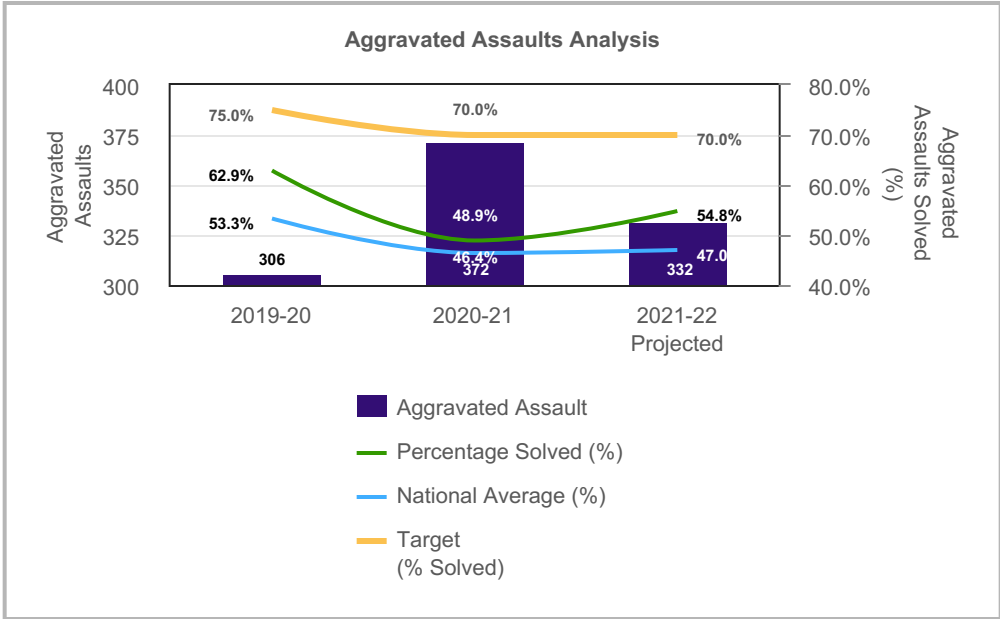
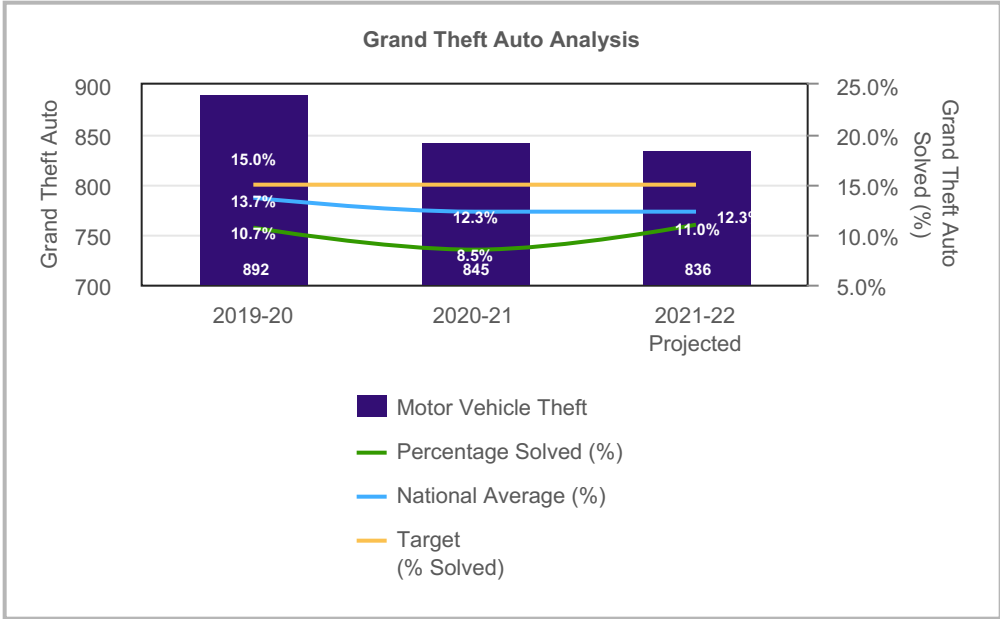
City Council Strategic Goal and Objective 1.1:
Maintain staffing levels in Police and Fire that provide for effective response times











Link to [City Council Strategic Goals & Objectives](#)

**Police Service
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2019-20 to 2021-22**

Funds	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	\$ 37,770,300	\$ 41,105,000	\$ 41,078,830	\$ 43,732,620
Confiscated Seizure Fund	516,374	309,300	1,408,401	630,900
911 Service Fee Fund	926,211	940,000	900,000	900,000
Total Fund Allocations	\$ 39,212,885	\$ 42,354,300	\$ 43,387,231	\$ 45,263,520

Divisions	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Police Administration	\$ 1,270,919	\$ 1,213,500	\$ 1,327,110	\$ 1,232,230
Police Operations	17,928,197	20,999,150	19,993,620	22,297,370
Police Criminal Investigation	8,743,662	7,887,310	8,369,790	8,629,880
Police School Resource Officers	1,949,416	1,702,220	1,927,510	1,862,660
Police Technical Services	6,324,311	7,457,520	7,496,250	7,568,190
Police Staff Support	1,553,796	1,845,300	1,964,550	2,142,290
State Police Confiscated Trust	402,299	237,800	953,594	546,800
Fed Police Confiscated Trust	114,075	71,500	454,807	84,100
US Treas Police Confiscated	0	0	0	0
911 Services	926,211	940,000	900,000	900,000
Total Division Allocations	\$ 39,212,885	\$ 42,354,300	\$ 43,387,231	\$ 45,263,520

Expenditure Categories	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Personal Services	\$ 35,814,217	\$ 38,371,520	\$ 38,331,600	\$ 41,137,460
Supplies	401,042	566,350	667,320	615,880
Contractual Services	3,898,918	4,642,340	4,966,927	4,905,300
Capital Outlay	277,421	65,700	732,994	77,700
Other Financing Uses	800,000	800,000	780,000	780,000
Reimbursements	(1,978,713)	(2,091,610)	(2,091,610)	(2,252,820)
Total Expenditures	\$ 39,212,885	\$ 42,354,300	\$ 43,387,231	\$ 45,263,520

Staffing Levels by Fund

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	333.50	337.50	342.50	347.50
Total All Funds	333.50	337.50	342.50	347.50

Summary of Divisional Staffing Levels

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Police Administration	7.00	7.00	6.00	6.00
Police Operations	155.00	158.00	161.00	166.00
Police Criminal Investigation	55.00	55.00	57.00	57.00
Police School Resource Officers	24.00	25.00	26.00	26.00
Police Technical Services	81.50	81.50	79.50	79.50
Police Staff Support	11.00	11.00	13.00	13.00
Total Police Service	333.50	337.50	342.50	347.50

Police Administration

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Law Enforcement Coordinator	1.00	1.00	0.00	0.00
Assistant Chief of Police	2.00	2.00	2.00	2.00
Chief of Police	1.00	1.00	1.00	1.00
Police Sergeant	1.00	1.00	1.00	1.00
Senior Administrative Law Enforcement Coordinator	2.00	2.00	2.00	2.00
Total Police Administration	7.00	7.00	6.00	6.00

Police Operations

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Law Enforcement Coordinator	1.00	1.00	1.00	1.00
Police Captain	1.00	1.00	1.00	1.00
Police Lieutenant	5.00	5.00	4.00	4.00
Police Sergeant	14.00	14.00	13.00	13.00
Police Officer	127.00	130.00	133.00	138.00
Police Payroll Technician	1.00	1.00	1.00	1.00
Public Safety Professional	6.00	6.00	8.00	8.00
Total Police Operations	155.00	158.00	161.00	166.00

Police Criminal Investigation

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Law Enforcement Coordinator	1.00	1.00	1.00	1.00
Administrative Secretary	4.00	4.00	4.00	4.00
Police Captain	1.00	1.00	1.00	1.00
Police Crime Analyst	2.00	2.00	2.00	2.00
Police Lieutenant	2.00	2.00	3.00	3.00
Police Sergeant	5.00	5.00	6.00	6.00
Police Officer	40.00	40.00	40.00	40.00
Total Criminal Investigation	55.00	55.00	57.00	57.00

Police School Resource Officers

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Police Sergeant	2.00	2.00	2.00	2.00
Police Officer	22.00	23.00	24.00	24.00
Total Police School Resource Officers	24.00	25.00	26.00	26.00

Police Technical Services

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Law Enforcement Coordinator	1.00	1.00	1.00	1.00
Detention Officer	22.00	22.00	0.00	0.00
Detention Officer I	0.00	0.00	14.00	14.00
Detention Officer II	0.00	0.00	8.00	8.00
Police Captain	1.00	1.00	1.00	1.00
Police Lieutenant	1.00	1.00	1.00	1.00
Police Records Analyst	0.00	0.00	2.00	2.00
Police Records Manager	0.00	0.00	1.00	1.00
Police Records Supervisor	1.00	1.00	0.00	0.00
Police Sergeant	4.00	4.00	4.00	4.00
Property Room Clerk	0.00	0.00	1.00	1.00
Property Room Supervisor	1.00	1.00	1.00	1.00
Public Safety Communications Manager	1.00	1.00	1.00	1.00
Public Safety Dispatcher	29.00	29.00	31.00	31.00
Public Safety Dispatcher (FTE)	5.50	5.50	3.50	3.50
Public Safety Dispatcher Supervisor	3.00	3.00	3.00	3.00
Public Service Professionals	2.00	2.00	0.00	0.00
Records Clerk	10.00	10.00	7.00	7.00
Total Police Technical Services	81.50	81.50	79.50	79.50

Police Staff Support

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Law Enforcement Coordinator	1.00	1.00	1.00	1.00
Police Captain	1.00	1.00	1.00	1.00
Police Lieutenant	1.00	1.00	1.00	1.00
Police Officer	7.00	7.00	8.00	8.00
Police Recruiter	0.00	0.00	1.00	1.00
Police Sergeant	1.00	1.00	1.00	1.00
Total Police Staff Support	11.00	11.00	13.00	13.00

Departmental Job Classifications

Job Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Assistant Chief of Police	2.00	2.00	2.00	2.00
Chief of Police	1.00	1.00	1.00	1.00
Police Captain	4.00	4.00	4.00	4.00
Police Lieutenant	9.00	9.00	9.00	9.00
Police Sergeant	27.00	27.00	27.00	27.00
Police Officer	196.00	200.00	205.00	210.00
Total Sworn Police Personnel	239.00	243.00	248.00	253.00
Administrative Law Enforcement Coordinator	5.00	5.00	4.00	4.00
Administrative Secretary	4.00	4.00	4.00	4.00
Detention Officer	22.00	22.00	0.00	0.00
Detention Officer I	0.00	0.00	14.00	14.00
Detention Officer II	0.00	0.00	8.00	8.00
Police Crime Analyst	2.00	2.00	2.00	2.00
Police Payroll Technician	1.00	1.00	1.00	1.00
Police Records Analyst	0.00	0.00	2.00	2.00
Police Records Manager	0.00	0.00	1.00	1.00
Police Records Supervisor	1.00	1.00	0.00	0.00
Police Recruiter	0.00	0.00	1.00	1.00
Property Room Clerk	0.00	0.00	1.00	1.00
Property Room Supervisor	1.00	1.00	1.00	1.00
Public Safety Communications Manager	1.00	1.00	1.00	1.00
Public Safety Dispatcher	29.00	29.00	31.00	31.00
Public Safety Dispatcher (FTE)	5.50	5.50	3.50	3.50
Public Safety Dispatcher Supervisor	3.00	3.00	3.00	3.00
Public Safety Professional	6.00	6.00	8.00	8.00
Public Service Professionals	2.00	2.00	0.00	0.00
Records Clerk	10.00	10.00	7.00	7.00
Senior Administrative Law Enforcement Coordinator	2.00	2.00	2.00	2.00
Total Civilian Personnel	94.50	94.50	94.50	94.50
Total Police Service Personnel	333.50	337.50	342.50	347.50

HOUSING AND COMMUNITY SERVICES



MISSION STATEMENT

Provide services to the citizens of Mesquite related to community development, housing, health, human services, and transportation

DIVISIONS:

- **Administration**
Administration provides direction, supervision, and support for the efficient administration and effective delivery of services. The administration's goal is to improve the quality-of-service delivery, demonstrate good fiscal stewardship, provide a positive work environment which encourages teamwork, initiative, and productivity, and maintain effective community partnerships and intergovernmental relationships.
- **Animal Services**
Mesquite Animal Services serves the residents of Mesquite, both animal and human, with professional and compassionate animal care including education, compliance, adoptions, and disease prevention. This Division also enforces City ordinances and State laws governing animals.
- **STAR Transit Services**
STAR Transit is a public transportation service. Anyone residing in their service area may ride STAR Transit. Destinations could include job locations, educational facilities, non-emergency medical appointments, senior centers, and career-training facilities. STAR Transit can take passengers to run errands and visit friends.
- **Keep Mesquite Beautiful (KMB)**
Keep Mesquite Beautiful's mission and vision is to inspire, educate, and engage the Mesquite community to recycle, reduce litter, and beautify the city to make Mesquite the cleanest, most beautiful city in which to live, work, and visit.

KEY ACCOMPLISHMENTS DURING FY2020-21:

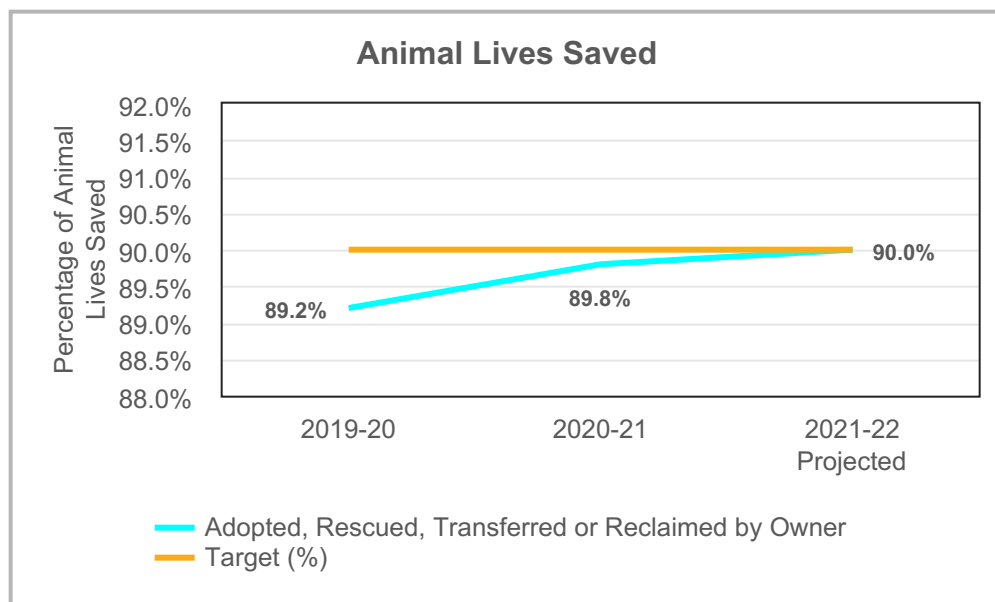
- * Adopted New Animal Ordinances.
- * Adopted New KMB logo.

KEY OBJECTIVES:

- Attractive Neighborhoods 2.1: Maintain staffing and programs that promote maintenance of commercial and residential property.
- Attractive Neighborhoods 2.4: Establish an ongoing education program on property maintenance and appearance regulation.
- High Performing/Transparent Government 5.5: Enhance service delivery through data driven analysis and program evaluation .

KEY PERFORMANCE MEASURES:

City Council Strategic Goal and Objective: 5.5
Enhance service delivery through data driven analysis and program evaluation



Link to [City Council Strategic Goals & Objectives](#)

Housing and Community Services
 Financial Summary
 Fund Allocations, Division Allocations, Expenditure Categories
 Fiscal Years 2019-20 to 2021-22

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	\$ 1,981,332	\$ 2,121,680	\$ 2,065,640	\$ 2,255,110
Total Fund Allocations	<u>\$ 1,981,332</u>	<u>\$ 2,121,680</u>	<u>\$ 2,065,640</u>	<u>\$ 2,255,110</u>

Divisions	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administration	\$ 122,791	\$ 141,370	\$ 139,090	\$ 154,490
Animal Services	1,394,486	1,831,170	1,738,350	1,851,730
Public Health Clinic	52,380	27,060	27,990	20,580
MTED/Star Transit	290,219	0	0	0
Volunteer Services	121,456	122,080	160,210	228,310
Total Division Allocations	<u>\$ 1,981,332</u>	<u>\$ 2,121,680</u>	<u>\$ 2,065,640</u>	<u>\$ 2,255,110</u>

Expenditure Categories	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Personal Services	\$ 1,060,600	\$ 1,318,800	\$ 1,277,040	\$ 1,450,130
Supplies	95,094	146,870	146,090	153,220
Contractual Services	835,027	655,580	642,080	651,330
Capital Outlay	0	430	430	430
Total Expenditures	<u>\$ 1,981,332</u>	<u>\$ 2,121,680</u>	<u>\$ 2,065,640</u>	<u>\$ 2,255,110</u>

Housing and Community Services
 Authorized Staffing Levels
 Fiscal Years 2019-20 to 2021-22

Staffing Levels by Fund

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	18.35	21.00	22.00	22.00
Total All Funds	18.35	21.00	22.00	22.00

Summary of Divisional Staffing Levels

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administration	1.00	1.00	1.00	1.00
Animal Services	15.00	19.00	19.00	19.00
Health Clinic	1.35	0.00	0.00	0.00
Volunteer Services	1.00	1.00	2.00	2.00
Total Housing and Community Services	18.35	21.00	22.00	22.00

Administration

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Executive Secretary	1.00	1.00	1.00	1.00
Total Administration	1.00	1.00	1.00	1.00

Animal Services

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Animal Services Officer	10.00	14.00	14.00	14.00
Animal Shelter and Rescue Supervisor	1.00	1.00	1.00	1.00
Field Supervisor - Animal Services	1.00	1.00	1.00	1.00
Manager of Animal Services	1.00	1.00	1.00	1.00
Senior Animal Services Officer	2.00	2.00	2.00	2.00
Total Animal Services	15.00	19.00	19.00	19.00

Health Clinic

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Health Clinic Clerk	0.60	0.00	0.00	0.00
Nurse	0.75	0.00	0.00	0.00
Total Health Clinic	1.35	0.00	0.00	0.00

Volunteer Services

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Volunteer and Community Services Administrator	0.00	0.00	1.00	1.00
Volunteer and KMB Program Administrator	1.00	1.00	1.00	1.00
Total Volunteer Services	1.00	1.00	2.00	2.00

Departmental Job Classifications

Job Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Animal Services Officer	10.00	14.00	14.00	14.00
Animal Shelter and Rescue Supervisor	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00
Field Supervisor - Animal Services	1.00	1.00	1.00	1.00
Health Clinic Clerk	0.60	0.00	0.00	0.00
Manager of Animal Services	1.00	1.00	1.00	1.00
Nurse	0.75	0.00	0.00	0.00
Senior Animal Services Officer	2.00	2.00	2.00	2.00
Volunteer and Community Services Administrator	0.00	0.00	1.00	1.00
Volunteer and KMB Program Administrator	1.00	1.00	1.00	1.00
Total Housing and Community Services	18.35	21.00	22.00	22.00

HOUSING AND COMMUNITY SERVICE GRANT SERVICES



MISSION STATEMENT

- **Connecting residents with the resources**
- **Improving quality of life**
- **Inspiring a culture of helping others**

GRANT PROGRAMS:

- **Housing Choice Voucher Program**
The Housing Office administers the Housing Choice Voucher program. This program is 100% federally funded by HUD for subsidizing rental payments for eligible low-income families. Through this subsidy, participating families are able to move to decent, safe, and sanitary housing.
- **CDBG Administration**
Community Development Block Grant (CDBG) Administration involves the general management, planning, and monitoring of the CDBG program. The CDBG Administration responsibilities are program budgets, consolidated plans, liaison and reporting to HUD, compliance with regulations, citizen participation, and assistance to other departments utilizing funds, assistance to eligible recipients, and project monitoring and management.
- **Housing Rehabilitation**
The Housing Office administers the Forgivable Loan and Minor Home Repair Grant programs through the city's CDBG program. The grants and loans are direct benefits to qualified homeowners by bringing each affected dwelling into compliance with HUD's Housing Quality Standards and the City's minimum codes for existing housing.
- **Comprehensive Planning**
The Comprehensive Planning function assists policymakers in managing growth and development and stabilizing and conserving existing development through planning services including preparation, updating, and implementation of comprehensive plans, functional plans, and neighborhood plans.
- **Code Enforcement**
The Code Enforcement program is to provide close interaction between the code inspectors and residents to educate and prevent neighborhood decline in areas eligible for CDBG assistance. Through education, Code Enforcement strives for willing compliance and encourages citizen participation. The residents' participation is essential

to help monitor and eliminate nuisances with their neighborhood and to gain a cleaner environment.

KEY ACCOMPLISHMENTS DURING FY2020-21:

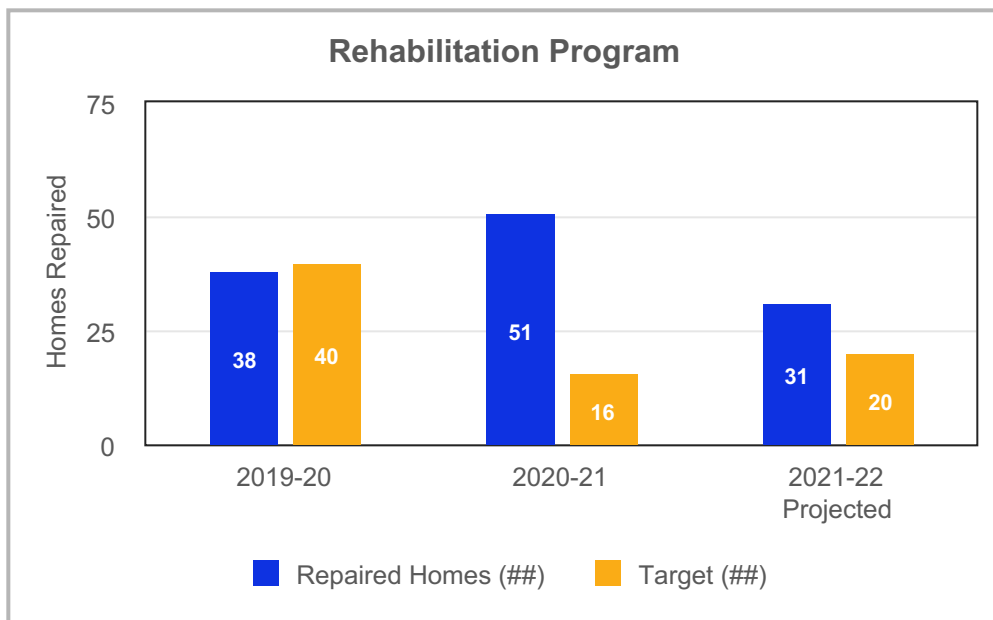
- * COVID response resident assistance program assisted 300 households.
- * Texas Eviction Diversion Program – assisted 80 households.
- * Hosted Successful Landlord Forum.
- * Completed Neighborhood Stabilization Homes.
- * Completed Over 30 Emergency repairs and 12 Home rehab projects.

KEY OBJECTIVES:

- Attractive Neighborhoods 2.1: Maintain staffing and programs that promote maintenance of commercial and residential property.

KEY PERFORMANCE MEASURES:

City Council Strategic Goal and Objective: 2.1:
Maintain staffing and programs that promote maintenance of commercial and residential property



Link to [City Council Strategic Goals & Objectives](#)

Housing and Community Services Grant Services
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2019-20 to 2021-22

Funds	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Community Development Block Grant Program Fund	\$ 1,160,386	\$ 1,143,107	\$ 1,712,463	\$ 1,334,180
Housing Choice Voucher Program Fund	15,053,734	15,738,260	16,691,304	16,297,630
Total Fund Allocations	\$ 16,214,120	\$ 16,881,367	\$ 18,403,766	\$ 17,631,810

Programs	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administration	\$ 102,824	\$ 86,300	\$ 90,066	\$ 98,581
Comprehensive Planning	73,880	0	0	0
Housing Rehabilitation	592,612	415,500	784,092	570,171
Code Enforcement	227,450	225,000	225,000	225,000
Hope's Door (Formerly New Beginnings Center)	40,000	43,466	43,466	0
Mission East Dallas County Health Ministries	12,000	18,000	18,000	10,000
Helen's Project	0	0	0	25,000
The Family Place	0	0	0	26,678
Mesquite ISD	0	0	0	16,000
Mesquite Social Services	20,000	0	0	0
Mesquite Social Services - GED	1,202	0	0	0
Senior Source Program	10,000	15,000	15,000	12,500
Sharing Life Outreach	30,000	30,000	0	30,000
Sharing Life Outreach Homelessness Transition Program	27,324	50,000	80,000	25,000
Down Payment Assistance	7,179	19,841	38,115	26,400
Orphan Sidewalks	2,678	225,000	377,256	225,000
Summer Youth Internship Program	0	0	26,469	27,850
Visiting Nurse Association Program	13,237	15,000	15,000	16,000
Housing Choice Voucher Program Admin Fee HCV	1,525,670	1,738,260	1,739,670	1,797,630
Housing Choice Voucher Program Payment HCV	13,496,985	14,000,000	14,500,000	14,500,000
Housing CARES ACT	31,078	0	451,634	0
Total Program Allocations	\$ 16,214,120	\$ 16,881,367	\$ 18,403,766	\$ 17,631,810

Expenditure Categories	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Personal Services	\$ 1,441,528	\$ 1,269,090	\$ 1,274,826	\$ 1,354,580
Supplies	29,879	15,990	447,195	14,900
Contractual Services	14,865,179	15,434,187	16,508,145	16,091,769
Capital Outlay	7,258	232,580	244,080	235,850
Reimbursements	(129,724)	(70,480)	(70,480)	(65,289)
Total Expenditures	\$ 16,214,120	\$ 16,881,367	\$ 18,403,766	\$ 17,631,810

Staffing Levels by Fund

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Community Development Block Grant Fund	6.00	6.00	6.00	6.00
Housing Choice Voucher Program Fund	11.50	11.50	11.50	11.50
Total All Funds	17.50	17.50	17.50	17.50

Summary of Divisional Staffing Levels

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
CDBG Administration	1.00	1.00	1.00	1.00
CDBG Code Enforcement	3.00	3.00	3.00	3.00
CDBG Housing Rehabilitation	2.00	2.00	2.00	2.00
Housing Choice Voucher Program	11.50	11.50	11.50	11.50
Total Grant Services	17.50	17.50	17.50	17.50

Housing Choice Voucher Program

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrator of Housing	1.00	1.00	1.00	1.00
Housing Inspector	2.00	2.00	2.00	2.00
Housing Intake Clerk	1.00	1.00	1.00	1.00
Housing Occupancy Supervisor	1.00	1.00	1.00	1.00
Housing Occupancy Technician	4.00	4.00	4.00	4.00
Housing Records Specialist	1.00	1.00	1.00	1.00
Housing Specialist (FTE)	0.50	0.50	0.50	0.50
Manager of Housing and Community Services	1.00	1.00	1.00	1.00
Total Housing Choice Voucher Program	11.50	11.50	11.50	11.50

CDBG Administration

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
CDBG Coordinator	1.00	1.00	1.00	1.00
Total CDBG Administration	1.00	1.00	1.00	1.00

CDBG Housing Rehabilitation

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
CDBG Projects Inspector	1.00	1.00	1.00	1.00
Grant Coordinator	1.00	1.00	1.00	1.00
Total Housing Rehabilitation	2.00	2.00	2.00	2.00

CDBG Code Enforcement

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Senior Environmental Code Inspector	3.00	3.00	3.00	3.00
Total CDBG Code Enforcement	3.00	3.00	3.00	3.00

Departmental Job Classifications

Job Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrator of Housing	1.00	1.00	1.00	1.00
Housing Inspector	2.00	2.00	2.00	2.00
Housing Intake Clerk	1.00	1.00	1.00	1.00
Housing Occupancy Supervisor	1.00	1.00	1.00	1.00
Housing Occupancy Technician	4.00	4.00	4.00	4.00
Housing Records Specialist	1.00	1.00	1.00	1.00
Housing Specialist (FTE)	0.50	0.50	0.50	0.50
Manager of Housing and Community Services	1.00	1.00	1.00	1.00
CDBG Coordinator	1.00	1.00	1.00	1.00
CDBG Projects Inspector	1.00	1.00	1.00	1.00
Grant Coordinator	1.00	1.00	1.00	1.00
Senior Environmental Code Inspector	3.00	3.00	3.00	3.00
Total Grant Services	17.50	17.50	17.50	17.50

NEIGHBORHOOD SERVICES



MISSION STATEMENT

To better serve the community by monitoring and ensuring the maintenance of private properties within the neighborhoods through code enforcement and neighborhood engagement.

DIVISIONS:

- **Neighborhood Services Administration**
The Neighborhood Services Administration sets the annual departmental goals and strategies as well as provides organizational direction to accomplish objectives. This Division also provides analysis to ensure the department operates within the appropriated budget.
- **Environmental Code Inspection**
Environmental Code Inspection is responsible for monitoring and insuring compliance with the City's codes which include trash, litter, dumping, junk cars, high grass and weeds, graffiti, and other code violations. A primary goal of this Division is to maintain a safe, clean, disease-free environment for all Mesquite citizens.
- **Neighborhood Vitality**
The mission of the Neighborhood Vitality Division is to create a level of engagement and participation to connect Mesquite residents to the appropriate resources in order to maintain safe and sustainable neighborhoods.
- **Rental Certificate of Occupancy Program**
Provide regulations and administration for the oversight of single-family rental units in the City.
- **Behavioral Health Program**
City of Mesquite sponsored Southeast Collaboration Crisis Intervention Team (SCCIT). Coordinated with regional mental health and substance abuse centers, as well as other Federal, State, and County agencies to facilitate the accomplishment of the SCCIT program mission objectives.

KEY ACCOMPLISHMENTS DURING FY2020-21:

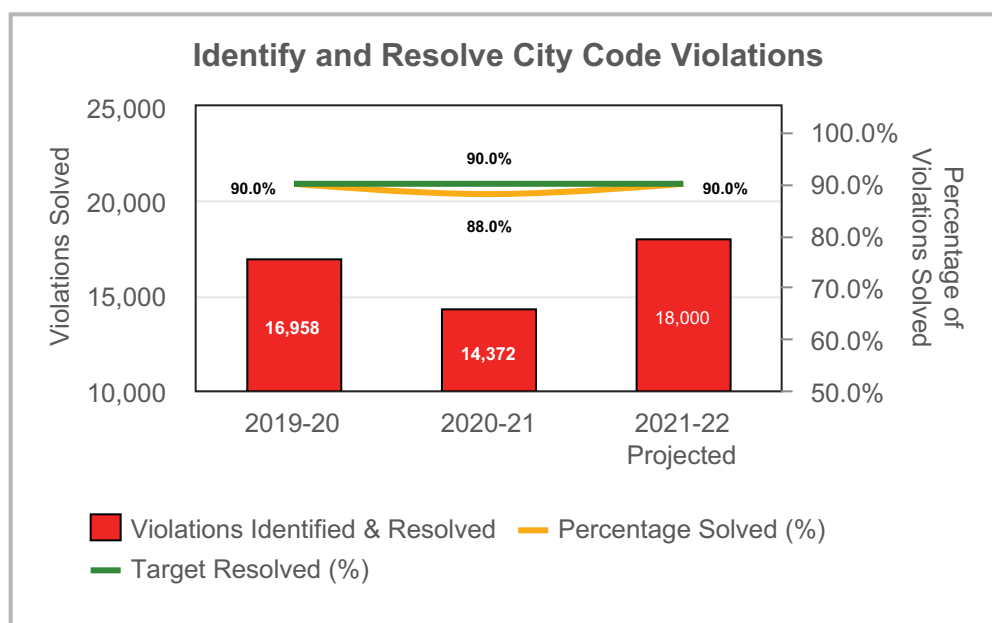
- * Clean City Initiative Programs – Adopt a Spot, Neighborhood Clean Ups, Re-engaging Youth, Business Recognition and Enforcement.
- * Onboarded Rental Inspections and Behavioral Health Divisions.
- * Amended Oversized and Commercial Vehicle Ordinance.

KEY OBJECTIVES:

- Attractive Neighborhoods 2.1: Maintain staffing and programs that promote maintenance of commercial and residential property.
- Attractive Neighborhoods: 2.2 Promote collaboration in neighborhoods through identification and regular opportunities to meet and discuss issues.
- Attractive Neighborhoods 2.4: Establish an ongoing education program on property maintenance and appearance regulation.
- High Performing/Transparent Government 5.5: Enhance service delivery through data driven analysis and program evaluation.

KEY PERFORMANCE MEASURES:

City Council Strategic Goal and Objective: 2.1:
Maintain staffing and programs that promote maintenance of commercial and residential property



Link to [City Council Strategic Goals & Objectives](#)

Neighborhood Services
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2019-20 to 2021-22

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	\$ 1,363,644	\$ 1,399,160	\$ 1,801,180	\$ 2,042,830
Total Fund Allocations	\$ 1,363,644	\$ 1,399,160	\$ 1,801,180	\$ 2,042,830

Divisions	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Neighborhood Services Administration	\$ 294,079	\$ 292,200	\$ 292,900	\$ 309,490
Environmental Code Inspection	901,375	1,083,460	1,147,760	1,119,240
Neighborhood Vitality	168,190	23,500	147,320	178,420
Rental Certificate of Occupancy Program	0	0	169,480	328,190
Behavioral Health Program	0	0	43,720	107,490
Total Division Allocations	\$ 1,363,644	\$ 1,399,160	\$ 1,801,180	\$ 2,042,830

Expenditure Categories	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Personal Services	\$ 1,193,530	\$ 1,037,680	\$ 1,414,720	\$ 1,624,350
Supplies	11,791	12,920	16,020	16,540
Contractual Services	274,354	348,560	370,440	401,940
Reimbursements	(116,031)	0	0	0
Total Expenditures	\$ 1,363,644	\$ 1,399,160	\$ 1,801,180	\$ 2,042,830

Neighborhood Services
 Authorized Staffing Levels
 Fiscal Years 2019-20 to 2021-22

Staffing Levels by Fund

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	14.00	14.00	19.00	19.00
Total General Fund	14.00	14.00	19.00	19.00

Summary of Divisional Staffing Levels

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administration	3.00	3.00	3.00	3.00
Behavioral Health Program	0.00	0.00	1.00	1.00
Environmental Code Inspection	9.00	9.00	9.00	9.00
Neighborhood Vitality	2.00	2.00	2.00	2.00
Rental Certificate of Occupancy Program	0.00	0.00	4.00	4.00
Total Neighborhood Services	14.00	14.00	19.00	19.00

Administration

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Director of Neighborhood Services	1.00	1.00	1.00	1.00
Energov System and Development Process Analyst	1.00	1.00	1.00	1.00
Sr. Administrative Secretary	1.00	1.00	1.00	1.00
Total Administration	3.00	3.00	3.00	3.00

Environmental Code Inspection

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Environmental Code Field Supervisor	2.00	2.00	1.00	1.00
Environmental Code Inspector	1.00	1.00	5.00	5.00
High Intensity Code Officer	0.00	0.00	1.00	1.00
Manager of Environmental Code	1.00	1.00	1.00	1.00
Senior Environmental Code Inspector	5.00	5.00	1.00	1.00
Total Environmental Code Inspection	9.00	9.00	9.00	9.00

Neighborhood Vitality

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Manager of Neighborhood Vitality	1.00	1.00	1.00	1.00
Neighborhood Vitality Analyst	1.00	1.00	1.00	1.00
Total Neighborhood Vitality	2.00	2.00	2.00	2.00

Rental Certificate of Occupancy Program

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Rental Certificate of Occupancy Office Administrator	0.00	0.00	1.00	1.00
Residential Building Inspector	0.00	0.00	3.00	3.00
Total Rental CO Program	0.00	0.00	4.00	4.00

Behavioral Health Program

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Behavioral Health Program Manager	0.00	0.00	1.00	1.00
Total Behavioral Health Program	0.00	0.00	1.00	1.00

Departmental Job Classifications

Job Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Behavioral Health Program Manager	0.00	0.00	1.00	1.00
Director of Neighborhood Services	1.00	1.00	1.00	1.00
Energov System and Development Process Analyst	1.00	1.00	1.00	1.00
Environmental Code Field Supervisor	2.00	2.00	1.00	1.00
Environmental Code Inspector	1.00	1.00	5.00	5.00
High Intensity Code Officer	0.00	0.00	1.00	1.00
Manager of Environmental Code	1.00	1.00	1.00	1.00
Manager of Neighborhood Vitality	1.00	1.00	1.00	1.00
Neighborhood Vitality Analyst	1.00	1.00	1.00	1.00
Rental Certificate of Occupancy Office Administrator	0.00	0.00	1.00	1.00
Residential Building Inspector	0.00	0.00	3.00	3.00
Senior Environmental Code Inspector	5.00	5.00	1.00	1.00
Sr. Administrative Secretary	1.00	1.00	1.00	1.00
Total Neighborhood Services	14.00	14.00	19.00	19.00

PLANNING AND DEVELOPMENT



MISSION STATEMENT

To enhance the quality of life and economic opportunities in Mesquite through planning, inspections, community engagement and excellent customer service, while preserving the historical and architectural culture and protecting the public health, safety and welfare.

DIVISIONS:

- Administration**

Administration provides staffing support in a timely and thorough manner to inquiries and requests for services from the City Council, City boards and commissions, the City Manager, other City departments, developers, and applicants and citizens in general. Administration also provides direction, support, and overall supervision of six divisional budgets within the Planning and Development Services Department.
- Building Inspection**

Building Inspection is responsible for the enforcement of codes that regulate and control the design, construction, quality of materials, use and occupancy, location, and maintenance of all buildings and structures within the City of Mesquite. This Division is also responsible for the implementation of the hotel/motel inspection program designed to inspect existing properties for code compliance.
- Repair and Demolition**

The Repair and Demolition division operates under the supervision of the Building Inspection Division and is responsible for rehabilitation, repair, securement, and demolition of substandard structures through enforcement activities. The goal of this program is to assist citizens and the business community in their efforts to improve the appearance of the residential neighborhoods, multi-family complexes, and commercial properties by pro-actively pursuing property in sub-standard conditions.

- **Health Division**
The Health Division serves as the Local Health Authority responsible for the enforcement of health and sanitation codes for the City of Mesquite including conducting regulatory inspections and an epidemiological investigation of food service establishments, child and adult care centers, public/private schools, public and semi-public swimming pools, and vector (mosquito) control efforts.
- **Planning and Zoning**
The Planning and Zoning Division assists policy-makers in managing growth and development along with conserving existing development through current and long-range planning services, including administration of the subdivision and zoning regulations; preparation, updating and implementation of comprehensive and policy planning; preparation and analysis of related housing, land use, and demographic information; and staff support to the City Council, Planning and Zoning Commission and the Board of Adjustment.
- **Historic Preservation**
The Historic Preservation Division is responsible for increasing the awareness of the City's historic heritage through educational activities, development of programs and policies related to the preservation and commemoration of significant places, and events and implementation of specific preservation activities.

KEY ACCOMPLISHMENTS DURING FY2020-21:

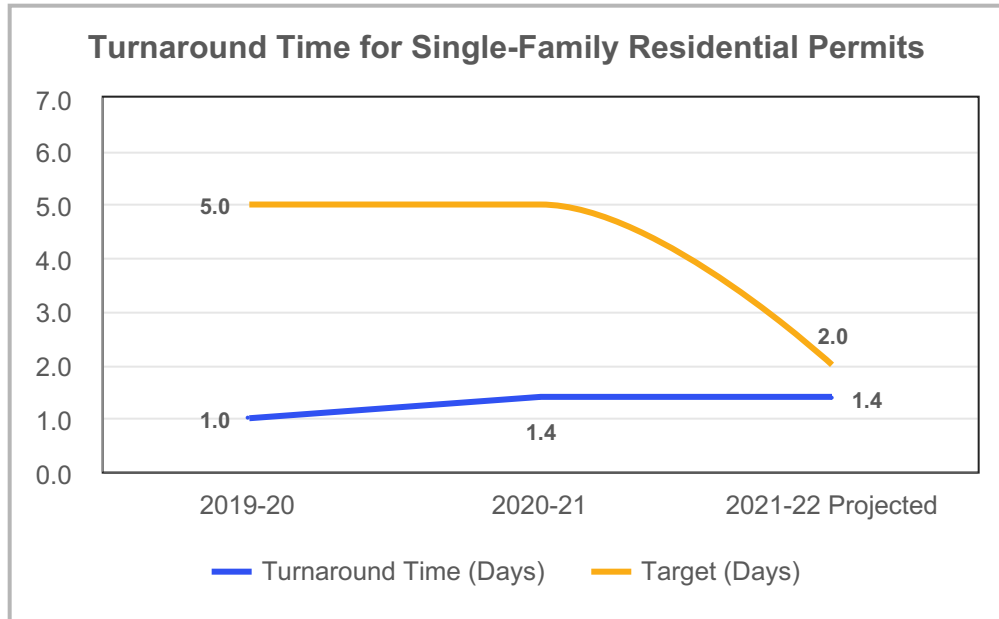
- * Implemented Master Set approval for houses in new subdivisions. This improved the time and efficiency of approving new home permits.
- * Processed 759 development applications (not including permits) including entitlements for 385 homes and more than 3.1 million square feet of industrial space.
- * Operating hours were increased by 20% at the historic parks, including the addition of regular Saturday tour hours.
- * The Mesquite Landmark Commission was established and began meeting.

KEY OBJECTIVES:

- City Council Strategic Goal and Objective 2.3: Evaluate and improve regulations that impact neighborhood appearance.
- City Council Strategic Goal and Objective 2.5: Develop policies that promote well-designed residential neighborhoods with a mixture of housing options and amenities.
- City Council Strategic Goal and Objective 5.5: Enhance service delivery through data driven analysis and program evaluation.
- City Council Strategic Goal and Objective 6.3: Improve community involvement in cultural and recreational programs and activities.

KEY PERFORMANCE MEASURES:

City Council Strategic Goal and Objective: 5.5
Enhance service delivery through data driven analysis and program evaluation



Link to [City Council Strategic Goals & Objectives](#)

Planning and Development Services
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2019-20 to 2021-22

Funds	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	\$ 3,203,185	\$ 3,385,600	\$ 3,298,970	\$ 3,412,620
Roadway Impact Fee Fund	2,020,000	1,428,070	2,200,000	2,300,000
Water and Sewer Impact Fee Fund	800,000	450,000	600,000	600,000
Total Fund Allocations	<u>\$ 6,023,185</u>	<u>\$ 5,263,670</u>	<u>\$ 6,098,970</u>	<u>\$ 6,312,620</u>

Divisions	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administration	\$ 307,857	\$ 321,450	\$ 321,360	\$ 333,800
Building Inspection	1,747,748	1,816,850	1,778,420	1,758,770
Historic Preservation	147,622	120,540	120,800	129,510
Health Division	551,586	594,170	576,480	612,380
Planning and Zoning	432,873	482,590	451,910	528,160
Repair and Demolition	15,500	50,000	50,000	50,000
Roadway Impact Fee Assessments	2,020,000	1,428,070	2,200,000	2,300,000
Water and Sewer Impact Fee Assessments	800,000	450,000	600,000	600,000
Total Division Allocations	<u>\$ 6,023,185</u>	<u>\$ 5,263,670</u>	<u>\$ 6,098,970</u>	<u>\$ 6,312,620</u>

Expenditure Categories	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Personal Services	\$ 2,769,816	\$ 2,861,490	\$ 2,686,060	\$ 2,750,270
Supplies	42,986	55,710	50,880	53,910
Contractual Services	408,643	587,690	562,030	608,440
Other Financing Uses	2,820,000	1,878,070	2,800,000	2,900,000
Reimbursements	(18,259)	(119,290)	0	0
Total Expenditures	<u>\$ 6,023,185</u>	<u>\$ 5,263,670</u>	<u>\$ 6,098,970</u>	<u>\$ 6,312,620</u>

Planning and Development Services
Authorized Staffing Levels
Fiscal Years 2019-20 to 2021-22

Staffing Levels by Fund

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	38.25	38.25	36.25	36.25
Total General Fund	38.25	38.25	36.25	36.25

Summary of Divisional Staffing Levels

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administration	2.00	2.00	2.00	2.00
Building Inspection	21.00	21.00	19.00	19.00
Health Division	7.50	7.50	7.50	7.50
Historic Preservation	1.75	1.75	1.75	1.75
Planning and Zoning	6.00	6.00	6.00	6.00
Total Planning and Development Services	38.25	38.25	36.25	36.25

Administration

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Director of Planning and Development	1.00	1.00	1.00	1.00
Administrative Aide	1.00	1.00	1.00	1.00
Total Administration	2.00	2.00	2.00	2.00

Building Inspection

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Building Inspection Field Supervisor	1.00	1.00	1.00	1.00
Comb Building Inspector	0.00	0.00	1.00	1.00
Building Inspectors	4.00	4.00	3.00	3.00
Building Official	1.00	1.00	1.00	1.00
Electrical/Energy Inspector	2.00	2.00	2.00	2.00
Permit Technician	1.00	1.00	1.00	1.00
Plans Examiner	3.00	3.00	3.00	3.00
Plumbing/Mechanical Inspector	2.00	2.00	2.00	2.00
Residential Building Inspector	0.00	0.00	1.00	1.00
Senior Building Inspector	4.00	4.00	1.00	1.00
Senior Permit Technician	2.00	2.00	2.00	2.00
Zoning Inspector	1.00	1.00	1.00	1.00
Total Building Inspection	21.00	21.00	19.00	19.00

Health Division

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Undergraduate Intern	0.50	0.50	0.50	0.50
Health Specialist II	4.00	4.00	4.00	4.00
Health Official	1.00	1.00	1.00	1.00
Senior Administrative Secretary	1.00	1.00	1.00	1.00
Vector Control Technician (FTE)	1.00	1.00	1.00	1.00
Total Licensing and Compliance	7.50	7.50	7.50	7.50

Historic Preservation

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Historic Homes Assistant Coordinator (FTE)	0.25	0.25	0.25	0.25
Historic Homes Coordinator	0.50	0.50	0.50	0.50
Manager of Historic Preservation	1.00	1.00	1.00	1.00
Total Historic Preservation	1.75	1.75	1.75	1.75

Planning and Zoning

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Manager of Planning and Zoning	1.00	1.00	1.00	1.00
Planner	3.00	3.00	2.00	2.00
Principal Planner	1.00	1.00	1.00	1.00
Senior Planner	0.00	0.00	1.00	1.00
Senior Administrative Secretary	1.00	1.00	1.00	1.00
Total Planning and Zoning	6.00	6.00	6.00	6.00

Departmental Job Classifications

Job Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Aide	1.00	1.00	1.00	1.00
Building Inspection Field Supervisor	1.00	1.00	1.00	1.00
Building Inspectors	4.00	4.00	3.00	3.00
Building Official	1.00	1.00	1.00	1.00
Comb Building Inspector	0.00	0.00	1.00	1.00
Director of Planning and Development	1.00	1.00	1.00	1.00
Electrical/Energy Inspector	2.00	2.00	2.00	2.00
Health Official	1.00	1.00	1.00	1.00
Health Specialist II	4.00	4.00	4.00	4.00
Historic Homes Assistant Coordinator (FTE)	0.25	0.25	0.25	0.25
Historic Homes Coordinator	0.50	0.50	0.50	0.50
Manager of Historic Preservation	1.00	1.00	1.00	1.00
Manager of Planning and Zoning	1.00	1.00	1.00	1.00
Permit Technician	1.00	1.00	1.00	1.00
Planner	3.00	3.00	2.00	2.00
Plans Examiner	3.00	3.00	3.00	3.00
Plumbing/Mechanical Inspector	2.00	2.00	2.00	2.00
Principal Planner	1.00	1.00	1.00	1.00
Residential Building Inspector	0.00	0.00	1.00	1.00
Senior Administrative Secretary	1.00	1.00	1.00	1.00
Senior Administrative Secretary	1.00	1.00	1.00	1.00
Senior Building Inspector	4.00	4.00	1.00	1.00
Senior Permit Technician	2.00	2.00	2.00	2.00
Senior Planner	0.00	0.00	1.00	1.00
Undergraduate Intern	0.50	0.50	0.50	0.50
Vector Control Technician (FTE)	1.00	1.00	1.00	1.00
Zoning Inspector	1.00	1.00	1.00	1.00
Total Planning and Development Services	38.25	38.25	36.25	36.25

PUBLIC WORKS



MISSION STATEMENT

Building a better tomorrow through well-maintained infrastructure and exceptional customer service.

DIVISIONS:

- **Public Works Administration**
Public Works Administration provides oversight and direction for all divisions of the Public Works Department. It manages staff responsible for planning and implementation of public works programs and for the delivery of essential community services to ensure that established community goals and needs are pursued efficiently and effectively.
- **Traffic Engineering**
Traffic Engineering Division maintains the working operation and maintenance of all traffic control devices within the city, including traffic signals, traffic signs, pavement marking, school zone flashers, radar speed signs, dynamic message boards, etc. It also conducts studies and investigations of traffic safety related issues including accident investigations, sight visibility investigations, speed studies, traffic signal and stop sign studies and pedestrian studies. Traffic Engineering Division is also responsible for the operation and maintenance of street lighting of city streets and the local highway system for traffic safety purposes.
- **Engineering**
The Engineering Division makes certain that all infrastructure projects within the city are designed and constructed in accordance with the City Engineering Design Manual and Accepted Engineering Practices and approved specifications. Other functions include administration of the Federal Flood Insurance Program and Flood Plain Management Program, issuance and inspection of right-of-way use permits to public utilities (electric, gas, telephone, and other communications). They also provide Water and Sewer Engineering functions to ensure that all water and sewer infrastructure projects within the city are designed and constructed in accordance with Accepted Engineering Practices and approved specifications. It also manages the City of Mesquite Storm Water Permit and the

Storm Water Operating Program, complying with the amended U.S. Clean Water Act. Under this act, all municipalities with populations more than 100,000 must obtain a National Pollution Discharge Elimination System permit approved specifications.

- **Solid Waste**

The Solid Waste Division is responsible for residential solid waste collection and the residential recycling program throughout the city. The Solid Waste Division also operates the city composting facility, which collects and receives landscape materials from a variety of sources, including residential homes, commercial landscape businesses, and other municipalities. The landscape materials are processed into a usable mulch or compost product, which is distributed to the public and sold to landscaping companies and other businesses.

- **Streets**

The Streets Division is responsible for the maintenance and repair of concrete and asphalt streets, concrete alley points, handicap ramps, all the city's drainage system infrastructure, including storm sewers, bridges, and culverts. The Streets Division also provides emergency response in the event of inclement weather. The city's 50/50 Cost Share Program is administered by the Streets Division, which includes the reconstruction of curbs, gutters, drive approaches, and sidewalks as requested by the homeowner. The Streets Division also has a small drainage operations and maintenance crew that provides operations and maintenance functions for city owned drainage infrastructures, including storm sewer pipe, inlets, headwalls, drainage channels, detention ponds, bridges, and culverts. This division also provides the cleaning of the city's main thoroughfare, arterial, and collector streets on a regular basis, to reduce the amount of pollution flowing into city streams as required by the city's NPDES Storm Water Permit.

- **Equipment Services**

The Equipment Services Division supports the city's motor fleet with maintenance and repair services. Specific duties include specification writing for new vehicles and equipment, repair and maintenance of equipment, and preventive maintenance of the motorized fleet.

- **Geographic Information Systems (GIS)**

The Geographical Information Systems (GIS) Division is responsible for developing, operating, and maintaining all mapping functions and all geographically related databases using an integrated system of computer hardware, software, and trained personnel. In addition, the GIS division provides advanced data analysis to allow for the capture, storage, retrieval, analysis, and display of this data.

- **Utilities**

The Utilities Division is responsible for overseeing the efficient delivery of water and sewer utility services to all customers and users of the utility system. This division is an integral part of utility system development, capital improvement construction, and utility coordination with area builders and developers. The Utilities Division is also responsible for overseeing all pumping facilities, water quality control, and maintenance of pump station reservoirs, lift stations, and elevated water tanks. Service ensures compliance with existing State and Federal water quality and delivery mandates. It's responsible for all water mains, fire hydrants, valves, new connections, and pipe replacement, in short sections, with recurring problems. It also ensures continuous water service to all customers throughout the city. The Water and Sewer Reconstruction within the Utilities Division is responsible for the replacement of obsolete and deteriorated sections of water

and wastewater mains and closing loops in the distribution system to eliminate dead-end mains. Meter Services within the Utilities Division is responsible for the measurement of water to customers and related activities. These activities include meter reading, meter and box change-outs, meter repair, and repair of small leaks. Meter Services also handles customer service and customer relations involving water and sewer billing. Wastewater Collections within the Utilities Division maintains and repairs all city-owned sewer lines, manholes, clean-outs, taps, and services in compliance with State and Federal mandates. Wastewater Treatment provides funds for the treatment of the city's wastewater. The vast majority is treated by North Texas Municipal Water District at the Southeast Mesquite facility. The City of Dallas treats a small portion of the city's wastewater.

KEY ACCOMPLISHMENTS DURING FY2020-21:

- * No increase in the water rates for the second year in a row.
- * Solid Waste served our residents during a challenging year due to Winter Storm Uri, ongoing effects from the pandemic, and labor shortages.
- * Engineering coordinated, reviewed and processed plans and permits for several large residential, commercial and industrial sites such as PARC 30, Ridge Ranch, Iron Horse, Berkshire Estates, Trailwinds, Polo Ridge, Alcott Station, Airport East Industrial and Solterra.
- * Utilities worked with the City Manager's Office to prepare for the opportunity for conversion to Automated Metering Infrastructure (AMI).
- * GIS successfully implemented file review processes to integrate subdivision development in Energov.

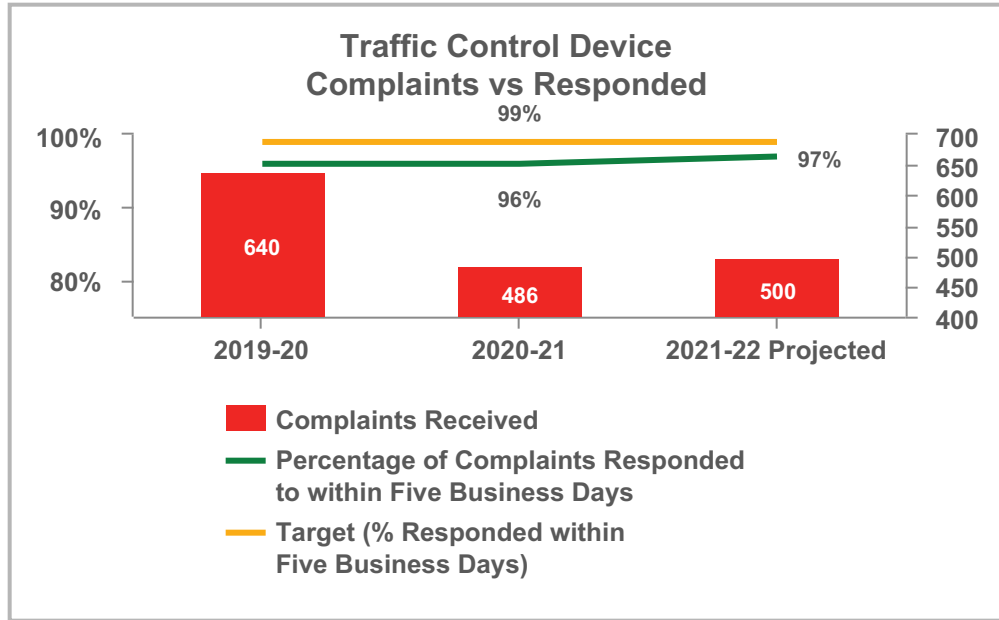
KEY OBJECTIVES:

- Finalize the Solid Waste Master Plan and evaluate the current solid waste system for the feasibility of returning commercial solid waste to an in-house service.
- Continue to work toward the goal of becoming the cleanest city in America by acting quickly with clean-up efforts when responding to illegal dumping, code violations and moveouts.
- Maintain utility infrastructure and provide the highest quality and most transparent service to the citizens of Mesquite.
- Assess City infrastructure to focus effective project delivery of utility improvements, alley replacement, Real Texas Roads, and other CIP projects.

KEY PERFORMANCE MEASURES:

City Council Strategic Goal and Objective: 3.1

Enhance the traffic management system with emphasis on improved traffic flow throughout the City.



Link to [City Council Strategic Goals & Objectives](#).

