



DEDICATED NOVEMBER 6, 2020

THIS MEMORIAL IS DEDICATED TO THE MEN AND WOMEN OF THE UNITED STATES ARMED FORCES AND THEIR FAMILIES BY A GRATEFUL COMMUNITY.

FREEDOM IS NOT FREE AND THE CITIZENS OF MESQUITE ARE THANKFUL FOR THEIR SERVICE AND SACRIFICE.



HEROES OF MESQUITE  
EST '07 RANDY/THOMAS  
BABBETT/JACKIE/ LOIS

THANK YOU  
TO ALL WHO SERVED  
ARMY-AIR FORCE-NAVY  
MARINES-COAST GUARD

ARSON  
62

## 2020 - 2021 FISCAL YEAR OPERATING AND CAPITAL BUDGET

# CITY OF MESQUITE, TEXAS



**About the Cover:**

The new Mesquite Veterans Memorial, located at 425 S. Galloway Avenue, near City Lake Park, was dedicated and open to the public on November 6, 2020.

The concept to build a new memorial was started 13 years earlier by a group of dedicated citizens, called the Heroes of Mesquite. They began a grassroots fundraising effort to build a new memorial to recognize all military veterans and their families.

On Veterans Day 2017, the City of Mesquite launched a community-wide public awareness and funding campaign to seek support for the design and construction of a new Mesquite Veterans Memorial. Funds were raised through personal donations, contributions by local civic clubs and businesses, corporate support, brick sales and highlighted by the title sponsorship of Atmos Energy.

The Mesquite Veterans Memorial features two 14-foot wide walls with six medallions of veterans groups on the front side and six history panels of modern-era wars facing the park. A center column is 7-feet wide and lists the names of all military veterans from the Mesquite community who lost their lives while in service. The column is highlighted by a 3-foot in diameter bronze seal of the United States of America. A bronze American Bald Eagle, with a 5-foot wing span, rests atop the memorial. The Walk of Honor, with bricks purchased by the public, create an entryway that welcomes visitors to a plaza area enhanced by a 14-foot wide granite star and four benches named Service, Sacrifice, Honor and Freedom.

Visit [www.MesquiteVeteransMemorial.org](http://www.MesquiteVeteransMemorial.org) for details on the project.

# City of Mesquite, Texas

## Fiscal Year 2020 – 2021 Annual Budget

This budget will raise more revenue from property taxes than last year’s budget by an amount of \$1,176,540, which is a 1.99 percent increase from last year’s budget. The property tax revenue to be raised from new property added to the tax roll this year is \$535,360.

### Record Vote of the Governing Body

Mayor Bruce Archer	Aye
Mayor Pro Tem Robert Miklos	Aye
Deputy Mayor Pro Tem Daniel Aleman	Aye
Councilmember Sherry Wisdom	Aye
Councilmember Kenny Green	Aye
Councilmember Tandy Boroughs	Aye
Councilmember B.W. Smith	Aye

### Municipal Property Tax Rates Per \$100 Valuation

	Fiscal Year <u>2020</u>	Fiscal Year <u>2021</u>
Property Tax Rate	.73400	.70862
No-New-Revenue Tax Rate	.69483	.70148
No-New-Revenue Maintenance and Operations Tax Rate	.50390	.497635
Voter-Approval Tax Rate	.73478	.70862
Debt Rate	.23010	.210985

**Total Municipal Debt Obligations                    \$189,695,000**

*The above is required by Section 102.007, Local Government Code, as amended by Senate Bill 2 of the 86<sup>th</sup> Texas Legislature, effective January 1, 2020.*

*The information below is in accordance with Section 140.0045 of the Local Government Code as amended by HB 1495 of the 86<sup>th</sup> Texas Legislature.*

Itemization of Certain Expenditures Required in Certain Political Subdivision Budgets:

	<u>Actual 2018-19</u>	<u>Estimated Actual 2019-20</u>	<u>Adopted Budget 2020-21</u>
Legislative Lobbying	\$30,000	\$36,000	\$0
Required Legal Notice Publications	\$41,791	\$42,000	\$42,000



**City of Mesquite, Texas**  
**Operating and Capital Budget**  
**Fiscal Year 2020-21**

<b>Bruce Archer</b>	<b>Mayor</b>
<b>Robert Miklos</b>	<b>Mayor Pro Tem</b>
<b>Dan Aleman</b>	<b>Deputy Mayor Pro Tem</b>
<b>Sherry Wisdom</b>	<b>Councilmember</b>
<b>Kenny Green</b>	<b>Councilmember</b>
<b>Tandy Boroughs</b>	<b>Councilmember</b>
<b>B.W. Smith</b>	<b>Councilmember</b>
<b>Cliff Keheley</b>	<b>City Manager</b>
<b>Ted Chinn</b>	<b>Assistant City Manager</b>
<b>Raymond Rivas</b>	<b>Assistant City Manager</b>
<b>Cindy Smith</b>	<b>Director of Finance</b>
<b>Myra Rogers</b>	<b>Manager of Budget &amp; Treasury</b>
<b>Zakir Afridi</b>	<b>Senior Budget Analyst</b>
<b>Jeff Davidson</b>	<b>Budget Analyst</b>