Public Works
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2019-20 to 2021-22

Funds	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	\$ 13,828,580	\$ 14,937,050	\$ 15,188,420	\$ 15,517,860
Water and Sewer Fund	43,225,193	47,554,280	45,711,470	48,400,580
Drainage Utility District Fund	4,266,099	4,367,110	4,425,410	5,162,220
Total Fund Allocations	\$ 61,319,872	\$ 66,858,440	\$ 65,325,300	\$ 69,080,660

Divisions	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Public Works Administration	\$ 538,726	\$ 532,380	\$ 648,510	\$ 501,400
Traffic Engineering	1,362,306	1,290,380	1,378,960	1,518,700
Street Lighting	1,080,434	1,166,460	1,124,560	1,102,720
Engineering	654,351	710,230	689,520	566,010
Engineering Reimbursement	(1,454,820)	(1,200,000)	(1,200,000)	(1,300,000)
Residential Solid Waste Collection	6,462,910	6,467,900	6,834,430	6,751,180
Compost Facility Operations	601,241	546,940	655,570	612,390
Street Maintenance	3,541,580	3,946,360	3,801,850	4,141,550
Alley Reconstruction	1,150	0	0	0
Equipment Services	1,040,701	1,476,400	1,255,020	1,623,910
Infrastructure Management	173,791	222,380	134,180	0
GIS Operations	664,620	748,030	788,490	858,630
Drainage Utility Operations	3,135,434	3,287,330	3,303,760	3,659,000
Drainage Utility Dist Capital	198,663	0	134,350	286,300
DUD Street Sweeping Program	229,598	226,430	209,350	258,270
Drainage Maintenance and Construction	127,603	179,080	103,680	249,760
Drainage Cost Allocation	574,800	674,270	674,270	708,890
Water and Sewer Administration	649,811	698,370	775,300	827,540
Water and Sewer Engineering	108,315	4,460	116,730	260,870
Water and Sewer Streets	171,226	176,870	178,420	197,320
Water Production	25,156,202	26,665,770	26,679,130	26,847,230
Meter Services	1,132,340	1,198,870	1,198,170	1,236,620
Water Distribution	2,261,915	2,335,410	2,217,240	2,488,380
Wastewater Collection	1,653,006	1,849,000	1,798,100	2,091,110
Wastewater Treatment	10,660,470	13,091,000	11,236,170	12,214,060
Water Sewer Capital	593,499	564,120	589,540	1,378,820
Total Division Allocations	\$ 61,319,872	\$ 66,858,440	\$ 65,325,300	\$ 69,080,660

Expenditure Categories	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Personal Services	\$ 17,010,806	\$ 18,350,880	\$ 17,750,770	\$ 19,521,080
Supplies	3,510,059	3,925,940	3,936,416	4,051,820
Contractual Services	43,007,022	47,155,280	45,848,850	46,870,610
Capital Outlay	823,848	610,270	764,584	1,716,770
Other Expenditures	2,460,610	2,551,100	2,551,100	2,801,100
Other Financing Uses	0	4,000	4,000	4,000
Reimbursements	(5,492,473)	(5,739,030)	(5,530,420)	(5,884,720)
Total Expenditures	\$ 61,319,872	\$ 66,858,440	\$ 65,325,300	\$ 69,080,660

Public Works
Authorized Staffing Levels
Fiscal Years 2019-20 to 2021-22

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	108.50	108.50	109.50	110.50
Water and Sewer Fund	132.07	132.07	136.07	145.07
Drainage Utility District (DUD) Fund	34.00	34.00	31.00	31.00
Total All Funds	274.57	274.57	276.57	286.57

Summary of Divisional Staffing Levels

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Alley Reconstruction	5.00	5.00	5.00	5.00
Compost Facility Operations	3.00	3.00	3.00	3.00
Drainage Maintenance & Construction	3.00	3.00	3.00	3.00
DUD Operations	5.00	5.00	5.00	6.00
DUD TPDES-Street & Storm Sewer Cleaning	3.00	3.00	3.00	3.00
Engineering	7.00	7.00	4.00	4.00
Equipment Services	24.00	24.00	24.00	24.00
GIS Operations	7.00	7.00	8.00	8.00
Infrastructure Management	2.00	2.00	0.00	0.00
Meter Services	19.50	19.50	19.50	19.50
Public Works Administration	3.00	3.00	3.00	3.00
Residential Waste Collection	61.00	61.00	63.00	63.00
Street Lighting	2.00	2.00	1.00	1.00
Street Maintenance-Street & Alley Repair	46.00	46.00	46.00	46.00
Traffic Engineering	12.00	12.00	14.00	14.00
Wastewater Collection	23.00	23.00	23.00	25.00
Water and Sewer Administration	4.50	4.50	5.50	5.50
Water and Sewer Engineering	0.00	0.00	3.00	3.00
Water and Sewer Street Repairs	1.00	1.00	1.00	1.00
Water Distribution	26.00	26.00	25.00	28.00
Water Production	17.57	17.57	17.57	21.57
Total Public Works	274.57	274.57	276.57	286.57

Public Works Administration

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Aide	1.00	1.00	1.00	1.00
Assistant Director of Public Works	1.00	1.00	0.00	0.00
Director of Public Works	1.00	1.00	1.00	1.00
Operations Manager	0.00	0.00	1.00	1.00
Total Public Works Administration	3.00	3.00	3.00	3.00

Street Lighting

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Maintenance Worker II	1.00	1.00	0.00	0.00
Street Lighting Maintenance Technician	1.00	1.00	1.00	1.00
Total Street Lighting	2.00	2.00	1.00	1.00

Engineering Services

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Assistant City Engineer	1.00	1.00	0.00	0.00
Assistant Director of Public Works	1.00	1.00	1.00	1.00
Graduate Engineer	1.00	1.00	0.00	0.00
Project Engineer	0.00	0.00	1.00	1.00
Public Works Construction Inspector	4.00	4.00	2.00	2.00
Total Engineering Services	7.00	7.00	4.00	4.00

Traffic Engineering

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Assistant Manager Traffic/Street Lighting	1.00	1.00	1.00	1.00
Graduate Engineer	1.00	1.00	1.00	1.00
Graduate Engineer-Traffic	0.00	0.00	1.00	1.00
Manager of Traffic Engineering & Street Lighting	1.00	1.00	1.00	1.00
Signal Maintenance Supervisor	1.00	1.00	1.00	1.00
Signal Maintenance Technician	3.00	3.00	4.00	4.00
Signs and Markings Supervisor	1.00	1.00	1.00	1.00
Signs and Markings Technician	3.00	3.00	3.00	3.00
Traffic/Street Lighting Superintendent	1.00	1.00	1.00	1.00
Total Traffic Engineering	12.00	12.00	14.00	14.00

Drainage Utility District Operating

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Assistant City Engineer (DUD)	1.00	1.00	1.00	1.00
City Engineer (DUD)	1.00	1.00	1.00	1.00
Engineering Technician (DUD)	1.00	1.00	0.00	0.00
Office Coordinator (DUD)	1.00	1.00	1.00	1.00
Public Works Construction Inspector (DUD)	0.00	0.00	1.00	2.00
Storm Water Specialist (DUD)	1.00	1.00	1.00	1.00
Total DUD Operating	5.00	5.00	5.00	6.00

DUD TPDES Street Cleaning

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Equipment Operator II (DUD)	1.00	1.00	1.00	1.00
Heavy Equipment Operator (DUD)	2.00	2.00	2.00	2.00
Total DUD TPDES Street Cleaning	3.00	3.00	3.00	3.00

Drainage Maintenance & Construction

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Equipment Operator II (DUD)	1.00	1.00	1.00	1.00
Maintenance Crew Chief (DUD)	1.00	1.00	1.00	1.00
Maintenance Worker II (DUD)	1.00	1.00	1.00	1.00
Total Drainage Maintenance and Construction	3.00	3.00	3.00	3.00

Residential Solid Waste Collection

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Clerk	1.00	1.00	1.00	1.00
Assistant Manager of Solid Waste	1.00	1.00	1.00	1.00
Heavy Equipment Operator-Solid Waste	8.00	8.00	8.00	8.00
Manager of Solid Waste	1.00	1.00	1.00	1.00
Residential Solid Waste Crew Chief	28.00	28.00	28.00	28.00
Residential Solid Waste Crew Chief/Driver/Collector	8.00	8.00	0.00	0.00
Residential Solid Waste Driver	10.00	10.00	0.00	0.00
Residential Solid Waste Driver-Helper	0.00	0.00	1.00	1.00
Residential Solid Waste Driver-Trainee	0.00	0.00	4.00	4.00
Residential Solid Waste-Helper	0.00	0.00	15.00	15.00
Solid Waste Supervisor	4.00	4.00	4.00	4.00
Total Residential Solid Waste Collection	61.00	61.00	63.00	63.00

Composting Facility

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Clerk	1.00	1.00	1.00	1.00
Heavy Equipment Operator-Solid Waste	2.00	2.00	2.00	2.00
Total Composting Facility	3.00	3.00	3.00	3.00

Street Maintenance

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Clerk	1.00	1.00	1.00	1.00
Assistant Manager of Streets	2.00	2.00	2.00	2.00
Concrete Crew Chief	3.00	3.00	3.00	3.00
Concrete Finisher	5.00	5.00	5.00	5.00
Equipment Operator I	4.00	4.00	4.00	4.00
Equipment Operator II	5.00	5.00	5.00	5.00
Heavy Equipment Operator-Streets	2.00	2.00	1.00	1.00
Maintenance Crew Chief	3.00	3.00	3.00	3.00
Maintenance Worker I	4.00	4.00	4.00	4.00
Maintenance Worker II	10.00	10.00	10.00	10.00
Manager of Streets	1.00	1.00	1.00	1.00
Office Coordinator	1.00	1.00	1.00	1.00
Public Works Construction Inspector	3.00	3.00	3.00	3.00
Streets Supervisor	2.00	2.00	3.00	3.00
Total Street Maintenance	46.00	46.00	46.00	46.00

Alley Reconstruction

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Concrete Crew Chief	1.00	1.00	1.00	1.00
Concrete Finisher	2.00	2.00	2.00	2.00
Equipment Operator II	1.00	1.00	1.00	1.00
Maintenance Worker II	1.00	1.00	1.00	1.00
Total Alley Reconstruction	5.00	5.00	5.00	5.00

Equipment Services

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Secretary	1.00	1.00	0.00	0.00
Equipment Mechanic	15.00	15.00	0.00	0.00
Equipment Mechanic I	0.00	0.00	4.00	4.00
Equipment Mechanic II	0.00	0.00	4.00	4.00
Equipment Mechanic III	0.00	0.00	7.00	7.00
Equipment Services Administrative Clerk	1.00	1.00	0.00	0.00
Equipment Services Service Writer	1.00	1.00	1.00	1.00
Equipment Services Senior Supervisor	0.00	0.00	1.00	1.00
Equipment Services Supervisor	2.00	2.00	1.00	1.00
Equipment Services Technical Coordinator	1.00	1.00	1.00	1.00
Fabrication Welder	1.00	1.00	1.00	1.00
Heavy Equipment Mechanic	1.00	1.00	1.00	1.00
Manager of Equipment Services	1.00	1.00	1.00	1.00
Service Attendant	0.00	0.00	1.00	1.00
Senior Administrative Secretary	0.00	0.00	1.00	1.00
Total Equipment Services	24.00	24.00	24.00	24.00

Water Production

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Production Supervisor	1.00	1.00	1.00	1.00
Public Works Backflow Inspector	1.00	1.00	1.00	1.00
Public Works Dispatcher/Water Station Monitor	9.00	9.00	9.00	11.00
Public Works FOG Inspector	1.00	1.00	1.00	1.00
Seasonal Utility Worker (FTE)	0.57	0.57	0.57	0.57
Senior Water Production Technician	1.00	1.00	1.00	1.00
Water Quality Inspector	0.00	0.00	0.00	1.00
Water Production Technician	4.00	4.00	4.00	5.00
Total Water Production	17.57	17.57	17.57	21.57

Meter Services

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Meter Reader	7.00	7.00	7.00	7.00
Meter Reader (FTE)	0.50	0.50	0.50	0.50
Secretary (W&S)	1.00	1.00	1.00	1.00
Utilities Technician	2.00	2.00	2.00	2.00
Utility Supervisor	1.00	1.00	1.00	1.00
Water Services Representative	8.00	8.00	8.00	8.00
Total Meter Services	19.50	19.50	19.50	19.50

Water Distribution

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Asst Mgr of Utilities-Meter Service/Production	1.00	1.00	0.00	0.00
Maintenance Worker II	15.00	15.00	15.00	17.00
Utilities Technician	1.00	1.00	1.00	1.00
Utility Crew Chief	8.00	8.00	8.00	9.00
Utility Supervisor	1.00	1.00	1.00	1.00
Total Meter Services	26.00	26.00	25.00	28.00

Wastewater Collection

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Maintenance Worker II	12.00	12.00	12.00	13.00
Utilities Technician	2.00	2.00	2.00	2.00
Utility Crew Chief	8.00	8.00	8.00	9.00
Utility Supervisor	1.00	1.00	1.00	1.00
Total Wastewater Collection	23.00	23.00	23.00	25.00

Water and Sewer Administration

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Supervisor	1.00	1.00	1.00	1.00
Assistant Manager of Utilities	1.00	1.00	1.00	1.00
Assistant Manager of Utilities-Meter Services/ Production	0.00	0.00	1.00	1.00
Graduate Intern	0.50	0.50	0.50	0.50
Manager of Utilities	1.00	1.00	1.00	1.00
Sustainability Program Coordinator	1.00	1.00	1.00	1.00
Total Water and Sewer Administration	4.50	4.50	5.50	5.50

Water and Sewer Street Repairs

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Public Works Construction Inspector	1.00	1.00	1.00	1.00
Total Water and Sewer Street Repairs	1.00	1.00	1.00	1.00

Water and Sewer Engineering

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Engineering Tech	0.00	0.00	1.00	1.00
Infrastructure Asset Manager	0.00	0.00	1.00	1.00
Public Works Construction Inspector	0.00	0.00	1.00	1.00
Total Water and Sewer Engineering	0.00	0.00	3.00	3.00

Infrastructure Management

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Business Intel Analyst	1.00	1.00	0.00	0.00
Infrastructure Asset Manager	1.00	1.00	0.00	0.00
Total Infrastructure Management	2.00	2.00	0.00	0.00

GIS Operations

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Business Intel Analyst	0.00	0.00	1.00	1.00
GIS Analyst	1.00	1.00	1.00	1.00
GIS Manager	1.00	1.00	1.00	1.00
GIS Senior Analyst	2.00	2.00	2.00	2.00
GIS Technician	3.00	3.00	3.00	3.00
Total GIS Operation	7.00	7.00	8.00	8.00

Departmental Job Classifications

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Aide	1.00	1.00	1.00	1.00
Administrative Clerk	3.00	3.00	3.00	3.00
Administrative Secretary	1.00	1.00	0.00	0.00
Administrative Supervisor	1.00	1.00	1.00	1.00
Assistant City Engineer	1.00	1.00	0.00	0.00
Assistant City Engineer (DUD)	1.00	1.00	1.00	1.00
Assistant Director of Public Works	2.00	2.00	1.00	1.00
Assistant Manager of Solid Waste	1.00	1.00	1.00	1.00
Assistant Manager of Streets	2.00	2.00	2.00	2.00
Assistant Manager of Utilities	1.00	1.00	1.00	1.00
Assistant Manager of Utilities-Meter Services/Production	0.00	0.00	1.00	1.00
Assistant Manager Traffic/Street Lighting	1.00	1.00	1.00	1.00
Asst Mgr of Utilities-Meter Service/Production	1.00	1.00	0.00	0.00
Business Intel Analyst	1.00	1.00	1.00	1.00
City Engineer (DUD)	1.00	1.00	1.00	1.00
Concrete Crew Chief	4.00	4.00	4.00	4.00
Concrete Finisher	7.00	7.00	7.00	7.00
Director of Public Works	1.00	1.00	1.00	1.00
Engineering Tech	0.00	0.00	1.00	1.00
Engineering Technician (DUD)	1.00	1.00	0.00	0.00
Equipment Mechanic	15.00	15.00	0.00	0.00
Equipment Mechanic I	0.00	0.00	4.00	4.00
Equipment Mechanic II	0.00	0.00	4.00	4.00
Equipment Mechanic III	0.00	0.00	7.00	7.00
Equipment Operator I	4.00	4.00	4.00	4.00
Equipment Operator II	6.00	6.00	6.00	6.00
Equipment Operator II (DUD)	2.00	2.00	2.00	2.00
Equipment Services Administrative Clerk	1.00	1.00	0.00	0.00
Equipment Services Senior Supervisor	0.00	0.00	1.00	1.00
Equipment Services Service Writer	1.00	1.00	1.00	1.00
Equipment Services Supervisor	2.00	2.00	1.00	1.00
Equipment Services Technical Coordinator	1.00	1.00	1.00	1.00
Fabrication Welder	1.00	1.00	1.00	1.00
GIS Analyst	1.00	1.00	1.00	1.00
GIS Manager	1.00	1.00	1.00	1.00
GIS Senior Analyst	2.00	2.00	2.00	2.00
GIS Technician	3.00	3.00	3.00	3.00
Graduate Engineer	2.00	2.00	1.00	1.00
Graduate Engineer-Traffic	0.00	0.00	1.00	1.00
Graduate Intern	0.50	0.50	0.50	0.50
Heavy Equipment Mechanic	1.00	1.00	1.00	1.00
Heavy Equipment Operator (DUD)	2.00	2.00	2.00	2.00
Heavy Equipment Operator-Solid Waste	10.00	10.00	10.00	10.00
Heavy Equipment Operator-Streets	2.00	2.00	1.00	1.00
Infrastructure Asset Manager	1.00	1.00	1.00	1.00
Maintenance Crew Chief	3.00	3.00	3.00	3.00
Maintenance Crew Chief (DUD)	1.00	1.00	1.00	1.00

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Maintenance Worker I	4.00	4.00	4.00	4.00
Maintenance Worker II	12.00	12.00	11.00	11.00
Maintenance Worker II	27.00	27.00	27.00	30.00
Maintenance Worker II (DUD)	1.00	1.00	1.00	1.00
Manager of Equipment Services	1.00	1.00	1.00	1.00
Manager of Solid Waste	1.00	1.00	1.00	1.00
Manager of Streets	1.00	1.00	1.00	1.00
Manager of Traffic Engineering & Street Lighting	1.00	1.00	1.00	1.00
Manager of Utilities	1.00	1.00	1.00	1.00
Meter Reader	7.00	7.00	7.00	7.00
Meter Reader (FTE)	0.50	0.50	0.50	0.50
Office Coordinator	1.00	1.00	1.00	1.00
Office Coordinator (DUD)	1.00	1.00	1.00	1.00
Operations Manager	0.00	0.00	1.00	1.00
Production Supervisor	1.00	1.00	1.00	1.00
Project Engineer	0.00	0.00	1.00	1.00
Public Works Backflow Inspector	1.00	1.00	1.00	1.00
Public Works Construction Inspector	7.00	7.00	5.00	5.00
Public Works Construction Inspector	1.00	1.00	2.00	2.00
Public Works Construction Inspector (DUD)	0.00	0.00	1.00	2.00
Public Works Dispatcher/Water Station Monitor	9.00	9.00	9.00	11.00
Public Works FOG Inspector	1.00	1.00	1.00	1.00
Residential Solid Waste Crew Chief	28.00	28.00	28.00	28.00
Residential Solid Waste Crew Chief/Driver/Collector	8.00	8.00	0.00	0.00
Residential Solid Waste Driver	10.00	10.00	0.00	0.00
Residential Solid Waste Driver-Helper	0.00	0.00	1.00	1.00
Residential Solid Waste Driver-Trainee	0.00	0.00	4.00	4.00
Residential Solid Waste-Helper	0.00	0.00	15.00	15.00
Seasonal Utility Worker (FTE)	0.57	0.57	0.57	0.57
Secretary (W&S)	1.00	1.00	1.00	1.00
Senior Administrative Secretary	0.00	0.00	1.00	1.00
Senior Water Production Technician	1.00	1.00	1.00	1.00
Service Attendant	0.00	0.00	1.00	1.00
Signal Maintenance Supervisor	1.00	1.00	1.00	1.00
Signal Maintenance Technician	3.00	3.00	4.00	4.00
Signs and Markings Supervisor	1.00	1.00	1.00	1.00
Signs and Markings Technician	3.00	3.00	3.00	3.00
Solid Waste Supervisor	4.00	4.00	4.00	4.00
Storm Water Specialist (DUD)	1.00	1.00	1.00	1.00
Street Lighting Maintenance Technician	1.00	1.00	1.00	1.00
Streets Supervisor	2.00	2.00	3.00	3.00
Sustainability Program Coordinator	1.00	1.00	1.00	1.00
Traffic/Street Lighting Superintendent	1.00	1.00	1.00	1.00
Utilities Technician	5.00	5.00	5.00	5.00
Utility Crew Chief	16.00	16.00	16.00	18.00
Utility Supervisor	3.00	3.00	3.00	3.00
Water Production Technician	4.00	4.00	4.00	5.00
Water Services Representative	8.00	8.00	8.00	8.00
Water Quality Inspector	0.00	0.00	0.00	1.00
Total Public Works	274.57	274.57	276.57	286.57

LIBRARY



MISSION STATEMENT

To enrich the lives of residents by providing access to a variety of intellectual, educational, informational, recreational, and cultural resources.

DIVISIONS:

- **Administration**

The Library Administration plans and directs the overall program of service for the Library Department, provides centralized accounting functions for the department, maintains information on the web and coordinates activities for both libraries. Policies and appropriate procedural guidelines approval also come from this division. The Technical Services division of Administration provides acquisition and processing of materials, centralized circulation services, maintenance of online catalog, and assistance on the public computers/copiers/printers/fax machines.
- **Main Library**

The Main Library provides reference and research services to the residents of Mesquite and houses the bulk of the collection, including materials for genealogy. Other services include free access to a variety of print and non-print media, including digital books, audiobooks, and magazines; library programs designed to meet the interests and needs of various age groups; the ability to borrow materials from other libraries; reader advisory and literacy support; access to the Internet on public computers and Wi-Fi; and a community meeting room. Library services is enhanced through cooperative efforts with the Texas State Library and Archives Commission and by membership in various library consortia.
- **North Branch Library**

The North Branch Library provides residents of the north Mesquite area with a variety of information resources including access to books, as well as other print and non-print media, available from both the North Branch and the Main Library collection. Services to the public include professional reference and reader advisory assistance, inter-library loan, free Internet access, community meeting room, and programming for all ages.

KEY ACCOMPLISHMENTS DURING FY2020-21:

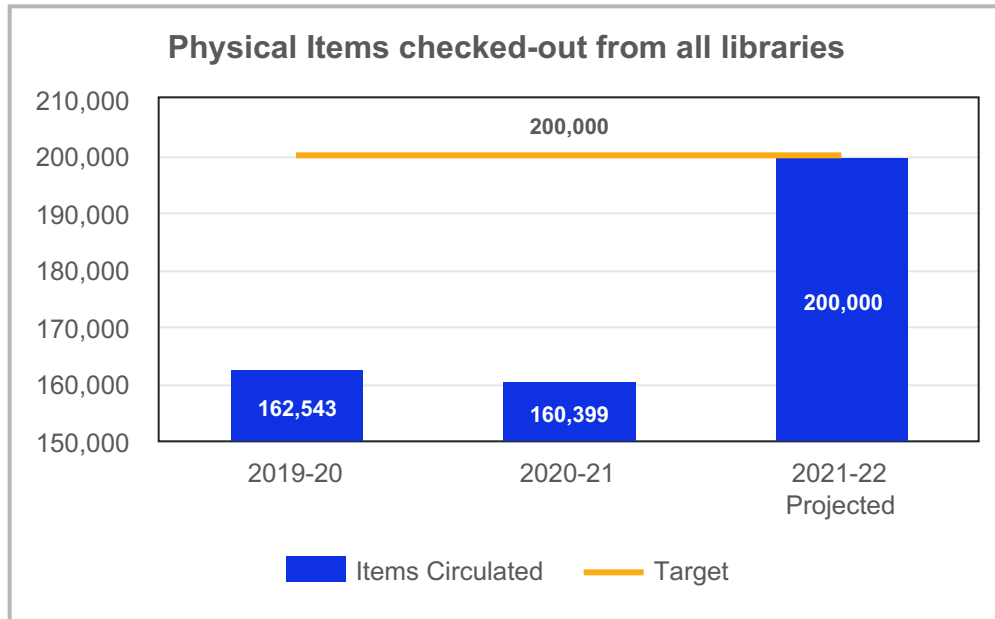
- * Provided more than 3,000 hours of in-house library services to the community, including over 120,000 visits, with nearly 160,000 items checked out and over 75,000 digital downloads.
- * Implemented a new Radio Frequency Identification System for the maintenance and circulation of more than 170,000 items in the library collection.
- * Awarded and implemented two grants: one provided support for a Job Seeker initiative by acquiring circulating hotspots and power-enabled furniture; funds from the second grant were used to expand the study guide and practice test collection to support educational and career development.
- * Earned Department's 5th Achievement of Library Excellence Award from the Texas Municipal Library Directors Association. Only 56 of 568 public libraries in Texas received this honor.
- * Received Accreditation Certification from the Texas State Library and Archives Commission.

KEY OBJECTIVES:

- City Council Strategic Goal and Objective 5.1: Actively engage with residents in both English and Spanish on programs, events and issues within the community.
- City Council Strategic Goal and Objective 5.5: Enhance service delivery through data driven analysis and program evaluation.
- City Council Strategic Goal and Objective 6.1: Develop long range plans for Parks, Libraries and Arts.
- City Council Strategic Goal and Objective 6.3: Improve community involvement in cultural and recreational programs and activities.

KEY PERFORMANCE MEASURES:

City Council Strategic Goal and Objective 6.3:
Improve community involvement in cultural and recreational programs and activities



Link to [City Council Strategic Goals & Objectives](#)

Library Services
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2019-20 to 2021-22

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	\$ 2,317,712	\$ 2,654,750	\$ 2,578,810	\$ 2,759,630
Total Fund Allocations	<u>\$ 2,317,712</u>	<u>\$ 2,654,750</u>	<u>\$ 2,578,810</u>	<u>\$ 2,759,630</u>

Divisions	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administration	\$ 953,961	\$ 1,036,930	\$ 1,031,400	\$ 1,085,600
North Branch	595,648	708,430	670,350	748,010
Main Branch	768,104	909,390	877,060	926,020
Total Division Allocations	<u>\$ 2,317,712</u>	<u>\$ 2,654,750</u>	<u>\$ 2,578,810</u>	<u>\$ 2,759,630</u>

Expenditure Categories	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Personal Services	\$ 1,560,672	\$ 1,732,130	\$ 1,657,190	\$ 1,773,750
Supplies	145,302	199,250	198,250	198,250
Contractual Services	611,738	723,370	723,370	787,630
Total Expenditures	<u>\$ 2,317,712</u>	<u>\$ 2,654,750</u>	<u>\$ 2,578,810</u>	<u>\$ 2,759,630</u>

Library Services
Authorized Staffing Levels
Fiscal Years 2019-20 to 2021-22

Staffing Levels by Fund

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	32.72	32.72	32.72	32.72
Total All Funds	32.72	32.72	32.72	32.72

Summary of Divisional Staffing Levels

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administration/Technical Services	8.73	8.73	8.73	8.73
Library-North Branch	9.18	9.18	9.18	9.18
Library-Central Branch	14.81	14.81	14.81	14.81
Total Department of Library Services	32.72	32.72	32.72	32.72

Library Administration

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Aide	1.00	1.00	1.00	1.00
Director of Library Services	1.00	1.00	1.00	1.00
Library Assistant I	2.00	2.00	2.00	2.00
Library Page (FTE)	0.73	0.73	0.73	0.73
Library Services Supervisor-Admin	1.00	1.00	1.00	1.00
Senior Library Assistant	2.00	2.00	2.00	2.00
Senior Library Assistant-Admin	1.00	1.00	1.00	1.00
Total Administration/Technical Services	8.73	8.73	8.73	8.73

Library North Branch

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Assistant Librarian (FTE)	0.96	0.96	0.96	0.96
Librarian-North	1.00	1.00	1.00	1.00
Librarian-Youth Services-North Branch	1.00	1.00	1.00	1.00
Library Assistant I	2.00	2.00	2.00	2.00
Library Assistant I (FTE)	1.26	1.26	1.26	1.26
Library Page (FTE)	0.96	0.96	0.96	0.96
Manager of Branch Library Services	1.00	1.00	1.00	1.00
Senior Library Assistant-North	1.00	1.00	1.00	1.00
Total North Branch Library	9.18	9.18	9.18	9.18

Library Central

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Assistant Librarian (FTE)	1.44	1.44	1.44	1.44
Librarian-Central	3.00	3.00	3.00	3.00
Librarian-Youth Services-Main Library	1.00	1.00	1.00	1.00
Library Assistant I	2.00	2.00	2.00	2.00
Library Assistant I (FTE)	3.33	3.33	3.33	3.33
Library Page (FTE)	2.04	2.04	2.04	2.04
Library Services Supervisor-Central	1.00	1.00	1.00	1.00
Senior Library Assistant-CIRC	1.00	1.00	1.00	1.00
Total Central Library	14.81	14.81	14.81	14.81

Departmental Job Classifications

Job Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Aide	1.00	1.00	1.00	1.00
Assistant Librarian (FTE)	0.96	0.96	0.96	0.96
Assistant Librarian (FTE)	1.44	1.44	1.44	1.44
Director of Library Services	1.00	1.00	1.00	1.00
Librarian-North	1.00	1.00	1.00	1.00
Librarian-Central	3.00	3.00	3.00	3.00
Librarian-Youth Services-Main Library	1.00	1.00	1.00	1.00
Librarian-Youth Services-North Branch	1.00	1.00	1.00	1.00
Library Assistant I	2.00	2.00	2.00	2.00
Library Assistant I	2.00	2.00	2.00	2.00
Library Assistant I	2.00	2.00	2.00	2.00
Library Assistant I (FTE)	1.26	1.26	1.26	1.26
Library Assistant I (FTE)	3.33	3.33	3.33	3.33
Library Page (FTE)	0.73	0.73	0.73	0.73
Library Page (FTE)	0.96	0.96	0.96	0.96
Library Page (FTE)	2.04	2.04	2.04	2.04
Library Services Supervisor-Admin	1.00	1.00	1.00	1.00
Library Services Supervisor-Central	1.00	1.00	1.00	1.00
Manager of Branch Library Services	1.00	1.00	1.00	1.00
Senior Library Assistant	2.00	2.00	2.00	2.00
Senior Library Assistant-Admin	1.00	1.00	1.00	1.00
Senior Library Assistant-CIRC	1.00	1.00	1.00	1.00
Senior Library Assistant-North	1.00	1.00	1.00	1.00
Total Department of Library Services	32.72	32.72	32.72	32.72

PARKS AND RECREATION



MISSION STATEMENT

Provide quality recreational facilities and programs that encourage economic growth and enrich the quality of life for citizens by promoting an active lifestyle and fostering social interaction.

DIVISIONS:

- **Administration**
Administration provides direction, support, and overall supervision for each division within the department. Also works with the Parks and Recreation Advisory Board, the Tree Board, and many special interest groups to meet the community's needs.
- **Parks**
The Parks Division is responsible for professional grounds maintenance of City parks, school/parks, building sites, athletic fields, playgrounds, picnic facilities, swimming pools, recreation center landscapes, drainage channel vegetation, medians, right-of-way maintenance and the urban forestry program.
- **Recreation**
The primary function of the Recreation Division is to provide organization, administration, and leadership of a wide variety of activities designed to meet the leisure needs of the entire community. Recreation is to offer quality, low-cost experiences through programs and special events that enrich the lives of all age levels.
- **Aquatics**
The Aquatics Division provides the oversight for the administration and operation of three municipal swimming pools during the months of May, June, July, and August to provide a diverse, and quality aquatics program as well as a safe, clean environment for swimming pool patrons.

- **Westlake Sports Center**
The Westlake Sports Center offers tennis lessons, league play and tennis tournaments, as well as archery lessons and an archery range to encourage youth participation. Many programs are offered for free or low cost for accessibility.
- **Golf Course**
The Mesquite Golf Course is an 18-hole course that offers a challenging experience for both beginners and advanced golfers. It can accommodate tournaments and has a pro shop along with dining to provide a complete experience.

KEY ACCOMPLISHMENTS DURING FY2020-21:

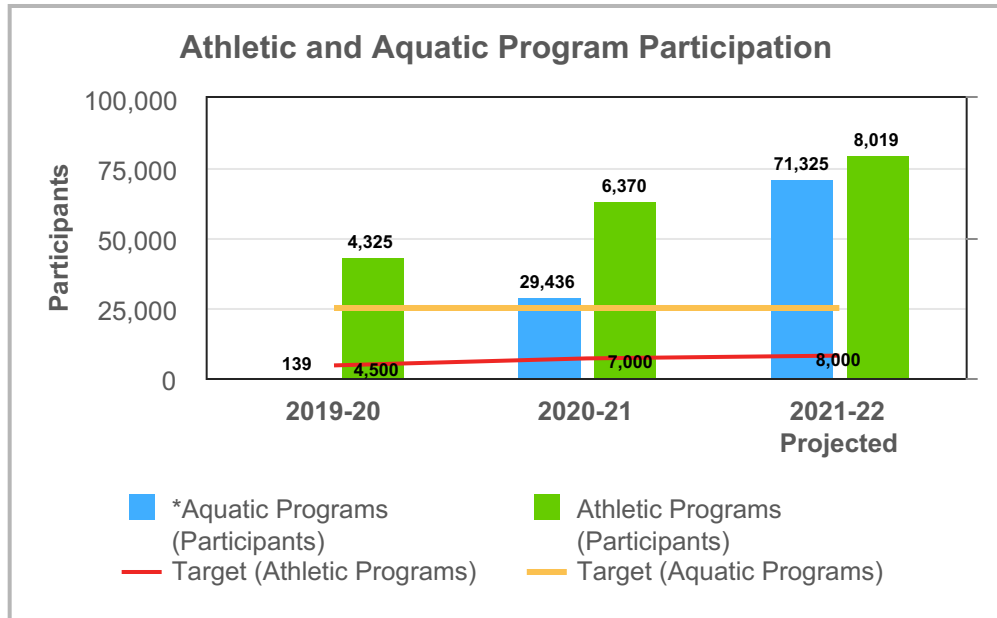
- * Provided an essential service to participants registered in the Adult 50+ Meal Delivery Program.
- * Delivered and distributed a total of 44,949 meals from March 2020 thru May 2021.
- * Designed, constructed, and celebrated Mesquite's Veterans Memorial.
- * City Lake Park won the Lone Star Legacy Award in 2021.

KEY OBJECTIVES:

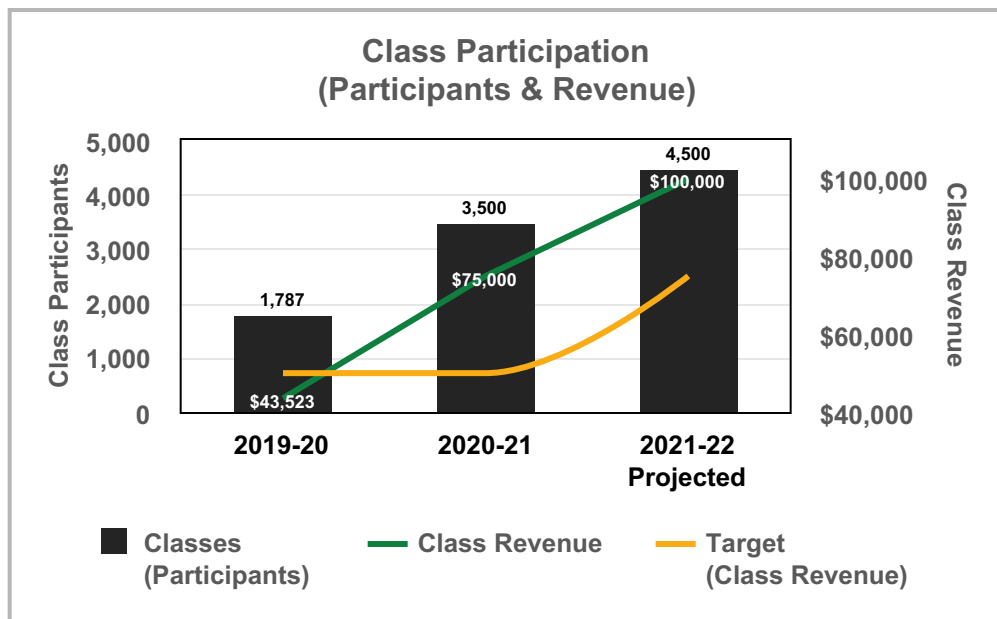
- City Council Strategic Goal and Objective 6.1: Develop long-range plans for Parks, Libraries and Arts.
 - Dunaway and Associates was hired in 2021 as the consultant to develop a long-range Parks and Open Space Master Plan. This system wide assessment will provide direction on parkland needs, park improvements, recreational facilities, and future projects.
- City Council Strategic Goal and Objective 6.2: Identify opportunities for green space and recreational amenities in areas with limited access to parks and open space.
 - In 2021 City Council directed the completion of 15 separate park projects to develop, or enhance park amenities throughout the City. Projects include new park development: Jon Latimore Park, Mike Anderson Park, Copeland Park, enhancements at Motley Park, Shands Parks, DeBusk Park, and Evans Park. Amenities include: Dog Parks, Spray Ground, Nature Walking Trails, Lighted Volleyball, Soccer and Cricket, Playgrounds and Pavilions.
- City Council Strategic Goal and Objective 6.3: Improve community involvement in cultural and recreational programs and activities.
 - Parks and Recreation partners with community organizations such as NAACP and Hispanic Forum of Mesquite to offer special events or activities specifically highlighting cultural diversity. Events include Martin Luther King Jr. Day celebration, Juneteenth, and Cinco de Mayo. Additionally, promotional and educational information is printed in English and Spanish.

KEY PERFORMANCE MEASURES:

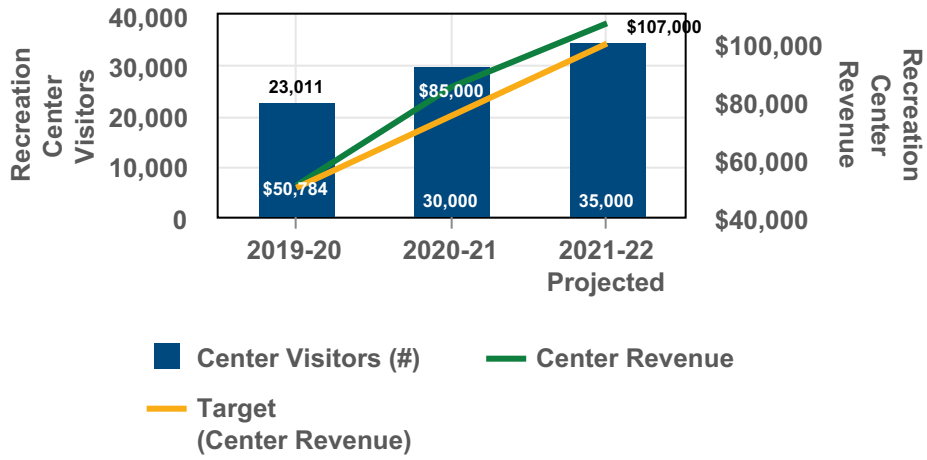
City Council Strategic Goal and Objective 6.2:
Improve community involvement in cultural recreational programs and activities



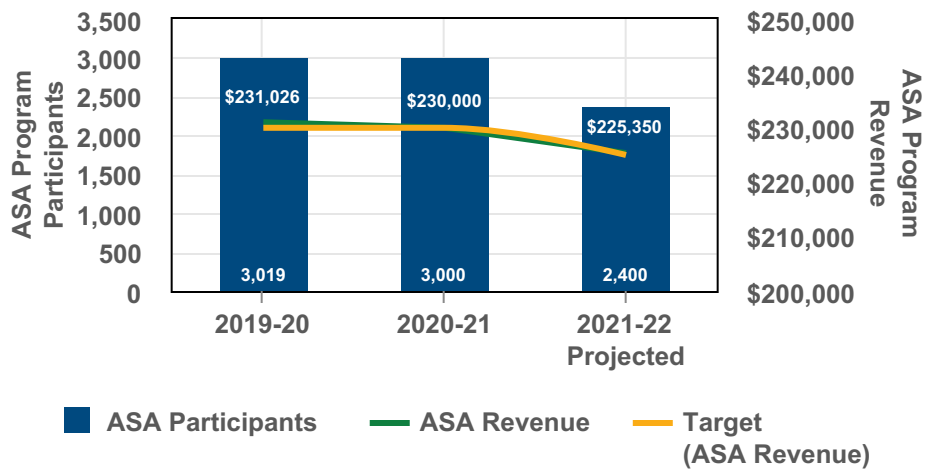
*2019-20 figure is low due to COVID-19

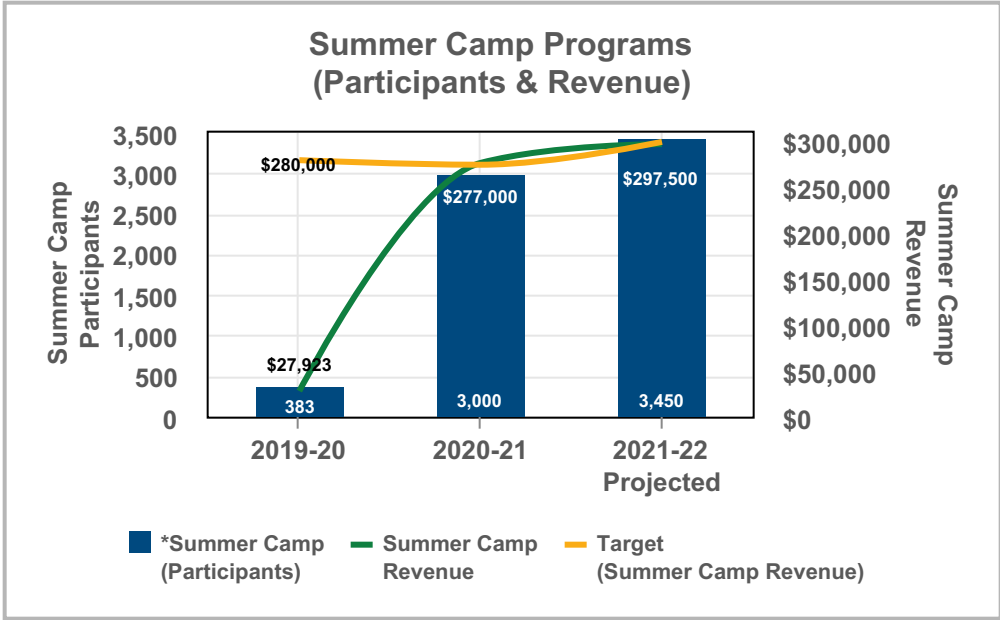


Analysis of Recreation Centers (Visitors & Revenue)

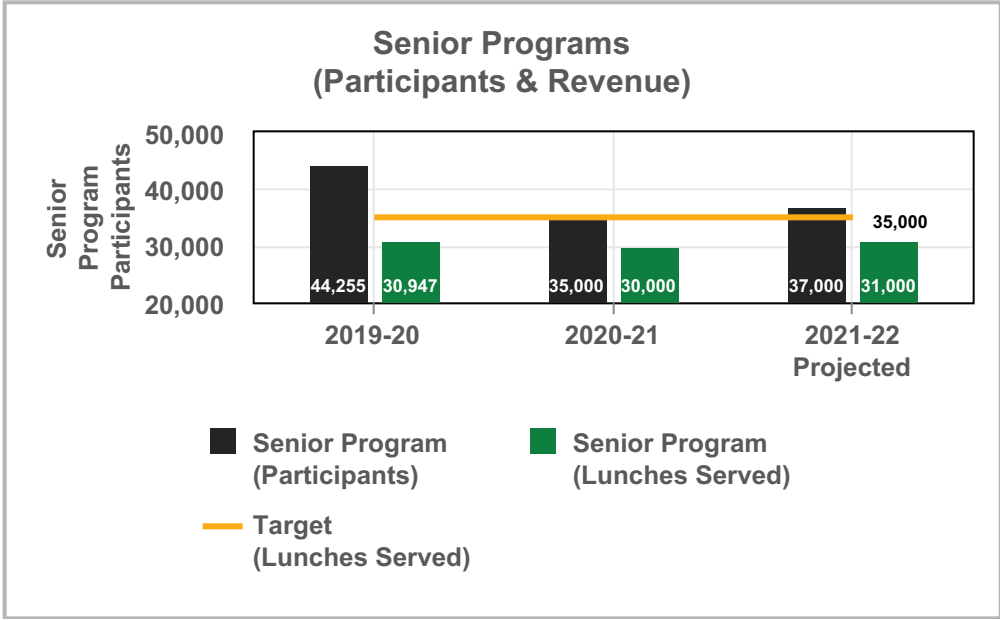


ASA Programs (Participants & Revenue)





*2019-20 figure is low due to COVID-19



Link to [City Council Strategic Goals & Objectives](#)

**Parks and Recreation
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2019-20 to 2021-22**

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	\$ 1,747,011	\$ 3,980,200	\$ 4,112,730	\$ 4,256,460
Golf Course Fund	1,087,905	1,182,320	1,167,320	1,209,210
Total Fund Allocations	\$ 2,834,916	\$ 5,162,520	\$ 5,280,050	\$ 5,465,670

Divisions	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administration	\$ 721,908	\$ 772,230	\$ 748,750	\$ 824,630
Park Operation	4,395,456	4,236,010	4,743,090	4,621,550
Park Operation Reimbursements	(6,412,150)	(5,207,000)	(5,457,000)	(5,485,950)
Golf Course	1,087,905	1,182,320	1,167,320	1,209,210
Tennis	134,476	146,760	114,970	123,860
Recreation Administration	1,235,947	1,532,560	1,472,630	1,706,700
Florence Comm. Center	73,773	49,970	127,150	144,140
Lakeside Activity Center	17,247	21,100	21,100	21,100
Shaw Gymnasium	3,677	7,100	7,100	7,100
Goodbar Activity Center	14,517	72,100	48,140	18,750
Athletic Programs	429,429	524,190	469,340	531,230
Evans Comm. Center	175,423	245,870	201,320	226,020
Scott Dunford Comm. Center	66,742	33,860	74,490	95,610
Westlake House	3,606	5,090	5,090	5,090
Rutherford Comm. Center	167,671	184,190	156,660	185,340
After School Adventures	79,008	129,920	124,700	139,170
Senior Program	342,831	405,470	473,110	324,440
Summer Camp Program	284	106,590	106,590	106,590
Day Camp	7,080	12,650	13,650	13,650
Thompson School Gym	4,152	69,920	40,730	7,220
Summer Sizzle	1,650	0	0	0
Christmas in the Park	56,531	40,000	50,300	40,000
Special Events	74,033	70,000	59,700	70,000
City Lake Pool	65,327	152,610	145,250	156,680
Town East Pool	26,883	122,260	129,620	127,900
Vanston Pool	54,998	165,110	154,610	163,140
Marlins Swim Team	6,510	81,640	81,640	82,500
Total Division Allocations	\$ 2,834,916	\$ 5,162,520	\$ 5,280,050	\$ 5,465,670

Expenditure Categories	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Personal Services	\$ 5,654,435	\$ 6,498,290	\$ 6,714,520	\$ 7,632,310
Supplies	353,012	527,930	580,730	527,930
Contractual Services	3,190,792	3,296,300	3,394,800	2,743,930
Capital Outlay	0	4,000	4,000	4,450
Other	78,052	78,000	78,000	78,000
Reimbursements	(6,441,376)	(5,242,000)	(5,492,000)	(5,520,950)
Total Expenditures	\$ 2,834,916	\$ 5,162,520	\$ 5,280,050	\$ 5,465,670

Parks and Recreation
Authorized Staffing Levels
Fiscal Years 2019-20 to 2021-22

Staffing Levels by Fund

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	115.07	115.07	133.07	133.07
Golf Course Fund	16.72	16.72	16.72	16.72
Total All Funds	131.79	131.79	149.79	149.79

Summary of Divisional Staffing Levels

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administration	6.00	6.00	6.00	6.00
Aquatic Services	13.72	13.72	13.72	13.72
Athletic Programs	3.00	3.00	3.00	3.00
Golf Course	16.72	16.72	16.72	16.72
Park Services	38.76	38.76	56.76	56.76
Recreation Center Programs	7.14	7.14	7.00	7.00
Recreation Services	39.09	39.09	39.09	39.09
Senior Program	5.11	5.11	5.25	5.25
Westlake Sports Center (Tennis)	2.25	2.25	2.25	2.25
Total Parks and Recreation	131.79	131.79	149.79	149.79

Administration

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Secretary	1.00	1.00	1.00	1.00
Director of Parks & Recreation	1.00	1.00	1.00	1.00
Office Coordinator	1.00	1.00	1.00	1.00
Park Project Manager	1.00	1.00	1.00	1.00
Reservation Technician	1.00	1.00	1.00	1.00
Special Events and Sponsorship Coordinator	1.00	1.00	1.00	1.00
Total Administration	6.00	6.00	6.00	6.00

Athletic Programs

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Athletics / Aquatics Coordinator	2.00	2.00	2.00	2.00
Senior Recreation Supervisor Athletics and Aquatics	1.00	1.00	1.00	1.00
Total Athletic Programs	3.00	3.00	3.00	3.00

Golf Course

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Food and Beverage Worker (FTE)	0.75	0.75	0.75	0.75
Golf Cart Attendant (FTE)	2.00	2.00	2.00	2.00
Golf Course Equipment Operator	3.00	3.00	3.00	3.00
Golf Course Maintenance Technician	1.00	1.00	1.00	1.00
Golf Course Maintenance Worker (FTE)	0.63	0.63	0.63	0.63
Golf Course Superintendent	1.00	1.00	1.00	1.00
Manager of Golf	1.00	1.00	1.00	1.00
Pro Shop Attendant (FTE)	5.34	5.34	5.34	5.34
Senior Food and Beverage Worker	1.00	1.00	1.00	1.00
Senior Pro Shop Attendant	1.00	1.00	1.00	1.00
Total Golf Course	16.72	16.72	16.72	16.72

Recreation Services

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Custodian	8.00	8.00	8.00	8.00
Custodian (FTE)	0.50	0.50	0.50	0.50
Manager of Recreation Services	1.00	1.00	1.00	1.00
Marketing Specialist	1.00	1.00	1.00	1.00
Recreation Leader I (FTE)	22.91	22.91	22.91	22.91
Recreation Leader II (FTE)	4.34	4.34	4.34	4.34
Support Services Supervisor	1.00	1.00	1.00	1.00
Undergraduate Intern	0.34	0.34	0.34	0.34
Total Recreation Services	39.09	39.09	39.09	39.09

Park Services

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Administrative Secretary	1.00	1.00	1.00	1.00
Chemical Application Technician	1.00	1.00	2.00	2.00
District Park Supervisor	3.00	3.00	4.00	4.00
Manager of Park Services	1.00	1.00	1.00	1.00
Park Athletic Fields Technician	5.00	5.00	5.00	5.00
Park Equipment Mechanic	1.00	1.00	1.00	1.00
Park Equipment Operator	7.00	7.00	14.00	14.00
Park Grounds Maintenance Technician	3.00	3.00	10.00	10.00
Park Irrigation Technician	4.00	4.00	5.00	5.00
Park Maintenance Mechanic Facilities	4.00	4.00	4.00	4.00
Park Maintenance Specialist	5.00	5.00	5.00	5.00
Seasonal Park Workers (FTE)	0.76	0.76	0.76	0.76
Senior Grounds Maintenance Technician	3.00	3.00	4.00	4.00
Total Park Services	38.76	38.76	56.76	56.76

Aquatic Services

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Cashier (FTE)	0.96	0.96	0.96	0.96
Facility Attendant (FTE)	0.52	0.52	0.52	0.52
Head Lifeguard (FTE)	1.29	1.29	1.29	1.29
Lifeguard (FTE)	9.74	9.74	9.74	9.74
Swim Coach (FTE)	0.38	0.38	0.38	0.38
Swimming Pool Supervisor (FTE)	0.83	0.83	0.83	0.83
Total Aquatic Services	13.72	13.72	13.72	13.72

Recreation Center Programs

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Recreation Leader I (FTE)	0.14	0.14	0.00	0.00
Recreation Supervisor-RASP	1.00	1.00	1.00	1.00
Recreation Specialist	4.00	4.00	1.00	1.00
Recreation Supervisor	1.00	1.00	4.00	4.00
Senior Recreation Supervisor	1.00	1.00	1.00	1.00
Total Recreation Center Programs	7.14	7.14	7.00	7.00

Senior Program

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Recreation Leader I (FTE)	2.11	2.11	2.25	2.25
Recreation Specialist	1.00	1.00	1.00	1.00
Senior Programs Supervisor	1.00	1.00	1.00	1.00
Senior Recreation Supervisor	1.00	1.00	1.00	1.00
Total Senior Programs	5.11	5.11	5.25	5.25

Westlake Sports Center

Full-time Position	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Westlake Sports Center Attendant (FTE)	1.25	1.25	1.25	1.25
Westlake Sports Center Supervisor	1.00	1.00	1.00	1.00
Total Westlake Sports Center	2.25	2.25	2.25	2.25

Departmental Job Classifications

Job Classification	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Secretary	2.00	2.00	2.00	2.00
Athletics / Aquatics Coordinator	2.00	2.00	2.00	2.00
Cashier (FTE)	0.96	0.96	0.96	0.96
Chemical Application Technician	1.00	1.00	2.00	2.00
Custodian	8.00	8.00	8.00	8.00
Custodian (FTE)	0.50	0.50	0.50	0.50
Director of Parks & Recreation	1.00	1.00	1.00	1.00
District Park Supervisor	3.00	3.00	4.00	4.00
Facility Attendant (FTE)	0.52	0.52	0.52	0.52
Food and Beverage Worker (FTE)	0.75	0.75	0.75	0.75
Golf Cart Attendant (FTE)	2.00	2.00	2.00	2.00
Golf Course Equipment Operator	3.00	3.00	3.00	3.00
Golf Course Maintenance Technician	1.00	1.00	1.00	1.00
Golf Course Maintenance Worker (FTE)	0.63	0.63	0.63	0.63
Golf Course Superintendent	1.00	1.00	1.00	1.00
Head Lifeguard (FTE)	1.29	1.29	1.29	1.29
Lifeguard (FTE)	9.74	9.74	9.74	9.74
Manager of Golf	1.00	1.00	1.00	1.00
Manager of Park Services	1.00	1.00	1.00	1.00
Manager of Recreation Services	1.00	1.00	1.00	1.00
Marketing Specialist	1.00	1.00	1.00	1.00
Office Coordinator	1.00	1.00	1.00	1.00
Park Athletic Fields Technician	5.00	5.00	5.00	5.00
Park Equipment Mechanic	1.00	1.00	1.00	1.00
Park Equipment Operator	7.00	7.00	14.00	14.00
Park Grounds Maintenance Technician	3.00	3.00	10.00	10.00
Park Irrigation Technician	4.00	4.00	5.00	5.00
Park Maintenance Mechanic Facilities	4.00	4.00	4.00	4.00
Park Maintenance Specialist	5.00	5.00	5.00	5.00
Park Project Manager	1.00	1.00	1.00	1.00
Pro Shop Attendant (FTE)	5.34	5.34	5.34	5.34
Recreation Leader I (FTE)	25.16	25.16	25.16	25.16
Recreation Leader II (FTE)	4.34	4.34	4.34	4.34
Recreation Specialist	5.00	5.00	2.00	2.00
Recreation Supervisor	1.00	1.00	4.00	4.00
Recreation Supervisor-RASP	1.00	1.00	1.00	1.00
Reservation Technician	1.00	1.00	1.00	1.00
Seasonal Park Workers (FTE)	0.76	0.76	0.76	0.76
Senior Food and Beverage Worker	1.00	1.00	1.00	1.00
Senior Grounds Maintenance Technician	3.00	3.00	4.00	4.00
Senior Pro Shop Attendant	1.00	1.00	1.00	1.00
Senior Programs Supervisor	1.00	1.00	1.00	1.00
Senior Recreation Supervisor	2.00	2.00	2.00	2.00
Senior Recreation Supervisor Athletics and Aquatics	1.00	1.00	1.00	1.00
Special Events and Sponsorship Coordinator	1.00	1.00	1.00	1.00
Support Services Supervisor	1.00	1.00	1.00	1.00
Swim Coach (FTE)	0.38	0.38	0.38	0.38
Swimming Pool Supervisor (FTE)	0.83	0.83	0.83	0.83
Undergraduate Intern	0.34	0.34	0.34	0.34
Westlake Sports Center Attendant (FTE)	1.25	1.25	1.25	1.25
Westlake Sports Center Supervisor	1.00	1.00	1.00	1.00
Total Parks and Recreation	131.79	131.79	149.79	149.79

AIRPORT SERVICES



MISSION STATEMENT

To provide a safe, efficient, and environmentally sensitive air transportation facility appropriate to the needs of all visitors and citizens of the City of Mesquite.

DIVISIONS:

- **Airport Services**

Airport Services provides a safe, efficient, and environmentally sensitive air transportation facilities appropriate to the needs of the community. This responsibility is accomplished through such means as providing first class services through the fixed based operation, promulgation and enforcement of the “Airport Minimum Standards, Rules and Regulations”, maintenance and upkeep, marketing to prospective visitors and local aircraft owners, promotion of the airport as an economic development tool of the City, public awareness of the airport, and local City resident support.

KEY ACCOMPLISHMENTS DURING FY2020-21:

- * Implementation of a Strategic Plan.
- * The preservation of almost 10 acres of concrete.
- * Acquisition of a corporate hangar.
- * The funding for the construction of a 15,000 sq ft hangar for the City of Mesquite.

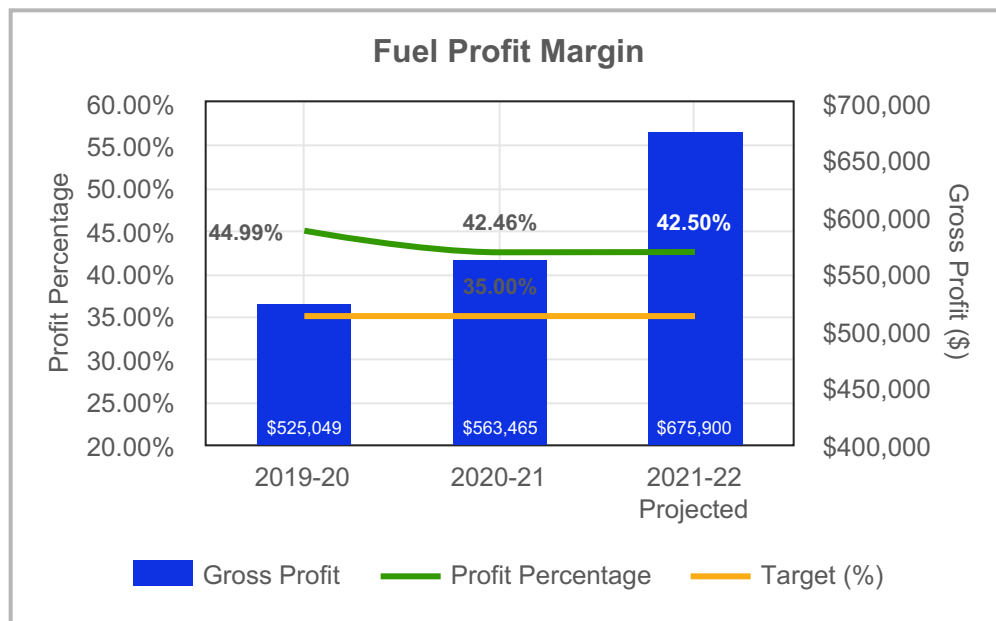
KEY OBJECTIVES:

Council Goal 4.6 – Develop a Long Range Plan for the Mesquite Metro Airport

- Update of the airport layout plan.
- Completion of the Airport Strategic Plan.
- Funding established for an airport master plan in FY22.
- Acquire land for the future growth and development of the airport.

KEY PERFORMANCE MEASURES:

City Council Strategic Goal and Objective 5.5:
Enhance service delivery through data driven analysis and program evaluation



Link to [City Council Strategic Goals & Objectives](#).

Airport Services
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2019-20 to 2021-22

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Municipal Airport Fund	\$ 2,152,078	\$ 2,210,410	\$ 2,201,760	\$ 2,631,960
Total Fund Allocations	<u>\$ 2,152,078</u>	<u>\$ 2,210,410</u>	<u>\$ 2,201,760</u>	<u>\$ 2,631,960</u>

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Airport Services	\$ 2,152,078	\$ 2,210,410	\$ 2,201,760	\$ 2,631,960
Total Division Allocations	<u>\$ 2,152,078</u>	<u>\$ 2,210,410</u>	<u>\$ 2,201,760</u>	<u>\$ 2,631,960</u>

Expenditure Categories	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Personal Services	\$ 416,531	\$ 610,060	\$ 610,060	\$ 643,660
Supplies	665,024	848,250	848,250	1,043,850
Contractual Services	367,714	546,290	534,790	561,150
Capital Outlay	502,999	6,000	8,850	65,150
Other Financing Uses	199,810	199,810	199,810	318,150
Total Expenditures	<u>\$ 2,152,078</u>	<u>\$ 2,210,410</u>	<u>\$ 2,201,760</u>	<u>\$ 2,631,960</u>

Airport Services
Authorized Staffing Levels
Fiscal Years 2019-20 to 2021-22
Staffing Levels by Fund

Fund	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Municipal Airport Fund	9.48	9.48	9.48	9.48
Total Municipal Airport Fund	9.48	9.48	9.48	9.48

Summary of Divisional Staffing Levels

Division	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Airport Services	9.48	9.48	9.48	9.48
Total Airport Services	9.48	9.48	9.48	9.48

Departmental Job Classifications

Job Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Airfield Maintenance Specialist	1.00	1.00	1.00	1.00
Airport General Manager	1.00	1.00	1.00	1.00
Airport Security Technician (FTE)	1.40	1.40	1.40	1.40
Assistant Manager of FBO Operations	1.00	1.00	0.00	0.00
Executive Secretary (FTE)	0.60	0.60	0.60	0.60
FBO General Manager	0.00	0.00	1.00	1.00
Line Services Technician (FTE)	3.48	3.48	3.48	3.48
Senior Line Services Technician	1.00	1.00	1.00	1.00
Total Airport Services	9.48	9.48	9.48	9.48

NON-DEPARTMENTAL



FUNDS:

- **Debt Service Funds**

The Debt Service Funds accumulate resources for the payment of general long-term debt principal, interest, and related costs on debt issued by the City. Funds are normally transferred into these funds from other funds. The City of Mesquite maintains three debt service funds: 1) The General Obligation Debt Service Fund; 2) The Water and Sewer Revenue Bond Debt Service Fund; and 3) The Drainage Utility District Revenue Bond Debt Service Fund.

- **Reserve Funds**

Reserve Funds are normally authorized by City Council action or by bond covenants and accumulate resources for specified purposes. Funds are transferred into these funds from other funds. The City of Mesquite has two reserve funds: 1) The Water and Sewer Revenue Reserve Fund and 2) The Drainage Utility District Revenue Reserve Fund.

- **Reserve Appropriations (General / Water and Sewer)**

The Reserve Appropriation budgets provide funding for emergency purposes as well as a variety of other purposes; bank depository services; foreclosed properties; cost allocation reimbursements; public safety equipment; retirement health insurance; transfers to General Liability and Group Medical Insurance Funds; and transfers to Capital Projects Reserve Fund.

**Non-Departmental
Financial Summary**
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2019-20 to 2021-22

Funds	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
General Fund	\$ 24,384,109	\$ 17,841,170	\$ 19,133,820	\$ 21,481,050
General Obligation Debt Service Fund	21,927,157	20,818,160	20,818,160	24,875,360
Water and Sewer Operating Fund	19,218,352	18,464,840	18,425,260	20,943,150
Water and Sewer Debt Service Fund	9,818,247	10,689,220	10,689,220	12,222,390
Drainage Utility District Debt Service Fund	926,068	787,980	787,980	785,920
Total Fund Allocations	\$ 76,273,933	\$ 68,601,370	\$ 69,854,440	\$ 80,307,870

Divisions	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Drainage Utility District Debt Service	\$ 926,068	\$ 787,980	\$ 787,980	\$ 785,920
General Obligation Debt Service	21,927,157	20,818,160	20,818,160	24,875,360
Cost Allocation Reimbursements	(1,554,040)	(3,697,980)	(3,697,980)	(3,147,780)
General Fund Debt Service	18,064,000	17,316,040	17,316,040	20,193,710
General Fund Reserve	1,525,013	2,106,170	3,398,820	2,269,580
Public Safety Equipment	1,206,250	0	0	0
Insurance	1,497,630	1,564,440	1,564,440	1,563,040
Group Medical Insurance	1,000,000	500,000	500,000	550,000
Capital Projects Reserve	5,350,000	50,000	50,000	50,000
Foreclosed Properties	1,156	2,500	2,500	2,500
Convention Center Chill Plant	382,297	421,450	416,450	416,450
Water and Sewer Debt Service	9,818,247	10,689,220	10,689,220	12,222,390
Water and Sewer Operating Transfers	10,760,160	10,170,390	10,170,390	12,535,110
Water and Sewer Cost Allocation	5,870,400	5,928,520	5,928,520	5,987,590
Water and Sewer Insurance	1,235,900	989,480	989,480	750,000
Water and Sewer Reserve	969,595	955,000	920,420	1,254,000
Total Division Allocations	\$ 76,273,933	\$ 68,601,370	\$ 69,854,440	\$ 80,307,870

Expenditure Categories	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Adopted 2021-22
Personal Services	\$ 1,524,682	\$ 2,507,610	\$ 3,624,860	\$ 2,401,040
Supplies	52,137	85,500	86,500	86,500
Contractual Services	1,328,872	1,353,950	1,488,770	2,283,030
Other Financing Uses	40,696,770	32,358,950	32,358,950	37,653,630
Debt Service	32,671,472	32,295,360	32,295,360	37,883,670
Total Expenditures	\$ 76,273,933	\$ 68,601,370	\$ 69,854,440	\$ 80,307,870

MESQUITE
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Capital Budget

- Summary
- Proposed Bond Sale
- Impact of Capital Budget on Operating Budgets
 - Airport Projects
 - Drainage Utility District Projects
 - Municipal Projects
 - Parks and Recreation Projects
 - Public Safety Projects
 - Street Projects
 - Traffic Projects
 - Water and Sewer Projects
- Routine Vehicle and Equipment Expenditures

CAPITAL BUDGET

The first year of the City's five-year Capital Improvement Plan is known as the Capital Budget, and funding for the capital projects identified therein is contained in the FY 2021-22 Adopted Budget. Capital projects are significant expenditures to acquire long-term assets that have a minimum value of \$5,000 and a useful life of five years or more. These assets are usually financed with debt obligations or sales tax revenues for projects eligible under the 4B Sales Tax provisions. Other revenues such as assessments, contributions from other governmental entities and developer participation are also utilized.

The Budget also contains funding for capital assets that are routine in nature and may be lesser in value – a minimum of \$1,000 and a useful life of at least five years. These capital expenditures are usually finance through general revenues or, if eligible, are included in short-term debt obligations. As recommended by GASB Statement 34, the City reports all capital assets, including infrastructure, in the government-wide Statement of Net Assets and reports depreciation expenses – the cost of “using up” capital assets – in the statement of activities. All capital assets have a minimum capitalization threshold of \$5,000 for each individual item, and the expected useful life of capitalized assets varies depending on the type of asset; for example, a computer has an expected useful life of five years, but a building has an expected useful life of 45 years.

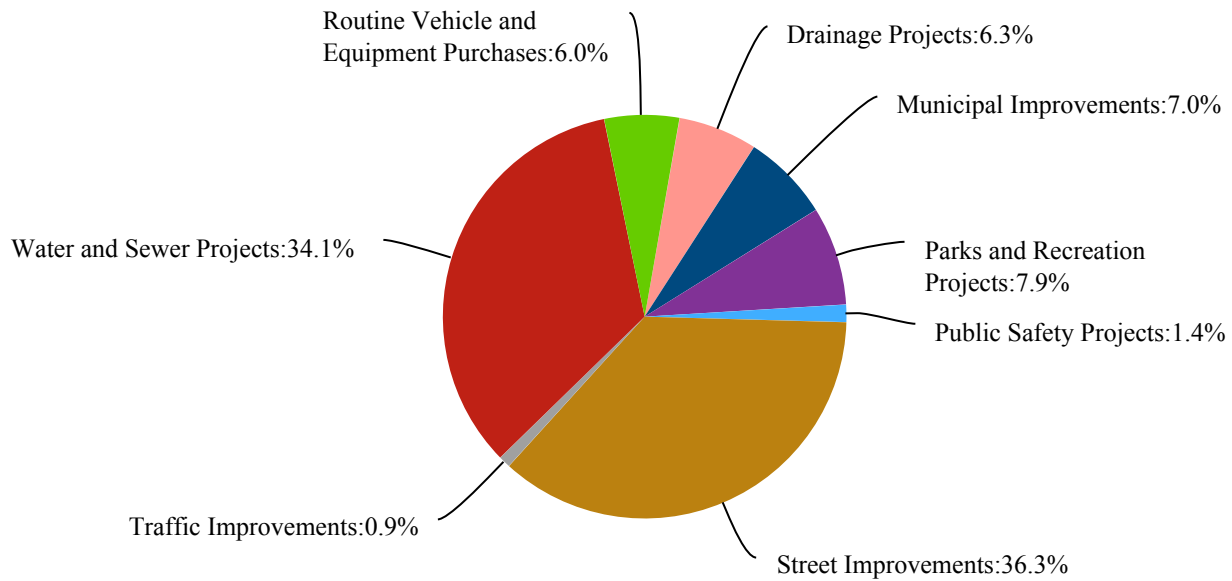
Nonrecurring capital expenditures may be classified into eight program areas: Airport, Drainage, Municipal, Parks and Recreation, Public Safety, Streets, Traffic, Water and Sewer, and nonrecurring capital expenditures such as Routine Vehicle and Equipment Expenditures are itemized and grouped by funding source. Municipal projects, for example, account for \$6,810,954, or 7.0 percent, of all FY 2021-22 adopted capital expenditures, and street improvements represent 36.3 percent and Parks and Recreation projects account for 7.9 percent. Parks and Recreation projects are funded primarily through sales tax revenues allocated to the Mesquite Quality of Life Corporation which administers the 4B sales tax dollars.

Funding sources for all capital expenditures vary by project type and use, and a more detailed description of all capital expenditures and their funding sources is found in this section of the budget document and debt service schedules for the associated outstanding debt can be found in the Outstanding Debt section.

City of Mesquite
 Capital Expenditure Summary
 Fiscal Year 2021-22

Capital Expenditure Category	Prior Year Expenditures	Revised 20-21 Funding	Adopted 21-22 Funding	Total Funding
Airport Projects	\$ 389,798	\$ 1,827,845	\$ 0	\$ 2,217,644
Drainage Projects	16,163,200	5,479,491	6,150,000	27,792,691
Municipal Improvements	8,050,159	9,794,572	6,810,954	24,655,685
Parks and Recreation Projects	7,239,816	17,209,085	7,655,950	32,104,851
Public Safety Projects	12,420,237	7,360,727	1,364,220	21,145,184
Street Improvements	94,757,107	51,552,962	35,207,955	181,518,023
Traffic Improvements	935,716	2,612,159	920,000	4,467,875
Water and Sewer Projects	22,134,157	63,490,660	33,047,700	118,672,517
Routine Vehicle and Equipment Purchases	4,968,394	5,580,788	5,820,800	16,369,982
Total Capital Expenditures	\$ 167,058,584	\$ 164,908,289	\$ 96,977,579	\$ 428,944,452

Adopted Fiscal Year 2021-22 Capital Expenditures



2022 General Obligation Bond Sale

The adopted General Obligation Bond Debt Service Fund budget includes \$24,875,360 to meet this year's annual debt service requirements for outstanding general obligation debt and the issuance of \$30,194,825 in additional general obligation debt to fund the capital improvements listed below. The General Fund's portion of this debt service amount is \$20,193,710 an increase of \$2,877,670 from fiscal year 2020-21 amended budget.

2022 Certificates of Obligation Bond Sale	
Project Description	Amount
Street and Alley Reconstruction	\$ 3,929,955
Faithon P. Lucas Reconstruction	1,330,000
La Prada Reconstruction	1,000,000
Traffic Control Systems and Devices Upgrades	130,000
New Traffic Signal	250,000
50/50 Sidewalk replacement Program	328,000
ADA Compliance and Orphan Sidewalks	50,000
Screening Wall Replacement	250,000
Total Streets and Alley Improvements	7,267,955
Field Services Building	300,000
Fire Station No. 2	360,000
Municipal Building Improvements	470,000
Total Municipal Improvements	1,130,000
Engine Replacement	787,000
Ambulance Remount	444,000
Body Cameras for Fire and Neighborhood Services	51,220
Total Public Safety Improvements	1,282,220
Vehicles and Computer Equipment	4,054,650
Phone System Upgrade	90,000
Total Equipment and Software	4,144,650
Skyline Drive (Town East Boulevard to Peachtree Road)	10,920,000
Innovative Way	500,000
Total Projects Funded by TIRZ No. 9	11,420,000
Convention Center Improvements	4,000,000
Total Projects Funded by Capital Replacement Funds	4,000,000
Executive Boulevard	750,000
Total Projects Funded by 4B Funds	750,000
Cost of Issue	200,000
Total Bond Sale	<u>\$ 30,194,825</u>

The 2022 proposed bond sale includes the continuation of several ongoing bond programs: \$3.93 million for Street and Alley improvements, \$250,000 for screening wall replacements; \$130,000 for traffic signal upgrades; \$328,000 for the 50/50 Sidewalk Program; \$50,000 for orphan sidewalks and ADA compliance; \$250,000 for New Traffic Signal; and \$4.05 million for routine replacement of vehicle and computer equipment. Some of the major routine vehicle and equipment replacements include 37 vehicle replacements for Police including Chevy Tahoes and Dodge Chargers; 17 vehicle and equipment replacements for Parks and Recreation including trucks and field machines; six vehicle replacements for Fire; a truck and transfer trailer for Solid Waste; nine equipment replacements for Streets and six equipment replacements for Traffic Engineering. In addition to the regular routine replacement of computers and equipment is the upgrade of the city-wide phone system that has to be updated every five years. The bond sale also includes an Engine and an Ambulance Remount for Fire at a cost of \$1,231,000 and body cameras for Fire and Neighborhood Services in the amount of \$51,220.

Municipal Improvements include design costs for Fire Station No. 2 and the expansion of the Field Services Building. Fire Station No. 2 was last renovated in 1995 and the Field Services Building expansion is needed to accommodate growth and expansion of services to the community. The Convention Center Improvements will include various improvements to the Conference Center and Exhibition Hall located at 1750 Rodeo Drive, adjacent to the Hampton Inn and Suites. Debt service for this project will be paid by the Conference Center Capital Replacement Reserve Fund.

Major street projects on the horizon include Faithon P. Lucas, La Prada, Skyline Drive, Innovative Way, and Executive Boulevard. Faithon P. Lucas reconstruction includes a two-lane asphalt to four-lane divided concrete section including a bridge at South Mesquite Creek. La Prada Drive will include roadway reconstruction from approximately Motley Drive to I-635 (LBJ). Skyline Drive from Town East Boulevard to Peachtree Road will remain a four-lane section and will be reconstructed within the existing ROW and debt service will be paid by the Town East / Skyline TIRZ No. 9. Innovative Way will replace the roadway between Executive Boulevard and Town East Boulevard. It is located in the Skyline Industrial park area and debt service will be paid by the Town East / Skyline TIRZ No. 9. Executive Boulevard will have the road way replaced between Sam Houston Road and Town East Boulevard. It is also located in the Skyline Industrial Park area and debt service will be paid 4B Quality of Life Corporation.

2022 General Obligation Street Bond Sale

2022 General Obligation Street Bond Sale	
Project Description	Amount
Residential Street Project	16,200,000
Cost of Issue	300,000
Total General Obligation Street Bond Sale	\$ 16,500,000

On November 3, 2015, 84 percent of the voters passed the City of Mesquite \$125 million street bond proposition to issue and sell bonds in order to repair and improve grade 4 residential streets. The City has sold \$75.5 million thus far and plans to sell \$16.5 million in 2022, 2024, and 2026.

2022 Water and Sewer Revenue Bond Sale

The 2021-22 Water and Sewer Fund budget includes \$35,597,700 in water and sewer revenue bonds to undertake the projects listed below.

2022 Water and Sewer Revenue Bond Sale	
Project Description	Amount
IH 20 Business Park	500,000
Kaufman County Water Infrastructure Improvements	3,500,000
TxDOT Reconstruction of US 80	500,000
Emergency Water and Sewer Repairs	400,000
In-house Waterline Replacement	1,000,000
Sanitary Sewer Rehabilitation Program	2,000,000
Residential Street Reconstruction	10,600,000
Water Meter Replacement Program	125,000
Water Meter AMI Project	11,251,900
South Parkway Road	200,000
Skyline Drive	1,900,800
Wastewater Manhole Rehabilitation	100,000
Sanitation Ventilation	100,000
Innovative Way	870,000
Revenue Reserve	2,250,000
Cost of Issue	300,000
Total Water and Sewer Revenue Bond Sale	\$ 35,597,700

The Revenue Reserve Fund is a bond requirement used to set aside funds solely for the purpose of retiring final maturities of water and sewer bonds and paying principal and interest on any revenue bonds if and when the amounts in the Water and Sewer Bond Debt Service Fund are insufficient for such purposes. The amount to be accumulated in the reserve fund shall be equal to the average annual debt service requirements on all outstanding water and sewer revenue bonds. The proposed Water and Sewer bond sale contains \$2,250,000 in proceeds for this purpose.

2022 Drainage Utility District (DUD) Revenue Bond Sale

2022 Drainage Utility District (DUD) Revenue Bond Sale	
Project Description	Amount
Drainage Projects	3,700,000
DUD Reserve Fund	100,000
Cost of Issue	200,000
Total DUD Revenue Bond Sale	\$ 4,000,000

In fiscal year 2021-22, the City will issue DUD Revenue Bonds for drainage improvement for South Parkway Road, Lorraine Lane and Candise Court. The City has not issued DUD Revenue Bonds since 2019 and has been funding DUD projects with cash on a "pay-as-you-go" basis. Debt service for the 2022 DUD Revenues Bonds will be paid by the DUD Operating fund.

Impact of Capital Budget on Operating Budgets

The cost to finance large, nonrecurring capital projects or to acquire other capital equipment is not necessarily limited to annual principal and interest payments to pay off debt. Some capital projects require additional funds to operate or maintain them once they are acquired and may have an impact on yearly operating budgets. For example, a new traffic signal will require additional electricity, or a new building may require additional janitorial staffing and will increase routine maintenance and utility costs. Generally speaking, a capital project's impact to yearly operating budgets of \$10,000 or more is considered significant, whether the impact is limited to the current budget fiscal year or in subsequent fiscal years.

The following project is expected to have a significant impact on the fiscal year 2021-22 operating budget and future operating budgets:

Animal Shelter Expansion – The expansion of the Animal Shelter will have a significant impact on the Operating Budget. Besides the capital need to purchase vehicles, additional animal service officers, cleaning crew and other utility and supplies cost will be needed for the operation and management of the expanded facility. Therefore, the cost to general fund is expected to be approximately \$260,000 for fiscal year 2020-21 and then approximately \$450,000 on an annual basis once the expansion of facility is operational.

Fire Vehicle Blocker Safety Truck - While the vehicle blocker safety truck will be an asset for managing crash sites on freeways like IH-635, IH-30 and US-80 in Mesquite, it will have an impact on the Operating Budget. The addition of the truck requires three driver-engineers and a firefighter to operate the truck 24/7. These positions were added in July 2021, so the full impact of the additional positions will be experienced with the fiscal year 2021-22 budget. The estimated total impact to the General Fund for fiscal year 2021-22 is \$542,000 with a five percent increase each year.

Adopted Capital Budget
 Airport Projects
 Fiscal Year 2021-22

Project Name	Prior Year Expenditures	Revised 20-21 Funding	Adopted 21-22 Funding	Total Funding
Airport Maintenance & Capital Improvements	\$ 389,798	\$ 27,845	\$ 0	\$ 417,644
Airport Hangar Construction	0	1,800,000	0	1,800,000
Total Airport Projects	\$ 389,798	\$ 1,827,845	\$ 0	\$2,217,644

Airport Projects

1) Project: *Airport Maintenance & Capital Improvements*

Funding Sources: 4B Sales Tax Funds (2012 Appropriations) - \$50,000
4B Sales Tax Funds (2013 Appropriations) - \$99,354
4B Sales Tax Funds (2015 Appropriations) - \$18,290
4B Sales Tax Funds (2016 Appropriations) - \$50,000
4B Sales Tax Funds (2017 Appropriations) - \$50,000
4B Sales Tax Funds (2018 Appropriations) - \$50,000
4B Sales Tax Funds (2019 Appropriations) - \$50,000
4B Sales Tax Funds (2020 Appropriations) - \$50,000

Total Project Cost: \$417,644

Description:

Airport Maintenance fund set up through 4B funding in order to help with routine and non-routine airport projects. Funds have been spend on the upkeep of airport facilities and hangars, upkeep of airport land, upkeep of navigational aids (Instrument Landing System, Localizer, Non-Directional Beacon, Distance Measuring Equipment, Precision Approach Path Indicator, and the Automated Weather Observation System), and routine repair of concrete and asphalt surfaces.

2) Project: *Airport Hangar Construction*

Funding Source: 2021 Certificate of Obligation - \$1,800,000

Total Project Cost: \$1,800,000

Description:

The construction of a 15,000 square foot hangar located at the Mesquite Metro Airport. The hangar will be owned and operated by the City of Mesquite for the purposes of growing the Mesquite Metro Airport. Certificates of Obligation will be used to finance the construction of the hangar; however, debt service costs for the bond issues will be reimbursed by the Municipal Airport Operating Fund.

Adopted Capital Budget
 Drainage Utility District Projects
 Fiscal Year 2021-22

Project Name	Prior Year Expenditures	Revised 20-21 Funding	Adopted 21-22 Funding	Total Funding
FEMA LOMRs (Ongoing)	\$ 223,895	\$ 173,475	\$ 50,000	\$ 447,370
Thomasson Square Drainage Improvements	2,237,292	184,880	0	2,422,172
Town East Boulevard Drainage Improvements	3,088,105	1,425,675	0	4,513,780
South Mesquite Drainage Improvements	7,199,273	137,727	0	7,337,000
Park Drainage Improvements (Ongoing)	0	1,091,486	0	1,091,486
Palos Verde Erosion Control	1,456,046	38,749	0	1,494,795
Drainage Property Acquisitions	293,782	72,218	50,000	416,000
Scyene Road Drainage Improvements	1,121,718	0	0	1,121,718
Service Center Drainage Improvements	43,572	106,428	50,000	200,000
Annual Minor Drainage Improvements and Maintenance	28,611	142,589	0	171,200
City Lake Park Dam Drainage Improvements	0	580,000	0	580,000
South Mesquite Creek Slope	93,023	643,077	0	736,100
Lucas Bridge at South Mesquite	377,883	252,117	0	630,000
South Parkway Road and Drainage	0	500,000	3,500,000	4,000,000
FP Lucas Recon: Cartwright - McKenzie	0	71,070	0	71,070
Rorie Galloway Day Camp Dam & Lake	0	60,000	0	60,000
Edgemont Park Drainage	0	0	2,000,000	2,000,000
Residential Street Reconstruction (Lorraine/Candise Ct Drainage)	0	0	500,000	500,000
Total Drainage Utility District Projects	\$ 16,163,200	\$ 5,479,491	\$ 6,150,000	\$ 27,792,691

Drainage Utility District Projects

1) **Project:** *FEMA Letter of Map Revisions (LOMRs) (Ongoing)*

Funding Sources: *DUD Revenues (2008 Appropriations) - \$60,000*
DUD Revenues (2015 Appropriations) - \$60,000
DUD Revenues (2016 Appropriations) - \$77,370
DUD Revenues (2019 Appropriations) - \$50,000
DUD Revenues (2020 Appropriations) - \$100,000
DUD Revenues (2021 Appropriations) - \$50,000
DUD Revenues (2022 Appropriations) - \$50,000

Total Project Cost: *\$447,370*

Description:

Completing Letter of Map Revisions (LOMRs) for new bridges constructed by the Texas Department of Transportation (TXDOT). The LOMRs are needed to comply with FEMA regulations and to maintain current floodplain maps.

2) **Project:** *Thomasson Square Drainage Improvements*

Funding Sources: *DUD Revenues (2012 Appropriations) - \$101,342*
DUD Revenues (2014 Appropriations) - \$1,053,000
DUD Revenues (2017 Appropriations) - \$959,011
DUD Revenues (2018 Appropriations) - \$308,819

Total Project Cost: *\$2,422,172*

Description:

Drainage improvements related to the Gus Thomasson Sustainability project from Karla Drive to Moon Drive. The project includes a reconstructed four-lane divided road with two vehicle lanes in each direction with the addition of a bicycle path, a wider sidewalk and improvements to underground utilities. The City received a \$3 million Sustainable Development Grant through the North Central Texas Council of Governments to offset some of the project costs. This project is part of the City's revitalization initiative to restore the vitality of neighborhoods and its adjoining commercial corridor.

Drainage Utility District Projects

- 3) **Project:** *Town East Boulevard Drainage Improvements*
Funding Sources: *DUD Revenues (2015 Appropriations) - \$450,000*
DUD Revenues (2016 Appropriations) - \$700,000
DUD Revenues (2017 Appropriations) - \$927,000
DUD Revenues (2018 Appropriations) - \$1,071,013
DUD Revenues (2019 Appropriations) - \$365,767
2019 Drainage Utility District Revenue Bonds - \$1,000,000
Total Project Cost: *\$4,513,780*

Description:

Upgrade to the existing drainage system along Town East Boulevard in conjunction with the reconstruction of Town East, from U.S. 80 to Military Parkway. The project will include four lanes separated by a depressed bioswale median with concrete curb and gutter designed to handle a 100-year flood and divert storm water runoff underground and into the City's storm water system.

- 4) **Project:** *South Mesquite Creek Drainage Improvements*
Funding Sources: *DUD Revenues (2015 Appropriations) - \$537,000*
2019 Drainage Utility District Revenue Bonds - \$6,800,000
Total Project Cost: *\$7,337,000*

Description:

Concrete channel improvements along South Mesquite Creek, from North Mesquite Drive to Towne Centre Drive, to address erosion and help facilitate commercial development in the Town East Restaurant and Retail Area. Total project budget is estimated at \$7.4 million. The Towne Centre Tax Increment Reinvestment Zone (TIRZ) fund will pay the debt services costs of the \$6.8 million in DUD Revenue Bonds along with reimbursing the DUD Fund the \$537,000 that was appropriated in 2015.

- 5) **Project:** *Park Drainage Improvements (Ongoing)*
Funding Sources: *DUD Revenues (2021 Appropriations)*
Total Project Cost: *\$1,091,486*

Description:

Erosion control and drainage improvements at various parks within the City including Westover Greenbelt, McWhorter School Park, Dunford School Bridge, Palos Verde Park, Westlake Tennis Center and Camp Rorie Galloway.

Drainage Utility District Projects

- 6) **Project:** *Palos Verde Erosion Control*
Funding Sources: *DUD Revenues (2019 Appropriations) - \$1,028,930*
DUD Revenues (2020 Appropriations) - \$465,865
Total Project Cost: **\$1,494,795**
Description:
Replace the existing rusted corrugated metal overflow with a new concrete overflow structure and to modify the emergency spillway to accommodate the required 75% Probably Maximum Flood (PMF) flows by TCEQ. This project also includes, the extension of a large storm sewer pipe from the downstream face of the dam to Northwest Drive to eliminate the severe erosion occurring in the park near Northwest Drive, and the addition of a new 20-space parking lot downstream of the dam.
- 7) **Project:** *Drainage Property Acquisitions*
Funding Sources: *DUD Revenues (2018 Appropriations) - \$16,000*
2019 Drainage Utility District Revenue Bonds - \$200,000
DUD Revenues (2019 Appropriations) - \$100,000
DUD Revenues (2021 Appropriations) - \$50,000
DUD Revenues (2022 Appropriations) - \$50,000
Total Project Cost: **\$416,000**
Description:
This projects is to purchase properties for future drainage projects.
- 8) **Project:** *Scyene Road Drainage Improvements*
Funding Sources: *DUD Revenues (2018 Appropriations) - \$1,060,169*
DUD Revenues (2019 Appropriations) - \$61,549
Total Project Cost: **\$1,121,718**
Description:
This project is to develop the water main and drainage improvements along the reconstructed Scyene Road as part of an agreement with Ashley Furniture Industries, Inc., from Clay - Mathis Road to Lawson Road. The drainage improvements will be completed in two phases. Phase 1 includes Scyene Road and the associated drainage and water utility improvements from Clay Mathis to Airport Boulevard. Phase 2 includes the remainder of the road and the associated drainage and water utility improvements from Airport Boulevard and ending at the Lawson Road intersection.

Drainage Utility District Projects

- 9) **Project:** *Service Center Drainage Improvements*
Funding Sources: *DUD Revenues (2019 Appropriations) - \$50,000*
DUD Revenues (2020 Appropriations) - \$50,000
DUD Revenues (2021 Appropriations) - \$50,000
DUD Revenues (2022 Appropriations) - \$50,000
Total Project Cost: *\$200,000*
Description:
This is a multi-year funded project (\$50,000/ year) that will improve paving and drainage on the Equipment Service Center Property. It will provide impervious surfaces to store material and equipment on, which will reduce material contamination, reduce water runoff contamination, reduce contamination of the sub-grade due to direct infiltration, and provide much needed additional parking for employees and equipment.
- 10) **Project:** *Annual Minor Drainage Improvements and Maintenance*
Funding Sources: *DUD Revenues (2019 Appropriations) - \$100,000*
DUD Revenues (2020 Appropriations) - \$71,200
Total Project Cost: *\$171,200*
Description:
This project addresses drainage issues throughout the City. It is not intended to fund major projects, but instead make minor repairs to the existing system as well as make temporary emergency repairs until a permanent solution is executed.
- 11) **Project:** *City Lake Park Dam Drainage Improvements*
Funding Sources: *DUD Revenues (2020 Appropriations) - \$80,000*
DUD Revenues (2021 Appropriations) - \$500,000
Total Project Cost: *\$580,000*
Description:
Drainage improvements to the City lake dam and associated overflow systems to bring the dam into compliance with Texas Commission on Environmental Quality (TCEQ) regulations.
- 12) **Project:** *South Mesquite Creek Slope*
Funding Sources: *DUD Revenues (2020 Appropriations)*
Total Project Cost: *\$736,100*
Description:
South Mesquite Creek is a construction of approximately 270 linear feet of sheet piling, bank stabilization with boulders, slope stabilization, and erosion control for the gabions on the west bank of South Mesquite Creek just north of Pioneer Road.

Drainage Utility District Projects

- 13) **Project:** *Lucas Bridge at South Mesquite*
Funding Sources: *DUD Revenues (2020 Appropriations)*
Total Project Cost: *\$630,000*
Description:
Abandoned utilities along Lucas Blvd at South Mesquite Creek had resulted in significant erosion, had redirected the creek, and was undermining one of the bridge abutments. The project removed abandoned concrete culverts, abandoned sanitary sewer lines, dead trees, and damaged portions of the bridge abutment and restored the creek bank by reinforcing the creek bank near the side of the abutment with a wall of gabion baskets 250 feet long and between nine and twelve feet high. A new concrete flume and concrete apron was constructed to restore areas that were damaged and needed replacement. Imported fill was brought in to protect an active sewer line and the creek bed was restored to its natural paths.
- 14) **Project:** *South Parkway Road & Drainage*
Funding Sources: *DUD Revenues (2021 Appropriations) - \$500,000*
2022 Drainage Utility District Revenue Bonds - \$3,500,000
Total Project Cost: *\$4,000,000*
Description:
Reconstruct culvert on Sybil Drive over West Fork of South Mesquite Creek; Improve drainage in creek to reduce flooding of South Parkway Road and adjacent area.
- 15) **Project:** *FP Lucas Reconstruction: Cartwright - McKenzie*
Funding Sources: *DUD Revenues (2021 Appropriations)*
Total Project Cost: *\$71,070*
Description:
This project is for the reconstruction of F. P. Lucas from two-lane asphalt to four-lane divided concrete section including bridge at South Mesquite Creek. It includes, paving, water and sewer and drainage improvements. The drainage improvements include the reconstruction of the culvert from Cartwright to McKenzie. It is currently in the design phase.
- 16) **Project:** *Rorie Galloway Day Camp Dam & Lake*
Funding Sources: *DUD Revenues (2021 Appropriations)*
Total Project Cost: *\$60,000*
Description:
Evaluate, Design, and Construct Improvements to Rorie Galloway Day Camp Dam. It has been determined that improvements are necessary to improve the dam and the impounded lake.

Drainage Utility District Projects

- 17) Project:** *Edgemont Park Drainage*
Funding Source: *DUD Revenues (2022 Appropriations)*
Total Project Cost: **\$2,000,000**
Description:
Construction of drainage facilities for Edgemont Park subdivision. This subdivision was constructed in the 1950s with only surface runoff drainage facilities. This project will provide storm sewers to convey stormwater runoff to meet the current drainage criteria.
- 18) Project:** *Residential Street Reconstruction (Lorraine/Candise Court Drainage)*
Funding Sources: *DUD Revenues (2022 Appropriations) - \$300,000*
2022 Drainage Utility District Revenue Bonds - \$200,000
Total Project Cost: **\$500,000**
Description:
This project is directly related to the \$125 million Street Bond Election that was passed by voters on November 3, 2015. The bond proceeds will be used to repair and improve more than 100 miles of Grade 4 residential streets throughout the community. Drainage improvements will be completed in conjunction with the planned street rehabilitation.

Adopted Capital Budget
Municipal Projects
Fiscal Year 2021-22

Project Name	Prior Year Expenditures	Revised 20-21 Funding	Adopted 21-22 Funding	Total Funding
Compass Bus Service (Ongoing)	\$ 0	\$ 148,500	\$ 148,500	\$ 297,000
Phone System Upgrade	0	0	90,000	90,000
Equipment Services Overhead Crane Installation	54,358	11,000	0	65,358
Heritage Plaza Building Renovation	418,002	962,600	0	1,380,602
Fleet Management Software	158,984	16,016	0	175,000
Fire Station No. 4	6,554,266	675,734	0	7,230,000
IH-20 Corridor Development	47,360	52,640	0	100,000
Facility Assessment & Management Software	456	249,544	0	250,000
Developer Participation - Ashley Furniture	0	1,000,000	0	1,000,000
Animal Shelter Munters Unit Replacement	343,334	3,852	0	347,186
Mesquite Arts Center Carpet Replacement	39,459	13,541	0	53,000
SAN Data Storage	0	150,000	0	150,000
Mesquite Art Center Roof Repairs	0	7,000	0	7,000
License & Compliance Software	87,500	8,500	0	96,000
Economic Development Incentives	182,794	45,000	45,000	272,794
Furniture Replacements	67,336	82,664	50,000	200,000
Downtown Development Project	96,310	789,637	176,000	1,061,947
Building Modification and Improvements	0	539,000	300,000	839,000
Service Center Improvements	0	8,000	75,000	83,000
Historic Mesquite, Inc., and Health Division Storage Construction	0	125,000	0	125,000
Equipment Services Building Updates	0	20,000	0	20,000
Equipment Services Shop Ventilation System Upgrades	0	5,000	0	5,000
Third Chiller Installation at Police and City Hall/Court	0	300,000	0	300,000
Radio-Frequency Identification System Implementation	0	80,000	0	80,000
Emergency Shelter	0	10,000	0	10,000
EnerGov/City Sourced Software	0	24,000	0	24,000
Fire Station 5 Security Fencing	0	80,500	0	80,500
Demand Response Transportation	0	1,313,606	1,171,454	2,485,060
ExecuTime Advance Scheduling	0	66,238	0	66,238
Relocate Compost Facility Office	0	100,000	0	100,000
Historic Mesquite Handicap Ramp and Porch Repair	0	15,000	0	15,000
Concrete Repair at Municipal Center and Art Center	0	35,000	0	35,000
Install Oil Coolers on Chiller at Police Building	0	15,000	0	15,000
Accounting Camera Relocation	0	6,000	0	6,000
Municipal Center Restroom Remodel	0	46,000	0	46,000
Enhanced Police Recruitment Marketing	0	130,000	0	130,000
Animal Shelter Expansion	0	2,000,000	0	2,000,000
Berry Road Land Acquisition	0	170,000	0	170,000
Study Rooms at Main Library	0	0	95,000	95,000
Field Services Building Expansion	0	0	300,000	300,000
Fire Station No. 2	0	490,000	360,000	850,000
Convention Center Improvements	0	0	4,000,000	4,000,000
Total Municipal Projects	\$ 8,050,159	\$ 9,794,572	\$ 6,810,954	\$ 24,655,685

Municipal Projects

- 1) **Project:** *Compass Bus Service (Ongoing)*
Funding Source: 2021 CARES Transportation Grant - \$148,500
2022 CARES Transportation Grant - \$148,500
Total Project Cost: **\$297,000**
Description:
Initially, a demonstration project for DART light rail in Mesquite, this program is operated by STAR Transit and the City's costs are reimbursed 80 percent by federal grant funds through the North Central Texas Council of Governments, the local metropolitan planning organization. The park and ride bus service currently takes riders from Hanby Stadium near downtown Mesquite to DART's Lawnview rail station in East Dallas. Starting in 2020, the Compass Bus service is funded 100% by CARES Act grant funding for the next several years.
- 2) **Project:** *Phone System Upgrade*
Funding Source: 2022 Certificate of Obligation
Total Project Cost: **\$90,000**
Description:
The City's phone system software Avaya has to be upgraded every 5 years. This project is to upgrade the phone system software during fiscal year 2021-22.
- 3) **Project:** *Equipment Services Overhead Crane Installation*
Funding Source: 2016 Certificates of Obligation
Total Project Cost: **\$65,358**
Description:
This project is for the purchase and installation of an overhead crane in Equipment Services shop to perform heavy equipment maintenance and repairs.
- 4) **Project:** *Heritage Plaza Building Renovation*
Funding Source: 2016 Capital Projects Reserves - \$398,602
2021 Capital Projects Reserves - \$597,000
2021 Town East/Skyline TIRZ Fund - \$385,000
Total Project Cost: **\$1,380,602**
Description:
This project is to renovate the Heritage Plaza building in the Downtown area including property purchase and improvements. Downtown revitalization is an objective for City Council's goal to build a Vibrant Economy in the City of Mesquite.

Municipal Projects

- 5) **Project:** *Fleet Management Software*
Funding Source: *2017 Certificates of Obligation*
Total Project Cost: *\$175,000*
Description:
To purchase and implement a fleet management software to help facilitate the Equipment Services operation.
- 6) **Project:** *Fire Station No. 4*
Funding Source: *2017 Certificates of Obligation - \$500,000*
2018 Certificates of Obligation - \$3,625,000
2019 Certificate of Obligation - \$1,925,000
2020 Certificate of Obligation - \$1,180,000
Total Project Cost: *\$7,230,000*
Description:
This project is to acquire land, design and construct a new Fire Station No. 4 at 816 Rodeo Center Boulevard to replace a 4,500-square foot station that was completed in 1963 with a 13,989-square-foot station. Total projected cost is \$7.23 million. The station is currently operational.
- 7) **Project:** *IH-20 Corridor Development*
Funding Source: *2017 Capital Projects Reserves - \$50,000*
2018 Capital Projects Reserves - \$50,000
Total Project Cost: *\$100,000*
Description:
To create a unique identity for the IH-20 Corridor including Master Land Use and Design Plan based on modeling, feasibility, and market results.
- 8) **Project:** *Facility Assessment & Management Software*
Funding Source: *2018 Certificates of Obligation - \$100,000*
2019 Capital Project Reserve Fund - \$150,000
Total Project Cost: *\$250,000*
Description:
To purchase software that will identify and prioritize needs and evaluate costs for facilities improvements needed over a 20 year time horizon. It will provide accurate projections of replacement and extend the useful life of facilities and equipment, identify appropriate levels of funding to reduce deferred maintenance backlog, reduce the amount of emergency work, and report progress in deferred maintenance over time to decision makers.

Municipal Projects

- 9) **Project:** *Developer Participation - Ashley Furniture*
Funding Source: 2017 Capital Projects Reserves - \$600,000
2018 Capital Projects Reserves - \$200,000
2019 Capital Projects Reserves - \$200,000
Total Project Cost: **\$1,000,000**
Description:
Economic Development incentive for the Ashley Furniture manufacturing and distribution center built in the City of Mesquite.
- 10) **Project:** *Animal Shelter Munters Unit Replacement*
Funding Source: 2017 Certificates of Obligation - \$35,165
2018 Certificates of Obligation - \$312,021
Total Project Cost: **\$347,186**
Description:
Replace existing deficient dehumidification system with 2 separate systems designed to handle the humidity and heat load found in this geographical area.
- 11) **Project:** *Mesquite Arts Center Carpet Replacement*
Funding Source: 2018 Certificates of Obligation - \$45,000
2019 Certificate of Obligation - \$8,000
Total Project Cost: **\$53,000**
Description:
Replace existing carpet in front of the concert hall and install new carpet in the concert hall.
- 12) **Project:** *SAN Data Storage*
Funding Source: 2019 Certificates of Obligation
Total Project Cost: **\$150,000**
Description:
The SAN Data Storage is utilized by all city departments for the data storage of its enterprise applications. This purchase will extend the hardware and software warranty of this enterprise storage for an additional year of service for a total life of six years.
- 13) **Project:** *Mesquite Art Center Roof Repairs*
Funding Source: 2016 Certificates of Obligation
Total Project Cost: **\$7,000**
Description:
Repair the roof beneath walk pads; repair leaking ducts, flashings and penetration boots.

Municipal Projects

- 14) **Project:** *License & Compliance Software*
Funding Source: 2014 - Certificates of Obligation - \$15,000
2017 Certificates of Obligation - \$81,000
Total Project Cost: **\$96,000**
Description:
This project will replace a Health inspection system that was developed in-house over 15 years ago. The existing system no longer supports the State of Texas reporting requirements and needs to be replaced. The new software will be hosted in the Microsoft Azure cloud and will be actively developed by Hedgerow Software.
- 15) **Project:** *Economic Development Incentives*
Funding Source: 2020 Towne Centre TIRZ Fund - \$210,137
2021 Towne Centre TIRZ Fund - \$17,657
2022 Towne Centre TIRZ Fund - \$45,000
Total Project Cost: **\$272,794**
Description:
This project is for public-private partnerships that rehabilitate downtown buildings for adaptive reuse and beautification. The incentives are based on qualifying criteria and require financial participation by the applicant.
- 16) **Project:** *Furniture Replacements*
Funding Source: 2019 Capital Project Reserves Fund - \$50,000
2020 Capital Project Reserves Fund - \$50,000
2021 Capital Project Reserves Fund - \$50,000
2022 Capital Project Reserves Fund - \$50,000
Total Project Cost: **\$200,000**
Description:
This project is to fund furniture replacements throughout the City.
- 17) **Project:** *Downtown Development Project*
Funding Source: 2019 Towne Centre TIRZ Fund - \$497,935
2020 Towne Centre TIRZ Fund - \$384,127
2021 Towne Centre TIRZ Fund - \$3,885
2022 Towne Centre TIRZ Fund - \$176,000
Total Project Cost: **\$1,061,947**
Description:
This project is to fund the downtown area operations including maintenance and streetscapes.

Municipal Projects

- 18) **Project:** *Building Modification and Improvements*
Funding Source: 2020 Certificates of Obligation - \$310,000
2021 Certificates of Obligation - \$229,000
2022 Certificates of Obligation - \$300,000
Total Project Cost: **\$839,000**
Description:
This project is to fund various City's owned building modification and improvements project throughout the City.
- 19) **Project:** *Service Center Improvements*
Funding Source: 2020 Certificates of Obligation - \$8,000
2022 Certificates of Obligation - \$75,000
Total Project Cost: **\$83,000**
Description:
This project is for paving improvements at the Service Center.
- 20) **Project:** *Historical Mesquite Inc. and Health Division Storage Construction*
Funding Source: 2020 Certificates of Obligation
Total Project Cost: **\$125,000**
Description:
This project is to construct a metal building with 960 square feet of insulated, conditioned storage space to house Historical Mesquite Inc. artifacts. The structure will have 4 additional 10 ft. x 12 ft. non-conditioned storage spaces, as well as a 15 foot covered area across the front of the structure.
- 21) **Project:** *Equipment Services Building Updates*
Funding Source: 2020 Certificates of Obligation
Total Project Cost: **\$20,000**
Description:
This project is to make building improvements to the Equipment Services Building including fixed coolers, etc.
- 22) **Project:** *Equipment Services Shop Ventilation System Upgrades*
Funding Source: 2020 Certificates of Obligation
Total Project Cost: **\$5,000**
Description:
This project is to upgrade ventilation systems at the Equipment Services shop to help protect technicians' health and provide safe area while working on vehicles.

Municipal Projects

23) **Project:** *Third Chiller installation at Police and City Hall/Court*

Funding Source: *2020 Certificates of Obligation*

Total Project Cost: *\$300,000*

Description:

This project is to purchase and install the third Trane Chiller for the Police and City Hall/Court complex. The facility was built with the capacity to add a third chiller, but the third chiller was never installed. An engineering study by Halff Associates shows the facility is under the required cooling tonnage during the peak summer months.

24) **Project:** *Radio-Frequency Identification System Implementation*

Funding Source: *2020 Certificates of Obligation*

Total Project Cost: *\$80,000*

Description:

The Library Department plans to implement a radio-frequency identification (RFID) system in both libraries. RFID tags on library items would contain electronic information that allows for faster scanning to check items in and out, simplify the inventory process and act as a security device. The main components for implementation include RFID tags, tagging stations, various scanners, security gates, staff checkout stations, and self-checkout stations.

25) **Project:** *Emergency Shelter*

Funding Source: *2020 Capital Project Reserves Fund - \$10,000*

Total Project Cost: *\$10,000*

Description:

This project is for overnight warming shelter for emergency disasters.

26) **Project:** *EnerGov/City Sourced Software*

Funding Source: *2017 Certificates of Obligation - \$24,000*

Total Project Cost: *\$24,000*

Description:

Citysourced/Energov allows for the maintenance and operation of myMesquite which is a customer service-driven platform launched in January 2020 to improve the residents' interactions with the City. myMesquite enables citizens to easily submit requests and concerns through an app on their smart devices, including photos and GPS location, or through a link provided on the City website. Through real-time delivery and the automation of routing requests, myMesquite offers valuable benefits for both residents and the City, including improved communication and efficiencies in addressing concerns. The user-friendly platform also allows the City Manager's Office to analyze the data to discover trends, reallocate resources to more effectively address concerns and gain a better understanding of the City's performance.

Municipal Projects

- 27) **Project:** *Fire Station 5 Security Fencing*
Funding Source: 2016 Certificates of Obligation - \$30,500
2019 Certificates of Obligation - \$50,000
Total Project Cost: **\$80,500**
Description:
Fire Station No. 5 Security Fencing- This is part of a multi-phase project to enhance the physical security at our fire stations. We have installed a security fence at new Fire Station No. 4 when it was built. Fire Station No. 5 is next. Grant funding will be used for Fire Stations 1,3, &7.
- 28) **Project:** *Demand Response Transportation*
Funding Source: 2020 CARES Transportation Grant - \$195,638
2021 CARES Transportation Grant - \$1,117,968
2022 CARES Transportation Grant - \$1,171,454
Total Project Cost: **\$2,485,060**
Description:
This project is for the Demand Response Transportation program which includes both a traditional and expanded service. This project is funded at a 100% for the next several years through CARES Act grant funding.
- 29) **Project:** *ExecuTime Advance Scheduling*
Funding Source: 2014 Certificates of Obligation - \$11,238
2017 Certificates of Obligation - \$55,000
Total Project Cost: **\$66,238**
Description:
This project will integrate a Time Entry Scheduling software (ExecuTime Enterprises) module into the Tyler MUNIS integrated data management system. The software upgrade will lead to greater efficiencies in every department where payroll information is entered, reviewed and approved for processing.
- 30) **Project:** *Relocate Compost Facility Office*
Funding Source: 2021 Certificates of Obligation
Total Project Cost: **\$100,000**
Description:
This project is to purchase and install a new office/restroom trailer or container to create a new entrance off of Lawson Rd.
- 31) **Project:** *Historic Mesquite Handicap Ramp and Porch Repair*
Funding Source: 2021 Certificates of Obligation
Total Project Cost: **\$15,000**
Description:
This project is to repair all the rotted wood on the handicap ramp and porch at the Historic Mesquite Range House building located at 711 E Kearney in Mesquite.

Municipal Projects

- 32) **Project:** *Concrete Repair at Municipal Center and Art Center*
Funding Source: *2021 Certificates of Obligation*
Total Project Cost: *\$35,000*
Description:
This project is to remove damaged concrete and re-pour new concrete in the parking lots at the Mesquite Arts Center and the Municipal Center.
- 33) **Project:** *Install Oil Coolers on Chiller 1 at Police Building*
Funding Source: *2021 Certificates of Obligation*
Total Project Cost: *\$15,000*
Description:
This project is to add oil coolers to Chiller 1 to eliminate the constant high oil temperature alarms during the summer months at the Police Building located at 777 Galloway in Mesquite.
- 34) **Project:** *Accounting Camera Relocation*
Funding Source: *2021 Certificates of Obligation*
Total Project Cost: *\$6,000*
Description:
This project is to relocate cameras in City Hall to the designated areas where money is counted. This was a result of a process and location change for efficiencies and security purposes.
- 35) **Project:** *Municipal Center Restroom Remodel*
Funding Source: *2019 Certificates of Obligation - \$40,000*
2020 Certificates of Obligation - \$6,000
Total Project Cost: *\$46,000*
Description:
This project is to remodel restrooms at Municipal Center that includes removing all tile and installing new walls, floor covering, partitions, ceiling, lighting and fixtures.
- 36) **Project:** *Enhanced Police Recruitment Marketing*
Funding Source: *2021 Capital Project Reserves Fund*
Total Project Cost: *\$130,000*
Description:
This project is to fund an enhanced police recruitment marketing campaign that includes working with an outside vendor to develop a long-range plan, video, implementation of the plan with marketing ads.

Municipal Projects

37) **Project:** *Animal Shelter Expansion*

Funding Source: *2021 Certificates of Obligation*

Total Project Cost: *\$2,000,000*

Description:

Animal Shelter and Adoption Center located at 1650 Gross Road, Mesquite, Texas. Expansion of approximately 4,000 SF +/- and renovation/repurposing of existing space to expand housing for dogs and cats, outdoor place spaces, public transaction area, offices and support.

38) **Project:** *Berry Road Land Acquisition*

Funding Source: *2021 Capital Project Reserves Fund*

Total Project Cost: *\$170,000*

Description:

This project is to purchase a track of land containing approximately 3.45 acres located at 2100 Berry Drive, Mesquite, TX. This tract is adjacent to City of Mesquite property to the south and airport property to the north and has future value for economic development and possible airport expansion.

39) **Project:** *Study Rooms at Main Library*

Funding Source: *2022 Certificates of Obligation*

Total Project Cost: *\$95,000*

Description:

This project is to install three more study rooms at the Main Library.

40) **Project:** *Field Services Building Expansion*

Funding Source: *2022 Certificates of Obligation*

Total Project Cost: *\$300,000*

Description:

This project is to design and construct additional offices, restrooms, shower facilities and storage space at the field services building in order to accommodate growth and expansion of services to the community.

41) **Project:** *Fire Station No. 2*

Funding Source: *2021 Certificates of Obligation - \$490,000*

2022 Certificates of Obligation - \$360,000

Total Project Cost: *\$850,000*

Description:

This project is to acquire land, design and construct a new Fire Station No. 2. Station 2, located at 4609 Sarazen, opened in 1960 and was last renovated in 1995. It serves the northwestern part of Mesquite, from IH 635 to the Dallas city limits. Its district is diverse and includes two interstates, as well as large residential and commercial areas and it the City's busiest station. Total projected cost is \$7.635 million. This project is currently in the acquiring land and design phase.

Municipal Projects

42) **Project:** *Convention Center Improvements*

Funding Source: *2022 Certificates of Obligation*

Total Project Cost: *\$4,000,000*

Description:

This project is to make various capital improvements to the Conference Center and Exhibition Center located at 1750 Rodeo Drive, adjacent to the Hampton Inn and Suites. It include almost 60,000 square feet space that includes the banquet and exhibit hall, and the six break-out meeting rooms. Certificates of Obligation will be used to finance the improvements; however, debt service costs for the bond issues will be reimbursed by the Conference Center Capital Replacement Reserve Fund.

Adopted Capital Budget
Parks and Recreation Projects
Fiscal Year 2021-22

Project Name	Prior Year	Revised	Adopted	Total
	Expenditures	20-21 Funding	21-22 Funding	Funding
Eastfield Soccer Complex (Ongoing)	\$ 38,994	\$ 40,000	\$ 40,000	\$ 118,994
Parks and Recreation System Maintenance (Ongoing)	1,744,270	877,830	525,000	3,147,100
Highway Corridor Maintenance (Ongoing)	1,335,100	1,024,726	550,000	2,909,826
Park Operations (Ongoing)	0	5,457,000	5,485,950	10,942,950
High-Profile Median Maintenance (Ongoing)	10,407	34,593	15,000	60,000
Trail Construction and Maintenance (Ongoing)	805,229	1,021,908	170,000	1,997,137
Evans Recreation Center Roof Replacement	9,947	240,053	0	250,000
Downtown Heritage Square Improvements	0	100,000	0	100,000
Westlake Tennis Courts Renovation	569,943	8,550	0	578,493
Military Parkway Trail	2,203,542	1,145,078	0	3,348,620
City Lake Ball Field	44,684	590,316	0	635,000
Motley Park Playground	20,105	19,495	0	39,600
Playground Maintenance	12,056	51,989	30,000	94,045
Veterans Memorial	323,951	164,135	0	488,086
Florence Ranch House Fence Replacement	20,274	29,726	0	50,000
Park Master Plan	0	200,000	0	200,000
Copeland Property Development Phase I and II	0	2,255,000	0	2,255,000
City Lake Aquatic Center Slide Resurface and Rails	45,600	54,400	0	100,000
Golf Capital Improvements	49,015	50,985	50,000	150,000
Valley Creek Concession Building	6,699	1,301	0	8,000
Dunford Recreation Center - HVAC and Interior Update	0	650,000	0	650,000
Westlake Indoor Court Renovation	0	200,000	0	200,000
Vanston Pool Slide Resurface and Stair Paint	0	150,000	0	150,000
Westlake House Update	0	200,000	0	200,000
Anderson Park	0	320,000	0	320,000
Florence Ranch Restrooms and Pavilion	0	480,000	0	480,000
Shands Park Basketball Court	0	180,000	0	180,000
Motley Park Enhancements	0	55,000	0	55,000
Town East Park Enhancements	0	165,000	0	165,000
DeBusk Park Disc Golf Enhancements	0	27,000	0	27,000
Paschall Park Leash Free Zone	0	200,000	0	200,000
McWhorter Park Improvements	0	125,000	0	125,000
Evans Park Enhancements	0	125,000	60,000	185,000
Westlake Skate Plaza	0	315,000	0	315,000
Latimore Park	0	300,000	0	300,000
Valley Creek Park Leash Free Zone	0	200,000	0	200,000
Girls Softball Complex Batting Cages and Turf	0	150,000	275,000	425,000
Travis Williams Concession	0	0	110,000	110,000
Shannon Road Elementary Park	0	0	275,000	275,000
DeBusk Playground Surface Replacement	0	0	70,000	70,000
Total Parks and Recreation Projects	\$ 7,239,816	\$ 17,209,085	\$ 7,655,950	\$ 32,104,851

Park Projects

- 1) **Project:** *Eastfield Soccer Complex (ongoing)*
Funding Source: *4B Sales Tax Funds (2018-2022 Appropriations)*
Total Project Cost: *\$118,994*
Description:
This project provides funding for the annual lease payment with the Dallas County Community College District for the City's use of the District's 30-acre soccer field complex located at Eastfield College in north Mesquite, which includes onsite security, and various replacements of goals, lighting and renovations to the concession building.
- 2) **Project:** *Parks and Recreation System Maintenance (ongoing)*
Funding Source: *4B Sales Tax Funds (2017-2022 Appropriations)*
Total Project Cost: *\$3,147,100*
Description:
This project is the replacement of park site and swimming pool furnishings and appurtenances supportive of a larger facility not associated with any particular project or any particular park site that has been approved for improvements. Items would include small scale and relatively inexpensive improvements and/or replacements such as but not limited to: drinking fountains, BBQ grills, picnic tables, litter receptacles, re-dressing playground surfacing, fence gates, court re-striping, basketball goal/ backboards, irrigation systems, etc.
- 3) **Project:** *Highway Corridor Maintenance (ongoing)*
Funding Source: *4B Sales Tax Funds (2017-2022 Appropriations)*
Total Project Cost: *\$2,909,826*
Description:
This project provides funding to maintain the annual landscaping of highway corridors and gateway entrances to Mesquite.
- 4) **Project:** *Park Operations (ongoing)*
Funding Source: *4B Sales Tax Funds (2021-2022 Appropriations)*
Total Project Cost: *\$10,942,950*
Description:
This project will provide funding for the day-to-day repair, maintenance and operations cost of park property and improvements.
- 5) **Project:** *High Profile Median Maintenance (ongoing)*
Funding Source: *4B Sales Tax Funds (2019-2022 Appropriations)*
Total Project Cost: *\$60,000*
Description:
This project provides funding for the landscape construction enhancement and maintenance of highly visible intersections at major thoroughfares. This includes the planting of seasonal color beds for the summer season and again for the winter season.