## Understanding the Budget

The City of Mesquite's adopted budget is produced in conformance with guidelines developed for use by local governments and is intended to ensure proficiency in four major categories as follows:

1. *Policy Document* - The budget should serve as a policy document for elected officials and management to convey how the organization will operate and what process will be used to adopt and amend the annual budget.
2. *Financial Plan* - The budget should serve as a financial plan describing all sources of funding, including summaries of revenues and expenditures for multiple years, and changes in fund balances.
3. *Operations Guide* - The budget should serve as an operations guide for departments that receive funding through the budget by identifying the resources to be provided and the objectives to be met.
4. *Communications Device* - The budget should serve as a communications device to convey essential information to the diverse groups who use the budget information, such as elected officials, the public, bond rating agencies and investors.

To help ensure that the budget document meets the above criteria and contributes to the effectiveness of communication to its readers, the budget document is organized into the following sections:

### Organizational Structure

This section provides information about elected officials and the City of Mesquite organization. Included in this section are an organizational chart, information about the City Council's advisory boards and commissions and information on all authorized full-time and part-time staffing positions by fund.

### Budget Message

The Budget Message includes the strategic goals and objectives of the City, a formal transmittal letter designed to summarize major issues facing the City of Mesquite and briefly explains key budget decisions and major initiatives to be taken. This section also includes budget information on the General Fund and other major funds, detailing significant revenue and expenditure changes, growth, projections and tax rate history.

### Financial Summaries

This section describes the City's fund structure and presents the budget information for each appropriated fund on detailed schedules with summaries of revenues, expenditures and other financing sources. These financial schedules show actual historical results from the prior fiscal year, the current year adopted and amended budgets, and the budget year.

## Budgetary and Financial Policies

This section contains all of the City's budgetary and financial policies that guide the budget process each year.

## Department Profiles

The Department Profiles section of the budget includes a cover page describing each department's programs and activities, program objectives and performance measures, budget and personnel summaries over a three-year time frame by division.

## Capital Budget

The Capital Budget section summarizes all capital expenditures included in both the operating budget and the first year budget of the Capital Improvement Program.

## Statistical

This section offers demographic information and graphical representation of local economic and financial indicators, or benchmarks, that the City uses to assess its overall financial health.

## Outstanding Debt

The Outstanding Debt section contains ordinances that adopt the budget and establish the tax rate. This section also offers schedules of the City's total outstanding general obligation and revenue debt. Debt service costs (amount of principal and interest) for each bond issue are shown for the budget year and for each fiscal year until the bonds are retired.

## Glossary

The Glossary section defines technical terms related to finance and accounting, as well as non-financial terms related to the City's programs and activities. Common acronyms and abbreviations are also defined to assist readers in understanding terminology.

## Budget Process

The City of Mesquite annual budget is a hybrid budget. It is a Target Based Budget with a Budgeting For Outcomes (BFO) twist, and is developed in accordance with State law, the City Charter, and input from the public and all stakeholders within the framework of best practices identified by the National Advisory Council on State and Local Budgeting (NACSLB).

According to the City Charter, "The City Manager shall have prepared on or before the 15th day of August in each year a budget to cover all proposed expenditures of the City for the succeeding fiscal year, which begins on October 1st and ends on September 30th, of each calendar year. The budget shall be prepared in conformity with the state laws of Texas." Much work takes place before and after this deadline and the following overview summarizes the entire budget process.

### Budget Preparation

In January, the Finance department begins working with departments in preparing multi-year revenue and expenditure forecasts for the City's major funds. The City Manager's executive team then reviews and updates, as needed, the City's budget and financial policies and Long-Term Financial Plan. During this time the budget calendar is developed and salary and benefit projections are completed by the Budget division. Based on revenue and expenditure projections, a budget target amount is determined for each department. This budget target is, in effect, an expenditure cap that cannot be exceeded by department heads in preparing their budget requests. Budget preparation manuals are distributed along with budget target numbers to each department head by the first week in March. Department heads then develop their budget requests within the constraints of their target number, and any new programs or services sought by the department head are submitted as budget offers, which could be considered depending on available resources.

### City Manager Review

Departments submit their budget requests to the Budget division by the end of March. Once the budget requests are entered into the City's budget and accounting system, the Budget staff prepares reports for the City Manager's executive team to review. During the months of May and June, the City Manager's team meets with each department head as necessary to go over their budget requests, preliminary decisions on existing service levels, staffing level needs and budget offers related to strategies in addressing City Council's goals and priorities.

On May 15th the Chief Appraiser for Dallas County sends preliminary notices of appraised values to taxing entities. The City's Tax Office then calculates the amount of property tax revenue that may be generated from the preliminary appraisal and current tax rate, and any adjustments are made to the revenue forecast for the budget year. The management review process is usually completed by mid-June.