Park Projects

- 6) **Project:** *Trail Construction and Maintenance (ongoing)*
Funding Source: *4B Sales Tax Funds (2018-2022 Appropriations) - \$695,350*
Towne Centre TIRZ - \$901,787
Texas Department of Transportation Grant - \$400,000
Total Project Cost: *\$1,997,137*
Description:
Design and construction of Heritage Trail, Phase I and II, as identified by the Trails Master Plan. This project will complete over eight miles of connected trails and hike and bike trails throughout Mesquite in addition to the Mesquite-Garland trail connector project. The proposed improvements for the trail connector project generally include construction of a 12' wide multi-use concrete trail from the Mesquite Heritage Trail to the southern extension of Garland's Duck Creek Trail pedestrian bridge at Duck Creek.
- 7) **Project:** *Evans Recreation Center Roof Replacement*
Funding Source: *4B Sales Tax Funds (2015 Appropriations)*
Total Project Cost: *\$250,000*
Description:
This project will fund the replacement of the aging roof system over the senior center portion of Evans Recreation Center.
- 8) **Project:** *Downtown Heritage Square Improvements*
Funding Source: *4B Sales Tax Funds (2016-2018 Appropriations)*
Total Project Cost: *\$100,000*
Description:
This project will fund the replacement of rotting wood and structures at the downtown gazebo, sidewalk replacements and parking lot overlay as a near term solution to improve the downtown area for businesses and special events.
- 9) **Project:** *Westlake Tennis Court Renovations*
Funding Source: *4B Sales Tax Funds (2015-2017 Appropriations)*
Total Project Cost: *\$578,493*
Description:
Development of two new tennis courts at the Westlake Tennis Center.

Park Projects

- 10) **Project:** *Military Parkway Trail*
Funding Source: *4B Sales Tax Funds (2016 - 2020 Appropriations) - \$3,326,100*
Capital Project Reserve Funds - \$22,520
Total Project Cost: *\$3,348,620*

Description:

This project includes two phases. The first phase is the construction of a twelve foot trail along Military Parkway from Sam Houston to Rodeo Center Boulevard with approximately 80% of the project reimbursed by the Texas Department of Transportation. The second phase will connect the Downtown area to the Mesquite Championship Rodeo. It includes a 10-foot to 12-foot wide community trail that will run along the south side of Military from Galloway to Rodeo Center where it will then turn north to connect to the existing sidewalk at Rodeo Drive. Phase two of the project is being led and partially funded by Dallas County.

- 11) **Project:** *City Lake Ball Field*
Funding Source: *4B Sales Tax Funds (2018 - 2021 Appropriations)*
Total Project Cost: *\$635,000*

Description:

Loncy Leak is the City's first Little League ball field and it needs to be renovated and enhanced with new player dug outs, high mast lighting, security gating, and outfield barrier.

- 12) **Project:** *Motley Park Playground*
Funding Source: *4B Sales Tax Funds (2018 Appropriations)*
Total Project Cost: *\$39,600*

Description:

The playground at Motley Park is shared with the Motley Elementary school. It is old and significant components were damaged by vandalism and had to be removed. This project funding combined with the insurance claim will restore and renew the playground.

- 13) **Project:** *Playground Maintenance*
Funding Source: *4B Sales Tax Funds (2020 - 2022 Appropriations)*
Total Project Cost: *\$94,045*

Description:

This project will be a multi-year, phased program to address the deteriorating playground surfacing at the City's public playgrounds. A condition assessment has been conducted and found that the poured-in-place surfacing is beyond its useful life and needs major repairs, patching, or complete replacement. This product has an anticipated useful life of approximately 10 years and in some cases the current installation is over 18 years old. A major maintenance plan has been identified to address this situation based on the condition.

Park Projects

- 14) **Project:** *Veterans Memorial*
Funding Source: *Citizens' Donations - \$368,086*
4B Sales Tax Funds (2018-2021 Appropriations) - \$120,000
Total Project Cost: *\$488,086*
Description:
The City is participating in a Citizens' fundraising effort to construct a memorial to honor our Veterans and those who serve in the military. A site at City Lake Park was identified for the project. This project is funded by private donations as well as City contributions.
- 15) **Project:** *Florence Ranch House Fence Replacement*
Funding Source: *4B Sales Tax Funds (2019 Appropriations)*
Total Project Cost: *\$50,000*
Description:
The existing fence around this historic house property is painted wood and was installed almost 28 years ago. It has deteriorated beyond the ability to make repairs and needs to be completely replaced. Approximately 200 feet of the perimeter will be replaced with a more durable and maintenance free steel fence. Another 200 feet surrounding the house must be replaced with a acceptable wood fence of historical character.
- 16) **Project:** *Park Master Plan*
Funding Source: *4B Sales Tax Funds (2020 Appropriations)*
Total Project Cost: *\$200,000*
Description: .
Professional services to prepare a Park System Master Plan document for Mesquite. Plan will consider current and future Parks and Recreation needs.
- 17) **Project:** *Copeland Property Development Phase I and II*
Funding Source: *4B Sales Tax Funds (2020-2021 Appropriations) - \$1,255,000*
Capital Project Reserve Funds (South Creek Subdivision Property Sale) - \$1,000,000
Total Project Cost: *\$2,255,000*
Description:
Plan, design, and construct the first phase of improvements for a new community park. This phase will consist of a Dog Park feature with associated parking lot.
- 18) **Project:** *City Lake Aquatic Center Slide Resurface and Rails*
Funding Source: *4B Sales Tax Funds (2020 Appropriations)*
Total Project Cost: *\$100,000*
Description:
Refurbish the fiberglass slide surface of the tall spiral slide and the small slide in the kiddie pool with special surfacing produce to restore proper slide surface.

Park Projects

19) **Project:** *Golf Capital Improvements*

Funding Source: *Golf Cash Projects Fund*

Total Project Cost: *\$150,000*

Description:

This project is an ongoing project to fund the equipment needs as well as any infrastructure repair or maintenance at the Golf Course. This project is funded by a transfer from 4B to Golf Cash Projects Fund each year.

20) **Project:** *Valley Creek Concession Building*

Funding Source: *Capital Project Reserve Funds*

Total Project Cost: *\$8,000*

Description:

The Concessions area at Valley Creek (Hubert Terry baseball Complex) needs to be updated. Work shall include: pressure washing, replacing the counters with stainless steel units, interior and exterior painting, fan replacement with a reimbursement from the Mesquite Baseball Association.

21) **Project:** *Dunford Recreation Center - HVAC and Interior Update*

Funding Source: *4B Sales Tax Funds (2021 Appropriations)*

Total Project Cost: *\$650,000*

Description:

The interior finishes in this recreation center is old and need to be updated. Work will include new flooring, restroom renovation, paint, and modification to the check-in counter to improve operations.

22) **Project:** *Westlake Indoor Court Renovation*

Funding Source: *4B Sales Tax Funds (2021 Appropriations)*

Total Project Cost: *\$200,000*

Description:

The covered courts at the Westlake Sports center were constructed on a unstable land fill and have significantly settled over the years. Lifting, leveling, and resurfacing the 3 courts will extend the useful life of this asset as a revenue source.

23) **Project:** *Vanston Pool Slide Resurface and Stair Paint*

Funding Source: *4B Sales Tax Funds (2021 Appropriations)*

Total Project Cost: *\$150,000*

Description:

The pool's two slides and stair structure need to be resurfaced and painted to extend the useful life and provide safe service.

Park Projects

- 24) **Project:** *Westlake House Update*
Funding Source: *4B Sales Tax Funds (2021 Appropriations)*
Total Project Cost: *\$200,000*
Description:
This project is to update the house that will address both interior and exterior needs of the aging facility.
- 25) **Project:** *Anderson Park*
Funding Source: *Capital Project Reserve Funds (South Creek Subdivision Property Sale)*
Total Project Cost: *\$320,000*
Description:
This project is master planned to contain parking lot, lighted multi-purpose sports field, lighted soccer field, and lighted sand volleyball. Initial construction anticipated to include parking and lighted multi-purpose sports field.
- 26) **Project:** *Florence Ranch Restrooms and Pavilion*
Funding Source: *Capital Project Reserve Funds (South Creek Subdivision Property Sale)*
Total Project Cost: *\$480,000*
Description:
The scope of this project anticipates an event pavilion for up to 100 guests and the associated restroom facilities with ADA access.
- 27) **Project:** *Shands Park Basketball Court*
Funding Source: *Capital Project Reserve Funds (South Creek Subdivision Property Sale)*
Total Project Cost: *\$180,000*
Description:
This project is to upgrade the existing facilities at the Shands Park, convert the existing tennis court into a full-size, lighted and fenced basketball court, create a junior basketball site, light the parking lot, and provide ADA access.
- 28) **Project:** *Motley Park Enhancements*
Funding Source: *Capital Project Reserve Funds (South Creek Subdivision Property Sale)*
Total Project Cost: *\$55,000*
Description:
This project is to upgrade the existing facilities at the Motley Park, convert the existing tennis court into a full-size, lighted and fenced futsal court, refurbish lighted basketball half courts, provide picnic tables, repair damaged concrete, light the parking lot, and provide ADA access.

Park Projects

- 29) **Project:** *Town East Park Enhancements*
Funding Source: *Capital Project Reserve Funds (South Creek Subdivision Property Sale)*
Total Project Cost: *\$165,000*
Description:
This project will make enhancements to the existing leash free zone facilities, including adding a shade and ADA access. In addition, the sand volleyball court will undergo an upgrade to the existing facilities. These changes will also include replacing the existing wood border with concrete curb, installing subsurface drainage, replacing the sand with quality specialty sand, and providing ADA access.
- 30) **Project:** *DeBusk Park Disc Golf Enhancements*
Funding Source: *Capital Project Reserve Funds (South Creek Subdivision Property Sale)*
Total Project Cost: *\$27,000*
Description:
This project will upgrade and improve the existing disc golf course facilities, add signage, and update course amenities.
- 31) **Project:** *Paschall Park Leash Free Zone*
Funding Source: *Capital Project Reserve Funds (South Creek Subdivision Property Sale)*
Total Project Cost: *\$200,000*
Description:
This project will construct a lighted dog park facility with fencing, shade, seating, agility features, and ADA access.
- 32) **Project:** *McWhorter Park Improvements*
Funding Source: *Capital Project Reserve Funds (South Creek Subdivision Property Sale)*
Total Project Cost: *\$125,000*
Description:
This project is to upgrade the existing facilities at the McWhorter Park, convert the existing tennis court into a full-size, lighted and fenced futsal court, refurbish lighted basketball court, repair damaged concrete, and convert the existing volleyball court into a skate pad.
- 33) **Project:** *Evans Park Enhancements*
Funding Source: *Capital Project Reserve Funds (South Creek Subdivision Property Sale) - \$125,000*
4B Sales Tax Funds (2022 Appropriations) - \$60,000
Total Project Cost: *\$185,000*
Description:
This project will change the existing sand volleyball court into a lighted basketball court with ADA access and replace the old playground safety surfacing at three of the four playground areas.

Park Projects

- 34) **Project:** *Westlake Skate Plaza*
Funding Source: *Capital Project Reserve Funds (South Creek Subdivision Property Sale)*
Total Project Cost: *\$315,000*
Description:
This project will construct a lighted skate plaza into the fenced area of the existing sports complex.
- 35) **Project:** *Latimore Park*
Funding Source: *Capital Project Reserve Funds (South Creek Subdivision Property Sale)*
Total Project Cost: *\$300,000*
Description:
Plans for this new park project contain lighted basketball court, playground, open field areas, and general park amenities.
- 36) **Project:** *Valley Creek Park Leash Free Zone*
Funding Source: *Capital Project Reserve Funds (South Creek Subdivision Property Sale)*
Total Project Cost: *\$200,000*
Description:
This project will Construct a lighted dog park facility with fencing, shade, seating, agility features, and ADA access.
- 37) **Project:** *Girls Softball Complex Batting Cages and Turf*
Funding Source: *4B Sales Tax Funds (2021-2022 Appropriations)*
Total Project Cost: *\$425,000*
Description:
This project will make enhancements to the softball complex, including constructing netted batting and pitching areas within the fenced area of the existing Softball Complex and converting grass fields to artificial turf. Furthermore, wind screens and concession start-up equipment will be added.
- 38) **Project:** *Travis Williams Concession*
Funding Source: *4B Sales Tax Funds (2022 Appropriations)*
Total Project Cost: *\$110,000*
Description:
This project will start the design phase needed to replace the existing concessions/restroom building.
- 39) **Project:** *Shannon Road Elementary Park*
Funding Source: *4B Sales Tax Funds (2022 Appropriations)*
Total Project Cost: *\$275,000*
Description:
MISD is constructing a new school and a new park will be constructed on an adjoining site. Improvements are planned to include a playground and a sports field.

Park Projects

40) Project: *DeBusk Playground Surface Replacement*

Funding Source: *4B Sales Tax Funds (2022 Appropriations)*

Total Project Cost: *\$70,000*

Description:

This project will replace the old playground safety surfacing.

Adopted Capital Budget
Public Safety Projects
Fiscal Year 2021-22

Project Name	Prior Year Expenditures	Revised 20-21 Funding	Adopted 21-22 Funding	Total Funding
Ambulance Remounts	\$ 48,200	\$ 1,126,014	\$ 444,000	\$ 1,618,214
Engine Replacement	1,873,592	858,408	787,000	3,519,000
Public Safety Radio System Upgrade	10,067,971	859,257	0	10,927,228
Mobile Data Computer Replacements	0	810,000	0	810,000
Thermal Imaging Cameras	19,659	29,507	32,000	81,166
Ambulance Replacement	24,816	626,284	0	651,100
Electronic Ticket Writer	0	95,000	0	95,000
Public Protection Classification Update	30,000	5,500	0	35,500
Body Cameras & In-Car Video	0	1,243,000	0	1,243,000
911 System & Equipment	0	675,000	0	675,000
Opticom Traffic Pre-Emp Software	0	24,000	0	24,000
Fire Vehicle Blocker Safety Truck	0	121,200	0	121,200
Advance Cardiac Life Support Upgrade	350,999	715,000	0	1,065,999
Body Cameras for Fire Investigators	5,000	0	8,000	13,000
Casa Radar Tower	0	172,557	0	172,557
Peachtree Area Security	0	0	50,000	50,000
Body Cameras for Neighborhood Services	0	0	43,220	43,220
Total Public Safety Projects	\$ 12,420,237	\$ 7,360,727	\$ 1,364,220	\$ 21,145,184

Public Safety Projects

- 1) **Project:** *Ambulance Remounts*
Funding Source: *General Fund - \$1,129,864*
2021 Certificates of Obligation - \$44,350
2022 Certificates of Obligation - \$444,000
Total Project Cost: *\$1,618,214*
Description:
Replacement of chassis for ambulances per the Fire Department's vehicle replacement schedule.
- 2) **Project:** *Engine Replacement*
Funding Source: *General Fund - \$1,990,000*
2021 Certificates of Obligation - \$742,000
2022 Certificates of Obligation - \$787,000
Total Project Cost: *\$3,519,000*
Description:
Scheduled replacement of engines per the Fire Department's vehicle replacement schedule.
- 3) **Project:** *Public Safety Radio System Upgrade*
Funding Source: *2008 Certificates of Obligation - \$102,228*
4B Sales Tax Funds (2014 Appropriations) - \$125,000
2015 Certificates of Obligation - \$5,350,000
2016 Certificates of Obligation - \$5,350,000
Total Project Cost: *\$10,927,228*
Description:
Phase I and II of the P25 Radio System Upgrade. The analog radio system became obsolete after 2017. The first phase involved hiring a consultant to help identify and document the City's current and future radio coverage requirements. The consultant evaluated how to best obtain the optimal public safety radio system coverage for the planned next generation P25 digital radio system and to develop proposed system budgetary costs and alternatives. Phase II funded the development of an RFP for two implementation phases in 2016 and 2017. Total cost of the project is estimated at \$11 million and will be funded with Certificates of Obligation; however, the debt service for these bonds will be reimbursed with sales tax dollars from the 4B Quality of Life Fund.

Public Safety Projects

- 4) **Project:** *Mobile Data Computer Replacements*
Funding Source: *2021 Certificates of Obligation*
Total Project Cost: **\$810,000**
Description:
Replacement of current police and fire mobile data computers and software nearing warranty expiration. Mobile Data Computers allow for more efficient deployment of personnel and provide first responders remote access to critical information in the field.
- 5) **Project:** *Thermal Imaging Cameras*
Funding Source: *4B Sales Tax Funds (2020 - 2022 Appropriations)*
Total Project Cost: **\$81,166**
Description:
Replacement of thermal imaging cameras. These cameras are placed in each truck and engine to aid firefighters' ability to see through smoke in a fire and/or at night and to facilitate the rescue of individuals.
- 6) **Project:** *Ambulance Replacement*
Funding Source: *General Fund - \$279,450*
2021 Certificates of Obligation - \$371,650
Total Project Cost: **\$651,100**
Description:
This is a scheduled replacement of the ambulances.
- 7) **Project:** *Electronic Ticket Writer*
Funding Source: *2017 Certificates of Obligation - \$45,000*
2021 Certificates of Obligation - \$50,000
Total Project Cost: **\$95,000**
Description:
Electronic ticket writers are issued to the officers who write the most citations to increase efficiency. These are handheld devices which scan an offender's driver's license and complete most of the citation automatically. A citation can be completed in less than half the time of a written citation and the offender can sign the citation digitally. A written record of the citation is printed for the offender and the citation data is later downloaded into the court database, reducing the need for input and reducing input errors in court.

Public Safety Projects

8) **Project:** *Public Protection Classification Update*

Funding Source: *Capital Project Reserve Funds*

Total Project Cost: *\$35,500*

Description:

The Insurance Service Office (ISO) is working with the Texas State Fire Marshal's Office to update Public Protection Classification (PPC) that are ten years and older.

9) **Project:** *Body Cameras & In-Car Video*

Funding Source: *2021 Certificates of Obligation*

Total Project Cost: *\$1,243,000*

Description:

Police Body Cameras are a critical piece of equipment to ensure police accountability and to assist with the prosecution of criminal activity. They also tend to modify the behavior of subjects that the police interact with. In our current configuration, body cameras interface with the in-car (squad car) camera, such that the body camera also functions as the microphone for the in-car camera. Police are expected to use their body camera on all enforcement activity and during contact with any suspects. These cameras must be dependable, but they must also go everywhere that police officers go, which is a harsh environment for camera equipment (involving heat, cold, water, mud, humidity, and impacts). Because of the critical nature of the body camera and the difficult environment that they operate in, police body cameras have a four year replacement cycle and they must be covered by an extended warranty.

10) **Project:** *911 System & Equipment*

Funding Source: *2021 Certificates of Obligation*

Total Project Cost: *\$675,000*

Description:

The current computer hardware supporting our emergency telecommunications system, purchased and installed more than five years ago, is outdated and nearing the end of its service life. The equipment is not eligible for software upgrades outside of the current system and is maintained by applying patches. In addition to hardware failures, the equipment is not able to keep pace with rapidly changing software and network technology. The proposed equipment upgrade includes a full hardware refresh, improved anti-virus and network security, and five-year monitoring and response. New functionality includes enhancements to wireless communication, improved location tracking information for callers, and sets up the platform for compatibility with NextGen 911. This equipment is on a five year replacement cycle.

Public Safety Projects

- 11) **Project:** *Opticom Traffic Pre-Emption Software*
Funding Source: *4B Sales Tax Funds (2021 Appropriations)*
Total Project Cost: *\$24,000*
Description:
This project is to purchase software to monitor the status of Opticom traffic preemption sensors installed at intersections throughout the City and automatically alert traffic personnel about sensors that need to be repaired.
- 12) **Project:** *Fire Vehicle Blocker Safety Truck*
Funding Source: *2018 Certificates of Obligation - \$82,000*
Grant Funds - \$39,200
Total Project Cost: *\$121,200*
Description:
This project is to purchase a fire vehicle blocker safety truck with attenuator. The vehicle blocker will be used at crash sites on freeways like IH-635, IH-30 and US-80 in Mesquite, Texas.
- 13) **Project:** *ACLS Monitor Replacement*
Funding Source: *General Fund - \$350,999*
2020 Certificates of Obligation - \$715,000
Total Project Cost: *\$1,065,999*
Description:
This project provides for regular replacement of the Department's Advanced Cardiac Life Support (ACLS) monitors, used by paramedics on all Mesquite ambulances, fire engines and fire trucks.
- 14) **Project:** *Body Cameras for Fire Investigators*
Funding Source: *General Fund - \$5,000*
2022 Certificates of Obligation - \$8,000
Total Project Cost: *\$13,000*
Description:
This project is to purchase body cameras for fire investigators.

Public Safety Projects

- 15) **Project:** *CASA Radar Tower*
Funding Source: *Capital Project Reserve Funds - \$62,557*
IH-20 Business Park TIRZ Funds (2021 Appropriations) - \$110,000
Total Project Cost: *\$172,557*

Description:
This project is to fund a Collaborative Adaptive Sensing of Atmosphere (CASA) radar host site at the Mesquite Municipal Airport. The data from the CASA radar system will provide detailed and enhanced weather warning products from the National Weather Service.

- 16) **Project:** *Peachtree Area Security*
Funding Source: *4B Sales Tax Funds (2022 Appropriations)*
Total Project Cost: *\$50,000*

Description:
This project is to fund cameras so the City can observe the area between AMC30 and Gross Rd on Peachtree at any time to monitor for large crowds that may need to be dispersed.

- 17) **Project:** *Body Cameras for Neighborhood Services*
Funding Source: *2022 Certificates of Obligation*
Total Project Cost: *\$43,220*

Description:
This project is to purchase body worn cameras and software for Environmental Code Officers and Animal Control Officers.

Adopted Capital Budget
Street Projects
Fiscal Year 2021-22

Project Name	Prior Year Expenditures	Revised 20-21 Funding	Adopted 21-22 Funding	Total Funding
Alley Reconstruction	\$ 0	\$ 3,416,325	\$ 1,250,000	\$ 4,666,325
Concrete Street Rehabilitation Program	420,696	1,200,504	2,679,955	4,301,155
Gus Thomasson Sustainability	9,314,885	467,570	0	9,782,455
Gus Thomasson Reconstruction	12,558,304	741,696	0	13,300,000
Town East Boulevard Reconstruction	9,056,440	10,443,260	0	19,499,700
50/50 Sidewalk Program	643,633	636,824	328,000	1,608,457
ADA Compliance and Orphan Sidewalk Program	125,950	149,050	50,000	325,000
Street Leveling Program	592,876	7,124	0	600,000
Residential Street Reconstruction	48,154,917	27,852,295	16,200,000	92,207,212
Major Thoroughfare Pavement Preservation	1,448,701	1,808,799	0	3,257,500
Scyene Road Reconstruction	7,974,696	0	0	7,974,696
Front Street Reconstruction	4,227,008	2,240,500	0	6,467,508
Towne Centre TIRZ Paving Maintenance	197,922	200,000	200,000	597,922
Skyline Drive (Town East Blvd to Peachtree Rd)	0	1,000,000	10,920,000	11,920,000
Lawson Highway Safety Improvements	30,000	170,000	0	200,000
ROW Participation on US80	0	651,000	0	651,000
Griffin Lane Overlay	0	366,291	0	366,291
Heritage Building Alley	11,060	36,940	0	48,000
Interstate 635 - Utility Relocation	21	52,979	0	53,000
Lawson Road Alignment Study	0	100,000	0	100,000
Faithon P. Lucas Reconstruction (Cartwright - McKenzie)	0	11,804	1,330,000	1,341,804
La Prada Reconstruction	0	0	1,000,000	1,000,000
Innovative Way	0	0	500,000	500,000
Executive Boulevard	0	0	750,000	750,000
Total Street Projects	\$ 94,757,107	\$ 51,552,962	\$ 35,207,955	\$ 181,518,023

Street Projects

- 1) **Project:** *Alley Reconstruction (ongoing)*
Funding Source: 2014 Certificates of Obligation - \$44,000
2018 Certificates of Obligation - \$1,000,000
2019 Certificates of Obligation - \$500,000
2020 Certificates of Obligation - \$872,325
2021 Certificates of Obligation - \$1,000,000
2022 Certificates of Obligation - \$1,250,000
Total Project Cost: \$4,666,325
Description:
This project includes funding for the reconstruction of deteriorated paved alleyways throughout the City.
- 2) **Project:** *Concrete Street Rehabilitation Program (ongoing)*
Funding Source: 2016 Certificates of Obligation - \$600,000
2019 Certificates of Obligation - \$600,000
2020 Certificates of Obligation - \$789,000
2021 Certificates of Obligation - \$232,200
2022 Certificates of Obligation - \$2,679,955
Total Project Cost: \$4,901,155
Description:
Annual maintenance program to reconstruct portions of concrete thoroughfares throughout the City to help prolong the service life of major arterial roadways.
- 3) **Project:** *Gus Thomasson Sustainability*
Funding Source: 4B Sales Tax Funds - (2012-2015 Appropriations) - \$6,000,000
2013 Certificates of Obligation - \$55,000
2014 Certificates of Obligation - \$44,000
2015 Certificates of Obligation - \$308,455
2016 Certificates of Obligation - \$175,000
2018 Certificates of Obligation - \$2,915,000
Total Project Cost: \$9,497,455
Description:
Total reconstruction of Gus Thomasson Road from Karla Drive to Moon Drive. The reconstructed road will be a four-lane divided with two vehicle lanes in each direction with addition of a bicycle path, a wider sidewalk and improvements to underground utilities. The City received a \$3 million Sustainable Development Grant through the North Central Texas Council of Governments to offset some of the project costs. This project is part of the City's revitalization initiative to restore the vitality of neighborhoods and its adjoining commercial corridor.

Street Projects

4) **Project:** *Gus Thomasson Reconstruction*

Funding Source: *Towne Centre TIRZ Funds*

Total Project Cost: *\$13,300,000*

Description:

Reconstruction of Gus Thomasson Road within existing right-of-way, from US Highway 80 to Town East Boulevard, reducing the number of lanes from six to four lanes for the majority of the project length and incorporating a hike and bike trail on the residential side of the road and a five-foot sidewalk on the east side. The engineering phase includes an analysis of the existing drainage, water and sanitary sewer systems within the right-of-way and any recommendations for upgrades if they are deteriorated or lacking in capacity.

5) **Project:** *Town East Boulevard Reconstruction*

Funding Source: *4B Sales Tax Funds - (2013 & 2016 Appropriations) - \$849,700*

2014 Certificates of Obligation - \$2,000,000

2015 Certificates of Obligation - \$2,650,000

2016 Certificates of Obligation - \$200,000

2017 Certificates of Obligation - \$2,300,000

2018 Certificates of Obligation - \$2,365,000

2019 Certificates of Obligation - \$3,000,000

2020 Certificates of Obligation - \$1,300,000

Dallas County - \$4,435,000

Texas Department of Transportation- \$400,000

Total Project Cost: *\$19,499,700*

Description:

Reconstruction of Town East Blvd., from Military Parkway to U.S. Highway 80, to include four lanes separated by a depressed/bioswale median with concrete curb and gutter. On the east side, a 12-inch wide concrete pedestrian trail will be constructed. Water and sanitary sewer within the right-of-way will also be replaced due to their age and condition. Drainage will be upgraded to meet current 100-year design criteria. Certificates of Obligation will be used to finance the construction of the roadway portion; however, debt service costs for the bond issues will be reimbursed by the 4B Quality of Life Corporation.

Street Projects

- 6) **Project:** *50/50 Sidewalk Program*
Funding Source: *Citizen Contributions - \$805,457*
2019 Certificates of Obligation - \$125,000
2020 Certificates of Obligation - \$150,000
2021 Certificates of Obligation - \$200,000
2022 Certificates of Obligation - \$328,000
Total Project Cost: *\$1,608,457*
Description:
Reconstruction of deteriorated sidewalks, curb and gutter, and driveway approaches on a first-come, first-serve basis and requires participating residents to reimburse the City for 50 percent of total costs.
- 7) **Project:** *ADA Compliance and Orphan Sidewalk Program (Ongoing)*
Funding Source: *2016 Certificates of Obligation - \$25,000*
2017 Certificates of Obligation - \$50,000
2018 Certificates of Obligation - \$50,000
2019 Certificates of Obligation - \$50,000
2020 Certificates of Obligation - \$50,000
2021 Certificates of Obligation - \$50,000
2022 Certificates of Obligation - \$50,000
Total Project Cost: *\$325,000*
Description:
Installation of sidewalk or ramps in isolated areas that currently meet Title II guidelines of the federal Americans with Disabilities Act.
- 8) **Project:** *Street Leveling Program*
Funding Source: *2016 Certificates of Obligation - \$400,000*
2019 Certificates of Obligation - \$200,000
Total Project Cost: *\$600,000*
Description:
This project will allow for the leveling of concrete streets by injection methods when the area of concrete is structurally sound and costly repairs are not yet required. Weather conditions cause sections of concrete streets to raise or become separated. This work is performed by contract crews who pump a slurry through small holes drilled in the concrete. The slurry material fills voids under the concrete panels and creates a permanent subgrade.

Street Projects

- 9) **Project:** *Residential Street Reconstruction*
Funding Source: 2016 General Obligation - \$25,216,146
2018 General Obligation - \$34,441,066
2020 General Obligation - \$16,350,000
2022 General Obligation - \$16,200,000

Total Project Cost: **\$92,207,212**

Description:

This project is directly related to the \$125 million Street Bond Election that was passed by voters on November 3, 2015. The bond proceeds will be used to repair and improve grade 4 residential streets throughout the community.

- 10) **Project:** *Major Thoroughfare Pavement Preservation*
Funding Source: 2016 Certificates of Obligation - \$1,670,000
2021 Certificates of Obligation - \$1,200,000
Dallas County - \$387,500

Total Project Cost: **\$3,257,500**

Description:

Pavement Preservation program using overlayment for the major thoroughfares in Mesquite in order extend the life of the major thoroughfares.

- 11) **Project:** *Scyene Road Reconstruction*
Funding Source: 4B Sales Tax Funds - (2018 Appropriations) - \$3,775,000
2012 Certificates of Obligation - \$2,500
2014 Certificates of Obligation - \$40,000
2015 Certificates of Obligation - \$129,000
2016 Certificates of Obligation - \$510,000
2018 Certificates of Obligation - \$3,518,196

Total Project Cost: **\$7,974,696**

Description:

To complete infrastructure improvements to support the development activities on Ashley Furniture's industrial site as agreed upon and approved by City Council's Resolution No. 08-2017. These improvements include reconstructing Scyene Road from Clay-Mathis Road to Lawson Road to support heavy truck traffic and associated water main and drainage improvements.

Street Projects

12) Project: Front Street Reconstruction

Funding Source: Towne Centre TIRZ Fund

Total Project Cost: \$6,467,508

Description:

This project is for the reconstruction of Front Street between Ebrite Street and Galloway Avenue. The existing two lane street is one of the oldest in Mesquite and is being upgraded to include storm water drainage, sidewalks with curb ramps, water, sanitary sewer, and grease traps. Lancaster and Broad Streets are being reconstructed between Front Street and Main Street and include the same elements. Amenities are being constructed with the Front Street project including parking lots, landscaping, and a venue stage with space for food trucks and other vendors. A pedestrian connection between Main Street and Front Street named McCollough Plaza will feature a trellis with lights and benches.

13) Project: Town Centre TIRZ Paving Maintenance

Funding Source: Towne Centre TIRZ Fund

Total Project Cost: \$597,922

Description:

Pavement rehabilitation within the Towne Centre Tax Increment Reinvestment Zone (TIRZ) limits.

14) Project: Skyline Drive Reconstruction (Town East Blvd to Peachtree Rd)

Funding Source: 2020 Certificates of Obligation - \$1,000,000

2022 Certificates of Obligation - \$10,920,000

Total Project Cost: \$11,920,000

Description:

This project is for the reconstruction of Skyline Drive from Town East Boulevard to Peachtree Road. The new roadway will remain a four-lane section and will be reconstructed within the existing ROW. In addition, a screening wall, pedestrian amenities, drainage, water and sanitary sewer improvements are planned for construction. Certificates of Obligation will be used to finance the construction of the roadway; however, debt service costs for the bond issues will be reimbursed by the Town East / Skyline TIRZ No. 9.

15) Project: Lawson Highway Safety Improvements

Funding Source: 2016 Certificates of Obligation - \$30,000

2017 Certificates of Obligation - \$30,000

2018 Certificates of Obligation - \$140,000

Total Project Cost: \$200,000

Description:

This project is to undertake a roadway safety study and improvements for a portion of Lawson Road to improve overall safety south of Cartwright Road to North Milam Road.

Street Projects

16) **Project:** *Right-Of-Ways (ROW) Participation on US80*

Funding Source: *2020 Certificates of Obligation - \$111,000*

2021 Certificates of Obligation - \$540,000

Total Project Cost: *\$651,000*

Description:

City is required to participate in ROW and Utility Relocation costs associated with the Texas Department of Transportation (TxDOT) reconstruction of US 80 in Mesquite. This participation is covered in an agreement with TxDOT.

17) **Project:** *Griffin Lane Overlay*

Funding Source: *2021 Certificates of Obligation*

Total Project Cost: *\$366,291*

Description:

This work includes approximately 200 feet of a two-inch asphalt overlay, from approximately 300 feet southwest of FM 2932 to approximately 500 feet southwest of FM 2932.

18) **Project:** *Heritage Building Alley*

Funding Source: *2012 Certificates of Obligation - \$40,000*

2014 Certificates of Obligation - \$8,000

Total Project Cost: *\$48,000*

Description:

This work includes the design of the removal of approximately 165 linear feet of asphalt alley between West Main Street and West Davis Street, just west of Heritage Square Plaza and replacement with 6 inches concrete surface. The work also includes the installation of an 8 inch water main and services to tenants of the Heritage Building, an 8 inch sanitary sewer and grease traps.

19) **Project:** *Interstate 635 - Utility Relocation*

Funding Source: *Texas Department of Transportation Grant*

Total Project Cost: *\$53,000*

Description:

This project is the relocation and inspection of City utilities on Interstate 635.

20) **Project:** *Lawson Road Alignment Study*

Funding Source: *2020 Certificates of Obligation*

Total Project Cost: *\$100,000*

Description:

This project is for the reconstruction of Lawson Road from Milam Road to US 80.

Street Projects

21) **Project:** *Faithon P. Lucas Reconstruction (Cartwright - McKenzie)*

Funding Source: 2018 Certificates of Obligation - \$11,804
2022 Certificates of Obligation - \$1,330,000

Total Project Cost: \$1,341,804

Description:

This project is for the reconstruction of F. P. Lucas from two-lane asphalt to four-lane divided concrete section including bridge at South Mesquite Creek. It includes, paving, water and sewer and drainage improvements. It is currently in the design phase.

22) **Project:** *La Prada Reconstruction*

Funding Source: 2022 Certificates of Obligation

Total Project Cost: \$1,000,000

Description:

The project is for the reconstruction of La Prada Drive from approximately Motley Drive to I-635 (LBJ). In addition to roadway reconstruction, both water and sewer utilities segments will be replaced. This project is currently in the conceptual design phase.

23) **Project:** *Innovative Way*

Funding Source: 2022 Certificates of Obligation

Total Project Cost: \$500,000

Description:

This project is to replace the roadway of Innovative Drive in its current location and at the same grade between Executive Boulevard and Town East Boulevard with some utilities impacted. This roadway is located in the Skyline Industrial Park area. Certificates of Obligation will be used to finance the construction of the roadway; however, debt service costs for the bond issues will be reimbursed by the Town East / Skyline TIRZ No. 9. This project is currently in the conceptual design phase.

24) **Project:** *Executive Boulevard*

Funding Source: 2022 Certificates of Obligation

Total Project Cost: \$750,000

Description:

Executive Boulevard will have the roadway replaced in its current location between Sam Houston Road and Town East Boulevard. No utilities will be impacted. This roadway is located in the Skyline Industrial Park area. Certificates of Obligation will be used to finance the construction of the roadway; however, debt service costs for the bond issues will be reimbursed by the 4B Quality of Life Corporation. This project is currently in the conceptual design phase.

Adopted Capital Budget
Traffic Projects
Fiscal Year 2021-22

Project Name	Prior Year Expenditures	Revised 20-21 Funding	Adopted 21-22 Funding	Total Funding
Screening Wall Replacements	\$ 180,998	\$ 819,002	\$ 250,000	\$ 1,250,000
Traffic Signal Upgrade	98,100	156,874	155,000	409,974
Traffic Control System and Devices Upgrades	114,816	145,184	130,000	390,000
New Traffic Signal Construction	211,744	219,157	135,000	565,901
New Traffic Signals Installation	133,998	366,002	250,000	750,000
Traffic Signal Optimization	0	432,000	0	432,000
Traffic Signal - Grant Funded	196,060	473,940	0	670,000
Total Traffic Projects	\$ 935,716	\$ 2,612,159	\$ 920,000	\$ 4,467,875

Traffic Projects

- 1) **Project:** *Screening Wall Replacements*
Funding Source: 2018 Certificates of Obligation - \$250,000
2019 Certificates of Obligation - \$250,000
2020 Certificates of Obligation - \$250,000
2021 Certificates of Obligation - \$250,000
2022 Certificates of Obligation - \$250,000
Total Project Cost: **\$1,250,000**
Description:
Replacement of fallen or deteriorated traffic screening walls at various locations throughout the City. This is an ongoing project.
- 2) **Project:** *Traffic Signal Upgrade (ongoing)*
Funding Source: 4B Sales Tax Funds (2020 Appropriation) - \$99,740
4B Sales Tax Funds (2021 Appropriation) - \$155,000
4B Sales Tax Funds (2022 Appropriation) - \$155,000
Total Project Cost: **\$409,974**
Description:
This project is an annual program to replace all of the 100+ traffic signal pavement detector loops with video detection cameras. This program will take over a decade to make the transition and older intersections will be addressed first.
- 3) **Project:** *Traffic Control System and Devices Upgrades*
Funding Source: 2020 Certificates of Obligation - \$130,000
2021 Certificates of Obligation - \$130,000
2022 Certificates of Obligation - \$130,000
Total Project Cost: **\$390,000**
Description:
Based on a federally mandated minimum standards of reflectivity, Traffic staff changed out all the regulatory, warning and ground mounted guide signs in the City, in several phases. North District of the City was changed out in 2014, the Central District in 2015, and the South District in 2017. Funding is being utilized every year to upgrade traffic control equipment such as Traffic controllers, cabinets, video detection upgrades, UPS Battery Backup units, Ethernet switch equipment, fiber optics, etc.

Traffic Projects

- 4) **Project:** *New Traffic Signal Construction*
Funding Source: 2016 Certificates of Obligation - \$160,901
4B Sales Tax Funds (2020 Appropriation) - \$135,000
4B Sales Tax Funds (2021 Appropriation) - \$135,000
4B Sales Tax Funds (2022 Appropriation) - \$135,000
Total Project Cost: **\$565,901**
Description:
This project is to fund the building of new traffic signals at various locations in the City as needed.
- 5) **Project:** *New Traffic Signals Installation*
Funding Source: 2020 Certificates of Obligation - \$250,000
2021 Certificates of Obligation - \$250,000
2022 Certificates of Obligation - \$250,000
Total Project Cost: **\$750,000**
Description:
There are several locations within the City Limits as well as in our extraterritorial jurisdiction that are expected to meet traffic signal justification warrants, and require installation.
- 6) **Project:** *Traffic Signal Optimization*
Funding Source: 2020 Certificates of Obligation - \$216,000
2021 Certificates of Obligation - \$216,000
Total Project Cost: **\$432,000**
Description:
Project is to hire a consulting engineer to update the City traffic signal timing plans to account for increased traffic volumes and changes in traffic patterns. This will reduce traffic congestion and air pollution in the City.
- 7) **Project:** *Traffic Signal - Grant Funded*
Funding Source: Texas Department of Transportation- \$670,000
Total Project Cost: **\$670,000**
Description:
This project is for signal equipment, signing and and timing work associated with the IH-635 work thru TXDOT. The cost include but are not limited to providing signs, cabinets, controllers, detection equipment and battery back up units. It also includes staff/consultant costs associated with emergency call outs and coordination/timing of signals as adapted to construction impacts.

Adopted Capital Budget
Water and Sewer System Projects
Fiscal Year 2021-22

Project Name	Prior Year Expenditures	Revised 20-21 Funding	Adopted 21-22 Funding	Total Funding
Sanitary Sewer Rehabilitation Program (Ongoing)	\$ 2,097,537	\$ 3,498,143	\$ 0	\$ 5,595,680
Water Main Replacement Program	2,827,149	1,560,988	1,000,000	5,388,137
Emergency Water and Sewer Repairs	529,178	1,134,983	400,000	2,064,161
Reinforced Concrete Pipe Sewer Trunk Main Rehabilitation	2,106,907	3,682,719	2,000,000	7,789,626
Water Meter Replacement Program	58,027	316,973	125,000	500,000
Thomasson Square Utility Replacements	652,990	25,010	0	678,000
Town East Water Main Replacement (Skyline to Military)	5,732,653	836,842	0	6,569,495
Barnes Bridge Transmission Mains	555,489	3,094,511	0	3,650,000
Public Works Asset Management Software	276,054	10,946	0	287,000
Kaufman County Water Infrastructure Improvements	1,134,788	26,124,712	3,500,000	30,759,500
N. Mesquite Creek Sanitary Sewer Trunk Main Rehabilitation (Town East Blvd to Tripp Rd)	1,271,324	1,836,118	0	3,107,442
Wastewater Master Plan Update	664,017	21,983	0	686,000
Water Master Plan	219,642	280,358	0	500,000
Front Street Reconstruction (Ebrite to Galloway)	19,754	580,246	0	600,000
Powell Road Reconstruction	0	2,039,000	0	2,039,000
Gus Thomasson Reconstruction (HW80 to Town East)	1,905,294	94,706	0	2,000,000
Oriole, Ervin, Valley View Heights	783,476	19,754	0	803,230
South Parkway	60,366	153,134	200,000	413,500
I-20 Industrial Park Project	188,674	311,326	0	500,000
State Highway 352 Utility Relocation Design	241,619	622	0	242,241
Utility Assessments	404,792	69,623	0	474,415
Sanitary Ventilation	107,550	142,450	100,000	350,000
Residential Streets Reconstruction Sanitary Sewer	0	4,434,500	10,600,000	15,034,500
IH20 Business Park	0	500,000	0	500,000
Barnes Bridge Ground Storage Tanks	0	200,000	0	200,000
South East Ground Storage Tanks	0	75,000	0	75,000
TxDOT Reconstruction of US80	0	60,000	500,000	560,000
Large Diameter SewerMain Rehab 2021	0	196,210	0	196,210
Markout Water Acquisition	0	100,000	0	100,000
AMI Project	0	11,251,900	11,251,900	22,503,800
I-30 Easement Survey	0	5,000	0	5,000
FP Lucas Recon: Cartwright - McKenzie	0	31,080	0	31,080
Lucas Bridge at South Mesquite Creek	0	350,000	0	350,000
Skyline Drive-TE Blvd to Peachtree	0	0	1,900,800	1,900,800
Innovative Way	0	0	870,000	870,000
I-20 Business Park	0	0	500,000	500,000
Wastewater Manhole Rehabilitation	0	0	100,000	100,000
US80 & Galloway Interchange	296,877	451,823	0	748,700
Total Water and Sewer Projects	\$ 22,134,157	\$ 63,490,660	\$ 33,047,700	\$ 118,672,517

Water and Sewer Projects

1) **Project:** *Sanitary Sewer Rehabilitation Program (Ongoing)*

Funding Source: 2016 Water and Sewer Revenue Bonds - \$1,652,106
2017 Water and Sewer Revenue Bonds - \$3,518,094
2019 Water and Sewer Revenue Bonds - \$425,480

Total Project Cost: **\$5,595,680**

Description:

This project is the ongoing replacement of older, deteriorated sanitary sewer lines to prevent ground water infiltration and inflow into the system.

2) **Project:** *Water Main Replacement Program*

Funding Source: 2017 Water and Sewer Revenue Bonds - \$1,077,211
2018 Water and Sewer Revenue Bonds - \$879,000
2019 Water and Sewer Revenue Bonds - \$1,481,926
2021 Water and Sewer Revenue Bonds - \$950,000
2022 Water and Sewer Revenue Bonds - \$1,000,000

Total Project Cost: **\$5,388,137**

Description:

Replacement of deteriorated water mains by City crews and any related concrete repair of streets that required excavation during the course of water and sewer line replacements projects throughout the City.

3) **Project:** *Emergency Water and Sewer Repairs*

Funding Source: 2015 Water and Sewer Revenue Bonds - \$234,061
2016 Water and Sewer Revenue Bonds - \$247,000
2017 Water and Sewer Revenue Bonds - \$7,100
2019 Water and Sewer Revenue Bonds - \$300,000
2020 Water and Sewer Revenue Bonds - \$476,000
2021 Water and Sewer Revenue Bonds - \$400,000
2022 Water and Sewer Revenue Bonds - \$400,000

Total Project Cost: **\$2,064,161**

Description:

Project will fund unexpected or unfunded water and/or sanitary sewer repairs that may occur within the fiscal year.

Water and Sewer Projects

4) ***Project:*** ***Reinforced Concrete Pipe Sewer Trunk Main Rehabilitation***

Funding Source: 2015 Water and Sewer Revenue Bonds - \$140,000
2016 Water and Sewer Revenue Bonds - \$1,196,370
2017 Water and Sewer Revenue Bonds - \$988,451
2018 Water and Sewer Revenue Bonds - \$1,000,000
2019 Water and Sewer Revenue Bonds - \$473,600
2020 Water and Sewer Revenue Bonds - \$1,991,205
2022 Water and Sewer Revenue Bonds - \$2,000,000

Total Project Cost: ***\$7,789,626***

Description:

Rehabilitation of large diameter Reinforced Concrete Pipe (RCP) sanitary sewer trunk main up to 48-inches in diameter that have eroded over time from sewer gas. The CIPP method involves lining the interior of the existing mains in place. The first phase of this project is the North Trunk Main along Belt Line Road, from Tripp Road to north of Bluffview Drive (approximately 8,150 feet) and the following phase will be the South Trunk Main, from the South Mesquite Creek Wastewater Treatment Plant to Pioneer Road (approximately 18,800 feet).

5) ***Project:*** ***Water Meter Replacement Program***

Funding Source: 2019 Water and Sewer Revenue Bonds - \$125,000
2020 Water and Sewer Revenue Bonds - \$125,000
2021 Water and Sewer Revenue Bonds - \$125,000
2022 Water and Sewer Revenue Bonds - \$125,000

Total Project Cost: ***\$500,000***

Description:

Improve infrastructure by implementing a systemic water meter replacement program. Approximately 1,300 water meters are planned for replacement in each fiscal year.

6) ***Project:*** ***Thomasson Square Utility Replacements***

Funding Source: 2017 Water and Sewer Revenue Bonds - \$678,000

Total Project Cost: ***\$678,000***

Description:

Water and sewer relocations and improvements related to the Gus Thomasson Sustainability project from Karla Drive to Moon Drive. The project includes a reconstructed four-lane divided road with two vehicle lanes in each direction with the addition of a bicycle path, a wider sidewalk and improvements to underground utilities. Existing water and sewer lines within the existing right-of-way will be relocated to allow for street widening and on-street parallel parking. The City received a \$3 million Sustainable Development Grant through the North Central Texas Council of Governments to offset some of the project costs. This project is part of the City's revitalization initiative to restore the vitality of neighborhoods and its adjoining commercial corridor.

Water and Sewer Projects

7) **Project:** *Town East Water Main Replacement (Skyline to Military)*

Funding Source: 2009 Water and Sewer Revenue Bonds - \$327,999
2010 Water and Sewer Revenue Bonds - \$285,000
2011 Water and Sewer Revenue Bonds - \$407,000
2013 Water and Sewer Revenue Bonds - \$70,333
2014 Water and Sewer Revenue Bonds - \$330,000
2017 Water and Sewer Revenue Bonds - \$2,549,163
2018 Water and Sewer Revenue Bonds - \$600,000
2019 Water and Sewer Revenue Bonds - \$350,000
2020 Water and Sewer Revenue Bonds - \$1,550,000
2021 Water and Sewer Revenue Bonds - \$100,000

Total Project Cost: **\$6,569,495**

Description:

The replacement of a 24-inch diameter water main from Military Parkway to Skyline Drive. This project will be constructed along with the Town East Boulevard roadway reconstruction project.

8) **Project:** *Barnes Bridge Transmission Mains*

Funding Source: 2014 Water and Sewer Revenue Bonds - \$300,000
2015 Water and Sewer Revenue Bonds - \$1,550,000
2016 Water and Sewer Revenue Bonds - \$1,800,000

Total Project Cost: **\$3,650,000**

Description:

The Barnes Bridge Pump Station pumps approximately 70 percent of the City's water consumption; however, the pump station is served by only a single 30-inch diameter water main that was constructed in 1959, and in order to improve system reliability, several additional water mains are needed. The first phase will be the transmission main from the pump station to La Prada Drive. The second transmission main will run along La Prada, from Barnes Bridge Road to Gus Thomasson Road, and the third transmission main will run along La Prada, from Barnes Bridge Road to Pinehurst Lane. Total cost of the project is estimated at \$7 million.

9) **Project:** *Public Works Asset Management Software*

Funding Source: 2014 Water and Sewer Revenue Bonds - \$30,000
2018 Water and Sewer Revenue Bonds - \$250,000
2019 Water and Sewer Revenue Bonds - \$7,000

Total Project Cost: **\$287,000**

Description:

This software will enable the Public Works Department collect the data needed to make data-driven decisions. The outcome will be a software system that reduces time required for current data entry and reporting workflows, and provides the ability to track activity and money spent on individual assets necessary for future projections and decision-making.

Water and Sewer Projects

10) **Project:** *Kaufman County Water Infrastructure Improvements*

Funding Source: 2017 Water and Sewer Revenue Bonds - \$100,000
2019 Water and Sewer Revenue Bonds - \$6,375,000
2020 Water and Sewer Revenue Bonds - \$12,949,000
2021 Water and Sewer Revenue Bonds - \$7,835,500
2022 Water and Sewer Revenue Bonds - \$3,500,000

Total Project Cost: **\$30,759,500**

Description:

This project is to design, obtain easements and construct a 24-inch water transmission main across the East Fork of the Trinity River from Lawson Road to proposed Kaufman County pump station site and to design and build a potable water pump station and associated ground storage tanks in Kaufman County to supply land within the City of Mesquite and selected extraterritorial jurisdiction (ETJ) with potable water from the City System.

11) **Project:** *North Mesquite Creek Sanitary Sewer Trunk Main Rehabilitation
(Town East Blvd to Tripp Rd)*

Funding Source: 2017 Water and Sewer Revenue Bonds - \$200,000
2018 Water and Sewer Revenue Bonds - \$200,000
2019 Water and Sewer Revenue Bonds - \$2,070,000
2020 Water and Sewer Revenue Bonds - \$637,442

Total Project Cost: **\$3,107,442**

Description:

Replace approximately 6,700 ft of sanitary sewer along North Mesquite Creek from Town East Boulevard to Tripp Road.

12) **Project:** *Wastewater Master Plan Update*

Funding Source: 2014 Water and Sewer Revenue Bonds - \$140,000
2019 Water and Sewer Revenue Bonds - \$546,000

Total Project Cost: **\$686,000**

Description:

Update Wastewater Master Plan to reflect sanitary sewer system improvements constructed, asset management plan and an update to City's Capacity Management, Operations and Maintenance (CMOM). The updated plan will guide capital improvement planning and private development planning.

Water and Sewer Projects

- 13) **Project:** *Water Master Plan*
Funding Source: *2020 Water and Sewer Revenue Bonds*
Total Project Cost: *\$500,000*
Description:
Update of the 2011 Water Master Plan to account for development, annexations and changes in the North Texas Municipal Water District (NTMWD) system and CIP plan. The updated Water Master Plan will reflect system improvements constructed since previous update, the City's recent asset management plan and the projected future development. The updated Water Master Plan will guide capital improvement planning and private development planning.
- 14) **Project:** *Front Street Reconstruction (Ebrite to Galloway)*
Funding Source: *2020 Water and Sewer Revenue Bonds*
Total Project Cost: *\$600,000*
Description:
This project is for the reconstruction of Front Street between Ebrite Street and Galloway Avenue. The existing two lane street is one of the oldest in Mesquite and is being upgraded to include storm water drainage, sidewalks with curb ramps, water, sanitary sewer, and grease traps. Lancaster and Broad Streets are being reconstructed between Front Street and Main Street and include the same elements.
- 15) **Project:** *Powell Road Reconstruction*
Funding Source: *2020 Water and Sewer Revenue Bonds - \$1,289,000*
2021 Water and Sewer Revenue Bonds - \$750,000
Total Project Cost: *\$2,039,000*
Description:
This project is to improve the water and sanitary sewer along side the reconstruction of the road project.
- 16) **Project:** *Gus Thomasson Reconstruction (Highway 80 to Town East)*
Funding Source: *2019 Water and Sewer Revenue Bonds*
Total Project Cost: *\$2,000,000*
Description:
The funds are for the engineering and construction phase for drainage, water and sanitary sewer systems within the right-of-way. This is part of the reconstruction of Gus Thomasson Road from US Highway 80 to Town East Boulevard, reducing the number of lanes from six to four lanes for the majority of the project length and incorporating a hike and bike trail on the residential side of the road and a five-foot sidewalk on the east side.

Water and Sewer Projects

- 17) **Project:** *Oriole, Ervin, Valley View Heights*
Funding Source: 2014 Water and Sewer Revenue Bonds - \$82,000
2016 Water and Sewer Revenue Bonds - \$133,000
2017 Water and Sewer Revenue Bonds - \$588,229
Total Project Cost: **\$803,229**
Description:
This is the water and sewer portion of roads improvements along Oriole, Ervin, Cascade, Hoops, Haddock, and streets in Valley View Heights area.
- 18) **Project:** *South Parkway*
Funding Source: 2019 Water and Sewer Revenue Bonds - \$213,500
2022 Water and Sewer Revenue Bonds - \$200,000
Total Project Cost: **\$413,500**
Description:
A portion of this project is funded for conceptual reconstruction of South Parkway utilities, including hydraulic study of West Fork of the South Mesquite Creek.
- 19) **Project:** *I-20 Industrial Park Project*
Funding Source: 2019 Water and Sewer Revenue Bonds
Total Project Cost: **\$500,000**
Description:
This project is for the water and sewer infrastructure of the I-20 Industrial Park.
- 20) **Project:** *State Highway 352 Utility Relocation Design*
Funding Source: 2009 Water and Sewer Revenue Bonds - \$8,475
2017 Water and Sewer Revenue Bonds - \$158,766
2019 Water and Sewer Revenue Bonds - \$75,000
Total Project Cost: **\$242,241**
Description:
TxDOT is widening SH 352 and this project is to design related water and sanitary sewer relocations.
- 21) **Project:** *Utility Assessments*
Funding Source: 2019 Water and Sewer Revenue Bonds - \$250,000
2020 Water and Sewer Revenue Bonds - 224,415
Total Project Cost: **\$474,415**
Description:
This project is for the assessment of water and sewer assets within the City of Mesquite to determine remaining life expectancy and condition.

Water and Sewer Projects

- 22) **Project:** *Sanitary Ventilation*
Funding Source: 2019 Water and Sewer Revenue Bonds - \$250,000
2022 Water and Sewer Revenue Bonds - \$100,000
Total Project Cost: *\$350,000*
Description:
This project is to construct ventilation to sanitary sewer system near Paschall Park to reduce odor issues in the area.
- 23) **Project:** *Residential Streets Reconstruction Sanitary Sewer*
Funding Source: 2021 Water and Sewer Revenue Bonds - \$4,434,500
2022 Water and Sewer Revenue Bonds - \$10,600,000
Total Project Cost: *\$15,034,500*
Description:
This project is directly related to the \$125 million Street Bond Election that was passed by voters on November 3, 2015. The bond proceeds will be used to repair and improve more than 100 miles of Grade 4 residential streets throughout the community. This project includes replacing aging and high-risk water and sewer lines on residential streets that have planned road rehabilitation scheduled. Utility replacement will be completed prior to or in conjunction with the planned street rehabilitation in an effort to avoid newly rehabilitated streets from being damaged due to utility main breaks.
- 24) **Project:** *IH20 Business Park*
Funding Source: 2021 Water and Sewer Revenue Bonds
Total Project Cost: *\$500,000*
Description:
This project includes a study to analyze the master plan sanitary sewer improvements, along with the master plan drainage improvements necessary to sustain a Business Park that would be situated between Faithon P. Lucas Sr. Boulevard, Lawson Road, McKenzie Road, and the Lawson Tributary of South Mesquite Creek.
- 25) **Project:** *Barnes Bridge Ground Storage Tanks*
Funding Source: 2021 Water and Sewer Revenue Bonds
Total Project Cost: *\$200,000*
Description:
The work scope will be cleaning both ground storage tanks, the 2,000,000 gallons, and the 5,000,000 gallons, to remove sediment that accumulates on the tank's bottom. Also includes hiring an engineering company to study the best solution to fix the ground storage tanks' flat tops to shed water. The repairs are a requirement by Texas Commission on Environmental Quality to abate the rainwater from setting on top of the tanks.

Water and Sewer Projects

- 26) **Project:** *South East Ground Storage Tanks*
Funding Source: *2021 Water and Sewer Revenue Bonds*
Total Project Cost: *\$75,000*
Description:
The scope will be to repaint the exterior roof and sidewalls of both the 7,500,000 gallons and the 5,000,000 gallons concrete tanks by steam-cleaning, then applying a special coating of the Tnemec paint system.
- 27) **Project:** *TxDOT Reconstruction of US80*
Funding Source: *2021 Water and Sewer Revenue Bonds - \$60,000*
2022 Water and Sewer Revenue Bonds - \$500,000
Total Project Cost: *\$560,000*
Description:
TxDOT reconstruction of US 80 from IH 30 in Dallas County to FM 460 to Kaufman County includes the interchange of IH 635. The proposed US 80 Project consists of reconstruction and widening of the US 80 facility main lanes to three to four in each direction and reconstruction of the frontage roads, ramps and bridge structures within the project limits. The proposed project would generally follow the existing alignment; however, portions of US 80 would be shifted north and/or south to avoid and minimize environmental impacts.
- 28) **Project:** *Large Diameter SewerMain Rehab 2021*
Funding Source: *2019 Water and Sewer Revenue Bonds*
Total Project Cost: *\$196,210*
Description:
This contract will consist of the design and preparation of construction documents to rehabilitate the identified sanitary sewer mains through cured-in-place-pipe (CIPP) liner, point repair and/or piping.
- 29) **Project:** *Markout Water Acquisition*
Funding Source: *2015 Water and Sewer Revenue Bonds - \$50,000*
2017 Water and Sewer Revenue Bonds - \$50,000
Total Project Cost: *\$100,000*
Description:
This project is to track the expenses related to the market water acquisition. This includes SCADA system upgrade, rate studies, acquisition and infrastructure costs.
- 30) **Project:** *AMI Project*
Funding Source: *2021 Water and Sewer Revenue Bonds - \$11,251,900*
2022 Water and Sewer Revenue Bonds - \$11,251,900
Total Project Cost: *\$22,503,800*
Description:
This project is to implement an Advanced Meter Infrastructure (AMI) system for water customers which includes replacing all City of Mesquite water meters with a new radio read water meter.

Water and Sewer Projects

- 31) **Project:** *IH-30 Easement Survey*
Funding Source: *2017 Water and Sewer Revenue Bonds*
Total Project Cost: *\$5,000*
Description:
This project is for the easement of IH-30 survey for water and sewer.
- 32) **Project:** *PF Lucas Reconstruction (Cartwright to McKenzie)*
Funding Source: *2018 Water and Sewer Revenue Bonds*
Total Project Cost: *\$31,080*
Description:
This project is for the reconstruction of F. P. Lucas from two-lane asphalt to four-lane divided concrete section including bridge at South Mesquite Creek. It includes, paving, water and sewer and drainage improvements. It is currently in the design phase.
- 33) **Project:** *Lucas Bridge at South Mesquite Creek*
Funding Source: *2016 Water and Sewer Revenue Bonds - \$50,000*
2017 Water and Sewer Revenue Bonds - \$300,000
Total Project Cost: *\$350,000*
Description:
This project is to mitigate damage caused by erosion under the F.P. Lucas bridge at South Mesquite Creek. Work will include repairing the slope wall, protecting the bridge pier cap, re-establishing, etc.
- 34) **Project:** *Skyline Drive (TE Blvd to Peachtree)*
Funding Source: *2022 Water and Sewer Revenue Bonds*
Total Project Cost: *\$1,900,800*
Description:
This project is for the reconstruction of Skyline Drive from Town East Boulevard to Peachtree Road. The new roadway will remain a four-lane section and will be reconstructed within the existing ROW. In addition, a screening wall, pedestrian amenities, drainage, water and sanitary sewer improvements are planned for construction.
- 35) **Project:** *Innovative Way*
Funding Source: *2022 Water and Sewer Revenue Bonds*
Total Project Cost: *\$870,000*
Description:
This project is to replace the roadway of Innovative Drive in its current location and at the same grade between Executive Boulevard and Town East Boulevard with some utilities impacted. This roadway is located in the Skyline Industrial Park area. This project is currently in the conceptual design phase.

Water and Sewer Projects

- 36) **Project:** *IH-20 Business Park*
Funding Source: *2022 Water and Sewer Revenue Bonds*
Total Project Cost: *\$500,000*
Description:
This project is for the alignment and feasibility study for McKenzie Road to support Interstate 20 Business Park development.
- 37) **Project:** *Wastewater Manhole Rehabilitation*
Funding Source: *2022 Water and Sewer Revenue Bonds*
Total Project Cost: *\$100,000*
Description:
This project is for the rehabilitation of the manholes on different line segments within the city.
- 38) **Project:** *US80 & Galloway Interchange*
Funding Source: *2014 Water and Sewer Revenue Bonds*
Total Project Cost: *\$748,700*
Description:
Design and construction of utility relocations to precede the replacement of the Galloway Avenue Bridge over U.S. Highway 80 by TxDOT.

Adopted Capital Budget
Routine Vehicle and Equipment Expenditures
Fiscal Year 2021-22

User and Description	Funding Source	Prior Year Expenditures	Revised 20-21	Adopted 21-22	Total Funding
General Government					
City Manager - Replacement Computers	Certificates of Obligation	\$ 0	\$ 0	\$ 0	\$ 0
City Manager - Replacement Laptops	Certificates of Obligation	1,385	0	0	1,385
City Manager - Replacement Tablets	Certificates of Obligation	0	0	0	0
City Council -Replacement Tablets	Certificates of Obligation	0	2,800	0	2,800
City Administration - Replacement Laptop	Certificates of Obligation	1,707	3,900	2,300	7,907
City Administration - Replacement Computer	Certificates of Obligation	2,427	3,825	1,450	7,702
City Administration - Replacement Tablet	Certificates of Obligation	0	1,200	450	1,650
Arts Center - Replacement Computers	Certificates of Obligation	2,427	0	0	2,427
Arts Center -Replacement Laptops	Certificates of Obligation	0	1,950	0	1,950
Economic Development - Replacement Computers	Certificates of Obligation	0	0	0	0
Economic Development -Replacement Laptops	Certificates of Obligation	0	1,950	4,500	6,450
Economic Development -Replacement Tablet	Certificates of Obligation	0	0	2,800	2,800
Facility Maintenance - Replacement Computers	Certificates of Obligation	0	3,825	2,900	6,725
Facility Maintenance - Replacement Laptops	Certificates of Obligation	3,414	1,950	2,250	7,614
Facility Maintenance - Replacement Vehicles	Certificates of Obligation	16,000	0	54,000	70,000
Convention and Visitors Bureau - Computers	HOT Fund	4,628	0	2,900	7,528
Convention and Visitors Bureau - Laptops	HOT Fund	0	0	2,250	2,250
City Secretary - Replacement Laptop	Certificates of Obligation	0	1,950	0	1,950
City Secretary - Replacement Computers	Certificates of Obligation	3,640	0	0	3,640
City Secretary -Replacement Tablets	Certificates of Obligation	0	800	0	800
City Attorney - Replacement Computers	Certificates of Obligation	0	0	0	0
City Attorney - Replacement Laptops	Certificates of Obligation	0	0	0	0
City Attorney -Replacement Tablets	Certificates of Obligation	0	0	0	0
Human Resources - Replacement Computers	Certificates of Obligation	0	19,125	1,450	20,575
Human Resources - Replacement Laptops	Certificates of Obligation	5,121	5,850	4,500	15,471
Human Resources - Replacement Semi-Rugged Laptops	Certificates of Obligation	1,907	0	0	1,907
Human Resource Risk Mgmt - Replacement Vehicles	General Liability	100,161	0	0	100,161
Finance Administration - Replacement Computers	Certificates of Obligation	2,427	0	0	2,427
Finance Administration - Replacement Tablet	Certificates of Obligation	0	400	0	400
Finance Administration - Replacement Laptop	Certificates of Obligation	0	1,950	2,250	4,200
Finance Transportation Pool - Vehicles	Certificates of Obligation	19,817	0	0	19,817
Tax - Replacement Computers	Certificates of Obligation	0	5,100	2,900	8,000
Tax - Replacement Laptop	Certificates of Obligation	0	3,900	0	3,900

User and Description	Funding Source	Prior Year Expenditures	Revised 20-21	Adopted 21-22	Total Funding
Municipal Court - Replacement Laptop	Certificates of Obligation	0	1,950	0	1,950
Municipal Court - Replacement Computers	Certificates of Obligation	3,640	7,650	15,950	27,240
Municipal Court - Equipment	Court Technology	35,342	0	0	35,342
Accounting - Replacement Laptop	Certificates of Obligation	0	1,950	0	1,950
Accounting - Replacement Computers	Certificates of Obligation	1,213	5,100	0	6,313
Warehouse - Replacement Computers	Certificates of Obligation	1,213	0	1,450	2,663
Warehouse - Replacement Equipment	Certificates of Obligation	0	0	55,000	55,000
Print Shop - Replacement Computers	Certificates of Obligation	1,213	1,275	1,450	3,938
Purchasing - Replacement Laptop	Certificates of Obligation	0	0	2,250	2,250
Purchasing - Replacement Computers	Certificates of Obligation	6,067	0	0	6,067
Budget - Replacement Laptop	Certificates of Obligation	0	0	2,250	2,250
Budget - Replacement Computers	Certificates of Obligation	2,427	0	0	2,427
Information Technology - Replacement Computers	Certificates of Obligation	13,348	22,950	7,900	44,198
Information Technology - Replacement Laptops	Certificates of Obligation	0	23,400	2,100	25,500
Information Technology - Replacement Tablet	Certificates of Obligation	0	0	2,100	2,100
Information Technology - Replacement Workstations	Certificates of Obligation	0	0	0	0
Information Technology - Computer Equipment	Certificates of Obligation	163,664	921,150	238,000	1,322,814
Information Technology - Vehicle	Certificates of Obligation	30,225	0	48,000	78,225
Legal					
Legal - Replacement Computer	Certificates of Obligation	1707.14	0	0	1707.14
Legal - Replacement Laptop	Certificates of Obligation	0	0	4200	4200
Legal - Replacement Tablet	Certificates of Obligation	0	399	0	399
Fire Service					
Administration - Replacement vehicles	Certificates of Obligation	0	0	140,000	140,000
Emergency Management - Replacement Tablet	Certificates of Obligation	0	0	0	0
Operations - Replacement Computers	Certificates of Obligation	8,904	28,700	8,700	46,304
Operations - Replacement Laptops	Certificates of Obligation	23,095	5,850	11,250	40,195
Operations - Replacement Semi-Rugged Laptops	Certificates of Obligation	2,162	8,100	0	10,262
Operations - Replacement Tablets	Certificates of Obligation	0	10,150	3,600	13,750
Police Service					
Administration - Replacement Computers	Certificates of Obligation	3,640	0	0	3,640
Administration - Replacement Laptops	Certificates of Obligation	0	1,950	2,250	4,200
Administration - Replacement Equipment	Certificates of Obligation	0	0	0	0
Administration - Replacement Tablets	Certificates of Obligation	0	0	0	0
Administration - Replacement Workstation	Certificates of Obligation	6,144	2,800	7,400	16,344
Operations -Replacement Laptops	Certificates of Obligation	0	1,950	0	1,950

User and Description	Funding Source	Prior Year Expenditures	Revised 20-21	Adopted 21-22	Total Funding
Operations - Replacement Vehicles	Certificates of Obligation	857,999	415,000	0	1,272,999
Operations - Replacement Computers	Certificates of Obligation	6,067	20,400	24,650	51,117
Operations - Replacement Workstation	Certificates of Obligation	2,841	0	0	2,841
Operations - Replacement Tablets	Certificates of Obligation	0	0	0	0
Operations - Computers	Seizure Fund	0	0	0	0
Operations - Equipment	Seizure Fund	272,619	363,957	0	636,576
Operations - Vehicles	Seizure Fund	0	270,837	1,575,000	1,845,837
Criminal Investigations - Replacement Computers	Certificates of Obligation	1,417	25,325	40,950	67,692
Criminal Investigations - Replacement Equipment	Certificates of Obligation	0	0	0	0
Criminal Investigations - Replacement Semi-Rugged Laptops	Certificates of Obligation	3,819	0	8,400	12,219
Criminal Investigations - Replacement Tablets	Certificates of Obligation	0	0	0	0
Criminal Investigation - Replacement Vehicles	Certificates of Obligation	19,361	0	143,000	162,361
Criminal Investigation - Replacement Workstation	Certificates of Obligation	2,587	2,800	0	5,387
Technical Services - Replacement Computers	Certificates of Obligation	8,494	12,750	26,250	47,494
Technical Services - Replacement Tablets	Certificates of Obligation	0	0	0	0
Technical Services - Replacement Workstation	Certificates of Obligation	0	51,000	3,200	54,200
Technical Services - Replacement Equipment	Certificates of Obligation	0	0	42,000	42,000
Staff Support - Replacement Laptops	Certificates of Obligation	6,829	1,950	11,250	20,029
Staff Support - Replacement Computers	Certificates of Obligation	4,854	2,550	11,600	19,004
Staff Support - Replacement Tablets	Certificates of Obligation	0	0	0	0
Staff Support - Replacement Vehicles	Certificates of Obligation	0	0	51,500	51,500
School Resource Officer - Vehicles	Certificates of Obligation	30,721	0	211,000	241,721
Housing and Community Services					
Animal Services - Replacement Computers	Certificates of Obligation	4,854	6,375	13,050	24,279
Animal Services - Replacement Laptops	Certificates of Obligation	1,707	0	0	1,707
Animal Services - Vehicles	Certificates of Obligation	17,493	108,000	0	125,493
Animal Services - Replacement Tablets	Certificates of Obligation	1,338	5,500	0	6,838
Health Clinic - Replacement Computers	Certificates of Obligation	3,640	1,275	0	4,915
Health Clinic - Replacement Laptops	Certificates of Obligation	1,707	0	0	1,707
Housing administration - Replacement Computer	Certificates of Obligation	0	0	0	0
Housing administration - Replacement Laptops	Certificates of Obligation	0	0	0	0
Community Administration -Replacement Computer	Certificates of Obligation	1,213	0	0	1,213
Community Administration -Replacement Laptops	Certificates of Obligation	1,906	0	0	1,906
Community Administration -Replacement Tablets	Certificates of Obligation	0	400	0	400
Keep Mesquite Beautiful - Replacement Laptops	Certificates of Obligation	1,707	0	0	1,707
Keep Mesquite Beautiful - Replacement Tablet	Certificates of Obligation	0	0	1,800	1,800

User and Description	Funding Source	Prior Year Expenditures	Revised 20-21	Adopted 21-22	Total Funding
CDBG Administration - replacement computers	CDBG Grant	0	2,480	1,450	3,930
CDBG Housing Rehab - replacement computers	CDBG Grant	0	0	0	0
Neighborhood Services					
Administration - Replacement Computers	Certificates of Obligation	0	0	0	0
Neighborhood Vitality - Vehicles	Certificates of Obligation	0	0	0	0
Code Enforcement - Replacement Vehicles	Certificates of Obligation	0	0	0	0
Code Inspection - Replacement Laptops	Certificates of Obligation	0	0	0	0
Code Inspection - Replacement Semi-Rugged Laptops	Certificates of Obligation	0	0	0	0
Code Inspection - Replacement Tablets	Certificates of Obligation	0	0	0	0
Environmental Code - Replacement Vehicle	Certificates of Obligation	0	0	46,000	46,000
Environmental Code - Replacement Laptop	Certificates of Obligation	1,707	0	4,500	6,207
Environmental Code - Replacement Semi-Rugged Laptop	Certificates of Obligation	0	0	0	0
Environmental Code - Replacement Tablet	Certificates of Obligation	446	1800	30,600	32,846
Planning and Development Services					
Building Inspection - Replacement Computers	Certificates of Obligation	1,213	8,075	1,450	10,738
Building Inspection - Replacement Laptop	Certificates of Obligation	0	0	4,500	4,500
Building Inspection - Replacement Tablets	Certificates of Obligation	892	550	0	1,442
Building Inspection - Replacement Vehicles	Certificates of Obligation	31,610	0	0	31,610
Health Division - Replacement Vehicles	Certificates of Obligation	0	0	46,000	46,000
Historic Preservation - Replacement Computer	Certificates of Obligation	0	1,275	0	1,275
Historic Preservation - Replacement Laptops	Certificates of Obligation	1,707	0	4,500	6,207
Licensing and Compliance - Replacement Tablets	Certificates of Obligation	2,856	0	0	2,856
Licensing and Compliance - Semi-Rugged Laptops	Certificates of Obligation	0	0	0	0
License & Compliance - Replacement Vehicles	Certificates of Obligation	0	0	0	0
Planning & Zoning - Replacement Laptops	Certificates of Obligation	1,707	0	7,750	9,457
Planning & Zoning - Replacement Tablets	Certificates of Obligation	0	600	2,250	2,850
Planning & Zoning - Replacement Computers	Certificates of Obligation	1,213	2,975	0	4,188
Public Works					
Public Works Admin - semi-rugged laptops	Certificates of Obligation	0	0	2,250	2,250
Public Works Admin - Replacement Computer	Certificates of Obligation	0	0	1,450	1,450
Traffic Engineering - Replacement Semi-Rugged Laptops	Certificates of Obligation	3,814	0	2,800	6,614
Traffic Engineering - Replacement Vehicles	Certificates of Obligation	31,470	0	0	31,470
Traffic Engineering - Replacement Equipment	Certificates of Obligation	33,720	3,200	71,000	107,920
Traffic Engineering - Replacement Laptop	Certificates of Obligation	0	0	10,000	10,000
Traffic Engineering - Replacement Computers	Certificates of Obligation	4,373	0	2,900	7,273

User and Description	Funding Source	Prior Year Expenditures	Revised 20-21	Adopted 21-22	Total Funding
Engineering - Replacement Computers	Certificates of Obligation	0	2,775	0	2,775
Engineering - Replacement Tablets	Certificates of Obligation	0	0	0	0
Engineering - Replacement Laptops	Certificates of Obligation	3,414	13,650	0	17,064
Engineering - Replacement Semi-Rugged Laptops	Certificates of Obligation	2,128	0	2,700	4,828
Engineering - Replacement Workstations	Certificates of Obligation	0	0	0	0
Residential Solid Waste - Replacement Computers	Certificates of Obligation	2,427	0	0	2,427
Residential Solid Waste - Replacement Laptops	Certificates of Obligation	1,707	0	0	1,707
Residential Solid Waste - Replacement Semi-rugged laptop	Certificates of Obligation	0	5,400	2,800	8,200
Residential Solid Waste - Replacement Vehicles	Certificates of Obligation	33,383	0	185,000	218,383
Residential Solid Waste - Replacement Equipment	Certificates of Obligation	294,962	772,222	57,000	1,124,184
Drainage - Replacement Computers	Drainage Utility Fees	1,465	0	0	1,465
Drainage - Replacement Equipments	Drainage Utility Fees	0	0	0	0
Drainage - Replacement Vehicles	Drainage Utility Fees	197,198	134,350	285,000	616,548
Street Maintenance -Replacement Computers	Certificates of Obligation	0	3,300	0	3,300
Street Maintenance - Major Equipment	Certificates of Obligation	12,000	0	96,000	108,000
Streets Maintenance - Replacement Vehicles	Certificates of Obligation	333,489	0	46,000	379,489
Street Maintenance - Replacement Semi-Rugged Laptops	Certificates of Obligation	11,443	0	8,850	20,293
Streets Maintenance - Replacement Equipments	Certificates of Obligation	374,118	868,626	125,000	1,367,744
Equipment Services - replacement Laptops	Certificates of Obligation	0	1,950	2,250	4,200
Equipment Services - Replacement Computers	Certificates of Obligation	4,854	1,275	1,450	7,579
Equipment Services - Replacement Equipments	Certificates of Obligation	95,642	18,000	0	113,642
Equipment Services - Replacement Vehicles	Certificates of Obligation	0	0	0	0
Library Services					
Central Branch - Replacement Computers	Certificates of Obligation	10,921	7,800	13,050	31,771
Central Branch - Replacement Tablet	Certificates of Obligation	0	0	450	450
Central Branch - Replacement Laptop	Certificates of Obligation	0	0	6,750	6,750
North Branch - Replacement Computers	Certificates of Obligation	2,427	1,275	8,700	12,402
North Branch - Replacement Tablet	Certificates of Obligation	0	0	450	450
North Branch - Replacement Laptop	Certificates of Obligation	0	0	2,250	2,250
Parks and Recreation					
Parks and Recreation - Replacement Computers	Certificates of Obligation	14,561	17,000	11,600	43,161
Parks and Recreation - Replacement Tablet	Certificates of Obligation	0	0	23,700	23,700
Parks and Recreation - Replacement Laptops	Certificates of Obligation	3,414	3,900	0	7,314
Parks and Recreation - Replacement Workstation	Certificates of Obligation	5,088	0	0	5,088
Parks and Recreation -Replacement Tablets	Certificates of Obligation	0	6,450	0	6,450
Parks Services -Replacement Computer	Certificates of Obligation	0	0	1,450	1,450

User and Description	Funding Source	Prior Year Expenditures	Revised 20-21	Adopted 21-22	Total Funding
Parks Services -Replacement Tablets	Certificates of Obligation	0	0	0	0
Parks Services - replacement mower	Certificates of Obligation	148,995	125,000	0	273,995
Parks and Recreation - Replacement Equipment	Certificates of Obligation	0	0	0	0
Park Services - Replacement Equipment	Certificates of Obligation	20,580	0	45,000	65,580
Park and Recreation - Replacement Vehicles	Certificates of Obligation	31,610	405,000	29,000	465,610
Municipal Golf - Replacement Computer	Golf Fund	0	0	1,450	1,450
Municipal Golf - Replacement Vehicle	Golf Fund	0	0	0	0
Municipal Golf - Replacement Equipment	Golf Fund	0	1,000	30,000	31,000
Recreation Services - Replacement Vehicle	Certificates of Obligation	0	0	348,000	348,000
Goodbar - Replacement Computer	Certificates of Obligation	2,427	0	0	2,427
Rutherford - Replacement Computer	Certificates of Obligation	2,427	0	0	2,427
Airport Operations					
Municipal Airport - Replacement Equipment	Hangar Rental Proceeds	32,998	8,850	10,000	51,848
Municipal Airport - Replacement Computer	Hangar Rental Proceeds	0	0	1,450	1,450
Municipal Airport - Replacement Laptop	Hangar Rental Proceeds	0	0	450	450
Municipal Airport - Replacement Tablet	Hangar Rental Proceeds	0	0	2,250	2,250
Municipal Airport - Replacement Vehicle	Hangar Rental Proceeds	0	0	51,000	51,000
Municipal Airport - Property Acquisition	Hangar Rental Proceeds	470,000	0	0	470,000
Water and Sewer Operations					
Replacement Computers	Water and Sewer User Fees	11,168	40,550	11,600	63,318
Replacement Tablets	Water and Sewer User Fees	0	0	600	600
Replacement Equipment	Water and Sewer User Fees	165,523	89,100	369,150	623,773
Replacement Workstation	Water and Sewer User Fees	0	0	6,000	6,000
Replacement Vehicles	Water and Sewer User Fees	243,456	270,620	780,700	1,294,776
Replacement Laptops	Water and Sewer User Fees	0	0	6,750	6,750
Replacement Semi-rugged Laptops	Water and Sewer User Fees	0	0	12,350	12,350
Replacement Water Meters and Boxes	Water and Sewer User Fees	173,826	191,670	0	365,496
Housing Choice Voucher Program					
Housing Administration - Replacement Vehicle	Grants	0	0	0	0
Housing - Replacement Computers (2)	Grants	4,580	16,600	1,450	22,630
Housing - Replacement Laptop	Grants	0	0	6,750	6,750
Housing - Replacement Tablet	Grants	0	0	1,200	1,200
Reserved Funds for Equipment					
Capital Equipment	Certificates of Obligation	0	21,952	0	21,952
Conference Center Capital Replacement Fund					

User and Description	Funding Source	Prior Year Expenditures	Revised 20-21	Adopted 21-22	Total Funding
Conference Center & Exhibit Hall Equipment	Room Rental Proceeds	401,811	99,600	174,500	675,911
Public, Educational and Government Access Fund					
City Hall - Public Access Equipment Upgrade	PEG Fees	15,386	38,000	6,900	60,286
Total Routine Vehicle and Equipment Expenditures		\$ 4,968,394	\$ 5,580,788	\$ 5,820,800	\$ 16,369,982

Statistical Section

Community Profile
General Fund Expenditures by Category
General Fund Revenues by Source
Property Tax Levies and Collections
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Ratio of Annual Debt Service Expenditures to Total General Expenditures
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Growth Indices
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Community Profile

History



The first plat for the town site of Mesquite was recorded on May 22, 1873 at the Dallas County Courthouse by A.R. Alcott, a Texas & Pacific Railroad Company engineer and planner of depot towns. The railroad company bought a square mile of land, built a depot, and offered business property and residential lots for sale. Mesquite incorporated December 3, 1887. It was the second town, outside of Dallas, in Dallas County to do so.

In 1882, Senator R.S. Kimbrough established *The Texas Mesquiter* (now *The Mesquite News*), the oldest newspaper in the county outside of the City of Dallas. The newspaper began its news coverage of hometown people and events, printing with handset metal and wood type on an old George Washington hand press.

Mesquite remained a quiet agricultural town from 1873 to the late 1950s, as the population only increased by 1,561 residents between 1890 and 1950. However, the post-World War II building boom brought phenomenal growth as new subdivisions began to spring up. Big Town Mall, the first enclosed mall in the Southwest, was constructed in 1959, and the first public library in Mesquite was opened in 1964 as City services were expanded to meet the needs of a growing population.



In 1970, LBJ Freeway connected Mesquite to neighboring communities. The expressway, as well as Town East Mall, brought increased economic growth to the City. Located at the crossroads of Interstates 20, 30 and 635, State Highway 352, U.S. Highway 80, and the Union Pacific Railroad, Mesquite now covers over 49 square miles and is surrounded by Garland to the north, Dallas to the west, Lake Ray Hubbard to the northeast, Sunnyvale to the east, and Balch Springs to the south.

School

Each school day, the Mesquite Independent School District welcomes nearly 38,000 students through the doors of 50 campuses, including 33 elementary schools, 10 middle schools, 6 high schools plus the Mesquite Academy and the Learning Center. Mesquite ISD has a record of steady, marked improvement and a continual quest for excellence. MISD is home to two academically recognized schools selected and honored by the Texas Education Agency.



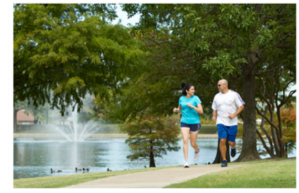
Higher Education



Dallas College Eastfield Campus, a member of the seven-campus Dallas County Community College District, is a four-year community college offering freshmen and sophomore level academic transfer programs, technical and occupational training, and a variety of non-credit personal enrichment classes. Texas A & M University- Commerce, Mesquite Metroplex Center offers various Graduate Degree Programs and the Texas A&M Engineering Extension Service, a member of the Texas A & M University System, offers adult occupational and technical training.

Recreation and Leisure Activities

The Parks and Recreation Department offers a variety of programs through five recreation centers, three senior centers, seven gymnasiums and reservation facilities. There are 70+ parks with amenities such as playgrounds, pavilions, disc golf courses, athletic fields, and three swimming pools.



The Mesquite Public Library broke ground in 1963 and the Main Library opened its doors in 1964. In 1981, the North Branch Library opened. The library system has a collection of over 200,000 items including books, magazines, DVDs, CDs, eBooks and eAudiobooks. Additional services include, computers for public use and a variety of databases that can be accessed over the internet.

The Mesquite Golf Course is a 154-acre, 18-hole public golf course owned and managed by the City of Mesquite. At 6,980 yards and par 71, the Mesquite Golf Course offers a challenging course for all golfers from beginner to championship level. The Mesquite Golf Course is located at 825 N. Hwy 67 (IH-30 at Northwest Drive).

City-wide redevelopment is evidenced in remodel/addition permits issued, remaining steady from 2020 to 2021, both in number and valuation. Downtown Mesquite revitalization has made major gains, including construction of the Front Street Station infrastructure improvement project, redevelopment of key properties, facade enhancements made possible by the Downtown Facade Improvement Grant Program, statewide awards for operations and programming, and again achieving National Accreditation from the National Main Street organization. Alejandro's at Front Street Station and the repurposed Heritage Plaza are scheduled to open in early 2022. Several properties have sold to developers for future business attractions.

Entertainment

With over 4 million square feet of retail space, ample hospitality and entertainment venues, more than 250 restaurants and 30 movie screens, Mesquite's reputation as a retail, restaurant and entertainment destination maintained its vibrancy through 2020 to 2021 and continues to add new brands for 2021 through 2022. The Mesquite Arts Center continues to add new activities and programming.

The ROWS of Texas, a 4 ½ mile shopping, entertainment, and dining district along IH 635, delivers on Mesquite's promise of Real. Texas. Flavor, with its Retail, Restaurant and Rodeo Rows. The Mesquite Championship Rodeo, on the south end of the district, has been a mainstay of thrilling rodeo events since 1958. Founded by ProRodeo Hall of Fame member Neal Gay, the PRCA-sanctioned rodeo provides all the traditional rodeo events every Saturday night from June through August. Mesquite Arena, home of the Mesquite Championship Rodeo, hosts concerts and other sporting events throughout the year. Nearby, the Iron Horse development plans a 130,000 square feet of new retail and dining options.

Town East Mall has been a retail powerhouse in Mesquite since it opened in 1971. In addition to almost 200 shops and department stores, the previous Sears site has been purchased by an investor who plans to redevelop it into an urban retail and entertainment concept. Mesquite's other retail shopping centers host major big box and destination brand retailers, such as Target, Lowes, Home Depot, Home Goods, and more. Boot Barn and Cavenders add that Texas shopping flair.



The Mesquite Arts Center is the premier destination for fine and performing arts in the City. The 500 seat Concert Hall is home to the Mesquite Symphony Orchestra and the Mesquite Community Band, and hosts national and international touring companies. The more intimate Black Box Theatre hosts the Mesquite Arts Theatre that has been producing excellent regional theatre for more than 40 years. During the summer, the Missoula Children's Theatre takes over the Black Box for a week. The team holds an open audition and casts 50-60 local students to perform in a musical theatre production. The show is rehearsed throughout the week and two public performances are presented at the end of the week. Just for Kidz educational opportunities provide free Saturday and Spring Break activities such as Hip Hop 101, DJ 101 and Silkscreen your own t-shirt. The Mesquite Arts Council also produces online and in person educational content with MAC Doodles, Create Your Own.... a workshop series and Tote-and-Go, supplying arts and crafts kits for local families. Spring kicks off the outdoor concert season with April Rocks each Friday evening on the North Lawn of the Arts Center. The Courtyard Concert Series follows up in May, in the Arts Center beautiful courtyard, and continues through the summer. Regional acts from the North Texas region perform along with the Mesquite Community Band summer concerts, and their annual Independence Day concert.

Add the Jazz Breaks concert series and there is music all summer long at the Arts Center. The Arts Center is the location of the City’s memorial to the lives lost on September 11, 2001. A 15-foot long, 575-pound piece of twisted steel from the Twin Towers is the centerpiece of Mesquite Freedom Park. With the support of the local community, the City of Mesquite created this outdoor place of gathering, reflection and celebration of freedom.

Employment

Mesquite’s 4,000 + businesses, employing approximately 56,883 workers, offer a diverse choice of jobs in the service, healthcare, retail, industrial and public administration sectors. The 1,000 acre Skyline Industrial Park is home to the largest concentration of industries on the east side of the DFW Metroplex. Ranging from small entrepreneurial manufacturers to Fortune 100 companies like PepsiCo, FedEx, United Parcel Service, and Union Pacific Railroad, Mesquite’s industrial sector provides over 9,800 jobs. The retail sector, anchored since 1971 by the 1.2 million square foot Town East Mall, offers shopping and neighborhood centers throughout the City containing Fortune 500 brands such as Super Target, Walmart, Kroger, Home Depot, Lowe’s, CVS, Walgreen’s and more, providing over 14,000 jobs.

Employment is projected to continue growing in Mesquite, as 1.8 million square feet of new industrial space opened during 2019 and 100,000 square feet of new retail space opened in 2018. An additional 1.7 million square feet of new industrial space is set to begin construction in 2020 and 125,000 square feet of new retail is under construction.

Major employers in the City and the number of employees, are set forth in the following table:

<u>Company Name</u>	<u>Nature of Business</u>	<u>Number of Employees</u>
Mesquite ISD	Education	5,487
Town East Mall	Shopping Center	2,750
United Parcel Service Inc	Postal Carrier	2,300
Baker Triangle	Distribution/Delivery	1,900
City of Mesquite	Public Administration	1,251
Eastfield College	Education	950
Dallas Regional Medical Center	Health Care	900
Walmart	Retail	850
Pepsi Beverages Co.	Manufacturing	800
Ashley Furniture Distribution	Distribution/Manufacturing	650

Source: The City of Mesquite Economic Development Division

<u>MESQUITE CLIMATE</u>	
Average Temperature	64.8 degrees (F)
Average Relative Humidity	64%
Average Annual Rainfall	37.8 inches
Highest Elevation	530 feet
Lowest Elevation	415 feet

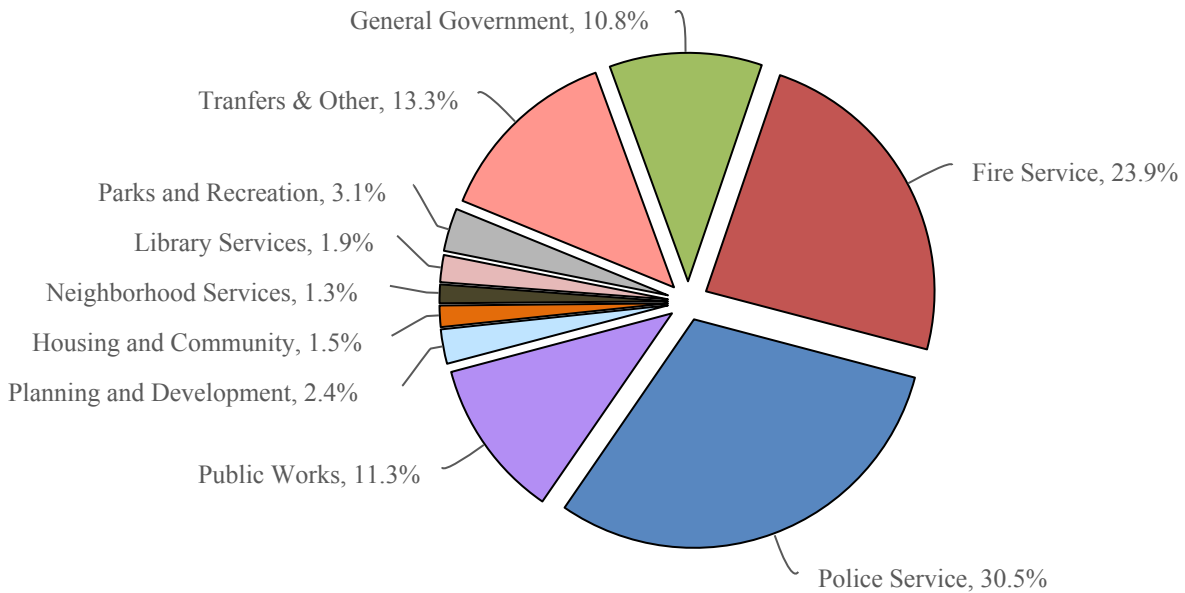
Growth

Mesquite has seen significant growth in the value of new home permits increasing more than 200% to an average value of \$275,000 to \$300,000, with the onset of IH-20 residential activity and the recent Ridge Ranch development in South Mesquite. The IH-20 corridor, as well as remaining infill tracts within the City, will bring the construction of more than 10,000 new home sites to be built over the decade, with new housing styles being added such as townhomes and urban, three-story, row homes.

General Government Expenditures by Category
Last Ten Fiscal Years
In Thousands (000)

Fiscal Year	General Government	Fire Service	Police Service	Public Works	Planning and Development	Housing and Community Services	Neighborhood Services	Library Services	Parks and Recreation	Other Expenditures	Cost Allocation Reimb	Transfers	Total
2012	9,642	22,830	30,032	12,586	2,817	1,659	0	1,925	4,158	2,384	0	9,559	97,592
2013	9,801	23,114	30,139	12,693	2,620	1,780	0	1,873	2,749	3,696	0	10,300	98,765
2014	9,878	23,585	30,520	12,025	2,622	2,192	0	1,880	3,141	2,935	0	10,370	99,148
2015	10,799	24,406	30,489	12,381	2,675	1,725	0	2,004	5,224	2,476	0	9,850	102,029
2016	10,867	25,546	32,175	12,150	2,254	1,814	806	1,895	2,744	3,636	0	11,819	105,706
2017	11,092	26,537	34,016	12,231	2,443	1,533	1,067	2,041	1,863	2,890	0	14,800	110,513
2018	12,189	27,566	35,017	11,763	2,742	1,701	1,162	2,047	1,313	4,125	0	16,000	115,625
2019	13,487	29,273	37,400	13,446	2,805	1,794	1,228	2,029	2,671	3,213	0	19,275	126,621
2020	13,709	27,485	37,770	13,829	3,203	1,981	1,364	2,318	1,747	4,230	(4,260)	24,414	127,790
2021	14,538	32,127	41,079	15,188	3,299	2,065	1,801	2,579	4,113	4,966	(3,698)	17,866	135,923

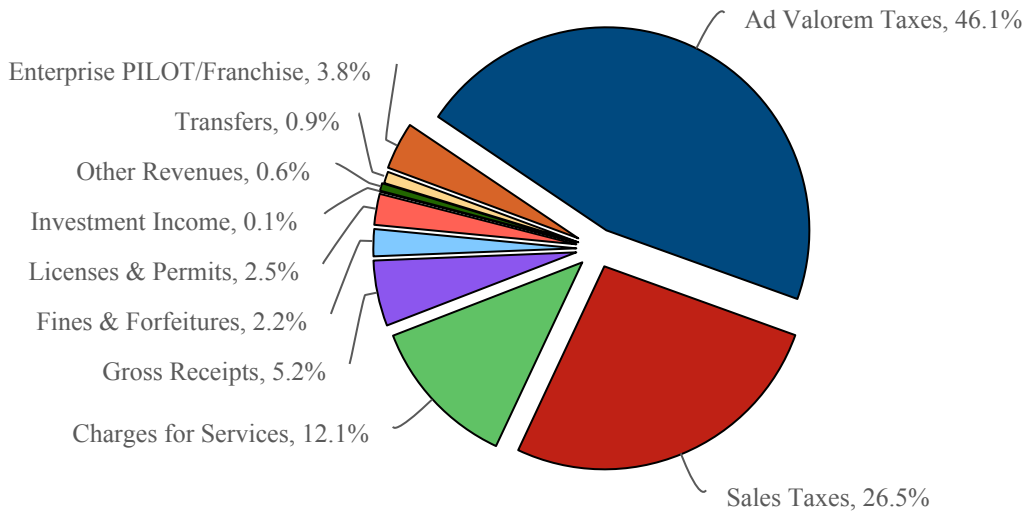
General Fund Expenditures by Category



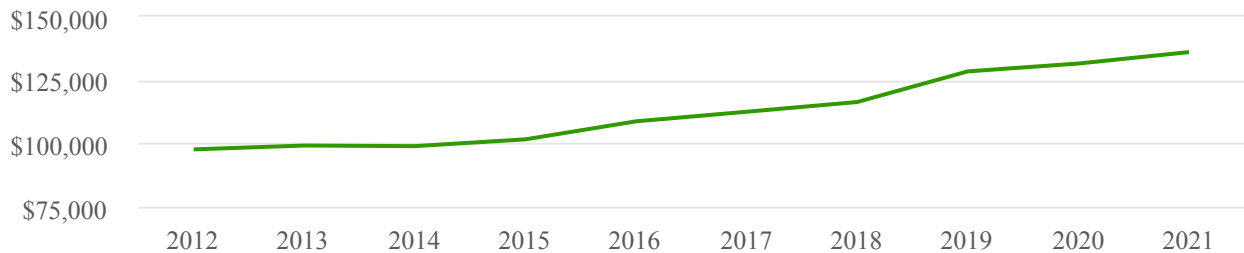
General Fund Revenues by Source
Last Ten Fiscal Years
 In Thousands (000)

Year	Ad Valorem Taxes	Sales Taxes	Charges for Services	Gross Receipts Taxes	Fines & Forfeitures	Licenses & Permits	Investment Income	Other Revenues	Transfers	Intergovernmental	Enterprise PILOT/ Franchise	Total
2012	35,828	27,440	12,902	7,507	3,328	1,086	65	1,126	7,893	438	0	97,613
2013	35,138	29,072	12,927	7,538	3,928	1,167	36	928	7,885	513	0	99,132
2014	35,199	30,085	13,028	7,914	3,521	1,604	32	1,148	5,536	826	0	98,893
2015	36,439	31,254	14,020	7,770	2,988	1,705	77	1,649	5,550	129	0	101,581
2016	38,345	32,667	14,569	7,504	3,102	2,225	144	2,517	6,009	1,601	0	108,683
2017	44,459	33,021	13,991	7,446	3,096	2,231	247	2,013	5,750	212	0	112,466
2018	48,252	33,122	13,903	7,742	2,931	2,057	450	1,525	6,250	76	0	116,308
2019	55,821	33,716	15,978	7,564	3,330	2,337	777	1,602	7,189	90	0	128,404
2020	60,400	34,197	15,140	7,186	2,936	2,820	460	2,015	1,171	142	5,041	131,508
2021	62,658	36,010	16,526	7,115	2,955	3,368	124	834	1,285	0	5,147	136,022

General Fund Revenues by Source

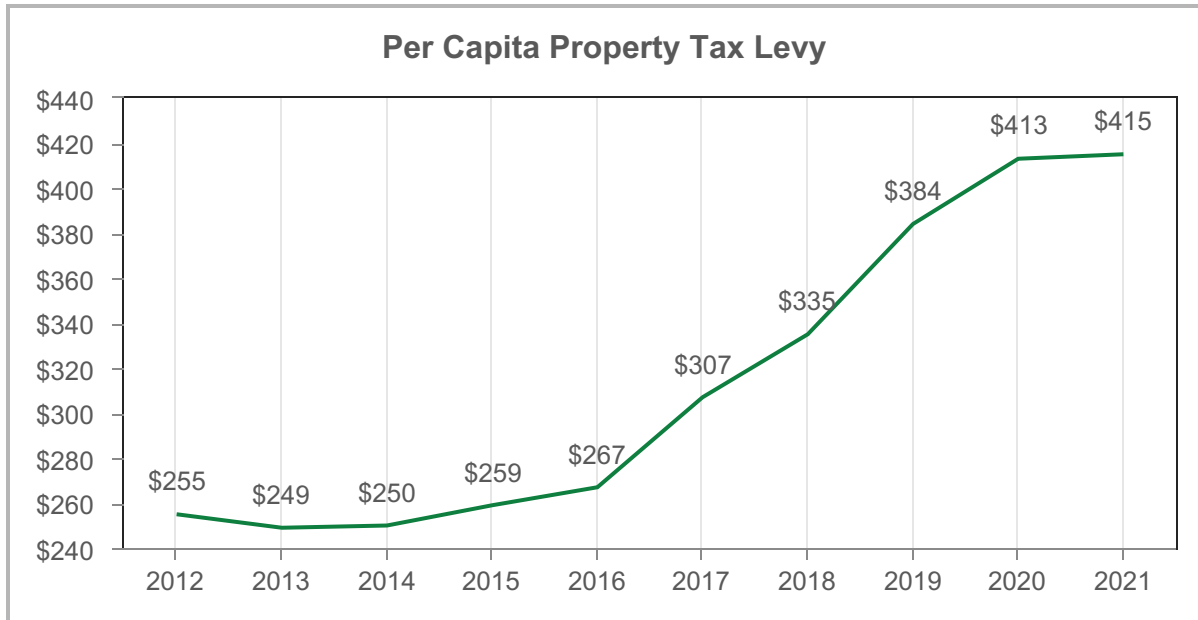


Total General Fund Revenues (000) by Fiscal Year



Property Tax Levies and Collections
Last Ten Fiscal Years

Year	Adjusted Current Tax Levy	Current Tax Collections (2)	Percentage of Current Taxes Collected	Delinquent Tax Collections (1)	Total Tax Collections	% Total Tax Collections/ Current Levy
2012	35,677,427	35,225,462	98.73%	314,859	35,540,321	99.62%
2013	34,819,001	34,336,926	98.62%	319,409	34,656,335	99.53%
2014	34,961,217	34,457,251	98.56%	308,934	34,766,185	99.44%
2015	36,282,438	35,805,787	98.69%	217,340	36,023,127	99.29%
2016	37,960,913	37,517,675	98.83%	186,695	37,704,370	99.32%
2017	43,954,143	43,411,278	98.76%	256,839	43,668,117	99.35%
2018	48,024,985	47,447,173	98.80%	236,133	47,683,306	99.29%
2019	55,708,582	54,944,161	98.63%	303,773	55,247,934	99.17%
2020	60,103,187	59,289,630	98.65%	509,235	59,798,865	99.49%
2021	62,336,159	61,682,155	98.95%	438,451	62,120,606	99.65%

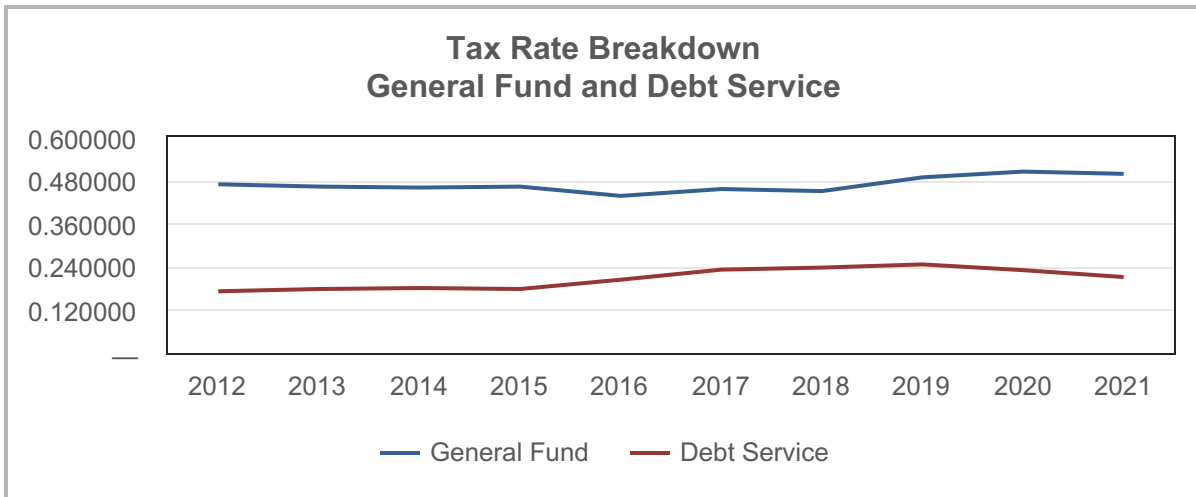
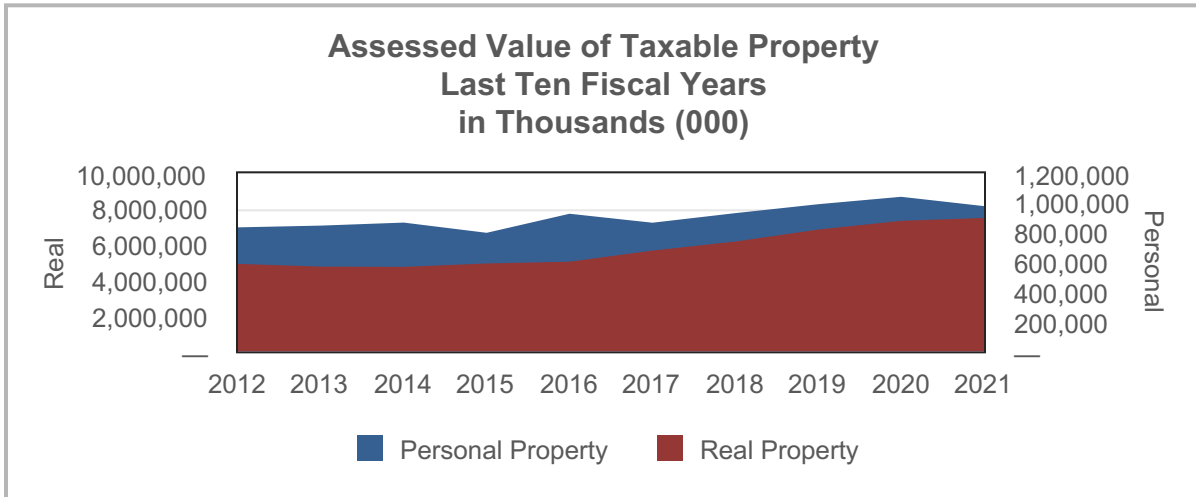


(1) Delinquent Tax Collections do not include penalty and interest.

(2) Current year collections are net of the amount collected for Tax Incentive Financing District (TIF).

Assessed Value of Taxable Property, Tax Levy, and Distribution
Last Ten Fiscal Years

Year	Assessed Valuation of Taxable Property			Tax Rate (2)	Total Tax Levy	Tax Levy Distribution	
	Real Property	Personal Property	Total (1)			General Fund	Debt Service
2012	4,913,543,225	835,748,720	\$ 5,749,291,945	0.64000	\$ 36,795,468	0.468590	0.171410
2013	4,759,235,572	847,624,630	5,606,860,202	0.64000	35,883,905	0.462250	0.177750
2014	4,743,167,903	867,926,160	5,611,094,063	0.64000	35,911,002	0.459530	0.180470
2015	4,936,838,157	799,004,189	5,735,842,346	0.64000	36,709,391	0.462200	0.177800
2016	5,035,080,686	927,480,690	5,962,561,376	0.64000	38,160,393	0.436370	0.203630
2017	5,660,431,750	867,037,847	6,527,469,597	0.68700	44,843,716	0.455420	0.231580
2018	6,167,654,569	931,670,651	7,099,325,220	0.68700	48,772,364	0.449720	0.237280
2019	6,840,501,579	991,839,720	7,832,341,299	0.73400	57,489,385	0.487920	0.246080
2020	7,331,672,979	1,041,771,727	8,373,444,706	0.73400	61,461,084	0.503900	0.230100
2021	7,494,227,776	978,937,135	8,473,164,911	0.70862	60,042,541	0.497635	0.210985



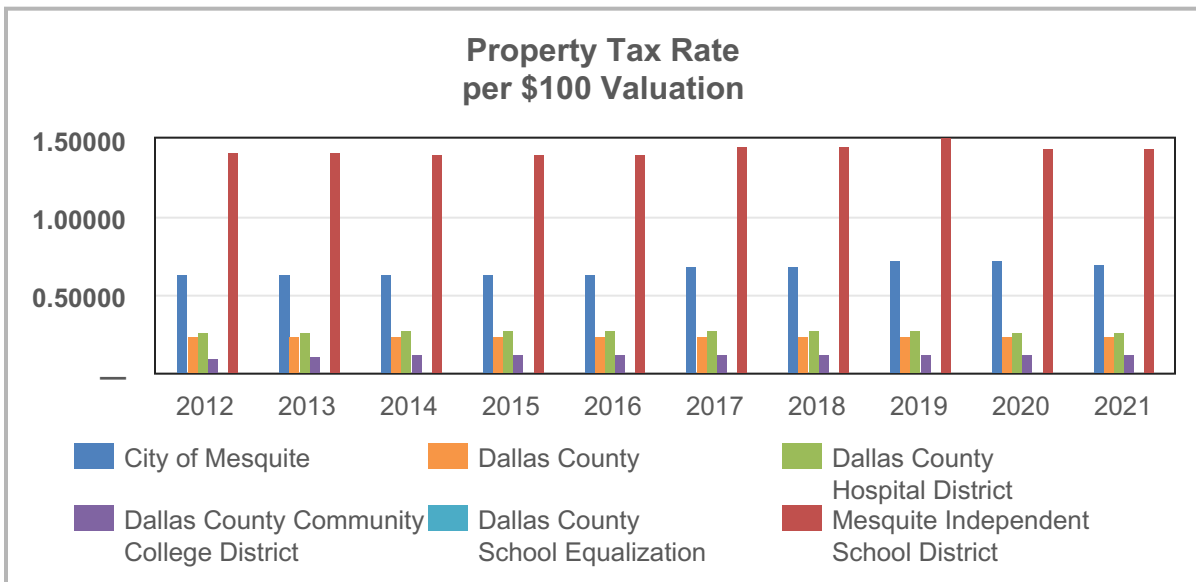
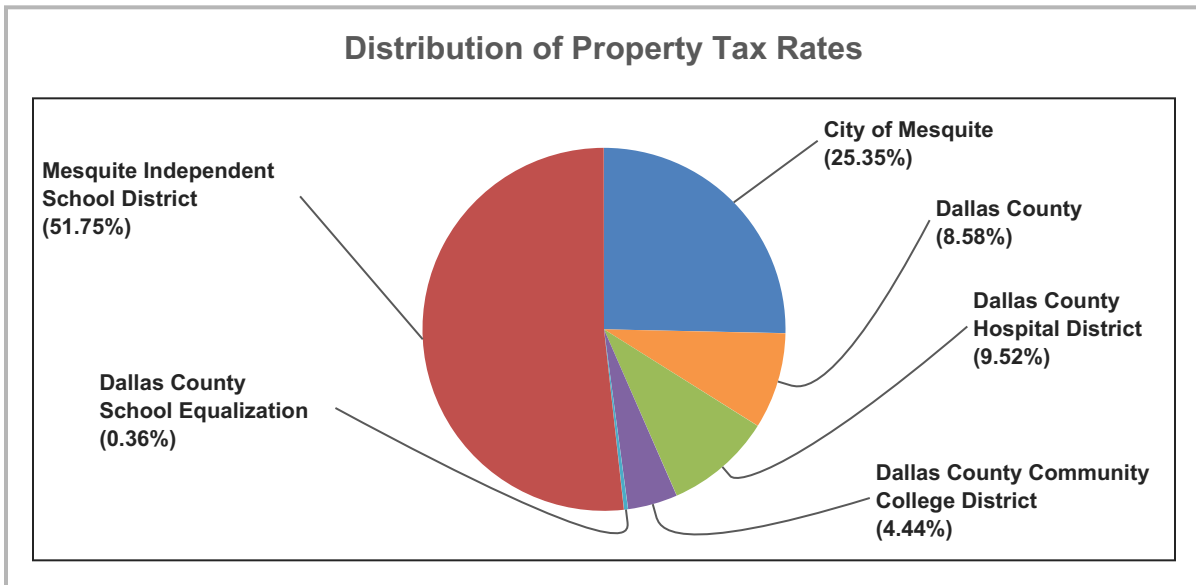
Source: Tax Division, Finance Department

(1) Assessed value is 100% of estimated actual value for all years. Values are as of January 1 of the calendar year prior to the fiscal year-end date and are net of tax exemptions and Tax Incentive Financing Districts (TIF).

(2) Tax rate is per \$100 assessed valuation

Property Tax Rates Direct and Overlapping Governments
(per \$100 Valuation)
Last Ten Fiscal Years

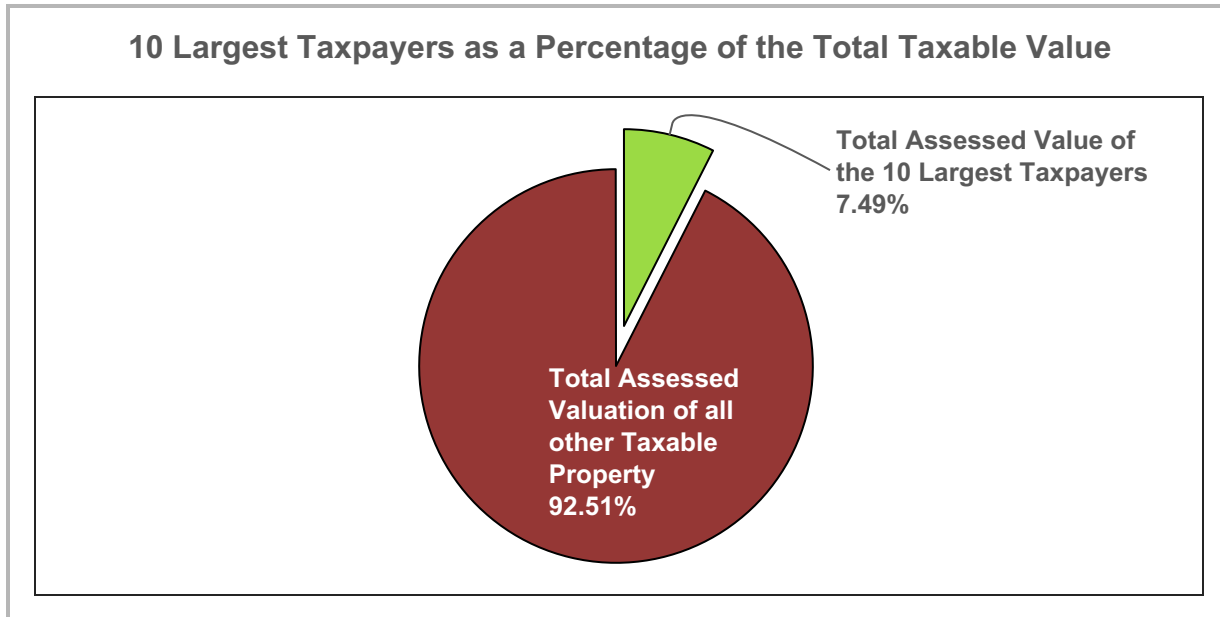
Year	City of Mesquite	Dallas County	Dallas County Hospital District	Dallas County Community College District	Dallas County School Equalization	Mesquite Independent School District	Total
2012	\$0.64000	\$0.24310	\$0.27100	\$0.09967	\$0.01000	\$1.42000	\$2.68377
2013	\$0.64000	\$0.24310	\$0.27100	\$0.11938	\$0.00994	\$1.42000	\$2.70342
2014	\$0.64000	\$0.24310	\$0.27600	\$0.12470	\$0.01000	\$1.41000	\$2.70380
2015	\$0.64000	\$0.24310	\$0.28600	\$0.12478	\$0.01000	\$1.41000	\$2.71388
2016	\$0.64000	\$0.24310	\$0.28600	\$0.12365	\$0.01000	\$1.41000	\$2.71275
2017	\$0.68700	\$0.24310	\$0.27940	\$0.12293	\$0.00927	\$1.46000	\$2.80170
2018	\$0.68700	\$0.24310	\$0.27940	\$0.12424	\$0.01000	\$1.46000	\$2.80374
2019	\$0.73400	\$0.24310	\$0.27940	\$0.12400	\$0.01000	\$1.52000	\$2.91050
2020	\$0.73400	\$0.24310	\$0.26950	\$0.12400	\$0.01000	\$1.45000	\$2.83060
2021	\$0.70862	\$0.23974	\$0.26610	\$0.12400	\$0.01000	\$1.44640	\$2.79486



Source: Dallas Central Appraisal District website, Tax Unit Rates

Principal Taxpayers
September 30, 2021

Name of Taxpayer	Nature of Property	2020 Assessed Valuation ⁽¹⁾	Percent of Total Assessed Valuation
1 Town East Mall	Shopping Mall	\$131,490,990	1.55 %
2 Ashley Furniture Ind	Furniture Manufacturer	\$77,656,370	0.92 %
3 Pepsi Cola Bottling Company	Soft Drink Bottling	\$72,132,300	0.85 %
4 Market East Associates LLC	Shopping Center	\$69,000,000	0.81 %
5 Oncor Electric Delivery	Electricity Delivery	\$61,207,113	0.72 %
6 Mesquite Owner LLC	Apartment Complex	\$54,866,390	0.65 %
7 Ocean Barons LP	Apartment Complex	\$51,500,000	0.61 %
8 IRIS USA Inc	Decorative Canvas Manufacturer	\$42,542,840	0.50 %
9 Frontage Apartments	Apartment Complex	\$37,630,000	0.44 %
10 Tripp Fee Owner LLC	Apartment Complex	\$36,296,680	0.43 %
Total Assessed Value of 10 Largest Taxpayers		\$634,322,683	7.49 %
Total Assessed Valuation of Taxable Property		\$8,473,164,911	

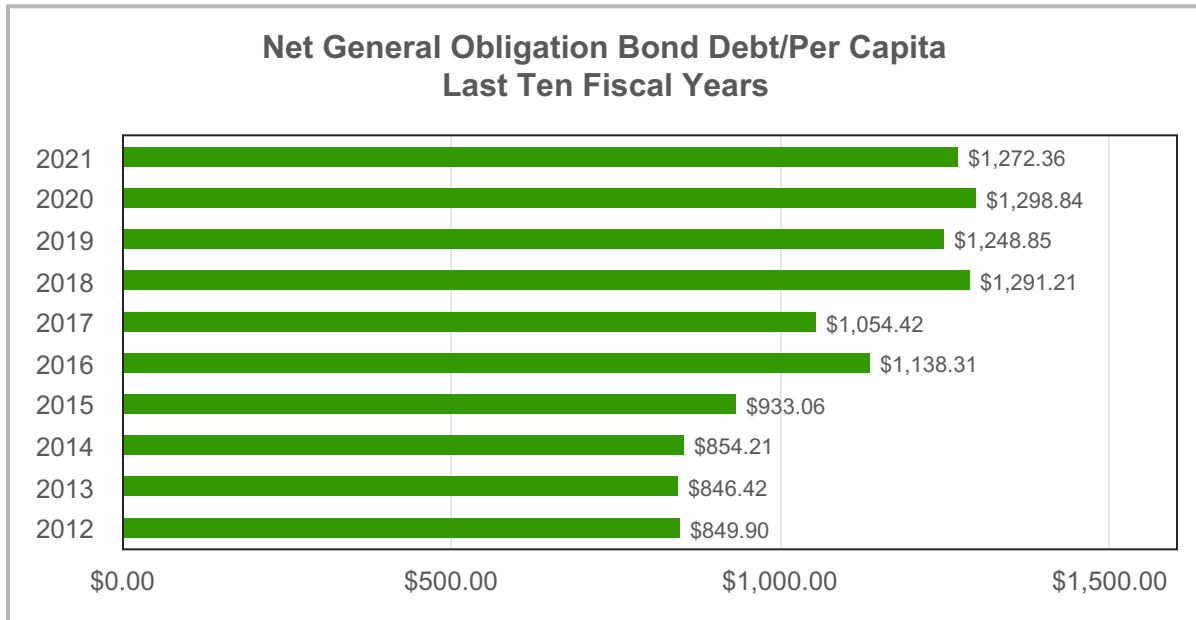


Source: Tax Division, Finance Department, Texas Municipal Reports.

⁽¹⁾ Assessed value is 100% of estimated actual value for all years. Values are as of January 1 of the calendar year prior to the fiscal year-end date and are net of tax exemptions and Tax Incentive Financing Districts (TIF).

**Ratio of Net General Bonded Debt to Assessed Value
and Net Bonded Debt per Capita
Last Ten Fiscal Years**

Year	Population ⁽¹⁾	Taxable Assessed Value (in 000s) ⁽²⁾	General Bonded Debt ⁽³⁾	Less: Amounts Available in Debt Service Fund ⁽⁴⁾	Net General Bonded Debt	Net General Bonded Debt/ Assessed Value	Net General Bonded Debt Per Capita
2012	139,950	5,709,877	119,000,000	56,293	118,943,707	2.08%	849.90
2013	140,240	5,627,571	118,840,000	138,486	118,701,514	2.11%	846.42
2014	142,210	5,478,295	121,960,000	483,072	121,476,928	2.22%	854.21
2015	142,230	5,464,314	133,180,389	470,685	132,709,704	2.43%	933.06
2016	142,950	5,735,842	162,806,721	85,167	162,721,554	2.84%	1,138.31
2017	143,060	5,962,561	151,445,000	599,175	150,845,825	2.53%	1,054.42
2018	143,350	7,099,325	185,140,000	45,694	185,094,306	2.61%	1,291.21
2019	145,030	7,099,325	181,125,000	4,167	181,120,833	2.55%	1,248.85
2020	145,410	7,832,341	189,695,000	831,001	188,863,999	2.41%	1,298.84
2021	150,108	8,473,165	192,405,000	1,413,685	190,991,315	2.25%	1,272.36



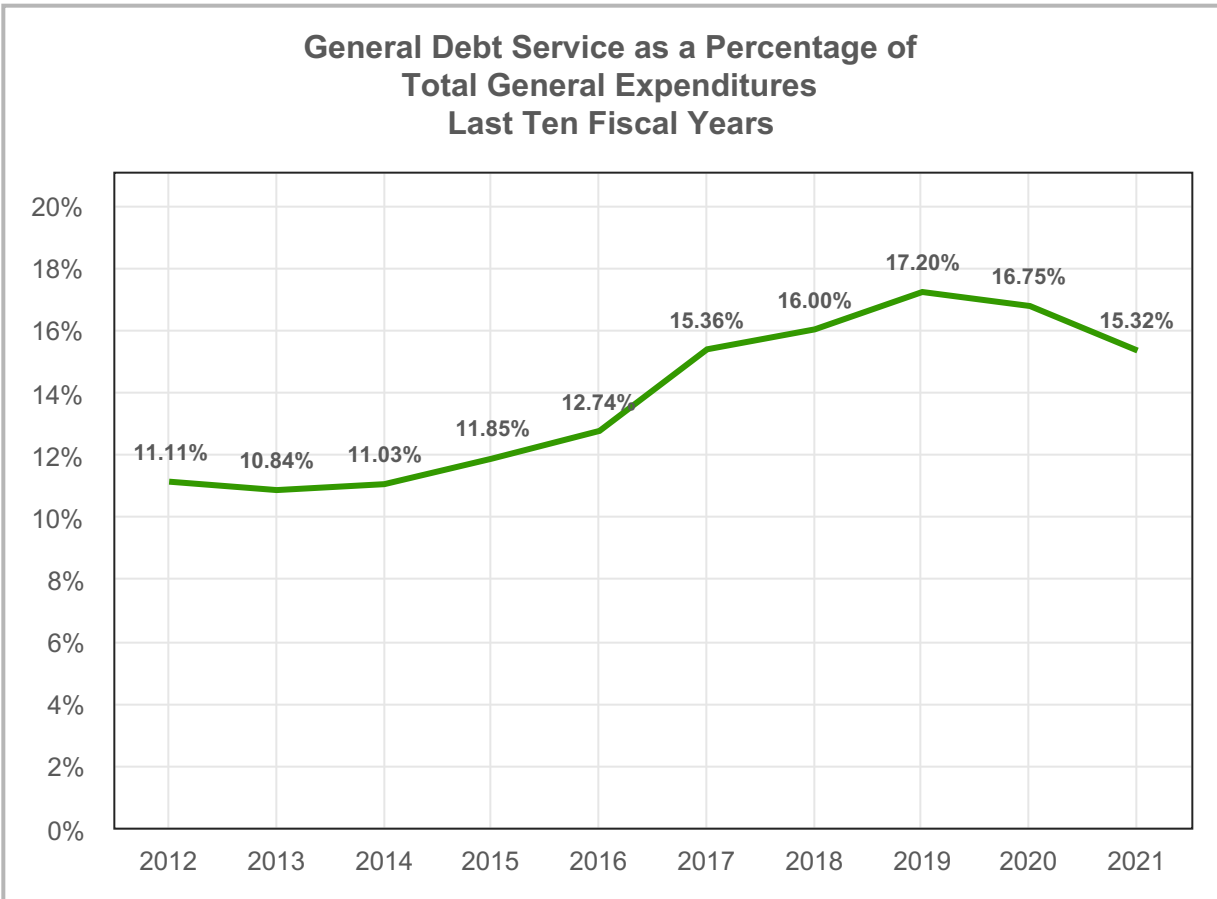
(1) Population estimates were prepared by North Central Texas Council of Governments.
(2) Taxable Assessed Value is based on the certified roll and is net of tax exemptions and Tax Incentive Financing Districts (TIF).
(3) Includes future accretion on capital appreciation bonds and refunding deferred amount.
(4) Amount that is available for repayment of general obligation bonded debt

**Ratio of Annual Debt Service Expenditures
For General Obligation Bonded Debt
To Total General Governmental**

Last Ten Fiscal Years

Year	Principal	Interest & Fiscal Charges	Total Debt Services	Total General Governmental	Ratio of Debt Service to General Governmental
2012	5,860,000	4,982,586	10,842,586	97,591,738	11.11%
2013	5,880,000	4,824,339	10,704,339	98,764,802	10.84%
2014	6,255,000	4,685,621	10,940,621	99,148,194	11.03%
2015	7,385,000	4,705,129	12,090,129	102,029,179	11.85%
2016	8,485,000	4,985,796	13,470,796	105,706,631	12.74%
2017	10,630,000	6,340,443	16,970,443	110,513,011	15.36%
2018	12,805,000	5,693,851	18,498,851	115,624,853	16.00%
2019	14,080,000	7,699,706	21,779,706	126,621,229	17.20%
2020	14,970,000	6,957,157	21,927,157	127,789,458	16.75%
2021	13,295,000	7,523,160	20,818,160	135,922,840	15.32%

**General Debt Service as a Percentage of
Total General Expenditures
Last Ten Fiscal Years**



Computation of Direct and Estimated Overlapping Bonded Debt
September 30, 2021

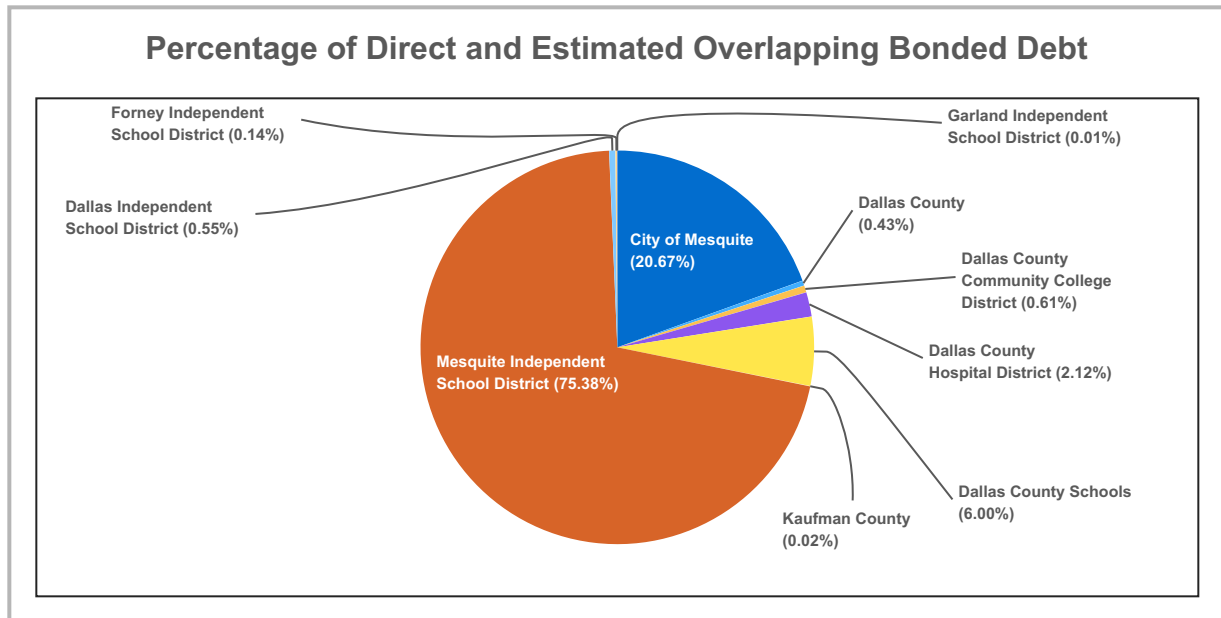
Taxing Jurisdiction	Total Outstanding Bonded Debt ⁽²⁾	Estimated Percent Applicable	Direct and Estimated Overlapping Bonded Debt
Direct			
City of Mesquite(1)	170,632,172	100.00 %	170,632,172
Overlapping			
Dallas County	116,665,000	3.04 %	3,546,616
Dallas County Community College District	166,750,000	3.04 %	5,069,200
Dallas County Hospital District	575,530,000	3.04 %	17,496,112
Dallas County Schools	16,679,652	3.04 %	507,061
Kaufman County	149,848,357	0.11 %	164,833
Mesquite Independent School District	724,608,219	85.87 %	622,221,078
Dallas Independent School District	3,259,600,000	0.14 %	4,563,440
Forney Independent School District	509,909,858	0.23 %	1,172,793
Garland Independent School District	464,615,000	0.02 %	92,923
Total overlapping	5,984,206,086		654,834,056
Total Direct and Estimated Overlapping Bonded Debt	\$ 6,154,838,258		\$ 825,466,228
Ratio Direct and Estimated; Overlapping Debt to Fiscal 2021 Assessed Valuation⁽³⁾			9.74 %
Per Capita Direct and Estimated Overlapping Bonded Debt⁽⁴⁾			\$ 5,499

(1) Excluding self-supporting debt.

(2) Source is the Municipal Advisory Council of Texas Report.

(3) Fiscal 2021 Assessed Valuation net of tax exemptions and City's Tax Increment Finance (TIF) districts: 8,473,164,911

(4) Based on 2021 Population of: 150,108



Schedule of Revenue Bond Coverage

Last Ten Fiscal Years

Water and Sewer Bonds

Year Ended September	Less:		Net Available Revenue	Total Debt Payments Required ⁽³⁾	Years Remaining	Average Annual Debt Payment	Coverage ⁽⁴⁾
	Operating Revenue and Other ⁽¹⁾	Operating Expense and Other ⁽²⁾					
2011	46,068,546	31,283,576	14,784,970	97,779,815	20	4,888,991	3.0
2012	44,339,863	30,452,086	13,887,777	95,751,908	20	4,787,595	2.9
2013	44,892,336	34,046,541	10,845,795	94,114,740	20	4,705,737	2.3
2014	46,909,102	34,731,035	12,178,067	92,892,214	20	4,644,611	2.6
2015	53,676,246	37,584,068	16,092,178	93,172,648	20	4,658,632	3.5
2016(5)	59,870,312	46,899,920	12,970,392	93,973,373	20	4,698,669	2.8
2017	63,876,537	49,921,956	13,954,581	97,269,491	20	4,863,475	2.9
2018	68,430,178	52,242,775	16,187,403	99,859,175	20	4,992,959	3.2
2019	70,519,694	54,779,163	15,740,531	111,838,664	20	5,591,933	2.8
2020	74,595,801	56,492,038	18,103,763	130,118,840	20	6,505,942	2.8

Drainage Utility Bonds

Year Ended September	Less:		Net Available Revenue	Total Debt Payments Required ⁽³⁾	Years Remaining	Average Annual Debt Payment	Coverage ⁽⁴⁾
	Operating Revenue and Other ⁽¹⁾	Operating Expense and Other ⁽²⁾					
2011	2,162,146	869,181	1,292,965	5,666,423	11	515,129	2.5
2012	2,201,193	943,626	1,257,567	4,481,859	10	448,186	2.8
2013	2,171,118	661,823	1,509,295	3,763,916	9	418,213	3.6
2014	2,804,769	687,903	2,116,866	3,237,015	8	404,627	5.2
2015	3,380,515	717,806	2,662,709	2,739,938	7	391,420	6.8
2016(5)	3,818,308	888,855	2,116,866	2,243,100	6	373,850	5.7
2017	4,013,757	1,039,904	2,973,853	1,747,556	5	349,511	8.5
2018	4,062,964	1,139,921	2,923,043	1,249,744	4	312,436	9.4
2019	4,168,327	1,385,229	2,783,098	11,721,457	20	586,073	4.7
2020	4,861,275	1,778,341	3,082,934	10,788,494	19	567,815	5.4

Notes:

(1) Includes operating and non-operating revenues.

(2) Includes operating and non-operating expenses exclusive of depreciation and interest expense.

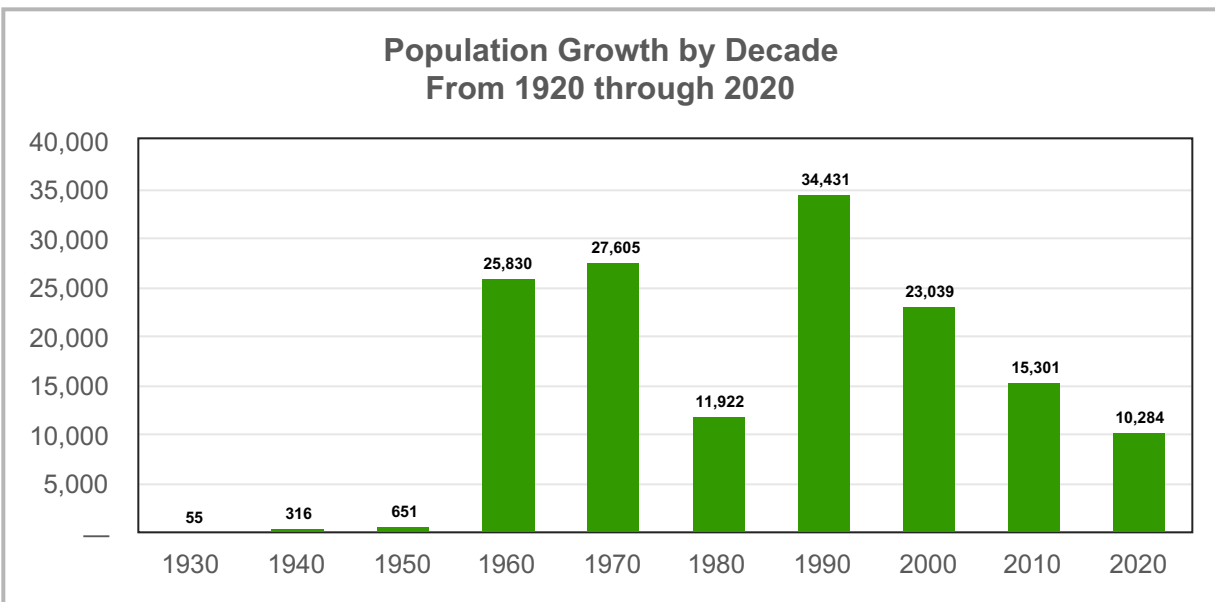
(3) Includes principal and interest of revenue bonds only. Principal and interest amounts represent the amounts payable in subsequent fiscal years.

(4) The Water and Sewer Bond coverage requirement is 1.5 and the Drainage Utility District Bond coverage requirement is 1.25. The coverage calculation is Net Revenue Available divided by the Average Annual Debt Payment.

(5) Effective with fiscal year 2016, transfers out are included in the Operating Expense and Other amounts.

Demographic Statistics

Year	Population ⁽¹⁾	Increase	Percentage Increase by Decade
1920	674	—	—%
1930	729	55	8.2%
1940	1,045	316	43.3%
1950	1,696	651	62.3%
1960	27,526	25,830	1,523.0%
1970	55,131	27,605	100.3%
1980	67,053	11,922	21.6%
1990	101,484	34,431	51.3%
2000	124,523	23,039	22.7%
2010	139,824	15,301	12.3%
2020	150,108	10,284	7.4%



Year	Population ⁽¹⁾	Labor Force	Unemployment Rate ⁽²⁾	School Enrollment ⁽³⁾
2012	139,950	69,816	6.8%	38,118
2013	140,240	69,941	6.3%	38,609
2014	142,210	71,025	5.2%	39,220
2015	142,230	75,343	4.3%	39,527
2016	142,950	76,188	3.9%	41,067
2017	143,060	75,847	3.2%	41,025
2018	143,350	74,511	3.7%	41,117
2019	145,030	75,046	3.5%	39,638
2020	145,410	73,311	8.1%	38,533
2021	150,108	73,311	4.8%	38,359

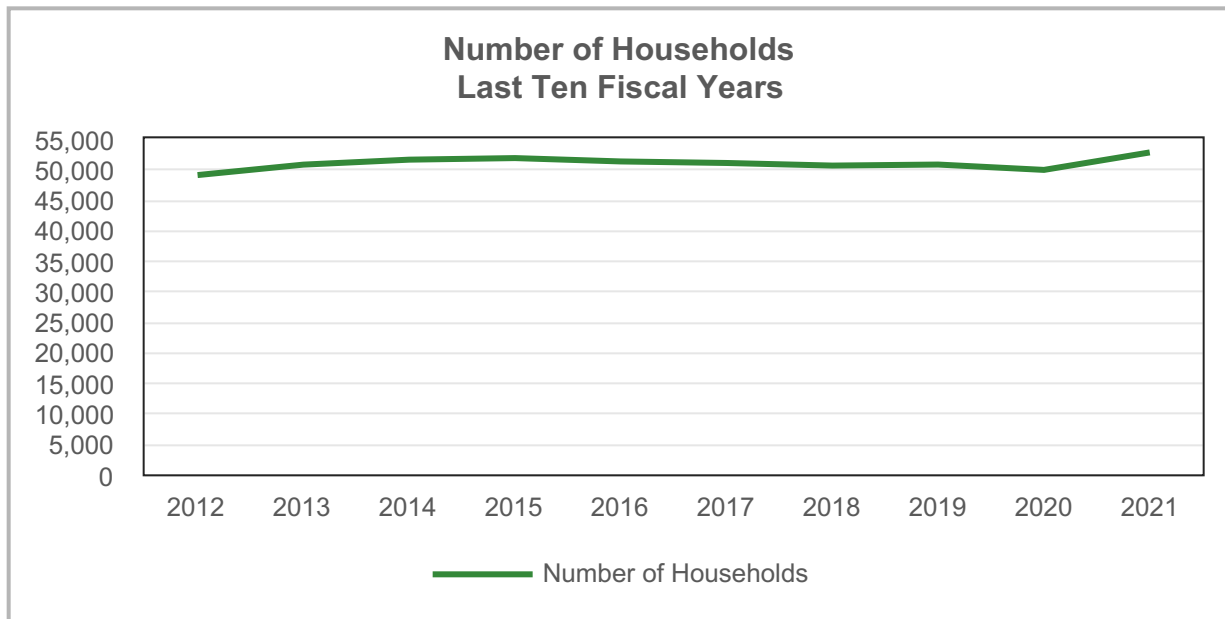
(1) 1930 through 2020 populations are official U.S. Census Bureau count; 2012 through 2020 populations are estimates provided by the North Central Texas Council of Governments. 2021 population comes from the 2020 Census.

(2) Texas Workforce Commission

(3) Mesquite Independent School District serves most of the City, encompassing approximately 60 square miles.

Growth Indices Last Ten Fiscal Years

Year	# of Households ⁽¹⁾	Income per Household ⁽¹⁾	Utility Customers ⁽²⁾		
			Water	Electric	Gas
2012	48,986	\$51,773	39,374	48,319	27,088
2013	50,695	\$51,763	39,766	48,543	27,064
2014	51,509	\$55,076	39,677	48,815	25,732
2015	51,766	\$49,871	39,636	49,009	25,683
2016	51,217	\$52,395	39,847	49,293	25,761
2017	50,965	\$54,440	38,382	49,824	25,813
2018	50,539	\$55,890	36,966	49,821	25,814
2019	50,709	\$59,149	37,802	49,953	25,775
2020	49,832	\$61,047	37,283	50,066	25,576
2021	52,693	\$68,229	42,228	50,244	25,995



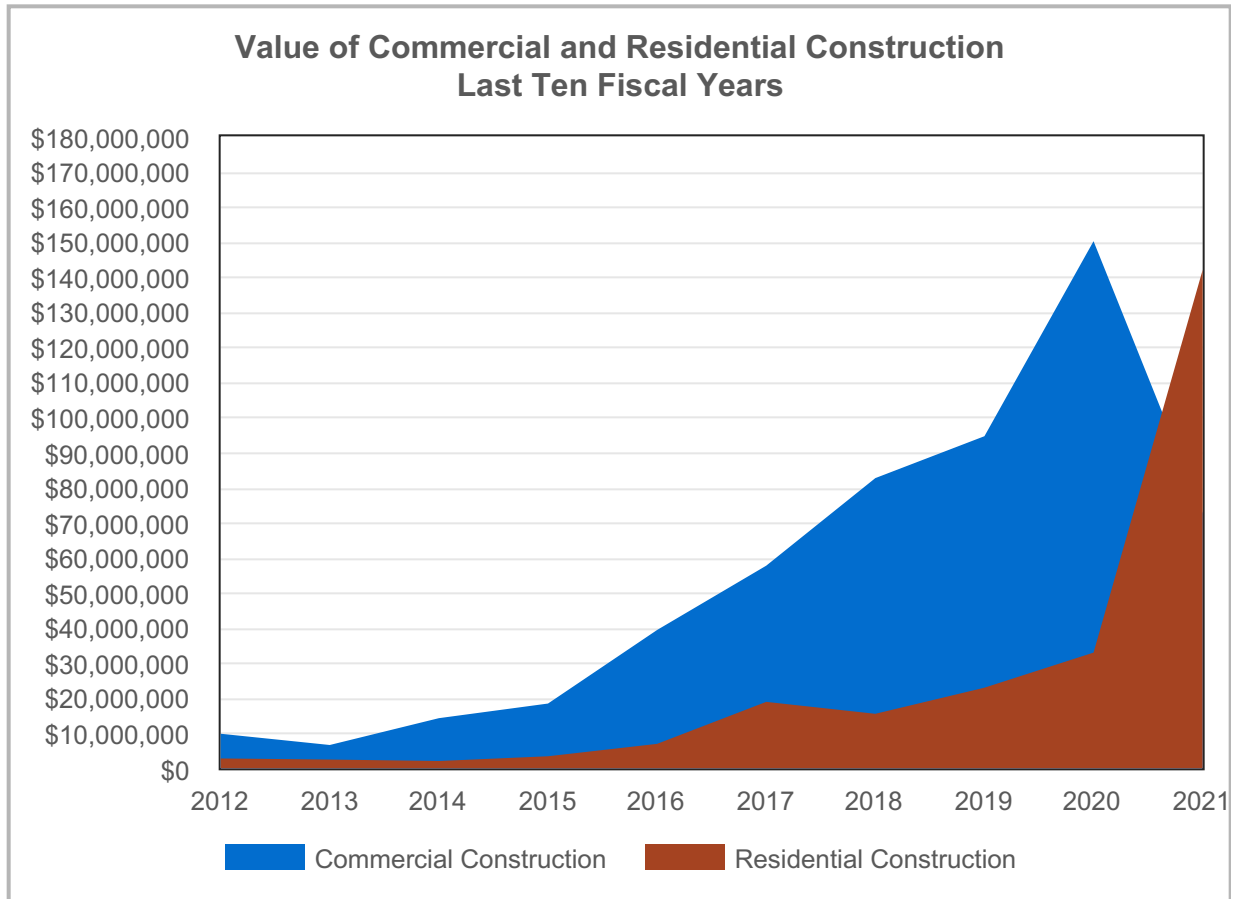
⁽¹⁾ Source: Effective Buying Income estimated based on median household EBI and number of households; information obtained from the City Economic Development Department.

⁽²⁾ Source: City of Mesquite Water Department, Oncor Electric, and Atmos Energy - Residential Customers Only.

Property and Construction Values

Last Ten Fiscal Years

Year	Commercial Construction		Residential Construction		Property Value ⁽²⁾
	No. of Units ⁽¹⁾	Value ⁽¹⁾	No. of Units ⁽¹⁾	Value ⁽¹⁾	
2012	15	\$9,850,505	35	\$2,814,355	\$4,913,543,225
2013	12	\$6,645,556	24	\$2,502,498	\$4,759,235,572
2014	13	\$14,285,000	18	\$2,085,055	\$4,743,167,903
2015	13	\$18,451,310	27	\$3,437,217	\$4,936,838,157
2016	13	\$39,403,500	35	\$6,969,737	\$5,035,080,686
2017	17	\$57,714,401	70	\$18,928,753	\$5,660,431,750
2018	18	\$82,658,067	61	\$15,528,180	\$6,167,654,569
2019	16	\$94,592,063	84	\$22,966,508	\$6,840,501,579
2020	29	\$150,135,772	128	\$32,961,889	\$7,331,672,979
2021	18	\$72,693,130	521	\$141,977,511	\$7,494,227,776



Sources:

⁽¹⁾ Building Inspection Division

⁽²⁾ Tax Division - Property Value is based on the certified roll and is net of tax exemptions and Tax Incentive Financing Districts (TIF).

MESQUITE
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Outstanding Debt

Debt Service Requirements

Per Capita Outstanding Tax Supported Debt

Types of Debt Outstanding

Debt Limit

Details of Outstanding Debt

Summary of Tax Supported Debt

General Obligation Debt

Certificate of Obligation Debt

Water and Sewer Revenue Bond Debt

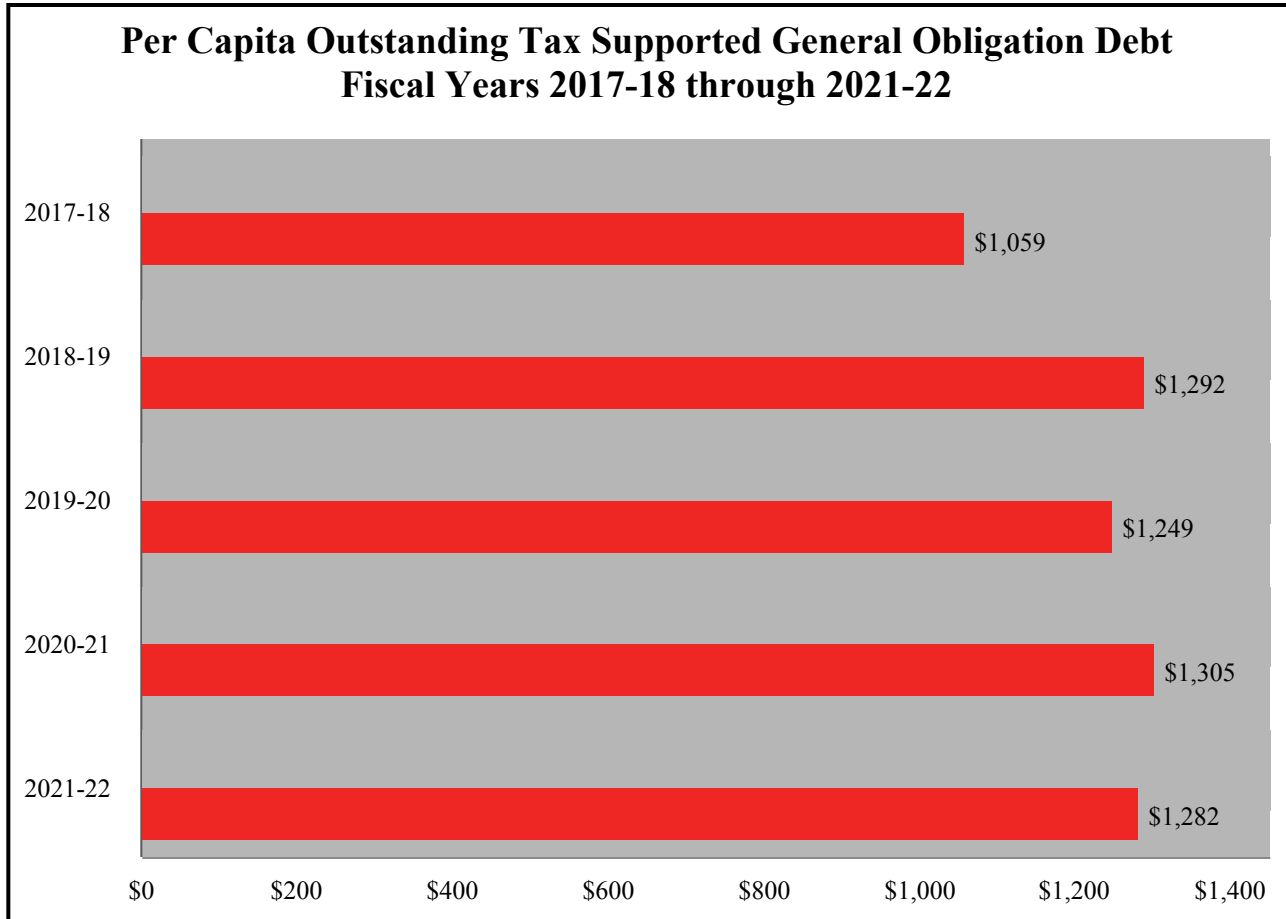
Drainage Utility District Revenue Bond Debt

Miscellaneous

Budget Appropriation Ordinance

Ad Valorem Tax Levy Ordinance

DEBT SERVICE REQUIREMENTS



Over the years, the City of Mesquite has issued long-term general obligation debt to finance its tax supported capital improvement needs. On September 30, 2021 the outstanding principal balance of these issues was \$192,405,000. Repayment of this debt is scheduled over a 20-year period and is payable from a general property tax levy. Highlighted above are the per capita outstanding debt amounts for the City of Mesquite over a five-year period. Population and outstanding debt amounts for the above fiscal periods are:

<i>Fiscal Year</i>	<i>Outstanding Debt*</i>	<i>Population</i>
2018	151,445,000	143,060
2019	185,140,000	143,350
2020	181,125,000	145,030
2021	189,695,000	145,410
2022	192,405,000	150,108

** Excludes Capital Lease and Loan Payments*

TYPES OF DEBT OUTSTANDING

Various types of long-term debt have been issued by the City for the acquisition and construction of major capital facilities and equipment as follows:

- General Obligation bonds are issued pursuant to voter authorization for infrastructure and facility projects accounted for in Capital Projects Fund. The City intends to retire this debt, plus interest, from ad valorem (property) taxes. Individual projects financed with these proceeds can be found in the Capital Budget section of this budget document. The City intends to issue \$16.5 million in General Obligation bonds in 2022 for the Residential Street Project approved by voters in November 2015. The city's general obligation debt is rated AA by S&P Global and Aa2 by Moody's Investor Services.
- Certificate of Obligation bonds are similar to General Obligation bonds in their use and retirement, but do not require voter authorization and are not used for refunding debt. Individual projects financed with these type of bonds can also be found in the Capital Budget section. Certificates of obligation are also issued to acquire capital equipment. The City intends to issue \$30.19 million in Certificate of Obligation bonds in fiscal year 2022 for capital projects of which \$4.14 million is for vehicles and computer equipment and \$1.28 for Public Safety Equipment such as body cameras, fire engine replacement, and ambulance remount. The city's general obligation debt that includes certificates of obligation bonds is rated AA by S&P Global and Aa2 by Moody's Investor Services.
- Water and Sewer Revenue Bonds are issued to provide funds for certain improvements to the water distribution and wastewater collection systems as well as to refund prior water and sewer revenue bond issues. These bonds are reported in the Water and Sewer Fund and will be repaid from revenues from this enterprise fund operation. The City intends to issue \$35.6 million in water and sewer revenue bonds in fiscal year 2022. Individual projects to be financed with these proceeds can be found in the Capital Budget section. The city's water and sewer revenue debt is rated AA by S&P Global and Aa2 by Moody's Investor Services.
- Municipal drainage utility system revenue bonds are used to provide funds for drainage improvements, including the acquisition and construction of structures, equipment, and facilities for the Drainage Utility District. Existing Drainage Utility District debt will be repaid from revenues generated from customer charges. Current outstanding 2011 DUD revenue refunding bonds will retire in fiscal year 2022. Since 2012, the City has been funding DUD projects with cash on a "pay-as-you-go" basis; however, the City issued almost \$8 million in DUD revenue bonds in fiscal year 2019 and intends to issue \$4 million in fiscal year 2022 to fund additional DUD projects that can be found in the Capital Budget section. The city's DUD revenue debt is rated AAA by S&P Global and Aa2 by Moody's Investor Services.

LEGAL DEBT LIMITS

As a home rule city, the City of Mesquite is not limited by law in the amount of debt it may issue. The City's charter, (Article 5, Section 2) states:

“The city council shall have the power and is hereby authorized and made its duty to levy, assess, and collect annually for general purposes authorized by laws and for the purpose of paying the interest and providing the sinking fund on the bonded indebtedness of the City of Mesquite now in existence or which may hereafter be created an ad valorem tax on real, personal or mixed property in such amounts and at such rates as shall be determined by the city council subject to applicable limitations and prohibitions now or hereafter contained in the Constitution of the State of Texas.”

Article 11, Section 5 of the State of Texas Constitution states in part:

“but no tax for any purpose shall ever be lawful for any one year, which shall exceed two and one-half percent of the taxable property of such city.”

CITY DEBT LIMITS

The City's most current Debt Management Policy was adopted with Ordinance No. 4647. The policy states that debt and related debt services shall be maintained within the following parameters:

- **Total tax supported debt shall not exceed five percent of Total Assessed Value.** Five percent of the City's Total Assessed Value for fiscal year 2021-22 is \$515 million. Total tax supported debt as of October 1, 2021 is \$192.405 million.
- **Debt service cost shall not exceed twenty-five percent of operating revenues.** Twenty-five percent of the General Fund operating revenues is \$35.74 million. Debt Service cost to the General Fund is \$20.194 million which is 14.1 percent of the budgeted operating revenues.
- **The portion of the City's property tax rate levied for general obligation debt service shall not exceed 40 percent of the total tax rate.** The adopted tax rate for the 2021-22 annual budget is 0.70862 per \$100.00 of assessed valuation with assessed valuation being 100 percent of market value. The portion reserved for debt service is 0.207340, or 29.26 percent.
- **The City will maintain net earnings coverage of 1.5 times the average annual principal and interest requirements for all indebtedness of the Water and Sewer Fund and 1.25 times the average annual principal and interest for all indebtedness of the Drainage Utility District.** For fiscal year 2021-22, the estimated average annual debt service coverage ratio is 1.54 for the Water and Sewer Fund and 3.90 for the Drainage Utility District.

Summary of
General Obligation Bonds
and
Certificates of Obligation

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Schedule of Indebtedness
Composite Summary of All General Obligation Debt Issues
Principal and Interest Requirements
Fiscal Years 2022 to 2041

Maturity	Principal	Interest	Date Total	Fiscal Year Total	Fiscal Year
15-Feb-22	\$ 17,460,000.00	\$ 3,892,757.36	\$ 21,352,757.36		
15-Aug-22		3,497,601.01	3,497,601.01	\$ 24,850,358.37	2022
15-Feb-23	15,780,000.00	3,497,601.01	19,277,601.01		
15-Aug-23		3,218,427.26	3,218,427.26	22,496,028.27	2023
15-Feb-24	15,690,000.00	3,218,427.26	18,908,427.26		
15-Aug-24		2,903,414.26	2,903,414.26	21,811,841.52	2024
15-Feb-25	14,605,000.00	2,903,414.26	17,508,414.26		
15-Aug-25		2,605,139.26	2,605,139.26	20,113,553.52	2025
15-Feb-26	13,905,000.00	2,605,139.26	16,510,139.26		
15-Aug-26		2,314,129.26	2,314,129.26	18,824,268.52	2026
15-Feb-27	12,265,000.00	2,314,129.26	14,579,129.26		
15-Aug-27		2,066,874.76	2,066,874.76	16,646,004.02	2027
15-Feb-28	12,355,000.00	2,066,874.76	14,421,874.76		
15-Aug-28		1,843,669.01	1,843,669.01	16,265,543.77	2028
15-Feb-29	10,980,000.00	1,843,669.01	12,823,669.01		
15-Aug-29		1,623,610.13	1,623,610.13	14,447,279.14	2029
15-Feb-30	10,015,000.00	1,623,610.13	11,638,610.13		
15-Aug-30		1,416,828.13	1,416,828.13	13,055,438.26	2030
15-Feb-31	9,610,000.00	1,416,828.13	11,026,828.13		
15-Aug-31		1,221,657.38	1,221,657.38	12,248,485.51	2031
15-Feb-32	8,705,000.00	1,221,657.38	9,926,657.38		
15-Aug-32		1,039,478.25	1,039,478.25	10,966,135.63	2032
15-Feb-33	8,655,000.00	1,039,478.25	9,694,478.25		
15-Aug-33		861,454.75	861,454.75	10,555,933.00	2033
15-Feb-34	8,845,000.00	861,454.75	9,706,454.75		
15-Aug-34		680,265.00	680,265.00	10,386,719.75	2034
15-Feb-35	8,395,000.00	680,265.00	9,075,265.00		
15-Aug-35		506,135.00	506,135.00	9,581,400.00	2035
15-Feb-36	7,855,000.00	506,135.00	8,361,135.00		
15-Aug-36		342,742.50	342,742.50	8,703,877.50	2036
15-Feb-37	5,765,000.00	342,742.50	6,107,742.50		
15-Aug-37		220,552.00	220,552.00	6,328,294.50	2037
15-Feb-38	5,760,000.00	220,552.00	5,980,552.00		
15-Aug-38		97,299.00	97,299.00	6,077,851.00	2038
15-Feb-39	2,790,000.00	97,299.00	2,887,299.00		
15-Aug-39		48,928.00	48,928.00	2,936,227.00	2039
15-Feb-40	2,400,000.00	48,928.00	2,448,928.00		
15-Aug-40		6,114.00	6,114.00	2,455,042.00	2040
15-Feb-41	570,000.00	6,114.00	576,114.00	576,114.00	2041
Totals	\$ 192,405,000.00	\$ 56,921,395.28	\$ 249,326,395.28	\$ 249,326,395.28	

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Summary of
General Obligation Bonded Indebtedness

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Real. Texas. Flavor.

**Schedule of General Obligation Refunding and Improvement Bonds
Principal and Interest Requirements
Fiscal Year 2021-22**

Issue	Outstanding Balance 10-1-21	Principal	Interest	Total
General Obligation Refunding Bonds-Series 2012	\$ 1,540,000.00	\$ 500,000.00	\$ 34,250.00	\$ 534,250.00
General Obligation Refunding Bonds-Series 2013	3,785,000.00	945,000.00	99,375.00	1,044,375.00
General Obligation Refunding Bonds-Series 2014	4,635,000.00	970,000.00	166,000.00	1,136,000.00
General Obligation Refunding Bonds-Series 2015	1,150,000.00	275,000.00	36,275.00	311,275.00
General Obligation Refunding & Improvement Bonds-Series 2016	30,860,000.00	2,385,000.00	1,286,887.50	3,671,887.50
General Obligation Refunding Bonds-Series 2017	6,755,000.00	445,000.00	281,437.50	726,437.50
General Obligation Refunding & Improvement Bonds-Series 2018	25,290,000.00	1,085,000.00	1,143,600.00	2,228,600.00
General Obligation Refunding & Improvement Bonds-Series 2019	24,580,000.00	2,770,000.00	657,150.00	3,427,150.00
General Obligation Improvement Bonds-Series 2020	14,260,000.00	470,000.00	626,100.00	1,096,100.00
Total General Obligation Refunding & Improvement Bonds Debt Service Requirements 2021-22	<u>\$112,855,000.00</u>	<u>\$ 9,845,000.00</u>	<u>\$ 4,331,075.00</u>	<u>\$ 14,176,075.00</u>

General Obligation Refunding Bonds
Series 2012
Dated July 15, 2012
Issue Amount - \$3,765,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 1,540,000.00
15-Feb-22	\$ 500,000.00	\$ 19,937.50	\$ 519,937.50	1,040,000.00
15-Aug-22		14,312.50	14,312.50	1,040,000.00
15-Feb-23	515,000.00	14,312.50	529,312.50	525,000.00
15-Aug-23		7,875.00	7,875.00	525,000.00
15-Feb-24	525,000.00	7,875.00	532,875.00	0.00
 Bonds to be Retired				
Fiscal Years 2022-2024	<u>\$ 1,540,000.00</u>	<u>\$ 64,312.50</u>	<u>\$ 1,604,312.50</u>	

General Obligation Refunding Bonds
Series 2013
Dated June 19, 2013
Issue Amount - \$7,635,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 3,785,000.00
15-Feb-22	\$ 945,000.00	\$ 56,775.00	\$ 1,001,775.00	2,840,000.00
15-Aug-22		42,600.00	42,600.00	2,840,000.00
15-Feb-23	965,000.00	42,600.00	1,007,600.00	1,875,000.00
15-Aug-23		28,125.00	28,125.00	1,875,000.00
15-Feb-24	1,005,000.00	28,125.00	1,033,125.00	870,000.00
15-Aug-24		13,050.00	13,050.00	870,000.00
15-Feb-25	870,000.00	13,050.00	883,050.00	0.00
Bonds to be Retired				
Fiscal Years 2022-2025	<u>\$ 3,785,000.00</u>	<u>\$ 224,325.00</u>	<u>\$ 4,009,325.00</u>	

General Obligation Refunding Bonds
Series 2014
Dated May 15, 2014
Issue Amount - \$9,080,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 4,635,000.00
15-Feb-22	\$ 970,000.00	\$ 92,700.00	\$ 1,062,700.00	3,665,000.00
15-Aug-22		73,300.00	73,300.00	3,665,000.00
15-Feb-23	1,010,000.00	73,300.00	1,083,300.00	2,655,000.00
15-Aug-23		53,100.00	53,100.00	2,655,000.00
15-Feb-24	1,050,000.00	53,100.00	1,103,100.00	1,605,000.00
15-Aug-24		32,100.00	32,100.00	1,605,000.00
15-Feb-25	790,000.00	32,100.00	822,100.00	815,000.00
15-Aug-25		16,300.00	16,300.00	815,000.00
15-Feb-26	815,000.00	16,300.00	831,300.00	0.00
 Bonds to be Retired				
Fiscal Years 2022-2026	<u>\$ 4,635,000.00</u>	<u>\$ 442,300.00</u>	<u>\$ 5,077,300.00</u>	

General Obligation Refunding Bonds
Series 2015
Dated May 15, 2015
Issue Amount - \$2,935,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 1,150,000.00
15-Feb-22	\$ 275,000.00	\$ 20,200.00	\$ 295,200.00	875,000.00
15-Aug-22		16,075.00	16,075.00	875,000.00
15-Feb-23	285,000.00	16,075.00	301,075.00	590,000.00
15-Aug-23		11,800.00	11,800.00	590,000.00
15-Feb-24	290,000.00	11,800.00	301,800.00	300,000.00
15-Aug-24		6,000.00	6,000.00	300,000.00
15-Feb-25	300,000.00	6,000.00	306,000.00	0.00
Bonds to be Retired				
Fiscal Years 2022-2025	<u>\$ 1,150,000.00</u>	<u>\$ 87,950.00</u>	<u>\$ 1,237,950.00</u>	

General Obligation Refunding & Improvement Bonds
Series 2016
Dated March 15, 2016
Issue Amount - \$40,565,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 30,860,000.00
15-Feb-22	\$ 2,385,000.00	\$ 673,256.25	\$ 3,058,256.25	28,475,000.00
15-Aug-22		613,631.25	613,631.25	28,475,000.00
15-Feb-23	2,790,000.00	613,631.25	3,403,631.25	25,685,000.00
15-Aug-23		559,350.00	559,350.00	25,685,000.00
15-Feb-24	2,320,000.00	559,350.00	2,879,350.00	23,365,000.00
15-Aug-24		501,350.00	501,350.00	23,365,000.00
15-Feb-25	1,985,000.00	501,350.00	2,486,350.00	21,380,000.00
15-Aug-25		451,725.00	451,725.00	21,380,000.00
15-Feb-26	2,390,000.00	451,725.00	2,841,725.00	18,990,000.00
15-Aug-26		391,975.00	391,975.00	18,990,000.00
15-Feb-27	2,435,000.00	391,975.00	2,826,975.00	16,555,000.00
15-Aug-27		331,100.00	331,100.00	16,555,000.00
15-Feb-28	2,175,000.00	331,100.00	2,506,100.00	14,380,000.00
15-Aug-28		287,600.00	287,600.00	14,380,000.00
15-Feb-29	1,555,000.00	287,600.00	1,842,600.00	12,825,000.00
15-Aug-29		256,500.00	256,500.00	12,825,000.00
15-Feb-30	1,620,000.00	256,500.00	1,876,500.00	11,205,000.00
15-Aug-30		224,100.00	224,100.00	11,205,000.00
15-Feb-31	1,685,000.00	224,100.00	1,909,100.00	9,520,000.00
15-Aug-31		190,400.00	190,400.00	9,520,000.00
15-Feb-32	1,755,000.00	190,400.00	1,945,400.00	7,765,000.00
15-Aug-32		155,300.00	155,300.00	7,765,000.00
15-Feb-33	1,825,000.00	155,300.00	1,980,300.00	5,940,000.00
15-Aug-33		118,800.00	118,800.00	5,940,000.00
15-Feb-34	1,900,000.00	118,800.00	2,018,800.00	4,040,000.00
15-Aug-34		80,800.00	80,800.00	4,040,000.00
15-Feb-35	1,980,000.00	80,800.00	2,060,800.00	2,060,000.00
15-Aug-35		41,200.00	41,200.00	2,060,000.00
15-Feb-36	2,060,000.00	41,200.00	2,101,200.00	0.00
 Bonds to be Retired				
Fiscal Years 2022-2036	<u>\$ 30,860,000.00</u>	<u>\$ 9,080,918.75</u>	<u>\$ 39,940,918.75</u>	

General Obligation Refunding Bonds
Series 2017
Dated May 1, 2017
Issue Amount - \$7,600,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 6,755,000.00
15-Feb-22	\$ 445,000.00	\$ 143,500.00	\$ 588,500.00	6,310,000.00
15-Aug-22		137,937.50	137,937.50	6,310,000.00
15-Feb-23	495,000.00	137,937.50	632,937.50	5,815,000.00
15-Aug-23		131,750.00	131,750.00	5,815,000.00
15-Feb-24	795,000.00	131,750.00	926,750.00	5,020,000.00
15-Aug-24		115,850.00	115,850.00	5,020,000.00
15-Feb-25	850,000.00	115,850.00	965,850.00	4,170,000.00
15-Aug-25		98,850.00	98,850.00	4,170,000.00
15-Feb-26	970,000.00	98,850.00	1,068,850.00	3,200,000.00
15-Aug-26		74,600.00	74,600.00	3,200,000.00
15-Feb-27	1,030,000.00	74,600.00	1,104,600.00	2,170,000.00
15-Aug-27		48,850.00	48,850.00	2,170,000.00
15-Feb-28	1,090,000.00	48,850.00	1,138,850.00	1,080,000.00
15-Aug-28		21,600.00	21,600.00	1,080,000.00
15-Feb-29	1,080,000.00	21,600.00	1,101,600.00	0.00
Bonds to be Retired				
Fiscal Years 2022-2029	<u>\$ 6,755,000.00</u>	<u>\$ 1,402,375.00</u>	<u>\$ 8,157,375.00</u>	

**General Obligation Refunding & Improvement Bonds
Series 2018
Dated May 1, 2018
Issue Amount - \$31,475,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 25,290,000.00
15-Feb-22	\$ 1,085,000.00	\$ 582,650.00	\$ 1,667,650.00	24,205,000.00
15-Aug-22		560,950.00	560,950.00	24,205,000.00
15-Feb-23	1,130,000.00	560,950.00	1,690,950.00	23,075,000.00
15-Aug-23		538,350.00	538,350.00	23,075,000.00
15-Feb-24	1,175,000.00	538,350.00	1,713,350.00	21,900,000.00
15-Aug-24		514,850.00	514,850.00	21,900,000.00
15-Feb-25	1,225,000.00	514,850.00	1,739,850.00	20,675,000.00
15-Aug-25		490,350.00	490,350.00	20,675,000.00
15-Feb-26	1,275,000.00	490,350.00	1,765,350.00	19,400,000.00
15-Aug-26		464,850.00	464,850.00	19,400,000.00
15-Feb-27	1,325,000.00	464,850.00	1,789,850.00	18,075,000.00
15-Aug-27		438,350.00	438,350.00	18,075,000.00
15-Feb-28	1,380,000.00	438,350.00	1,818,350.00	16,695,000.00
15-Aug-28		410,750.00	410,750.00	16,695,000.00
15-Feb-29	1,325,000.00	410,750.00	1,735,750.00	15,370,000.00
15-Aug-29		384,250.00	384,250.00	15,370,000.00
15-Feb-30	1,385,000.00	384,250.00	1,769,250.00	13,985,000.00
15-Aug-30		349,625.00	349,625.00	13,985,000.00
15-Feb-31	1,460,000.00	349,625.00	1,809,625.00	12,525,000.00
15-Aug-31		313,125.00	313,125.00	12,525,000.00
15-Feb-32	1,530,000.00	313,125.00	1,843,125.00	10,995,000.00
15-Aug-32		274,875.00	274,875.00	10,995,000.00
15-Feb-33	1,610,000.00	274,875.00	1,884,875.00	9,385,000.00
15-Aug-33		234,625.00	234,625.00	9,385,000.00
15-Feb-34	1,695,000.00	234,625.00	1,929,625.00	7,690,000.00
15-Aug-34		192,250.00	192,250.00	7,690,000.00
15-Feb-35	1,780,000.00	192,250.00	1,972,250.00	5,910,000.00
15-Aug-35		147,750.00	147,750.00	5,910,000.00
15-Feb-36	1,870,000.00	147,750.00	2,017,750.00	4,040,000.00
15-Aug-36		101,000.00	101,000.00	4,040,000.00
15-Feb-37	1,970,000.00	101,000.00	2,071,000.00	2,070,000.00
15-Aug-37		51,750.00	51,750.00	2,070,000.00
15-Feb-38	2,070,000.00	51,750.00	2,121,750.00	0.00
	<u>\$ 25,290,000.00</u>	<u>\$ 11,518,050.00</u>	<u>\$ 36,808,050.00</u>	
Bonds to be Retired Fiscal Years 2022-2038	<u>\$ 25,290,000.00</u>	<u>\$ 11,518,050.00</u>	<u>\$ 36,808,050.00</u>	

General Obligation Refunding Bonds
Series 2019
Dated December 1, 2019
Issue Amount - \$27,685,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 24,580,000.00
15-Feb-22	\$ 2,770,000.00	\$ 349,350.00	\$ 3,119,350.00	21,810,000.00
15-Aug-22		307,800.00	307,800.00	21,810,000.00
15-Feb-23	2,865,000.00	307,800.00	3,172,800.00	18,945,000.00
15-Aug-23		264,825.00	264,825.00	18,945,000.00
15-Feb-24	2,855,000.00	264,825.00	3,119,825.00	16,090,000.00
15-Aug-24		222,000.00	222,000.00	16,090,000.00
15-Feb-25	2,945,000.00	222,000.00	3,167,000.00	13,145,000.00
15-Aug-25		177,825.00	177,825.00	13,145,000.00
15-Feb-26	3,050,000.00	177,825.00	3,227,825.00	10,095,000.00
15-Aug-26		132,075.00	132,075.00	10,095,000.00
15-Feb-27	3,160,000.00	132,075.00	3,292,075.00	6,935,000.00
15-Aug-27		84,675.00	84,675.00	6,935,000.00
15-Feb-28	3,240,000.00	84,675.00	3,324,675.00	3,695,000.00
15-Aug-28		52,275.00	52,275.00	3,695,000.00
15-Feb-29	1,660,000.00	52,275.00	1,712,275.00	2,035,000.00
15-Aug-29		27,375.00	27,375.00	2,035,000.00
15-Feb-30	1,405,000.00	27,375.00	1,432,375.00	630,000.00
15-Aug-30		6,300.00	6,300.00	630,000.00
15-Feb-31	630,000.00	6,300.00	636,300.00	0.00
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Bonds to be Retired				
Fiscal Years 2022-2031	<u>\$ 24,580,000.00</u>	<u>\$ 2,899,650.00</u>	<u>\$ 27,479,650.00</u>	

**General Obligation Bonds
Series 2020
Dated June 4, 2020
Issue Amount - \$14,585,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 14,260,000.00
15-Feb-22	\$ 470,000.00	\$ 318,925.00	\$ 788,925.00	13,790,000.00
15-Aug-22		307,175.00	307,175.00	13,790,000.00
15-Feb-23	495,000.00	307,175.00	802,175.00	13,295,000.00
15-Aug-23		294,800.00	294,800.00	13,295,000.00
15-Feb-24	520,000.00	294,800.00	814,800.00	12,775,000.00
15-Aug-24		281,800.00	281,800.00	12,775,000.00
15-Feb-25	550,000.00	281,800.00	831,800.00	12,225,000.00
15-Aug-25		268,050.00	268,050.00	12,225,000.00
15-Feb-26	575,000.00	268,050.00	843,050.00	11,650,000.00
15-Aug-26		253,675.00	253,675.00	11,650,000.00
15-Feb-27	605,000.00	253,675.00	858,675.00	11,045,000.00
15-Aug-27		238,550.00	238,550.00	11,045,000.00
15-Feb-28	635,000.00	238,550.00	873,550.00	10,410,000.00
15-Aug-28		222,675.00	222,675.00	10,410,000.00
15-Feb-29	670,000.00	222,675.00	892,675.00	9,740,000.00
15-Aug-29		205,925.00	205,925.00	9,740,000.00
15-Feb-30	705,000.00	205,925.00	910,925.00	9,035,000.00
15-Aug-30		188,300.00	188,300.00	9,035,000.00
15-Feb-31	740,000.00	188,300.00	928,300.00	8,295,000.00
15-Aug-31		169,800.00	169,800.00	8,295,000.00
15-Feb-32	780,000.00	169,800.00	949,800.00	7,515,000.00
15-Aug-32		150,300.00	150,300.00	7,515,000.00
15-Feb-33	815,000.00	150,300.00	965,300.00	6,700,000.00
15-Aug-33		134,000.00	134,000.00	6,700,000.00
15-Feb-34	845,000.00	134,000.00	979,000.00	5,855,000.00
15-Aug-34		117,100.00	117,100.00	5,855,000.00
15-Feb-35	880,000.00	117,100.00	997,100.00	4,975,000.00
15-Aug-35		99,500.00	99,500.00	4,975,000.00
15-Feb-36	915,000.00	99,500.00	1,014,500.00	4,060,000.00
15-Aug-36		81,200.00	81,200.00	4,060,000.00
15-Feb-37	955,000.00	81,200.00	1,036,200.00	3,105,000.00
15-Aug-37		62,100.00	62,100.00	3,105,000.00
15-Feb-38	995,000.00	62,100.00	1,057,100.00	2,110,000.00
15-Aug-38		42,200.00	42,200.00	2,110,000.00
15-Feb-39	1,035,000.00	42,200.00	1,077,200.00	1,075,000.00
15-Aug-39		21,500.00	21,500.00	1,075,000.00
15-Feb-40	1,075,000.00	21,500.00	1,096,500.00	0.00
Bonds to be Retired				
Fiscal Years 2022-2040	<u>\$ 14,260,000.00</u>	<u>\$ 6,596,225.00</u>	<u>\$ 20,856,225.00</u>	

Summary of
Certificate of Obligation Indebtedness

MESQUITE
T E X A S
Real. Texas. Flavor.

City of Mesquite
Schedule of Combination Tax and Revenue Certificates of Obligation
Principal and Interest Requirements
Fiscal Year 2021-22

Issue	Outstanding Balance 10-1-21	Principal	Interest	Total
Combination Tax and Revenue Certificates of Obligation-Series 2012	\$ 3,630,000.00	\$ 490,000.00	\$ 106,562.50	\$ 596,562.50
Combination Tax and Revenue Certificates of Obligation-Series 2013	2,375,000.00	405,000.00	67,918.76	472,918.76
Combination Tax and Revenue Certificates of Obligation-Series 2014	7,270,000.00	395,000.00	252,131.26	647,131.26
Combination Tax and Revenue Certificates of Obligation-Series 2015	9,980,000.00	630,000.00	415,600.00	1,045,600.00
Combination Tax and Revenue Certificates of Obligation-Series 2016	6,230,000.00	705,000.00	244,131.25	949,131.25
Combination Tax and Revenue Certificates of Obligation-Series 2017	3,870,000.00	335,000.00	148,375.00	483,375.00
Combination Tax and Revenue Certificates of Obligation-Series 2018	13,450,000.00	680,000.00	577,300.00	1,257,300.00
Combination Tax and Revenue Certificates of Obligation-Series 2019	6,610,000.00	245,000.00	232,950.00	477,950.00
Combination Tax and Revenue Certificates of Obligation-Series 2020	10,130,000.00	335,000.00	444,725.00	779,725.00
Combination Tax and Revenue Certificates of Obligation-Series 2021	14,120,000.00	3,315,000.00	529,056.39	3,844,056.39
Combination Tax and Revenue Certificates of Obligation Taxable Series 2021	1,885,000.00	80,000.00	40,533.21	120,533.21
Total Combination Tax and Revenue Certificate of Obligation Debt Service Requirements 2021-22	<u>\$ 79,550,000.00</u>	<u>\$ 7,615,000.00</u>	<u>\$ 3,059,283.37</u>	<u>\$ 10,674,283.37</u>

Combination Tax and Revenue Certificates of Obligation
Series 2012
Dated July 15, 2012
Issue Amount - \$7,235,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 3,630,000.00
15-Feb-22	\$ 490,000.00	\$ 56,037.50	\$ 546,037.50	3,140,000.00
15-Aug-22		50,525.00	50,525.00	3,140,000.00
15-Feb-23		50,525.00	50,525.00	3,140,000.00
15-Aug-23		50,525.00	50,525.00	3,140,000.00
15-Feb-24	305,000.00	50,525.00	355,525.00	2,835,000.00
15-Aug-24		44,425.00	44,425.00	2,835,000.00
15-Feb-25	315,000.00	44,425.00	359,425.00	2,520,000.00
15-Aug-25		39,700.00	39,700.00	2,520,000.00
15-Feb-26	330,000.00	39,700.00	369,700.00	2,190,000.00
15-Aug-26		34,750.00	34,750.00	2,190,000.00
15-Feb-27	340,000.00	34,750.00	374,750.00	1,850,000.00
15-Aug-27		29,650.00	29,650.00	1,850,000.00
15-Feb-28	350,000.00	29,650.00	379,650.00	1,500,000.00
15-Aug-28		24,400.00	24,400.00	1,500,000.00
15-Feb-29	355,000.00	24,400.00	379,400.00	1,145,000.00
15-Aug-29		18,853.13	18,853.13	1,145,000.00
15-Feb-30	370,000.00	18,853.13	388,853.13	775,000.00
15-Aug-30		12,840.63	12,840.63	775,000.00
15-Feb-31	380,000.00	12,840.63	392,840.63	395,000.00
15-Aug-31		6,665.63	6,665.63	395,000.00
15-Feb-32	395,000.00	6,665.63	401,665.63	0.00
Bonds to be Retired				
Fiscal Years 2022-2032	<u>\$ 3,630,000.00</u>	<u>\$ 680,706.28</u>	<u>\$ 4,310,706.28</u>	

**Combination Tax and Revenue Certificates of Obligation
Series 2013
Dated June 19, 2013
Issue Amount - \$5,450,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 2,375,000.00
15-Feb-22	\$ 405,000.00	\$ 36,996.88	\$ 441,996.88	1,970,000.00
15-Aug-22		30,921.88	30,921.88	1,970,000.00
15-Feb-23	535,000.00	30,921.88	565,921.88	1,435,000.00
15-Aug-23		22,896.88	22,896.88	1,435,000.00
15-Feb-24	125,000.00	22,896.88	147,896.88	1,310,000.00
15-Aug-24		21,021.88	21,021.88	1,310,000.00
15-Feb-25	130,000.00	21,021.88	151,021.88	1,180,000.00
15-Aug-25		19,071.88	19,071.88	1,180,000.00
15-Feb-26	130,000.00	19,071.88	149,071.88	1,050,000.00
15-Aug-26		17,121.88	17,121.88	1,050,000.00
15-Feb-27	135,000.00	17,121.88	152,121.88	915,000.00
15-Aug-27		15,096.88	15,096.88	915,000.00
15-Feb-28	140,000.00	15,096.88	155,096.88	775,000.00
15-Aug-28		12,909.38	12,909.38	775,000.00
15-Feb-29	145,000.00	12,909.38	157,909.38	630,000.00
15-Aug-29		10,643.75	10,643.75	630,000.00
15-Feb-30	150,000.00	10,643.75	160,643.75	480,000.00
15-Aug-30		8,206.25	8,206.25	480,000.00
15-Feb-31	155,000.00	8,206.25	163,206.25	325,000.00
15-Aug-31		5,687.50	5,687.50	325,000.00
15-Feb-32	160,000.00	5,687.50	165,687.50	165,000.00
15-Aug-32		2,887.50	2,887.50	165,000.00
15-Feb-33	165,000.00	2,887.50	167,887.50	0.00
Bonds to be Retired				
Fiscal Years 2022-2033	<u>\$ 2,375,000.00</u>	<u>\$ 369,928.20</u>	<u>\$ 2,744,928.20</u>	

**Combination Tax and Revenue Certificates of Obligation
Series 2014
Dated May 15, 2014
Issue Amount - \$9,715,000**

Maturity	Principal	Interest	Total	Principal Balance
				\$ 7,270,000.00
15-Feb-22	\$ 395,000.00	\$ 129,028.13	\$ 524,028.13	6,875,000.00
15-Aug-22		123,103.13	123,103.13	6,875,000.00
15-Feb-23	410,000.00	123,103.13	533,103.13	6,465,000.00
15-Aug-23		114,903.13	114,903.13	6,465,000.00
15-Feb-24	425,000.00	114,903.13	539,903.13	6,040,000.00
15-Aug-24		106,403.13	106,403.13	6,040,000.00
15-Feb-25	215,000.00	106,403.13	321,403.13	5,825,000.00
15-Aug-25		102,103.13	102,103.13	5,825,000.00
15-Feb-26	230,000.00	102,103.13	332,103.13	5,595,000.00
15-Aug-26		97,503.13	97,503.13	5,595,000.00
15-Feb-27	620,000.00	97,503.13	717,503.13	4,975,000.00
15-Aug-27		88,203.13	88,203.13	4,975,000.00
15-Feb-28	640,000.00	88,203.13	728,203.13	4,335,000.00
15-Aug-28		78,603.13	78,603.13	4,335,000.00
15-Feb-29	655,000.00	78,603.13	733,603.13	3,680,000.00
15-Aug-29		68,368.75	68,368.75	3,680,000.00
15-Feb-30	680,000.00	68,368.75	748,368.75	3,000,000.00
15-Aug-30		54,768.75	54,768.75	3,000,000.00
15-Feb-31	710,000.00	54,768.75	764,768.75	2,290,000.00
15-Aug-31		40,568.75	40,568.75	2,290,000.00
15-Feb-32	735,000.00	40,568.75	775,568.75	1,555,000.00
15-Aug-32		27,706.25	27,706.25	1,555,000.00
15-Feb-33	765,000.00	27,706.25	792,706.25	790,000.00
15-Aug-33		14,318.75	14,318.75	790,000.00
15-Feb-34	790,000.00	14,318.75	804,318.75	0.00
Bonds to be Retired				
Fiscal Years 2022-2034	\$ 7,270,000.00	\$ 1,962,134.45	\$ 9,232,134.45	

Combination Tax and Revenue Certificates of Obligation
Series 2015
Dated May 15, 2015
Issue Amount - \$14,835,000

Maturity	Principal	Interest	Total	Principal Balance
				\$ 9,980,000.00
15-Feb-22	\$ 630,000.00	\$ 212,525.00	\$ 842,525.00	9,350,000.00
15-Aug-22		203,075.00	203,075.00	9,350,000.00
15-Feb-23	860,000.00	203,075.00	1,063,075.00	8,490,000.00
15-Aug-23		190,175.00	190,175.00	8,490,000.00
15-Feb-24	900,000.00	190,175.00	1,090,175.00	7,590,000.00
15-Aug-24		167,675.00	167,675.00	7,590,000.00
15-Feb-25	1,090,000.00	167,675.00	1,257,675.00	6,500,000.00
15-Aug-25		140,425.00	140,425.00	6,500,000.00
15-Feb-26	290,000.00	140,425.00	430,425.00	6,210,000.00
15-Aug-26		136,075.00	136,075.00	6,210,000.00
15-Feb-27	310,000.00	136,075.00	446,075.00	5,900,000.00
15-Aug-27		131,425.00	131,425.00	5,900,000.00
15-Feb-28	625,000.00	131,425.00	756,425.00	5,275,000.00
15-Aug-28		115,800.00	115,800.00	5,275,000.00
15-Feb-29	655,000.00	115,800.00	770,800.00	4,620,000.00
15-Aug-29		99,425.00	99,425.00	4,620,000.00
15-Feb-30	685,000.00	99,425.00	784,425.00	3,935,000.00
15-Aug-30		82,300.00	82,300.00	3,935,000.00
15-Feb-31	720,000.00	82,300.00	802,300.00	3,215,000.00
15-Aug-31		64,300.00	64,300.00	3,215,000.00
15-Feb-32	755,000.00	64,300.00	819,300.00	2,460,000.00
15-Aug-32		49,200.00	49,200.00	2,460,000.00
15-Feb-33	790,000.00	49,200.00	839,200.00	1,670,000.00
15-Aug-33		33,400.00	33,400.00	1,670,000.00
15-Feb-34	820,000.00	33,400.00	853,400.00	850,000.00
15-Aug-34		17,000.00	17,000.00	850,000.00
15-Feb-35	850,000.00	17,000.00	867,000.00	0.00
Bonds to be Retired				
Fiscal Years 2022-2035	\$ 9,980,000.00	\$ 3,073,075.00	\$ 13,053,075.00	

**Combination Tax and Revenue Certificates of Obligation
Series 2016
Dated March 15, 2016
Issue Amount - \$11,815,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 6,230,000.00
15-Feb-22	\$ 705,000.00	\$ 126,031.25	\$ 831,031.25	5,525,000.00
15-Aug-22		118,100.00	118,100.00	5,525,000.00
15-Feb-23	720,000.00	118,100.00	838,100.00	4,805,000.00
15-Aug-23		107,300.00	107,300.00	4,805,000.00
15-Feb-24	750,000.00	107,300.00	857,300.00	4,055,000.00
15-Aug-24		92,300.00	92,300.00	4,055,000.00
15-Feb-25	785,000.00	92,300.00	877,300.00	3,270,000.00
15-Aug-25		72,675.00	72,675.00	3,270,000.00
15-Feb-26	830,000.00	72,675.00	902,675.00	2,440,000.00
15-Aug-26		51,925.00	51,925.00	2,440,000.00
15-Feb-27	195,000.00	51,925.00	246,925.00	2,245,000.00
15-Aug-27		47,050.00	47,050.00	2,245,000.00
15-Feb-28	210,000.00	47,050.00	257,050.00	2,035,000.00
15-Aug-28		41,800.00	41,800.00	2,035,000.00
15-Feb-29	220,000.00	41,800.00	261,800.00	1,815,000.00
15-Aug-29		36,300.00	36,300.00	1,815,000.00
15-Feb-30	230,000.00	36,300.00	266,300.00	1,585,000.00
15-Aug-30		31,700.00	31,700.00	1,585,000.00
15-Feb-31	240,000.00	31,700.00	271,700.00	1,345,000.00
15-Aug-31		26,900.00	26,900.00	1,345,000.00
15-Feb-32	245,000.00	26,900.00	271,900.00	1,100,000.00
15-Aug-32		22,000.00	22,000.00	1,100,000.00
15-Feb-33	260,000.00	22,000.00	282,000.00	840,000.00
15-Aug-33		16,800.00	16,800.00	840,000.00
15-Feb-34	270,000.00	16,800.00	286,800.00	570,000.00
15-Aug-34		11,400.00	11,400.00	570,000.00
15-Feb-35	280,000.00	11,400.00	291,400.00	290,000.00
15-Aug-35		5,800.00	5,800.00	290,000.00
15-Feb-36	290,000.00	5,800.00	295,800.00	0.00
Bonds to be Retired				
Fiscal Years 2022-2036	<u>\$ 6,230,000.00</u>	<u>\$ 1,490,131.25</u>	<u>\$ 7,720,131.25</u>	

Combination Tax and Revenue Certificates of Obligation
Series 2017
Dated May 1, 2017
Issue Amount - \$8,285,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 3,870,000.00
15-Feb-22	\$ 335,000.00	\$ 77,537.50	\$ 412,537.50	3,535,000.00
15-Aug-22		70,837.50	70,837.50	3,535,000.00
15-Feb-23	445,000.00	70,837.50	515,837.50	3,090,000.00
15-Aug-23		65,275.00	65,275.00	3,090,000.00
15-Feb-24	90,000.00	65,275.00	155,275.00	3,000,000.00
15-Aug-24		63,475.00	63,475.00	3,000,000.00
15-Feb-25	95,000.00	63,475.00	158,475.00	2,905,000.00
15-Aug-25		61,575.00	61,575.00	2,905,000.00
15-Feb-26	455,000.00	61,575.00	516,575.00	2,450,000.00
15-Aug-26		50,200.00	50,200.00	2,450,000.00
15-Feb-27	470,000.00	50,200.00	520,200.00	1,980,000.00
15-Aug-27		38,450.00	38,450.00	1,980,000.00
15-Feb-28	165,000.00	38,450.00	203,450.00	1,815,000.00
15-Aug-28		35,150.00	35,150.00	1,815,000.00
15-Feb-29	170,000.00	35,150.00	205,150.00	1,645,000.00
15-Aug-29		31,750.00	31,750.00	1,645,000.00
15-Feb-30	180,000.00	31,750.00	211,750.00	1,465,000.00
15-Aug-30		28,150.00	28,150.00	1,465,000.00
15-Feb-31	185,000.00	28,150.00	213,150.00	1,280,000.00
15-Aug-31		24,450.00	24,450.00	1,280,000.00
15-Feb-32	195,000.00	24,450.00	219,450.00	1,085,000.00
15-Aug-32		20,550.00	20,550.00	1,085,000.00
15-Feb-33	200,000.00	20,550.00	220,550.00	885,000.00
15-Aug-33		16,550.00	16,550.00	885,000.00
15-Feb-34	210,000.00	16,550.00	226,550.00	675,000.00
15-Aug-34		12,350.00	12,350.00	675,000.00
15-Feb-35	215,000.00	12,350.00	227,350.00	460,000.00
15-Aug-35		8,050.00	8,050.00	460,000.00
15-Feb-36	225,000.00	8,050.00	233,050.00	235,000.00
15-Aug-36		4,112.50	4,112.50	235,000.00
15-Feb-37	235,000.00	4,112.50	239,112.50	0.00
	<u>3,870,000.00</u>	<u>1,139,387.50</u>	<u>5,009,387.50</u>	
Bonds to be Retired				
Fiscal Years 2022-2037	<u>\$ 3,870,000.00</u>	<u>\$ 1,139,387.50</u>	<u>\$ 5,009,387.50</u>	

**Combination Tax and Revenue Certificates of Obligation
Series 2018
Dated May 1, 2018
Issue Amount - \$16,050,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 13,450,000.00
15-Feb-22	\$ 680,000.00	\$ 295,450.00	\$ 975,450.00	12,770,000.00
15-Aug-22		281,850.00	281,850.00	12,770,000.00
15-Feb-23	705,000.00	281,850.00	986,850.00	12,065,000.00
15-Aug-23		267,750.00	267,750.00	12,065,000.00
15-Feb-24	735,000.00	267,750.00	1,002,750.00	11,330,000.00
15-Aug-24		253,050.00	253,050.00	11,330,000.00
15-Feb-25	760,000.00	253,050.00	1,013,050.00	10,570,000.00
15-Aug-25		237,850.00	237,850.00	10,570,000.00
15-Feb-26	795,000.00	237,850.00	1,032,850.00	9,775,000.00
15-Aug-26		221,950.00	221,950.00	9,775,000.00
15-Feb-27	825,000.00	221,950.00	1,046,950.00	8,950,000.00
15-Aug-27		205,450.00	205,450.00	8,950,000.00
15-Feb-28	860,000.00	205,450.00	1,065,450.00	8,090,000.00
15-Aug-28		188,250.00	188,250.00	8,090,000.00
15-Feb-29	660,000.00	188,250.00	848,250.00	7,430,000.00
15-Aug-29		175,050.00	175,050.00	7,430,000.00
15-Feb-30	685,000.00	175,050.00	860,050.00	6,745,000.00
15-Aug-30		161,350.00	161,350.00	6,745,000.00
15-Feb-31	710,000.00	161,350.00	871,350.00	6,035,000.00
15-Aug-31		147,150.00	147,150.00	6,035,000.00
15-Feb-32	745,000.00	147,150.00	892,150.00	5,290,000.00
15-Aug-32		132,250.00	132,250.00	5,290,000.00
15-Feb-33	775,000.00	132,250.00	907,250.00	4,515,000.00
15-Aug-33		112,875.00	112,875.00	4,515,000.00
15-Feb-34	815,000.00	112,875.00	927,875.00	3,700,000.00
15-Aug-34		92,500.00	92,500.00	3,700,000.00
15-Feb-35	855,000.00	92,500.00	947,500.00	2,845,000.00
15-Aug-35		71,125.00	71,125.00	2,845,000.00
15-Feb-36	900,000.00	71,125.00	971,125.00	1,945,000.00
15-Aug-36		48,625.00	48,625.00	1,945,000.00
15-Feb-37	950,000.00	48,625.00	998,625.00	995,000.00
15-Aug-37		24,875.00	24,875.00	995,000.00
15-Feb-38	995,000.00	24,875.00	1,019,875.00	0.00
Bonds to be Retired				
Fiscal Years 2022-2038	<u>\$ 13,450,000.00</u>	<u>\$ 5,539,350.00</u>	<u>\$ 18,989,350.00</u>	

Combination Tax and Revenue Certificates of Obligation
Series 2019
Dated May 1, 2019
Issue Amount - \$10,065,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 6,610,000.00
15-Feb-22	\$ 245,000.00	\$ 118,925.00	\$ 363,925.00	6,365,000.00
15-Aug-22		114,025.00	114,025.00	6,365,000.00
15-Feb-23	255,000.00	114,025.00	369,025.00	6,110,000.00
15-Aug-23		108,925.00	108,925.00	6,110,000.00
15-Feb-24	470,000.00	108,925.00	578,925.00	5,640,000.00
15-Aug-24		99,525.00	99,525.00	5,640,000.00
15-Feb-25	275,000.00	99,525.00	374,525.00	5,365,000.00
15-Aug-25		94,025.00	94,025.00	5,365,000.00
15-Feb-26	285,000.00	94,025.00	379,025.00	5,080,000.00
15-Aug-26		88,325.00	88,325.00	5,080,000.00
15-Feb-27	300,000.00	88,325.00	388,325.00	4,780,000.00
15-Aug-27		82,325.00	82,325.00	4,780,000.00
15-Feb-28	310,000.00	82,325.00	392,325.00	4,470,000.00
15-Aug-28		76,125.00	76,125.00	4,470,000.00
15-Feb-29	330,000.00	76,125.00	406,125.00	4,140,000.00
15-Aug-29		69,525.00	69,525.00	4,140,000.00
15-Feb-30	350,000.00	69,525.00	419,525.00	3,790,000.00
15-Aug-30		62,525.00	62,525.00	3,790,000.00
15-Feb-31	365,000.00	62,525.00	427,525.00	3,425,000.00
15-Aug-31		55,225.00	55,225.00	3,425,000.00
15-Feb-32	380,000.00	55,225.00	435,225.00	3,045,000.00
15-Aug-32		47,625.00	47,625.00	3,045,000.00
15-Feb-33	390,000.00	47,625.00	437,625.00	2,655,000.00
15-Aug-33		39,825.00	39,825.00	2,655,000.00
15-Feb-34	410,000.00	39,825.00	449,825.00	2,245,000.00
15-Aug-34		33,675.00	33,675.00	2,245,000.00
15-Feb-35	425,000.00	33,675.00	458,675.00	1,820,000.00
15-Aug-35		27,300.00	27,300.00	1,820,000.00
15-Feb-36	435,000.00	27,300.00	462,300.00	1,385,000.00
15-Aug-36		20,775.00	20,775.00	1,385,000.00
15-Feb-37	450,000.00	20,775.00	470,775.00	935,000.00
15-Aug-37		14,025.00	14,025.00	935,000.00
15-Feb-38	460,000.00	14,025.00	474,025.00	475,000.00
15-Aug-38		7,125.00	7,125.00	475,000.00
15-Feb-39	475,000.00	7,125.00	482,125.00	0.00
Bonds to be Retired				
Fiscal Years 2022-2039	<u>\$ 6,610,000.00</u>	<u>\$ 2,200,725.00</u>	<u>\$ 8,810,725.00</u>	

**Combination Tax and Revenue Certificates of Obligation
Series 2020
Dated June 4, 2020
Issue Amount - \$10,360,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 10,130,000.00
15-Feb-22	\$ 335,000.00	\$ 226,550.00	\$ 561,550.00	9,795,000.00
15-Aug-22		218,175.00	218,175.00	9,795,000.00
15-Feb-23	350,000.00	218,175.00	568,175.00	9,445,000.00
15-Aug-23		209,425.00	209,425.00	9,445,000.00
15-Feb-24	370,000.00	209,425.00	579,425.00	9,075,000.00
15-Aug-24		200,175.00	200,175.00	9,075,000.00
15-Feb-25	390,000.00	200,175.00	590,175.00	8,685,000.00
15-Aug-25		190,425.00	190,425.00	8,685,000.00
15-Feb-26	410,000.00	190,425.00	600,425.00	8,275,000.00
15-Aug-26		180,175.00	180,175.00	8,275,000.00
15-Feb-27	430,000.00	180,175.00	610,175.00	7,845,000.00
15-Aug-27		169,425.00	169,425.00	7,845,000.00
15-Feb-28	450,000.00	169,425.00	619,425.00	7,395,000.00
15-Aug-28		158,175.00	158,175.00	7,395,000.00
15-Feb-29	475,000.00	158,175.00	633,175.00	6,920,000.00
15-Aug-29		146,300.00	146,300.00	6,920,000.00
15-Feb-30	500,000.00	146,300.00	646,300.00	6,420,000.00
15-Aug-30		133,800.00	133,800.00	6,420,000.00
15-Feb-31	525,000.00	133,800.00	658,800.00	5,895,000.00
15-Aug-31		120,675.00	120,675.00	5,895,000.00
15-Feb-32	555,000.00	120,675.00	675,675.00	5,340,000.00
15-Aug-32		106,800.00	106,800.00	5,340,000.00
15-Feb-33	580,000.00	106,800.00	686,800.00	4,760,000.00
15-Aug-33		95,200.00	95,200.00	4,760,000.00
15-Feb-34	600,000.00	95,200.00	695,200.00	4,160,000.00
15-Aug-34		83,200.00	83,200.00	4,160,000.00
15-Feb-35	625,000.00	83,200.00	708,200.00	3,535,000.00
15-Aug-35		70,700.00	70,700.00	3,535,000.00
15-Feb-36	650,000.00	70,700.00	720,700.00	2,885,000.00
15-Aug-36		57,700.00	57,700.00	2,885,000.00
15-Feb-37	680,000.00	57,700.00	737,700.00	2,205,000.00
15-Aug-37		44,100.00	44,100.00	2,205,000.00
15-Feb-38	705,000.00	44,100.00	749,100.00	1,500,000.00
15-Aug-38		30,000.00	30,000.00	1,500,000.00
15-Feb-39	735,000.00	30,000.00	765,000.00	765,000.00
15-Aug-39		15,300.00	15,300.00	765,000.00
15-Feb-40	765,000.00	15,300.00	780,300.00	0.00
Bonds to be Retired				
Fiscal Years 2021-2040	<u>\$ 10,130,000.00</u>	<u>\$ 4,686,050.00</u>	<u>\$ 14,816,050.00</u>	

Combination Tax and Revenue Certificates of Obligation
Series 2021
Dated June 1, 2021
Issue Amount - \$14,120,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 14,120,000.00
15-Feb-22	\$ 3,315,000.00	\$ 334,481.39	\$ 3,649,481.39	10,805,000.00
15-Aug-22		194,575.00	194,575.00	10,805,000.00
15-Feb-23	870,000.00	194,575.00	1,064,575.00	9,935,000.00
15-Aug-23		172,825.00	172,825.00	9,935,000.00
15-Feb-24	905,000.00	172,825.00	1,077,825.00	9,030,000.00
15-Aug-24		150,200.00	150,200.00	9,030,000.00
15-Feb-25	950,000.00	150,200.00	1,100,200.00	8,080,000.00
15-Aug-25		126,450.00	126,450.00	8,080,000.00
15-Feb-26	990,000.00	126,450.00	1,116,450.00	7,090,000.00
15-Aug-26		101,700.00	101,700.00	7,090,000.00
15-Feb-27		101,700.00	101,700.00	7,090,000.00
15-Aug-27		101,700.00	101,700.00	7,090,000.00
15-Feb-28		101,700.00	101,700.00	7,090,000.00
15-Aug-28		101,700.00	101,700.00	7,090,000.00
15-Feb-29	935,000.00	101,700.00	1,036,700.00	6,155,000.00
15-Aug-29		78,325.00	78,325.00	6,155,000.00
15-Feb-30	980,000.00	78,325.00	1,058,325.00	5,175,000.00
15-Aug-30		58,725.00	58,725.00	5,175,000.00
15-Feb-31	1,015,000.00	58,725.00	1,073,725.00	4,160,000.00
15-Aug-31		43,500.00	43,500.00	4,160,000.00
15-Feb-32	380,000.00	43,500.00	423,500.00	3,780,000.00
15-Aug-32		37,800.00	37,800.00	3,780,000.00
15-Feb-33	385,000.00	37,800.00	422,800.00	3,395,000.00
15-Aug-33		33,950.00	33,950.00	3,395,000.00
15-Feb-34	395,000.00	33,950.00	428,950.00	3,000,000.00
15-Aug-34		30,000.00	30,000.00	3,000,000.00
15-Feb-35	405,000.00	30,000.00	435,000.00	2,595,000.00
15-Aug-35		25,950.00	25,950.00	2,595,000.00
15-Feb-36	410,000.00	25,950.00	435,950.00	2,185,000.00
15-Aug-36		21,850.00	21,850.00	2,185,000.00
15-Feb-37	420,000.00	21,850.00	441,850.00	1,765,000.00
15-Aug-37		17,650.00	17,650.00	1,765,000.00
15-Feb-38	430,000.00	17,650.00	447,650.00	1,335,000.00
15-Aug-38		13,350.00	13,350.00	1,335,000.00
15-Feb-39	435,000.00	13,350.00	448,350.00	900,000.00
15-Aug-39		9,000.00	9,000.00	900,000.00
15-Feb-40	445,000.00	9,000.00	454,000.00	455,000.00
15-Aug-40		4,550.00	4,550.00	455,000.00
15-Feb-41	455,000.00	4,550.00	459,550.00	0.00
Bonds to be Retired				
Fiscal Years 2022-2041	<u>\$ 14,120,000.00</u>	<u>\$ 2,982,081.39</u>	<u>\$ 17,102,081.39</u>	

Combination Tax and Revenue Certificates of Obligation (Taxable)
Series 2021
Dated June 1, 2021
Issue Amount - \$1,885,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 1,885,000.00
15-Feb-22	\$ 80,000.00	\$ 21,900.96	\$ 101,900.96	1,805,000.00
15-Aug-22		18,632.25	18,632.25	1,805,000.00
15-Feb-23	80,000.00	18,632.25	98,632.25	1,725,000.00
15-Aug-23		18,452.25	18,452.25	1,725,000.00
15-Feb-24	80,000.00	18,452.25	98,452.25	1,645,000.00
15-Aug-24		18,164.25	18,164.25	1,645,000.00
15-Feb-25	85,000.00	18,164.25	103,164.25	1,560,000.00
15-Aug-25		17,739.25	17,739.25	1,560,000.00
15-Feb-26	85,000.00	17,739.25	102,739.25	1,475,000.00
15-Aug-26		17,229.25	17,229.25	1,475,000.00
15-Feb-27	85,000.00	17,229.25	102,229.25	1,390,000.00
15-Aug-27		16,574.75	16,574.75	1,390,000.00
15-Feb-28	85,000.00	16,574.75	101,574.75	1,305,000.00
15-Aug-28		15,856.50	15,856.50	1,305,000.00
15-Feb-29	90,000.00	15,856.50	105,856.50	1,215,000.00
15-Aug-29		15,019.50	15,019.50	1,215,000.00
15-Feb-30	90,000.00	15,019.50	105,019.50	1,125,000.00
15-Aug-30		14,137.50	14,137.50	1,125,000.00
15-Feb-31	90,000.00	14,137.50	104,137.50	1,035,000.00
15-Aug-31		13,210.50	13,210.50	1,035,000.00
15-Feb-32	95,000.00	13,210.50	108,210.50	940,000.00
15-Aug-32		12,184.50	12,184.50	940,000.00
15-Feb-33	95,000.00	12,184.50	107,184.50	845,000.00
15-Aug-33		11,111.00	11,111.00	845,000.00
15-Feb-34	95,000.00	11,111.00	106,111.00	750,000.00
15-Aug-34		9,990.00	9,990.00	750,000.00
15-Feb-35	100,000.00	9,990.00	109,990.00	650,000.00
15-Aug-35		8,760.00	8,760.00	650,000.00
15-Feb-36	100,000.00	8,760.00	108,760.00	550,000.00
15-Aug-36		7,480.00	7,480.00	550,000.00
15-Feb-37	105,000.00	7,480.00	112,480.00	445,000.00
15-Aug-37		6,052.00	6,052.00	445,000.00
15-Feb-38	105,000.00	6,052.00	111,052.00	340,000.00
15-Aug-38		4,624.00	4,624.00	340,000.00
15-Feb-39	110,000.00	4,624.00	114,624.00	230,000.00
15-Aug-39		3,128.00	3,128.00	230,000.00
15-Feb-40	115,000.00	3,128.00	118,128.00	115,000.00
15-Aug-40		1,564.00	1,564.00	115,000.00
15-Feb-41	115,000.00	1,564.00	116,564.00	0.00
Bonds to be Retired				
Fiscal Years 2022-2041	<u>\$ 1,885,000.00</u>	<u>\$ 481,719.96</u>	<u>\$ 2,366,719.96</u>	

Summary of
Water and Sewer Revenue Bond Indebtedness

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Schedule of Water & Sewer Revenue Bond Indebtedness
Composite Summary of All Issues
Principal and Interest Requirements
Fiscal Years 2022 to 2041

Maturity	Principal	Interest	Date Total	Fiscal Year Total	Fiscal Year
01-Mar-22	\$ 7,805,000.00	\$ 2,317,368.34	\$ 10,122,368.34		
01-Sep-22		2,069,015.63	2,069,015.63	\$ 12,191,383.97	2022
01-Mar-23	7,660,000.00	2,069,015.63	9,729,015.63		
01-Sep-23		1,933,290.63	1,933,290.63	11,662,306.26	2023
01-Mar-24	7,945,000.00	1,933,290.63	9,878,290.63		
01-Sep-24		1,787,353.13	1,787,353.13	11,665,643.76	2024
01-Mar-25	7,690,000.00	1,787,353.13	9,477,353.13		
01-Sep-25		1,627,403.13	1,627,403.13	11,104,756.26	2025
01-Mar-26	7,740,000.00	1,627,403.13	9,367,403.13		
01-Sep-26		1,460,753.13	1,460,753.13	10,828,156.26	2026
01-Mar-27	7,395,000.00	1,460,753.13	8,855,753.13		
01-Sep-27		1,301,678.13	1,301,678.13	10,157,431.26	2027
01-Mar-28	7,175,000.00	1,301,678.13	8,476,678.13		
01-Sep-28		1,150,256.25	1,150,256.25	9,626,934.38	2028
01-Mar-29	6,915,000.00	1,150,256.25	8,065,256.25		
01-Sep-29		1,005,068.75	1,005,068.75	9,070,325.00	2029
01-Mar-30	6,610,000.00	1,005,068.75	7,615,068.75		
01-Sep-30		878,900.00	878,900.00	8,493,968.75	2030
01-Mar-31	6,335,000.00	878,900.00	7,213,900.00		
01-Sep-31		755,831.25	755,831.25	7,969,731.25	2031
01-Mar-32	6,175,000.00	755,831.25	6,930,831.25		
01-Sep-32		641,187.50	641,187.50	7,572,018.75	2032
01-Mar-33	6,075,000.00	641,187.50	6,716,187.50		
01-Sep-33		530,975.00	530,975.00	7,247,162.50	2033
01-Mar-34	5,945,000.00	530,975.00	6,475,975.00		
01-Sep-34		428,725.00	428,725.00	6,904,700.00	2034
01-Mar-35	5,760,000.00	428,725.00	6,188,725.00		
01-Sep-35		330,400.00	330,400.00	6,519,125.00	2035
01-Mar-36	5,520,000.00	330,400.00	5,850,400.00		
01-Sep-36		241,412.50	241,412.50	6,091,812.50	2036
01-Mar-37	4,335,000.00	241,412.50	4,576,412.50		
01-Sep-37		168,025.00	168,025.00	4,744,437.50	2037
01-Mar-38	3,875,000.00	168,025.00	4,043,025.00		
01-Sep-38		102,525.00	102,525.00	4,145,550.00	2038
01-Mar-39	3,415,000.00	102,525.00	3,517,525.00		
01-Sep-39		49,400.00	49,400.00	3,566,925.00	2039
01-Mar-40	2,460,000.00	49,400.00	2,509,400.00		
01-Sep-40		10,450.00	10,450.00	2,519,850.00	2040
01-Mar-41	1,045,000.00	10,450.00	1,055,450.00		
01-Sep-41				1,055,450.00	2041
Totals	\$ 117,875,000.00	\$ 35,262,668.40	\$ 153,137,668.40	\$ 153,137,668.40	

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City of Mesquite
Schedule of Water and Sewer Revenue Debt
Principal and Interest Requirements
Fiscal Year 2021-22

Issue	Outstanding Balance 10/1/2021	Principal	Interest	Total
Waterworks and Sewer System Revenue Bonds Series 2010	\$ 425,000.00	\$ 425,000.00	\$ 7,703.13	\$ 432,703.13
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2012	3,795,000.00	505,000.00	115,050.00	620,050.00
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2013	3,750,000.00	320,000.00	113,643.76	433,643.76
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2014	7,650,000.00	1,020,000.00	276,987.50	1,296,987.50
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2015	5,420,000.00	430,000.00	211,300.00	641,300.00
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2016	10,625,000.00	995,000.00	410,418.75	1,405,418.75
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2017	10,710,000.00	715,000.00	457,887.50	1,172,887.50
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2018	7,860,000.00	415,000.00	336,050.00	751,050.00
Waterworks and Sewer System Revenue Bonds Series 2019	14,305,000.00	570,000.00	483,450.00	1,053,450.00
Waterworks and Sewer System Revenue Refunding Bonds Series 2019A	7,780,000.00	810,000.00	213,200.00	1,023,200.00
Waterworks and Sewer System Revenue Bonds Series 2020	19,035,000.00	630,000.00	835,700.00	1,465,700.00
Waterworks and Sewer System Revenue Bonds Series 2021	26,520,000.00	970,000.00	924,993.33	1,894,993.33
Total Water and Sewer System Bonds Debt Service Requirements Fiscal Year 2021-22	<u>\$117,875,000.00</u>	<u>\$ 7,805,000.00</u>	<u>\$ 4,386,383.97</u>	<u>\$ 12,191,383.97</u>

Waterworks and Sewer System Revenue Bonds
Series 2010
Dated May 15, 2010
Issue Amount - \$8,720,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 425,000.00
1-Mar-22	\$ 425,000.00	\$ 7,703.13	\$ 432,703.13	0.00
Bonds to be Retired				
Fiscal Year 2022	<u>\$ 425,000.00</u>	<u>\$ 7,703.13</u>	<u>\$ 432,703.13</u>	

Waterworks and Sewer System Revenue Refunding and Improvement Bonds
Series 2012
Dated July 15, 2012
Issue Amount - \$7,945,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 3,795,000.00
1-Mar-22	\$ 505,000.00	\$ 61,312.50	\$ 566,312.50	3,290,000.00
1-Sep-22		53,737.50	53,737.50	3,290,000.00
1-Mar-23	525,000.00	53,737.50	578,737.50	2,765,000.00
1-Sep-23		45,862.50	45,862.50	2,765,000.00
1-Mar-24	545,000.00	45,862.50	590,862.50	2,220,000.00
1-Sep-24		34,962.50	34,962.50	2,220,000.00
1-Mar-25	250,000.00	34,962.50	284,962.50	1,970,000.00
1-Sep-25		31,212.50	31,212.50	1,970,000.00
1-Mar-26	255,000.00	31,212.50	286,212.50	1,715,000.00
1-Sep-26		27,387.50	27,387.50	1,715,000.00
1-Mar-27	265,000.00	27,387.50	292,387.50	1,450,000.00
1-Sep-27		23,412.50	23,412.50	1,450,000.00
1-Mar-28	270,000.00	23,412.50	293,412.50	1,180,000.00
1-Sep-28		19,193.75	19,193.75	1,180,000.00
1-Mar-29	280,000.00	19,193.75	299,193.75	900,000.00
1-Sep-29		14,818.75	14,818.75	900,000.00
1-Mar-30	290,000.00	14,818.75	304,818.75	610,000.00
1-Sep-30		10,106.25	10,106.25	610,000.00
1-Mar-31	300,000.00	10,106.25	310,106.25	310,000.00
1-Sep-31		5,231.25	5,231.25	310,000.00
1-Mar-32	310,000.00	5,231.25	315,231.25	0.00
Bonds to be Retired				
Fiscal Years 2022-2032	<u>\$ 3,795,000.00</u>	<u>\$ 593,162.50</u>	<u>\$ 4,388,162.50</u>	

Waterworks and Sewer System Revenue Refunding and Improvement Bonds
Series 2013
Dated June 19, 2013
Issue Amount - \$7,090,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 3,750,000.00
1-Mar-22	\$ 320,000.00	\$ 59,221.88	\$ 379,221.88	3,430,000.00
1-Sep-22		54,421.88	54,421.88	3,430,000.00
1-Mar-23	330,000.00	54,421.88	384,421.88	3,100,000.00
1-Sep-23		49,471.88	49,471.88	3,100,000.00
1-Mar-24	340,000.00	49,471.88	389,471.88	2,760,000.00
1-Sep-24		44,371.88	44,371.88	2,760,000.00
1-Mar-25	355,000.00	44,371.88	399,371.88	2,405,000.00
1-Sep-25		39,046.88	39,046.88	2,405,000.00
1-Mar-26	270,000.00	39,046.88	309,046.88	2,135,000.00
1-Sep-26		34,996.88	34,996.88	2,135,000.00
1-Mar-27	275,000.00	34,996.88	309,996.88	1,860,000.00
1-Sep-27		30,871.88	30,871.88	1,860,000.00
1-Mar-28	285,000.00	30,871.88	315,871.88	1,575,000.00
1-Sep-28		26,418.75	26,418.75	1,575,000.00
1-Mar-29	295,000.00	26,418.75	321,418.75	1,280,000.00
1-Sep-29		21,625.00	21,625.00	1,280,000.00
1-Mar-30	305,000.00	21,625.00	326,625.00	975,000.00
1-Sep-30		16,668.75	16,668.75	975,000.00
1-Mar-31	315,000.00	16,668.75	331,668.75	660,000.00
1-Sep-31		11,550.00	11,550.00	660,000.00
1-Mar-32	325,000.00	11,550.00	336,550.00	335,000.00
1-Sep-32		5,862.50	5,862.50	335,000.00
1-Mar-33	335,000.00	5,862.50	340,862.50	0.00
Bonds to be Retired				
Fiscal Years 2022-2033	<u>\$ 3,750,000.00</u>	<u>\$ 729,834.44</u>	<u>\$ 4,479,834.44</u>	

Waterworks and Sewer System Revenue Refunding and Improvement Bonds
Series 2014
Dated May 15, 2014
Issue Amount - \$11,655,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 7,650,000.00
1-Mar-22	\$ 1,020,000.00	\$ 148,693.75	\$ 1,168,693.75	6,630,000.00
1-Sep-22		128,293.75	128,293.75	6,630,000.00
1-Mar-23	1,055,000.00	128,293.75	1,183,293.75	5,575,000.00
1-Sep-23		107,193.75	107,193.75	5,575,000.00
1-Mar-24	1,100,000.00	107,193.75	1,207,193.75	4,475,000.00
1-Sep-24		85,193.75	85,193.75	4,475,000.00
1-Mar-25	900,000.00	85,193.75	985,193.75	3,575,000.00
1-Sep-25		67,193.75	67,193.75	3,575,000.00
1-Mar-26	935,000.00	67,193.75	1,002,193.75	2,640,000.00
1-Sep-26		48,493.75	48,493.75	2,640,000.00
1-Mar-27	290,000.00	48,493.75	338,493.75	2,350,000.00
1-Sep-27		44,143.75	44,143.75	2,350,000.00
1-Mar-28	300,000.00	44,143.75	344,143.75	2,050,000.00
1-Sep-28		39,643.75	39,643.75	2,050,000.00
1-Mar-29	310,000.00	39,643.75	349,643.75	1,740,000.00
1-Sep-29		34,800.00	34,800.00	1,740,000.00
1-Mar-30	320,000.00	34,800.00	354,800.00	1,420,000.00
1-Sep-30		28,400.00	28,400.00	1,420,000.00
1-Mar-31	335,000.00	28,400.00	363,400.00	1,085,000.00
1-Sep-31		21,700.00	21,700.00	1,085,000.00
1-Mar-32	350,000.00	21,700.00	371,700.00	735,000.00
1-Sep-32		14,700.00	14,700.00	735,000.00
1-Mar-33	360,000.00	14,700.00	374,700.00	375,000.00
1-Sep-33		7,500.00	7,500.00	375,000.00
1-Mar-34	375,000.00	7,500.00	382,500.00	0.00
Bonds to be Retired				
Fiscal Years 2022-2034	<u>\$ 7,650,000.00</u>	<u>\$ 1,403,206.25</u>	<u>\$ 9,053,206.25</u>	

Waterworks and Sewer System Revenue Refunding and Improvement Bonds
Series 2015
Dated May 15, 2015
Issue Amount - \$10,325,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 5,420,000.00
1-Mar-22	\$ 430,000.00	\$ 108,875.00	\$ 538,875.00	4,990,000.00
1-Sep-22		102,425.00	102,425.00	4,990,000.00
1-Mar-23	445,000.00	102,425.00	547,425.00	4,545,000.00
1-Sep-23		95,750.00	95,750.00	4,545,000.00
1-Mar-24	460,000.00	95,750.00	555,750.00	4,085,000.00
1-Sep-24		86,550.00	86,550.00	4,085,000.00
1-Mar-25	475,000.00	86,550.00	561,550.00	3,610,000.00
1-Sep-25		77,050.00	77,050.00	3,610,000.00
1-Mar-26	295,000.00	77,050.00	372,050.00	3,315,000.00
1-Sep-26		69,675.00	69,675.00	3,315,000.00
1-Mar-27	310,000.00	69,675.00	379,675.00	3,005,000.00
1-Sep-27		61,925.00	61,925.00	3,005,000.00
1-Mar-28	325,000.00	61,925.00	386,925.00	2,680,000.00
1-Sep-28		55,425.00	55,425.00	2,680,000.00
1-Mar-29	335,000.00	55,425.00	390,425.00	2,345,000.00
1-Sep-29		48,725.00	48,725.00	2,345,000.00
1-Mar-30	350,000.00	48,725.00	398,725.00	1,995,000.00
1-Sep-30		41,725.00	41,725.00	1,995,000.00
1-Mar-31	365,000.00	41,725.00	406,725.00	1,630,000.00
1-Sep-31		32,600.00	32,600.00	1,630,000.00
1-Mar-32	385,000.00	32,600.00	417,600.00	1,245,000.00
1-Sep-32		24,900.00	24,900.00	1,245,000.00
1-Mar-33	400,000.00	24,900.00	424,900.00	845,000.00
1-Sep-33		16,900.00	16,900.00	845,000.00
1-Mar-34	415,000.00	16,900.00	431,900.00	430,000.00
1-Sep-34		8,600.00	8,600.00	430,000.00
1-Mar-35	430,000.00	8,600.00	438,600.00	0.00
Bonds to be Retired				
Fiscal Years 2022-2035	<u>\$ 5,420,000.00</u>	<u>\$ 1,553,375.00</u>	<u>\$ 6,973,375.00</u>	

Waterworks and Sewer System Revenue Refunding and Improvement Bonds
Series 2016
Dated March 15, 2016
Issue Amount - \$15,785,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 10,625,000.00
1-Mar-22	\$ 995,000.00	\$ 210,806.25	\$ 1,205,806.25	9,630,000.00
1-Sep-22		199,612.50	199,612.50	9,630,000.00
1-Mar-23	1,020,000.00	199,612.50	1,219,612.50	8,610,000.00
1-Sep-23		186,862.50	186,862.50	8,610,000.00
1-Mar-24	1,055,000.00	186,862.50	1,241,862.50	7,555,000.00
1-Sep-24		173,675.00	173,675.00	7,555,000.00
1-Mar-25	1,085,000.00	173,675.00	1,258,675.00	6,470,000.00
1-Sep-25		146,550.00	146,550.00	6,470,000.00
1-Mar-26	1,145,000.00	146,550.00	1,291,550.00	5,325,000.00
1-Sep-26		117,925.00	117,925.00	5,325,000.00
1-Mar-27	1,200,000.00	117,925.00	1,317,925.00	4,125,000.00
1-Sep-27		87,925.00	87,925.00	4,125,000.00
1-Mar-28	720,000.00	87,925.00	807,925.00	3,405,000.00
1-Sep-28		69,925.00	69,925.00	3,405,000.00
1-Mar-29	365,000.00	69,925.00	434,925.00	3,040,000.00
1-Sep-29		60,800.00	60,800.00	3,040,000.00
1-Mar-30	385,000.00	60,800.00	445,800.00	2,655,000.00
1-Sep-30		53,100.00	53,100.00	2,655,000.00
1-Mar-31	400,000.00	53,100.00	453,100.00	2,255,000.00
1-Sep-31		45,100.00	45,100.00	2,255,000.00
1-Mar-32	415,000.00	45,100.00	460,100.00	1,840,000.00
1-Sep-32		36,800.00	36,800.00	1,840,000.00
1-Mar-33	430,000.00	36,800.00	466,800.00	1,410,000.00
1-Sep-33		28,200.00	28,200.00	1,410,000.00
1-Mar-34	450,000.00	28,200.00	478,200.00	960,000.00
1-Sep-34		19,200.00	19,200.00	960,000.00
1-Mar-35	470,000.00	19,200.00	489,200.00	490,000.00
1-Sep-35		9,800.00	9,800.00	490,000.00
1-Mar-36	490,000.00	9,800.00	499,800.00	0.00
Bonds to be Retired				
Fiscal Years 2022-2036	<u>\$ 10,625,000.00</u>	<u>\$ 2,681,756.25</u>	<u>\$ 13,306,756.25</u>	

Waterworks and Sewer System Revenue Refunding and Improvement Bonds
Series 2017
Dated May 1, 2017
Issue Amount - \$12,555,000

Maturity	Principal	Interest	Total	Principal Balance
				\$ 10,710,000.00
01-Mar-22	\$ 715,000.00	\$ 233,412.50	\$ 948,412.50	9,995,000.00
01-Sep-22		224,475.00	224,475.00	9,995,000.00
01-Mar-23	735,000.00	224,475.00	959,475.00	9,260,000.00
01-Sep-23		209,775.00	209,775.00	9,260,000.00
01-Mar-24	760,000.00	209,775.00	969,775.00	8,500,000.00
01-Sep-24		194,575.00	194,575.00	8,500,000.00
01-Mar-25	800,000.00	194,575.00	994,575.00	7,700,000.00
01-Sep-25		174,575.00	174,575.00	7,700,000.00
01-Mar-26	840,000.00	174,575.00	1,014,575.00	6,860,000.00
01-Sep-26		153,575.00	153,575.00	6,860,000.00
01-Mar-27	885,000.00	153,575.00	1,038,575.00	5,975,000.00
01-Sep-27		131,450.00	131,450.00	5,975,000.00
01-Mar-28	930,000.00	131,450.00	1,061,450.00	5,045,000.00
01-Sep-28		108,200.00	108,200.00	5,045,000.00
01-Mar-29	980,000.00	108,200.00	1,088,200.00	4,065,000.00
01-Sep-29		83,700.00	83,700.00	4,065,000.00
01-Mar-30	435,000.00	83,700.00	518,700.00	3,630,000.00
01-Sep-30		75,000.00	75,000.00	3,630,000.00
01-Mar-31	455,000.00	75,000.00	530,000.00	3,175,000.00
01-Sep-31		65,900.00	65,900.00	3,175,000.00
01-Mar-32	475,000.00	65,900.00	540,900.00	2,700,000.00
01-Sep-32		56,400.00	56,400.00	2,700,000.00
01-Mar-33	495,000.00	56,400.00	551,400.00	2,205,000.00
01-Sep-33		46,500.00	46,500.00	2,205,000.00
01-Mar-34	515,000.00	46,500.00	561,500.00	1,690,000.00
01-Sep-34		33,625.00	33,625.00	1,690,000.00
01-Mar-35	540,000.00	33,625.00	573,625.00	1,150,000.00
01-Sep-35		20,125.00	20,125.00	1,150,000.00
01-Mar-36	565,000.00	20,125.00	585,125.00	585,000.00
01-Sep-36		10,237.50	10,237.50	585,000.00
01-Mar-37	585,000.00	10,237.50	595,237.50	0.00
Bonds to be Retired				
Fiscal Years 2022-2037	<u>\$ 10,710,000.00</u>	<u>\$ 3,409,637.50</u>	<u>\$ 14,119,637.50</u>	

Waterworks and Sewer System Revenue Refunding and Improvement Bonds
Series 2018
Dated May 1, 2018
Issue Amount - \$8,920,000

Maturity	Principal	Interest	Total	Principal Balance
				\$ 7,860,000.00
01-Mar-22	\$ 415,000.00	\$ 172,175.00	\$ 587,175.00	7,445,000.00
01-Sep-22		163,875.00	163,875.00	7,445,000.00
01-Mar-23	435,000.00	163,875.00	598,875.00	7,010,000.00
01-Sep-23		155,175.00	155,175.00	7,010,000.00
01-Mar-24	445,000.00	155,175.00	600,175.00	6,565,000.00
01-Sep-24		146,275.00	146,275.00	6,565,000.00
01-Mar-25	465,000.00	146,275.00	611,275.00	6,100,000.00
01-Sep-25		136,975.00	136,975.00	6,100,000.00
01-Mar-26	485,000.00	136,975.00	621,975.00	5,615,000.00
01-Sep-26		127,275.00	127,275.00	5,615,000.00
01-Mar-27	510,000.00	127,275.00	637,275.00	5,105,000.00
01-Sep-27		117,075.00	117,075.00	5,105,000.00
01-Mar-28	530,000.00	117,075.00	647,075.00	4,575,000.00
01-Sep-28		106,475.00	106,475.00	4,575,000.00
01-Mar-29	370,000.00	106,475.00	476,475.00	4,205,000.00
01-Sep-29		99,075.00	99,075.00	4,205,000.00
01-Mar-30	385,000.00	99,075.00	484,075.00	3,820,000.00
01-Sep-30		91,375.00	91,375.00	3,820,000.00
01-Mar-31	405,000.00	91,375.00	496,375.00	3,415,000.00
01-Sep-31		83,275.00	83,275.00	3,415,000.00
01-Mar-32	420,000.00	83,275.00	503,275.00	2,995,000.00
01-Sep-32		74,875.00	74,875.00	2,995,000.00
01-Mar-33	440,000.00	74,875.00	514,875.00	2,555,000.00
01-Sep-33		63,875.00	63,875.00	2,555,000.00
01-Mar-34	460,000.00	63,875.00	523,875.00	2,095,000.00
01-Sep-34		52,375.00	52,375.00	2,095,000.00
01-Mar-35	485,000.00	52,375.00	537,375.00	1,610,000.00
01-Sep-35		40,250.00	40,250.00	1,610,000.00
01-Mar-36	510,000.00	40,250.00	550,250.00	1,100,000.00
01-Sep-36		27,500.00	27,500.00	1,100,000.00
01-Mar-37	535,000.00	27,500.00	562,500.00	565,000.00
01-Sep-37		14,125.00	14,125.00	565,000.00
01-Mar-38	565,000.00	14,125.00	579,125.00	0.00
Bonds to be Retired				
Fiscal Years 2022-2038	<u>\$ 7,860,000.00</u>	<u>\$ 3,171,875.00</u>	<u>\$ 11,031,875.00</u>	

Waterworks and Sewer System Revenue Bonds
Series 2019
Dated May 1, 2019
Issue Amount - \$15,260,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 14,305,000.00
01-Mar-22	\$ 570,000.00	\$ 246,000.00	\$ 816,000.00	13,735,000.00
01-Sep-22		237,450.00	237,450.00	13,735,000.00
01-Mar-23	585,000.00	237,450.00	822,450.00	13,150,000.00
01-Sep-23		228,675.00	228,675.00	13,150,000.00
01-Mar-24	605,000.00	228,675.00	833,675.00	12,545,000.00
01-Sep-24		219,600.00	219,600.00	12,545,000.00
01-Mar-25	625,000.00	219,600.00	844,600.00	11,920,000.00
01-Sep-25		207,100.00	207,100.00	11,920,000.00
01-Mar-26	655,000.00	207,100.00	862,100.00	11,265,000.00
01-Sep-26		190,725.00	190,725.00	11,265,000.00
01-Mar-27	690,000.00	190,725.00	880,725.00	10,575,000.00
01-Sep-27		173,475.00	173,475.00	10,575,000.00
01-Mar-28	725,000.00	173,475.00	898,475.00	9,850,000.00
01-Sep-28		155,350.00	155,350.00	9,850,000.00
01-Mar-29	760,000.00	155,350.00	915,350.00	9,090,000.00
01-Sep-29		136,350.00	136,350.00	9,090,000.00
01-Mar-30	790,000.00	136,350.00	926,350.00	8,300,000.00
01-Sep-30		124,500.00	124,500.00	8,300,000.00
01-Mar-31	815,000.00	124,500.00	939,500.00	7,485,000.00
01-Sep-31		112,275.00	112,275.00	7,485,000.00
01-Mar-32	840,000.00	112,275.00	952,275.00	6,645,000.00
01-Sep-32		99,675.00	99,675.00	6,645,000.00
01-Mar-33	865,000.00	99,675.00	964,675.00	5,780,000.00
01-Sep-33		86,700.00	86,700.00	5,780,000.00
01-Mar-34	895,000.00	86,700.00	981,700.00	4,885,000.00
01-Sep-34		73,275.00	73,275.00	4,885,000.00
01-Mar-35	920,000.00	73,275.00	993,275.00	3,965,000.00
01-Sep-35		59,475.00	59,475.00	3,965,000.00
01-Mar-36	950,000.00	59,475.00	1,009,475.00	3,015,000.00
01-Sep-36		45,225.00	45,225.00	3,015,000.00
01-Mar-37	975,000.00	45,225.00	1,020,225.00	2,040,000.00
01-Sep-37		30,600.00	30,600.00	2,040,000.00
01-Mar-38	1,005,000.00	30,600.00	1,035,600.00	1,035,000.00
01-Sep-38		15,525.00	15,525.00	1,035,000.00
01-Mar-39	1,035,000.00	15,525.00	1,050,525.00	0.00
 Bonds to be Retired				
Fiscal Years 2022-2039	<u>\$ 14,305,000.00</u>	<u>\$ 4,637,950.00</u>	<u>\$ 18,942,950.00</u>	

Waterworks and Sewer System Revenue Refunding Bonds
Series 2019A
Dated December 1, 2019
Issue Amount - \$9,035,000

Maturity	Principal	Interest	Total	Principal Balance
				\$ 7,780,000.00
01-Mar-22	\$ 810,000.00	\$ 110,650.00	\$ 920,650.00	6,970,000.00
01-Sep-22		102,550.00	102,550.00	6,970,000.00
01-Mar-23	740,000.00	102,550.00	842,550.00	6,230,000.00
01-Sep-23		91,450.00	91,450.00	6,230,000.00
01-Mar-24	760,000.00	91,450.00	851,450.00	5,470,000.00
01-Sep-24		80,050.00	80,050.00	5,470,000.00
01-Mar-25	780,000.00	80,050.00	860,050.00	4,690,000.00
01-Sep-25		68,350.00	68,350.00	4,690,000.00
01-Mar-26	810,000.00	68,350.00	878,350.00	3,880,000.00
01-Sep-26		56,200.00	56,200.00	3,880,000.00
01-Mar-27	830,000.00	56,200.00	886,200.00	3,050,000.00
01-Sep-27		43,750.00	43,750.00	3,050,000.00
01-Mar-28	855,000.00	43,750.00	898,750.00	2,195,000.00
01-Sep-28		30,925.00	30,925.00	2,195,000.00
01-Mar-29	885,000.00	30,925.00	915,925.00	1,310,000.00
01-Sep-29		17,650.00	17,650.00	1,310,000.00
01-Mar-30	910,000.00	17,650.00	927,650.00	400,000.00
01-Sep-30		4,000.00	4,000.00	400,000.00
01-Mar-31	400,000.00	4,000.00	404,000.00	0.00
Bonds to be Retired				
Fiscal Years 2022-2031	<u>\$ 7,780,000.00</u>	<u>\$ 1,100,500.00</u>	<u>\$ 8,880,500.00</u>	

Waterworks and Sewer System Revenue Bonds
Series 2020
Dated June 4, 2020
Issue Amount - \$19,430,000

Maturity	Principal	Interest	Total	Principal Balance
				\$ 19,035,000.00
01-Mar-22	\$ 630,000.00	\$ 425,725.00	\$ 1,055,725.00	18,405,000.00
01-Sep-22		409,975.00	409,975.00	18,405,000.00
01-Mar-23	660,000.00	409,975.00	1,069,975.00	17,745,000.00
01-Sep-23		393,475.00	393,475.00	17,745,000.00
01-Mar-24	695,000.00	393,475.00	1,088,475.00	17,050,000.00
01-Sep-24		376,100.00	376,100.00	17,050,000.00
01-Mar-25	730,000.00	376,100.00	1,106,100.00	16,320,000.00
01-Sep-25		357,850.00	357,850.00	16,320,000.00
01-Mar-26	770,000.00	357,850.00	1,127,850.00	15,550,000.00
01-Sep-26		338,600.00	338,600.00	15,550,000.00
01-Mar-27	810,000.00	338,600.00	1,148,600.00	14,740,000.00
01-Sep-27		318,350.00	318,350.00	14,740,000.00
01-Mar-28	850,000.00	318,350.00	1,168,350.00	13,890,000.00
01-Sep-28		297,100.00	297,100.00	13,890,000.00
01-Mar-29	895,000.00	297,100.00	1,192,100.00	12,995,000.00
01-Sep-29		274,725.00	274,725.00	12,995,000.00
01-Mar-30	940,000.00	274,725.00	1,214,725.00	12,055,000.00
01-Sep-30		251,225.00	251,225.00	12,055,000.00
01-Mar-31	985,000.00	251,225.00	1,236,225.00	11,070,000.00
01-Sep-31		226,600.00	226,600.00	11,070,000.00
01-Mar-32	1,040,000.00	226,600.00	1,266,600.00	10,030,000.00
01-Sep-32		200,600.00	200,600.00	10,030,000.00
01-Mar-33	1,085,000.00	200,600.00	1,285,600.00	8,945,000.00
01-Sep-33		178,900.00	178,900.00	8,945,000.00
01-Mar-34	1,130,000.00	178,900.00	1,308,900.00	7,815,000.00
01-Sep-34		156,300.00	156,300.00	7,815,000.00
01-Mar-35	1,175,000.00	156,300.00	1,331,300.00	6,640,000.00
01-Sep-35		132,800.00	132,800.00	6,640,000.00
01-Mar-36	1,225,000.00	132,800.00	1,357,800.00	5,415,000.00
01-Sep-36		108,300.00	108,300.00	5,415,000.00
01-Mar-37	1,275,000.00	108,300.00	1,383,300.00	4,140,000.00
01-Sep-37		82,800.00	82,800.00	4,140,000.00
01-Mar-38	1,325,000.00	82,800.00	1,407,800.00	2,815,000.00
01-Sep-38		56,300.00	56,300.00	2,815,000.00
01-Mar-39	1,380,000.00	56,300.00	1,436,300.00	1,435,000.00
01-Sep-39		28,700.00	28,700.00	1,435,000.00
01-Mar-40	1,435,000.00	28,700.00	1,463,700.00	0.00
Bonds to be Retired				
Fiscal Years 2022-2040	<u>\$ 19,035,000.00</u>	<u>\$ 8,803,125.00</u>	<u>\$ 27,838,125.00</u>	

Waterworks and Sewer System Revenue Bonds
Series 2021
Dated June 1, 2021
Issue Amount - \$26,520,000

Maturity	Principal	Interest	Total	Principal Balance
				\$ 26,520,000.00
01-Mar-22	\$ 970,000.00	\$ 532,793.33	1,502,793.33	25,550,000.00
01-Sep-22		392,200.00	392,200.00	25,550,000.00
01-Mar-23	1,130,000.00	392,200.00	1,522,200.00	24,420,000.00
01-Sep-23		369,600.00	369,600.00	24,420,000.00
01-Mar-24	1,180,000.00	369,600.00	1,549,600.00	23,240,000.00
01-Sep-24		346,000.00	346,000.00	23,240,000.00
01-Mar-25	1,225,000.00	346,000.00	1,571,000.00	22,015,000.00
01-Sep-25		321,500.00	321,500.00	22,015,000.00
01-Mar-26	1,280,000.00	321,500.00	1,601,500.00	20,735,000.00
01-Sep-26		295,900.00	295,900.00	20,735,000.00
01-Mar-27	1,330,000.00	295,900.00	1,625,900.00	19,405,000.00
01-Sep-27		269,300.00	269,300.00	19,405,000.00
01-Mar-28	1,385,000.00	269,300.00	1,654,300.00	18,020,000.00
01-Sep-28		241,600.00	241,600.00	18,020,000.00
01-Mar-29	1,440,000.00	241,600.00	1,681,600.00	16,580,000.00
01-Sep-29		212,800.00	212,800.00	16,580,000.00
01-Mar-30	1,500,000.00	212,800.00	1,712,800.00	15,080,000.00
01-Sep-30		182,800.00	182,800.00	15,080,000.00
01-Mar-31	1,560,000.00	182,800.00	1,742,800.00	13,520,000.00
01-Sep-31		151,600.00	151,600.00	13,520,000.00
01-Mar-32	1,615,000.00	151,600.00	1,766,600.00	11,905,000.00
01-Sep-32		127,375.00	127,375.00	11,905,000.00
01-Mar-33	1,665,000.00	127,375.00	1,792,375.00	10,240,000.00
01-Sep-33		102,400.00	102,400.00	10,240,000.00
01-Mar-34	1,705,000.00	102,400.00	1,807,400.00	8,535,000.00
01-Sep-34		85,350.00	85,350.00	8,535,000.00
01-Mar-35	1,740,000.00	85,350.00	1,825,350.00	6,795,000.00
01-Sep-35		67,950.00	67,950.00	6,795,000.00
01-Mar-36	1,780,000.00	67,950.00	1,847,950.00	5,015,000.00
01-Sep-36		50,150.00	50,150.00	5,015,000.00
01-Mar-37	965,000.00	50,150.00	1,015,150.00	4,050,000.00
01-Sep-37		40,500.00	40,500.00	4,050,000.00
01-Mar-38	980,000.00	40,500.00	1,020,500.00	3,070,000.00
01-Sep-38		30,700.00	30,700.00	3,070,000.00
01-Mar-39	1,000,000.00	30,700.00	1,030,700.00	2,070,000.00
01-Sep-39		20,700.00	20,700.00	2,070,000.00
01-Mar-40	1,025,000.00	20,700.00	1,045,700.00	1,045,000.00
01-Sep-40		10,450.00	10,450.00	1,045,000.00
01-Mar-41	1,045,000.00	10,450.00	1,055,450.00	0.00
Bonds to be Retired				
Fiscal Years 2022-2041	<u>\$ 26,520,000.00</u>	<u>\$ 7,170,543.33</u>	<u>\$ 33,690,543.33</u>	

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Summary of
Drainage Utility District
Revenue Bond Indebtedness

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Schedule of Revenue Bond Indebtedness - Drainage Utility District
Composite Summary of All Issues
Principal and Interest Requirements
Fiscal Years 2022 to 2039

Maturity	Principal	Interest	Date Total	Fiscal Year Total	Fiscal Year
01-Mar-22	525,000.00	128,318.75	\$ 653,318.75		2022
01-Sep-22		119,600.00	119,600.00	\$ 772,918.75	
01-Mar-23	310,000.00	119,600.00	429,600.00		2023
01-Sep-23		114,950.00	114,950.00	544,550.00	
01-Mar-24	320,000.00	114,950.00	434,950.00		2024
01-Sep-24		110,150.00	110,150.00	545,100.00	
01-Mar-25	330,000.00	110,150.00	440,150.00		2025
01-Sep-25		103,550.00	103,550.00	543,700.00	
01-Mar-26	345,000.00	103,550.00	448,550.00		2026
01-Sep-26		96,650.00	96,650.00	545,200.00	
01-Mar-27	355,000.00	96,650.00	451,650.00		2027
01-Sep-27		89,550.00	89,550.00	541,200.00	
01-Mar-28	370,000.00	89,550.00	459,550.00		2028
01-Sep-28		82,150.00	82,150.00	541,700.00	
01-Mar-29	390,000.00	82,150.00	472,150.00		2029
01-Sep-29		74,350.00	74,350.00	546,500.00	
01-Mar-30	400,000.00	74,350.00	474,350.00		2030
01-Sep-30		66,350.00	66,350.00	540,700.00	
01-Mar-31	415,000.00	66,350.00	481,350.00		2031
01-Sep-31		58,050.00	58,050.00	539,400.00	
01-Mar-32	435,000.00	58,050.00	493,050.00		2032
01-Sep-32		51,525.00	51,525.00	544,575.00	
01-Mar-33	445,000.00	51,525.00	496,525.00		2033
01-Sep-33		44,850.00	44,850.00	541,375.00	
01-Mar-34	465,000.00	44,850.00	509,850.00		2034
01-Sep-34		37,875.00	37,875.00	547,725.00	
01-Mar-35	475,000.00	37,875.00	512,875.00		2035
01-Sep-35		30,750.00	30,750.00	543,625.00	
01-Mar-36	490,000.00	30,750.00	520,750.00		2036
01-Sep-36		23,400.00	23,400.00	544,150.00	
01-Mar-37	505,000.00	23,400.00	528,400.00		2037
01-Sep-37		15,825.00	15,825.00	544,225.00	
01-Mar-38	520,000.00	15,825.00	535,825.00		2038
01-Sep-38		8,025.00	8,025.00	543,850.00	
01-Mar-39	535,000.00	8,025.00	543,025.00		2039
01-Sep-39				543,025.00	
Totals	<u>\$ 7,630,000.00</u>	<u>\$ 2,383,518.75</u>	<u>\$ 10,013,518.75</u>	<u>\$ 10,013,518.75</u>	

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City of Mesquite
Schedule of Drainage Utility District Debt
Principal and Interest Requirements
Fiscal Year 2021-22

Issue	Outstanding Balance 10/1/2021	Principal	Interest	Total
Municipal Drainage Utility System Revenue Refunding Bonds-Series 2011	\$ 225,000.00	\$ 225,000.00	\$ 4,218.75	\$ 229,218.75
Municipal Drainage Utility System Revenue Bonds-Series 2019	7,405,000.00	300,000.00	243,700.00	543,700.00
Total Municipal Drainage Utility System Debt Service Requirements Fiscal Year 2020-21	<u>\$ 7,630,000.00</u>	<u>\$ 525,000.00</u>	<u>\$ 247,918.75</u>	<u>\$ 772,918.75</u>

Municipal Drainage Utility System Revenue Refunding Bonds
Series 2011
Dated May 1, 2011
Issue Amount - \$4,385,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
1-Mar-22	\$ 225,000.00	\$ 4,218.75	\$ 229,218.75	\$ 225,000.00 0.00
Bonds to be Retired Fiscal Year 2022	<u>\$ 225,000.00</u>	<u>\$ 4,218.75</u>	<u>\$ 229,218.75</u>	

Municipal Drainage Utility System Revenue Bonds
Series 2019
Dated May 1, 2019
Issue Amount - \$7,910,000

Maturity	Principal	Interest	Total	Principal Balance
				\$ 7,405,000.00
01-Mar-22	\$ 300,000.00	\$ 124,100.00	\$ 424,100.00	7,105,000.00
01-Sep-22		119,600.00	119,600.00	7,105,000.00
01-Mar-23	310,000.00	119,600.00	429,600.00	6,795,000.00
01-Sep-23		114,950.00	114,950.00	6,795,000.00
01-Mar-24	320,000.00	114,950.00	434,950.00	6,475,000.00
01-Sep-24		110,150.00	110,150.00	6,475,000.00
01-Mar-25	330,000.00	110,150.00	440,150.00	6,145,000.00
01-Sep-25		103,550.00	103,550.00	6,145,000.00
01-Mar-26	345,000.00	103,550.00	448,550.00	5,800,000.00
01-Sep-26		96,650.00	96,650.00	5,800,000.00
01-Mar-27	355,000.00	96,650.00	451,650.00	5,445,000.00
01-Sep-27		89,550.00	89,550.00	5,445,000.00
01-Mar-28	370,000.00	89,550.00	459,550.00	5,075,000.00
01-Sep-28		82,150.00	82,150.00	5,075,000.00
01-Mar-29	390,000.00	82,150.00	472,150.00	4,685,000.00
01-Sep-29		74,350.00	74,350.00	4,685,000.00
01-Mar-30	400,000.00	74,350.00	474,350.00	4,285,000.00
01-Sep-30		66,350.00	66,350.00	4,285,000.00
01-Mar-31	415,000.00	66,350.00	481,350.00	3,870,000.00
01-Sep-31		58,050.00	58,050.00	3,870,000.00
01-Mar-32	435,000.00	58,050.00	493,050.00	3,435,000.00
01-Sep-32		51,525.00	51,525.00	3,435,000.00
01-Mar-33	445,000.00	51,525.00	496,525.00	2,990,000.00
01-Sep-33		44,850.00	44,850.00	2,990,000.00
01-Mar-34	465,000.00	44,850.00	509,850.00	2,525,000.00
01-Sep-34		37,875.00	37,875.00	2,525,000.00
01-Mar-35	475,000.00	37,875.00	512,875.00	2,050,000.00
01-Sep-35		30,750.00	30,750.00	2,050,000.00
01-Mar-36	490,000.00	30,750.00	520,750.00	1,560,000.00
01-Sep-36		23,400.00	23,400.00	1,560,000.00
01-Mar-37	505,000.00	23,400.00	528,400.00	1,055,000.00
01-Sep-37		15,825.00	15,825.00	1,055,000.00
01-Mar-38	520,000.00	15,825.00	535,825.00	535,000.00
01-Sep-38		8,025.00	8,025.00	535,000.00
01-Mar-39	535,000.00	8,025.00	543,025.00	0.00
Bonds to be Retired				
Fiscal Years 2022-2039	\$ 7,405,000.00	\$ 2,379,300.00	\$ 9,784,300.00	

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Miscellaneous Budget Information

ORDINANCE NO. 4886

AN ORDINANCE OF THE CITY OF MESQUITE, TEXAS, PROVIDING FUNDS FOR THE 2021-22 FISCAL YEAR BY ADOPTING AND APPROVING THE BUDGET FOR SAID PERIOD AND APPROPRIATING AND SETTING ASIDE THE NECESSARY FUNDS OUT OF THE GENERAL AND OTHER REVENUES OF THE CITY FOR SAID FISCAL YEAR FOR THE MAINTENANCE AND OPERATION OF VARIOUS DEPARTMENTS AND ACTIVITIES OF THE CITY, FOR CAPITAL AND OTHER IMPROVEMENTS OF THE CITY AND FOR ALL OTHER EXPENDITURES INCLUDED IN SAID BUDGET; PROVIDING A REPEALER CLAUSE; PROVIDING A SEVERABILITY CLAUSE; AND DECLARING AN EFFECTIVE DATE.

WHEREAS, the City Manager has prepared and submitted to the City Council a proposed budget of expenditures and revenues for the municipal government of the City of Mesquite, Texas (the "City"), for the fiscal year beginning October 1, 2021, and ending September 30, 2022; and

WHEREAS, the City Council has received the City Manager's proposed budget, a copy of which has been filed with the City Secretary who is the municipal clerk of the City as required by law; and

WHEREAS, a copy of the City Manager's proposed budget has been made available for inspection and has been posted on the City's website as required by law; and

WHEREAS, the City Council has conducted a public hearing on the proposed budget with prior notice thereof as required by law.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MESQUITE, TEXAS:

SECTION 1. That the budget of the City for the fiscal year beginning October 1, 2021, and ending September 30, 2022, heretofore prepared by the City Manager and submitted to the Mayor and City Council for consideration and approval, a true and correct copy of which is attached hereto as Exhibit A and made a part hereof for all purposes (the "**2021-22 Fiscal Year Budget**"), be and the same is hereby adopted and approved.

SECTION 2. That for the purpose of providing the funds necessary and proposed to be expended in the 2021-22 Fiscal Year Budget, available resources and revenues of the City be, and the same are hereby appropriated and set aside out of the general and other revenues of the City for Fiscal Year 2021-22 for the maintenance and operation of various departments and activities of the City, for capital and other improvements of the City, and for all other expenditures included in the 2021-22 Fiscal Year Budget, all as more fully set forth in the 2021-22 Fiscal Year Budget.

SECTION 3. That the City Manager, or the City Manager's designee, shall complete and attach a cover page to the 2021-22 Fiscal Year Budget containing all of the information required by Texas Local Government Code § 102.007(d). The 2021-22 Fiscal Year

Budget shall be filed with the City Secretary and County Clerks of Dallas and Kaufman Counties and, along with the cover page and record vote of each member of the City Council by name voting on the adoption of the 2021-22 Fiscal Year Budget, be posted on the City's website.

SECTION 4. That this ordinance does not create a new classification, rank or position within the Mesquite Police Department or the Mesquite Fire Department. Staffing positions subject to Chapter 143 of the Texas Local Government Code shall not be created unless and until separate ordinance(s) specifically creating such position(s) and identifying the classification(s) of such position(s) are passed by the City Council of the City.

SECTION 5. That all ordinances or portions thereof in conflict with the provisions of this ordinance, to the extent of such conflict, are hereby repealed. To the extent that such ordinances or portions thereof are not in conflict herewith, the same shall remain in full force and effect.

SECTION 6. That should any word, sentence, clause, paragraph or provision of this ordinance be held to be invalid or unconstitutional, the validity of the remaining provisions of this ordinance shall not be affected and shall remain in full force and effect.


SECTION 7. This ordinance shall take effect immediately from and after its passage.

DULY PASSED AND APPROVED by the City Council of the City of Mesquite, Texas, on the 16th day of August 2021.



Bruce Archer
Mayor

ATTEST:



Sonja Land
City Secretary

APPROVED AS TO LEGAL FORM:



David L. Paschall
City Attorney

ORDINANCE NO. 4888

AN ORDINANCE OF THE CITY OF MESQUITE, TEXAS, LEVYING THE AD VALOREM TAXES FOR THE YEAR 2021 AT A RATE OF \$0.70862 PER \$100.00 ASSESSED VALUATION OF ALL TAXABLE PROPERTY WITHIN THE CORPORATE LIMITS OF THE CITY OF MESQUITE, TEXAS, ON JANUARY 1, 2021, TO PROVIDE REVENUE FOR THE PAYMENT OF CURRENT EXPENSES AND INTEREST AND SINKING FUND REQUIREMENTS; PROVIDING FOR DUE AND DELINQUENT DATES TOGETHER WITH PENALTIES AND INTEREST; PROVIDING FOR PLACE OF PAYMENT; APPROVING THE 2021 TAX ROLLS AND ANY SUPPLEMENT THERETO; PROVIDING CERTAIN EXEMPTIONS; PROVIDING A REPEALER CLAUSE; PROVIDING A SEVERABILITY CLAUSE; AND DECLARING AN EFFECTIVE DATE THEREOF.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MESQUITE, TEXAS:

SECTION 1. That there be and is hereby levied for the year 2021 on all taxable property, real, personal and mixed situated within the corporate limits of the City of Mesquite, Texas, on January 1, 2021, and not exempt by the Constitution and valid laws of the State of Texas, a tax of \$0.70862 on each \$100.00 assessed valuation of taxable property with a ratio of 100 percent of the market value and shall be apportioned and distributed as follows:

For the purpose of defraying the current maintenance and operating expenses of the municipal government a tax of \$0.50128, and for interest and sinking fund of the municipal government a tax of \$0.20734, on each \$100.00 assessed value of taxable property with a ratio of 100 percent of the market value.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

THE TAX RATE WILL EFFECTIVELY BE RAISED BY 14.95 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000.00 HOME BY APPROXIMATELY \$3.64.

SECTION 2. Provided, however, that there is hereby adopted an exemption to ad valorem taxation in the amount of \$65,000.00 on the residence homestead of individuals over the age of 65 years of age, said "residence homestead" being as defined in V.T.C.A., Tax Code § 11.13(j).

Provided, also, that there is hereby adopted an exemption to ad valorem taxation in the amount of \$15,000.00 on the residence homestead for a disabled person, said "residence homestead" being as defined in V.T.C.A., Tax Code § 11.13(j). A person must be classified as "disabled" for Social Security purposes and must be the owner of the property to qualify for the exemption.

Provided, however, that a person's qualification allows eligibility for only one exemption: the over-65 years of age exemption or the disabled person exemption.

SECTION 3. That all ad valorem taxes for the year 2021 shall become due and payable on October 1, 2021, and all ad valorem taxes for the year 2021 shall become delinquent if not paid on or before January 31, 2022. If any ad valorem tax is not paid on or before the 31st day of January 2022, the following penalties shall be payable thereon, to wit: during the month of February 2022, six percent plus one percent for each additional month or portion of a month thereafter that the ad valorem tax remains unpaid prior to July 1, 2022, provided, however, an ad valorem tax delinquent on July 1, 2022, shall incur a total penalty of twelve percent of the amount of the delinquent tax without regard to the number of months the tax has been delinquent.

SECTION 4. That the taxes hereby levied are payable to the City of Mesquite, Texas (the "City"), in Mesquite, Texas, at City Hall located at 757 North Galloway, Mesquite, Texas 75149. The City shall have available all the rights and remedies provided by law for the enforcement of the collection of taxes levied under this ordinance.

SECTION 5. That the 2021 tax rolls, as presented to the City Council, together with any supplement thereto, be and the same are hereby approved.

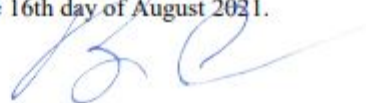
SECTION 6. That all delinquent tax accrues interest at a rate of one percent for each month or portion of a month the tax remains unpaid.

SECTION 7. That all ordinances or portions thereof in conflict with the provisions of this ordinance, to the extent of such conflict, are hereby repealed. To the extent that such ordinances or portions thereof are not in conflict herewith, the same shall remain in full force and effect.

SECTION 8. That should any word, sentence, clause, paragraph or provision of this ordinance be held to be invalid or unconstitutional, the remaining provisions of this ordinance shall remain in full force and effect.


SECTION 9. That this ordinance shall take effect after passage and immediately upon the date of its publication.

DULY PASSED AND APPROVED by the affirmative vote of not less than 60 percent of the City Council of the City of Mesquite, Texas, on the 16th day of August 2021.




Bruce Archer
Mayor

ATTEST:



Sonja Land
City Secretary

APPROVED AS TO LEGAL FORM:



David L. Paschall
City Attorney

MESQUITE
T E X A S
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Glossary

Abatement – A complete or partial cancellation of a levy imposed by a governmental unit. Abatements usually apply to tax levies, special assessments, or service charges.

Account – A financial reporting unit for budget, management, or accounting purposes.

Account Group – Used to establish accounting control and accountability for the City's general fixed assets and general long-term debt. The City of Mesquite has two account groups: 1) General Fixed Assets Group, and 2) General Long-Term Debt Group.

Accrual Basis – A basis of accounting in which transactions and events are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity – Departmental efforts that contribute to the achievement of a specific set of program objectives.

Actual – Refers to the final audited revenue and expenditure results of operations for the fiscal year indicated.

Actuarial – A person or methodology that makes determinations based on time and risk factors of required contributions to achieve future funding levels, such as funding retirement or health care liabilities.

Adopted – Refers to the revenue and expenditure estimates initially approved by the City Council for the fiscal year indicated.

Adopted Budget – The proposed budget as initially formally approved by the City Council.

Ad Valorem Tax – Tax levied in proportion to the value of both real and personal property against which it is levied.

Amended – Refers to revised revenue and expenditure estimates for the fiscal year indicated that are approved by the City Council as a result of unanticipated revenues.

Annual Comprehensive Financial Report (ACFR) – A report prepared by the Accounting Division of the Finance Department, usually referred to by its abbreviation, and summarizes financial data for the previous fiscal year in a standardized format. The ACFR is organized by fund and contains two basic types of information: 1) a balance sheet that compares assets with liabilities and fund balance, and 2) an operating statement that compares revenues with expenditures.

Appropriation – A legal authorization granted by the legislative body to incur expenditures and obligations for specific purpose. An appropriation is usually limited in amount and as to the time it may be expended.

Assessed Valuation – A valuation set upon real estate or other property by the Dallas Central Appraisal District as a basis for levying property taxes, which is currently 100% of market value. Taxable valuation is calculated from the assessed valuation.

Assessment Ratio – The ratio at which the tax rate is applied to the tax base, currently per \$100 valuation.

Asset – Resources owned or held by a government, which have monetary value.

Attrition – A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs. A temporary condition is commonly referred to as a frozen position or hiring freeze.

Glossary

Audit – an examination by the independent auditor chosen by the City Council that reports on the accuracy of a the annual financial report. In a financial and compliance audit, the auditor seeks to establish whether the financial report "fairly represents" what actually happened during the accounting period. The audit also determines whether management complied with all applicable laws and policies in carrying out its fiduciary responsibilities.

Authorized Positions – Employee positions, which are authorized in the adopted budget, to be filled during the year.

Balanced Budget – A budget in which planned funds or revenues available are equal to fund planned expenditures.

Benefits – Payments to which participants may be entitled under a pension plan, including pension benefits, death benefits, health care, social security, or due upon termination of employment.

Bond – Written evidence of the issuer's obligation to repay a specified principal amount of money (the face amount of the bond) on a particular date (the maturity date), together with interest at a stated rate, or according to a formula for determining that rate. Bonds are primarily used to finance capital projects and are usually issued (sold) in denominations of \$5,000.

Bond Rating – The rating established by a rating company (Moody's, Standard and Poors, Fitch) that assesses the City's financial stability, resources and capacity to repay the financing issue by evaluating the organization's administrative management, financial management, debt load and local economy.

Bond Refinancing – The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Bonds Authorized and Unissued – Bonds which have been legally authorized by voters, but have not yet been issued, and which can be issued and sold without further voter approval.

Bonds Issued – Bonds which have been sold and proceeds used for designated purposes as authorized by the voters.

Budget – A plan of financial operation embodying an estimate of proposed expenditures for a given period, and the proposed means of financing. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. Once adopted, the budget is the legal authorization to expend City funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law, City Charter, and/or administrative rules and regulations.

Budget Calendar – The schedule of key dates, which a government follows in preparation and adoption of the budget.

Budget Deficit – Amount by which the City's budget outlays exceed its budget receipts for a given period, usually a fiscal year.

Budgeting for Outcomes (BFO) - A performance budgeting process that begins with identifying priorities that reflect the outcomes citizens want, based on collaborative input, and then leads to the development of strategies and programs aimed at accomplishing those priorities.

Budget Message – A general discussion of the proposed budget as presented in writing to the legislative body.

Budget Surplus – Amount by which the City's budget receipts exceed its budget outlays for a given period, usually a fiscal year.

Glossary

Capital Assets – Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets and are depreciated over the useful life of the fixed asset.

Capital Budget – The appropriation of bond proceeds or operating revenue for improvements to facilities and other fixed assets or infrastructure.

Capital Expenditure (Outlay) – An expenditure to acquire long-term assets. The asset will have a unit cost of \$1,000 or more and a useful life at least two years after date of acquisition.

Capital Improvement Program (CIP) – A plan for capital project expenditures to be incurred each year over a fixed number of years to meet capital needs arising from the City’s long-term financial plan.

Capital Lease – An agreement conveying the right to use property, plant, or equipment usually for a stated period of time where the lessee assumes all the risks and rewards of ownership.

Capital Project – Major construction, acquisition, or renovation activities which add value to a government’s physical assets or significantly increase their useful life. Also called capital improvements, the assets are significant capital expenditures with a useful life of 5 years or more and minimum value of \$5,000 or more.

Cash Basis – A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Certificates of Obligation (CO) – Legal debt instruments used to finance capital improvement projects. Certificates of Obligation are backed by the full faith and credit of the governmental entity and are fully payable from a property tax levy. Certificates of Obligation differ from General Obligation debt in that they may be approved by the City Council without prior voter approved.

Charges for Current Services – Revenue resulting from user fees for various City services, such as garbage collection fees or animal adoption fees.

City Charter – Refers to the Home Rule Charter adopted by Mesquite voters on August 22, 1953 pursuant to State law, which establishes the City’s governmental structure (Council-Manager Form of Government) and provides for the distribution of powers and duties among the legislative body and various appointive officers.

Community Development Block Grant (CDBG) – An entitlement grant program authorized by the federal government, which provides a federal grant each year in which the program is authorized by Congress. The entitlement is based upon a formula that includes the City’s population. CDBG proceeds are limited to specific eligible uses and projects that generally benefit low- and moderate-income persons.

Consumer Price Index (CPI) – A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services – Services rendered to the City by private firms, individuals, or other governmental agencies, such as utilities, rent, maintenance agreements, and professional consulting services.

Credit Rating – The creditworthiness of a governmental unit as determined by an independent rating agency. The City of Mesquite is rated by two rating agencies: 1) Moody’s Investor Service and 2) Standard and Poor’s. See Bond Rating.

Glossary

Debt Limit – The maximum amount of gross or net debt that is legally permitted. The Constitution of the State of Texas and the City of Mesquite set no legal debt limit; however, the amount of debt is limited by the overall tax rate, which includes both the portion for debt service and ongoing operations, and which can never exceed 2.5% of the taxable valuation.

Debt Ratios – Comparative statistics showing the relationship between the City's outstanding debt and such factors as its tax base, income or population. Such ratios are often used in the process of determining credit quality of a bond issue.

Debt Service – The annual payments required to support debt issues, including interest and principal payments.

Debt Service Fund – A fund used to account for the accumulation of resources for and payment of general long-term debt principal, interest and related costs of issuance. Also known as an Interest and Sinking Fund.

Delinquent Taxes – Taxes remaining unpaid on and after the date on which a penalty for non-payment is attached.

Department – A basic organizational unit of government which is functionally unique in its delivery of services, and which may be sub-divided into divisions, programs, activity groups and/or activities.

Depreciation – The decrease in value of physical assets due to use and the passage of time.

Designated – Funds that have been identified to be spent for a specific purpose. This differs from reserved funds, in that there is no legal requirement for funds that have been designated.

Development-related Fees – Those fees and charges for services generated by building, development and growth in the community, such as building permits, development review fees and inspection permits.

Disbursement – The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program – A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Drainage Utility District – A special revenue district authorized by State law to account for funds reserved for drainage and flood improvements, erosion control and ongoing costs related to mandated permit requirements under the federal and state Pollutant Discharge Elimination Program. Established in 1989 with a per month charge for residences, and a charge per 100 square feet of impervious area for commercial businesses, to generate the designated, reserved revenue.

Encumbrance – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Enterprise Fund – A fund used to account for operations that are financed and operated in a manner similar to private business enterprises, wherein stated intent is that the costs (including depreciation) of providing goods and services be financed from revenues recovered primarily through user fees of the activity.

Entitlement – Payments to which local government units are entitled, pursuant to an allocation formula determined by the agency providing the monies, an example is the CDBG program administered by HUD.

Escrow – Money or property held in the custody of a third party that is expended or returned only after the fulfillment of specific conditions, such as the perpetual maintenance of screening walls.

Glossary

Expenditure – The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Fines and Forfeitures – A variety of fees, fines and forfeitures collected by city, state or federal court system, including traffic fines, drug seizures and other court fees.

First Responder – Fire equipment (other than an ambulance) staffed with EMS-trained Firefighters.

Fiscal Year – A 12-month period of time that designates the operating year for accounting and budgeting purposes, and at the end of which a government determines its financial position and results of operations. The Fiscal Year for the City of Mesquite begins October 1 and ends September 30 each year.

Fixed Assets – Assets of a long-term character that are intended to held or used, such as buildings, land, or other improvements like streets or water lines.

Franchise Fee – Charges to utilities for exclusive/non-exclusive rights to operate within municipal boundaries and rights-of-way, such as electricity providers, cable companies or taxi services.

Frozen Position – A temporary method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Full Faith and Credit – A pledge of the City of Mesquite’s general taxing power to repay debt obligations.

Full-Time Equivalent (FTE) – A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function – A group of related activities aimed at accomplishing a major service or regulatory program for which a governmental unit is responsible.

Fund – An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liability obligations, reserves, and equities which are segregated for the purpose of carrying out a specific purpose or activity.

Fund Balance – The excess of the assets of a fund over its liabilities, reserves and carryover.

General Fixed Assets Account Group – An account used to report fixed assets.

General Fund – The primary fund used to account for all financial transactions applicable to the general operations of the City, including police, fire, public works parks and recreation and general government. There is only one General Fund.

General Government – City departments or activities that provide administrative or internal services and support to the organization. The term is also used to classify employees other than commissioned (sworn) fire and police employees.

General Long-Term Debt Account Group – An account used to report long-term debt payable from general revenues and backed by the full faith and credit of a governmental unit.

Glossary

Generally Accepted Accounting Principles (GAAP) – Uniform minimum standards of and guidelines for financial accounting and reporting. Adherence to GAAP assures that financial reports of all state and local governments, regardless of jurisdictional legal provisions and customs, contain the same types of financial statements and disclosures, for the same categories and types of funds and account groups, based on the same measurement and classification criteria.

General Obligation Bond (GO) – A type of bond backed by the full faith, credit and taxing power of the City. Such bonds constitute debts of the issuer and require voter approval prior to issuance.

Goal – A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Government Finance Officers Association (GFOA) – A professional association of state/provincial and local finance officers in the United States and Canada, established in 1906, and comprised of members dedicated to the sound management of government financial resources.

Government Fund – A Government Fund refers to one of four governmental “fund types” used to account for a local government’s activities. These are known as “governmental-type” funds, and are 1) the General Fund; 2) Special Revenue funds; 3) Debt Service funds; and 4) Capital Projects funds. Other types of funds are the two Proprietary Funds used to account for a local government’s “business-like” activities, and these are 1) Enterprise funds and 2) Internal Service Funds. The other fund type is Fiduciary Funds, which include trust funds, pension funds, agency funds and other similar funds that are used to account for funds held in trust or temporarily on behalf of a third party.

Grant – A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending on the grantee.

Gross Receipts Tax – More commonly referred to as franchise fees, these revenues are paid by public service businesses for use of City property in conducting their businesses. The City collects electric, gas, telephone, cable TV, bingo, commercial solid waste, and taxi gross receipts.

Home Rule City – A municipality that operates under a municipal charter that has been adopted or amended as authorized by Article XI, Section 5, of the Texas Constitution. A home rule city must have a population of more than 5,000 people. Home rule cities and what they may or may not do are governed by the State Constitution of Texas as opposed to general law cities who must operate in accordance with specified state laws of Texas.

Hotel Occupancy Tax – A tax authorized by State law that allows the City to assess a tax not to exceed 7% of the rental rate for a hotel/motel room to be used in a manner which directly enhances or promotes tourism and the convention and hotel industry. The City currently collects the 7% maximum and disburses 4% to the Mesquite Convention and Visitors Bureau, 1% to the Mesquite Arts Council, and 1% to Historic Mesquite, Inc. and the remaining 1% retained by the City for promotion of tourism.

Household Hazardous Waste – Household products that are not allowed in public landfills and are not picked up by City solid waste crews, such as used tires, batteries, and motor oil. Mesquite residents may drop off their household hazardous waste items at a convenience center.

Housing and Urban Development (HUD) – A department of the federal government that carries out programs and activities to improve housing conditions, increase homeownership, and support community development. The City administers two HUD programs, the Community Development Block Grant and the Housing Choice Voucher programs.

Glossary

Impact Fee – An estimated cost of providing needed improvement or additions to public infrastructure systems depleted by development. The City currently collects roadway impact fees from new development.

Independent Auditor – An auditor who is independent of the governmental unit, usually a certified public accounting firm, who is chosen by the City Council for auditing the annual financial report for accuracy of representing the City's financial condition.

Index Offense – An offense, which, due to its seriousness, frequency of occurrence and likelihood of being reported to the police, has been selected to serve as an index for evaluating fluctuations in the volume of crime. Index Offenses are: murder, rape, robbery, aggravated assault, burglary, larceny-theft, motor vehicle theft and arson.

Indirect Cost – A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Infrastructure – Public domain fixed assets including roads, bridges, drainage systems, traffic signals and lighting, water and sewer systems, and other items that have value only to the City.

Insurance Services Office (ISO) Rating – A rating system of fire protection in communities conducted by the Insurance Services Office, Inc. Also known as the ISO Public Protection Classification program, or PPC, the process grades a community's fire protection on a scale of 1-10, based on ISO's Fire Suppression Rating Schedule. The ratings are commonly used by insurance underwriters in determining insurance premium rates for homeowners and businesses. The City of Mesquite has a rating of "1", the best rating available.

Interest and Sinking Fund – See Debt Service Fund.

Interest Income – Revenue associated with the City cash management activities of investing fund balances.

Interfund Transfer – The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue – Revenue received from federal, state and other local government sources in the form of grants, shared revenues, or payments in lieu of taxes.

Interlocal Agreement – A contractual agreement between two or more governmental entities, such as the City's agreement with the City of Dallas for water use.

Internal Service Fund – A fund established to account for an entity that provides goods and services to other City entities and charges those entities for the goods and services provided. The City operates two Internal Service Funds: 1) Group Medical Insurance Fund, and 2) General Liability Insurance Fund.

Judgment – An amount to be paid or collected by a governmental unit as the result of a court decision.

Law Enforcement Teaching Students (LETS) – A program of the police department that teaches students how to cope with peer pressure and substance abuse issues. The program also provides an educational foundation to fifth and seventh grade students for building skills in sound decision-making.

Legal Debt Margin – See Debt Limit. Levy – To impose taxes, special assessments or service charges for the support of government activities.

Licenses and Permits – Revenues raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

Glossary

Long-Term Debt – Debt with a maturity of more than one year after the date of issuance, but generally refers to bonded debt with 15 or more years maturity.

Long-Term Financial Plan – Multi-year financial planning process that combines financial forecasting and debt analysis over a five to ten year horizon to identify future fiscal imbalances and strategies to secure financial sustainability.

Major Fund – A fund that represents significant activities of the City, where revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the appropriated budget.

Mandate – A requirement from a higher level of government that a lower government perform a task in a particular way or standard, and often without any financial assistance – known as “unfunded mandates.”

Merit Increase – A percent increase in base salary for employees based on satisfactory job performance.

Mesquite Quality of Life Corporation (4B) – An entity and fund used to account for special revenue collected from a one-half cent local sales and use tax devoted to economic development. The local sales tax option, known as “4B” for Section 4B of the State Development Corporation Act of 1979, was adopted by Mesquite voters on August 14, 1999. Revenues generated by the one-half cent sales tax are limited by the referendum to public safety, transportation, and park and recreation projects eligible under State law.

Mission Statement – A broad statement of purpose derived from an organization’s and/or community’s values and vision statement.

Modified Accrual Basis – A basis of accounting under which expenditures, other than accrued interest on general long-term debt, are recorded at the time liabilities are incurred and revenues are recorded when received in cash, except for material and/or available revenues which should be accrued to reflect properly the taxes levied and revenues earned.

National Advisory Council on State and Local Budgeting (NACSLB) - Government Finance Officers Association (GFOA) and seven other state and local government associations created the National Advisory Council on State and Local Budgeting (NACSLB) in 1995 and charged it with developing a set of recommended practices in the area of state and local budgeting.

National Crime Information Center/Texas Crime Information Center (NCIC/TCIC) – A national or state database where information on wanted persons, stolen vehicles and criminal histories is maintained and accessed by police officers in the field.

National Pollutant Discharge Elimination System (NPDES) – Refers to the mandated storm water discharge permit system required under the Clean Water Act Amendments adopted by Congress in 1987. The permit requirements include among other things, adopting a comprehensive drainage ordinance, operating a street sweeping program and public education program to help protect watersheds from pollution due to runoff or direct discharges into waterways.

Neighborhood Crime Watch – A neighborhood-based organization, which, with support from the police department, promotes crime awareness and crime prevention.

Net Budget – The legally adopted budget less all interfund transfers and interdepartmental charges.

Glossary

Non-Index Offense – An offense other than the eight Index Offenses. These offenses are excluded because of their infrequency (i.e., kidnapping), or because the nature of the offense is such that they are often unknown to the police (i.e., receiving stolen property, drug abuse).

No-New Revenue Tax Rate – The tax rate, when applied to the taxable assessed valuation would produce the same total taxes as the previous year when compared to properties taxed in both years. The objective of the of the no-new revenue tax rate is to generate equal tax revenues using taxable valuations for different years.

Non-Major Fund – Any fund that does not meet the 10% threshold of revenues or expenditures to the total appropriated budget in order to be considered a Major Fund.

Objective – Something to be accomplished in specific, well defined and measurable terms and that is achievable within a specified time frame.

Object Level – An expenditure classification referring to various levels of detail for expenditures, such as electricity, office supplies, computer supplies, etc.

Obligations – Amounts that a government may be legally required to meet out its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Offense Report – A report that documents an incident requiring attention from police. The report contains identifying data and details related to the incident.

Open Records Request – A request for governmental information held by the police department. The request and the information released must comply with the provisions of the Texas Public Information Act.

Operating Expenses – The cost for personnel, materials and equipment required for a department to function.

Operating Revenue – Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Opticom – A traffic signal preemption system that uses high energy, infrared light to grant authorized emergency vehicles momentary right-of-way at signalized intersections.

Ordinance – A formal legislative enactment by the City Council of a municipality that carries the full faith and effect of the law within corporate boundaries of the City unless in conflict with any higher form of law, such as a state statute or constitutional provision.

Other Bond Expense – An expenditure category for expenditures related to issuing bonds, other than principal and interest, such as payments to financial advisors, legal bond counsel and bond underwriters. Other Expenditures – A category for miscellaneous expenditures that cannot be classified as personnel, supplies, contractual, capital outlay or some other defined expenditure category.

Other Financing Uses – An expenditure category to classify interfund transfers.

Outstanding Debt – The amount of long-term bonded debt, or principal and interest payments remaining to be paid for all issues, including current year principal and interest payments.

Overlapping Debt – The proportionate share of the debts of local governmental units located wholly or in part within the limits of the reporting government, which must be borne by property within each governmental unit.

Glossary

Pay-as-you-go Basis – A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Per Capita – A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.

Performance Measure – Data collected to determine how effective or efficient a program is in achieving its objectives.

Personal Property Notes (PPNs) – Short-term obligations, usually five years, used to purchase motor vehicles, personal computers and related capital equipment with similar service life.

Personal Services – Expenditures for salaries, wages, and fringe benefits of a government's employees.

Present Value – The discount value of a future amount of cash, assuming a given rate of interest, to take into account the time value of money. A dollar is worth a dollar today, but is worth less than today's dollar tomorrow, and even less further in the future.

Property Tax – Another term for Ad Valorem Tax. See Ad Valorem Tax.

Proprietary – A type of fund similar to those found in the private sector and the measurement focus is on determination of net income, financial position and changes in financial position. There are two categories of proprietary funds used by the City: 1) enterprise funds, and 2) internal service funds.

Public Utility Commission of Texas (PUCT) - The Public Utility Commission of Texas regulates the state's electric, telecommunication, and water and sewer utilities, implements respective legislation, and offers customer assistance in resolving consumer complaints. Its mission is to protect customers, foster competition, and promote high quality infrastructure.

Referendum – A direct vote in which the registered voters are asked to either accept or reject a particular proposal, initiative, or proposition.

Reinvestment Zone – The established boundaries of an area designated as a tax increment financing district.

Reserve – An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution – A legislative act by the City Council with less legal formality than an ordinance.

Resources – Total amounts available for appropriation including estimated revenues, fund transfers and beginning balances.

Revenue – Monies received from all sources, with the exception of fund balance, that may be used to fund expenditures in a fiscal year.

Revenue Bond – A type of bond backed by the net revenues of user fees collected for a specific public enterprise, such as a water and sewer system. Generally net revenues must not exceed the average principal and interest payments for outstanding bonds by a certain ratio known as Revenue Bond Coverage.

Glossary

Revenue Bond Coverage – The ratio of net revenue available for debt service to the average annual debt service requirements of an issue of revenue bonds. The City’s Water and Sewer Fund bond coverage is 1.50 times the average annual principal and interest for outstanding bonds, meaning anticipated net revenues must never be less than this amount.

Sales Tax – A state or local percentage tax on the sale of certain goods and services. The State sales and use tax rate is 6.25%, and State law limits the collection of local sales tax to no more than 2% for a total statutory limit of 8.25%. The City currently collects the full 2% allowed by law.

School Resource Officer (SRO) – A police officer that provides direct law enforcement assistance to the MISD through the placement of a police officer in each of the five MISD high schools and six middle schools. The SRO staff includes one sergeant and 16 police officers.

Service Level – Services or products, which comprise actual or expected output of a given program. Focus is on results, not measures of workload.

Special Assessment – A compulsory levy made by a local government against certain properties to defray part of all of the cost of a specific improvement of services which is presumed to be of general benefit to the public and of special benefit to such properties.

Statute – A written law enacted by a duly organized and constituted legislative body.

Supplies – An expenditure category for non-contractual, expendable materials and operating supplies, less than \$1,000 in unit cost, which are necessary to conduct departmental operations.

Taxable Valuation – The value used for computing the ad valorem taxes levied against property. The taxable value is the assessed value less any exemptions allowed by law, such as exemptions for disability or for persons age 65 and older.

Tax Base – All taxable forms of wealth under the City’s jurisdiction.

Taxes – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer charges.

Tax Increment Reinvestment Zone (TIRZ) – A special tool that the City can use to generate money for economic development in a specific geographic area. TIRZs allow the City to re-invest all new property tax dollars back into the designated area rather than the City as a whole. These “new” revenues – also called “increments” – arise if new development takes place in the TIRZ, or if the value of existing properties rises. These funds can be spent on public works projects or given as subsidies to encourage private development.

Tax Levy – The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Tax Rate – The amount of tax stated in terms of a unit of the tax base, for example \$0.734/\$100 represents the City’s current tax rate of 73.4 cents per \$100 of taxable valuation.

Texas Commission on Environmental Quality (TCEQ) - The Texas Commission on Environmental Quality strives to protect our state's public health and natural resources consistent with sustainable economic development. Our goal is clean air, clean water, and the safe management of waste. It is the environmental agency for the state.

Glossary

Transfers In/Out – Amounts transferred from one fund to another to assist in financing the services for the receipt fund. Transfers do not constitute revenues or expenditures of the governmental unit, but only of the individual funds.

Unappropriated – Not obligated for a specific purpose; undesignated.

Undesignated – Without a specific purpose.

Unreserved Fund Balance – The portion of a fund's balance that is not restricted, or designated, for a specific purpose and is available for general appropriation.

User Charges (Fees) – Charges for specific governmental services. These fees cover the cost of providing a service to the user, or the one who directly benefits from the service.

Vision – A guiding statement describing a desirable future state toward which efforts should be directed.

Voter Approval Tax Rate – The operating tax rate required to raise the same ad valorem tax revenues as were levied the prior year, plus an extra 3% as currently set by State law. The voter approval tax rate is the highest tax rate the City could impose before taxpayers without a referendum for voters to decide on the proposed tax rate or the calculated no-new revenue tax rate.

Water and Sewer Fund – The enterprise fund used to account for the delivery of water and sewer services to the customers. This fund is financed and operated in a manner similar to a private business enterprise where the expenses of providing services are recovered primarily through user charges.

Workers' Compensation – A state-regulated insurance program that pays medical bills and replaces some lost wages for employees who are injured at work or who have work-related diseases or illnesses.

Working Capital – Current assets less current liabilities, the fund balance of an enterprise fund.

Glossary of Commonly Used Acronyms

ACH – Automatic Clearinghouse	GASB – Governmental Accounting Standards Board
ADA – Americans with Disabilities	GFOA – Government Finance Officers Association
Act AFIS – Automated Fingerprint Identification System	GIS – Geographic Information Systems
ACFR – Annual Comprehensive Financial Report	GO – General Obligation Bond
BFO - Budgeting for Outcomes	HMO – Health Maintenance Organization
CDBG – Community Development Block Grant	HOME – HOME Investment Partnership Grant
CDC – Centers for Disease Control and Prevention	HR – Human Resources
CID – Criminal Investigations Division	HUD – Department of Housing and Urban Development
CIP – Capital Improvement Program	HVAC – Heating Ventilating and Air Conditioning
CO – Certificate of Occupancy	ISO – Insurance Services Office, Inc.
CO – Certificates of Obligation	ISTEA – Intermodal Surface Transportation Efficiency Act
COBRA – Consolidated Omnibus Budget	IT - Information Technology
CPI – Consumer Price Index	KMB – Keep Mesquite Beautiful, Inc.
DCAD – Dallas Central Appraisal District	LBJ – LBJ Freeway
DUD – Drainage Utility District	LED – Light Emitting Diode
EMS – Emergency Medical Services	LETS – Law Enforcement Teaching Students
EMT – Emergency Medical Technician	MAC – Mesquite Arts Center
EPA – Environmental Protection Agency	MFD – Mesquite Fire Department
ETJ – Extra Territorial Jurisdiction	MIS – Management Information Systems
FCC – Federal Communication Commission	MISD – Mesquite Independent School District
FEMA – Federal Emergency Management Agency	MPD – Mesquite Police Department
FIFO – First In, First Out	MTED – Mesquite Transportation for the Elderly and
FTE – Full-Time Equivalent	NCIC – National Crime Information Center
FY – Fiscal Year	NCTCOG – North Central Texas Council of
GAAP – Generally Accepted Accounting Principles	NPDES – National Pollutant Discharge Elimination

Glossary of Commonly Used Acronyms

NRPA – National Recreation and Park Association

NTMWD – North Texas Municipal Water District

PARD – Parks and Recreation Department

PARS – Public Agency Retirement Services

PC – Personal Computer

PID – Public Improvement District

PO – Purchase Order

PPN – Personal Property Note

PPO – Preferred Provider Organization

PUCT - Public Utility Commission of Texas

PY – Program Year

ROWS – “ROWS of Texas” Public Improvement District

SCBA – Self Contained Breathing Apparatus

SRO – School Resource Officer

TCEQ - Texas Commission on Environmental Quality

TCIC – Texas Crime Information Center

TIF – Tax Increment Financing District

TIRZ - Tax Increment Reinvestment Zone

TMRS – Texas Municipal Retirement System

TPDES – Texas Pollutant Discharge Elimination System

TxDOT – Texas Department of Transportation

TXU – TXU Energy, Inc.

WiFi – Wireless Local Area Network

W&S – Water and Sewer

Budget Document Questionnaire

Your opinion is important to us. Please take a few minutes to tell us what you think about our budget document. Your comments will be used to help improve this document.

1. Readability: Is the subject matter presented in an easy to read format and in terms that are understandable?

1	2	3	4	5
Difficult	Somewhat Difficult	Adequate	Easily Understood	Very Easy

2. Using a scale of - very helpful (1), helpful (2) and not helpful (3); please rate the following sections:

Organizational Structure	_____	Budget Message	_____	Financial Summaries	_____
Policies and Goals	_____	Department Profiles	_____	Capital Budget	_____
Statistical	_____	Outstanding Debt	_____	Glossary	_____

3. Content: What would you like to see added, expanded, reduced or removed?

4. Overall Impressions: How would you rate the entire document?

1	2	3	4	5
Start Over	Minimal Help	OK	Answered Most Questions	Very Helpful

5. May contact you for additional information? Yes No
If yes, please provide your name and contact information:

6. General Comments:

Please send or email your comments to:

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[Contact Us](#)



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