### Citizen Input

Throughout the months of June, July and August, the City Council conducts public hearings along with a Town Hall meeting to gather citizen input on the budget. During these public hearings and meetings citizens are encouraged to offer their suggestions and ideas of what

programs they would like included in the upcoming budget or what levels of service they desire. These public hearings and meetings are not required by law, but are viewed as an important part of the budget process. A State law mandated public hearing is later held after the proposed budget is filed with the City Secretary's Office and made available to the public, typically during the first City Council meeting in September.

### City Council Review

While citizen input is gathered at public hearings, a draft budget is submitted to the City Council for their review, usually by the first week of July. Throughout the months of June and July, City Council receives strategy presentations from management and department heads to discuss and assess fiscal impacts in meeting Council's goals and priorities. These presentations are held during City Council pre-meetings and are open to the public and are used to encourage further citizen input on the budget as details are discussed. Late July a budget workshop is held for City Council to receive remaining strategy presentations, review the proposed budget and establish priority issues for the next fiscal year. On July 25th, the Chief Appraiser releases the certified tax roll for each taxing entity, and the budget is modified to reflect any changes in anticipated property tax revenue.

### Budget Adoption

Upon conclusion of the budget workshop, but before August 15th, the City Manager submits a proposed budget to the City Council for consideration and adoption. A copy is also filed with the City Secretary's Office and posted on the City's website for public review in accordance with State law. Prior to the City Council setting the tax rate, a final, State law mandated public hearing is held on the proposed budget. At this public hearing, all interested persons are given a final opportunity to be heard regarding any item on the proposed budget. The City Council then has the option of approving the budget at this meeting or postponing the vote to the next Council meeting. Once approved, the City Council adopts the budget by ordinance, which becomes effective on October 1st.

### Budget Amendments

The adopted budget authorizes the amount of spending, also known as appropriations, that is allowed during the fiscal year. Appropriation changes, or revisions, are allowed to account for situations that were not anticipated prior to the beginning of the year. Budget revisions may be approved by the City Manager between departments in the same fund, but any changes to the appropriated amount at the fund level, or transfers between funds, require City Council approval. Budget revisions that require City Council approval are also referred to as budget amendments and must be approved by ordinance. Once adopted, the amended budget then becomes the working financial plan for the remainder of the fiscal year.

**Budget Calendar  
Fiscal Year 2020-21**

	<b>BUDGET ACTIVITY</b>	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec
1	Budget Division prepares personal service information												
2	Budget Division prepares target budget info for departments												
3	Budget Division prepares revenue projections												
4	Budget Division provides guidelines and training												
5	Departments prepare budgets												
6	Budget Division reviews department budgets and provides overview to Manager's Office												
7	Citizen input public hearings												
8	City Manager presents budget to City Council at annual budget workshop												
9	Strategy Budget presentations to Council												
10	Publication of statutory legal notices (Newspaper announcement)												
11	Final public hearing and adoption of budget												
12	Budget Division publishes budget document												

Major Budget Activities and Scheduled Timetables

- 1-4) The Budget division is responsible for providing departments with information necessary to prepare their budget requests. This information includes personal services costs for authorized positions, capital outlay estimates and budget target amounts. Additionally, the Budget and prepares revenue projections and provides budget preparation training sessions for all departments.
- 5-6) Departments prepare budgets in accordance with Budget Office guidelines. Once completed, an overview is provided to the City Manager's Office for review.
- 7) Public hearings are held each year to gather input from the public.
- 8-9) The City Manager, in accordance with Charter requirements, presents the proposed budget to the City Council for their consideration. Strategy Budget presentations with detailed plans to accomplish goals and priorities are presented to Council at public budget meetings.
- 10) Statutory legal notices are published in the City's designated newspaper in accordance with State Law.
- 11) The City Council adopts the annual budget at the one of the City Council meetings in September to become effective on October 1st.
- 12) The Budget Office prepares and writes the final budget document.

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Mesquite**

**Texas**

For the Fiscal Year Beginning

**October 1, 2019**

*Christopher P. Morill*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Mesquite, Texas** for its annual budget for the fiscal year beginning **October 1, 2019**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# MESQUITE

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# Elected Officials

## Elected Officials



**Bruce Archer**  
Mayor  
Term Expires: Nov. 2021  
1<sup>st</sup> Term



**Sherry Wisdom**  
Councilmember  
District 1  
Term Expires: Nov. 2021  
1<sup>st</sup> Term



**Kenny Green**  
Councilmember  
District 2  
Term Expires: Nov. 2021  
1<sup>st</sup> Term



**Robert Miklos**  
Mayor Pro Tem  
District 3  
Term Expires: Nov. 2021  
2<sup>nd</sup> Term



**Tandy Boroughs**  
Councilmember  
District 4  
Term Expires: Nov. 2021  
2<sup>nd</sup> Term



**B.W. Smith**  
Councilmember  
District 5  
Term Expires: Nov. 2021  
1<sup>st</sup> Term



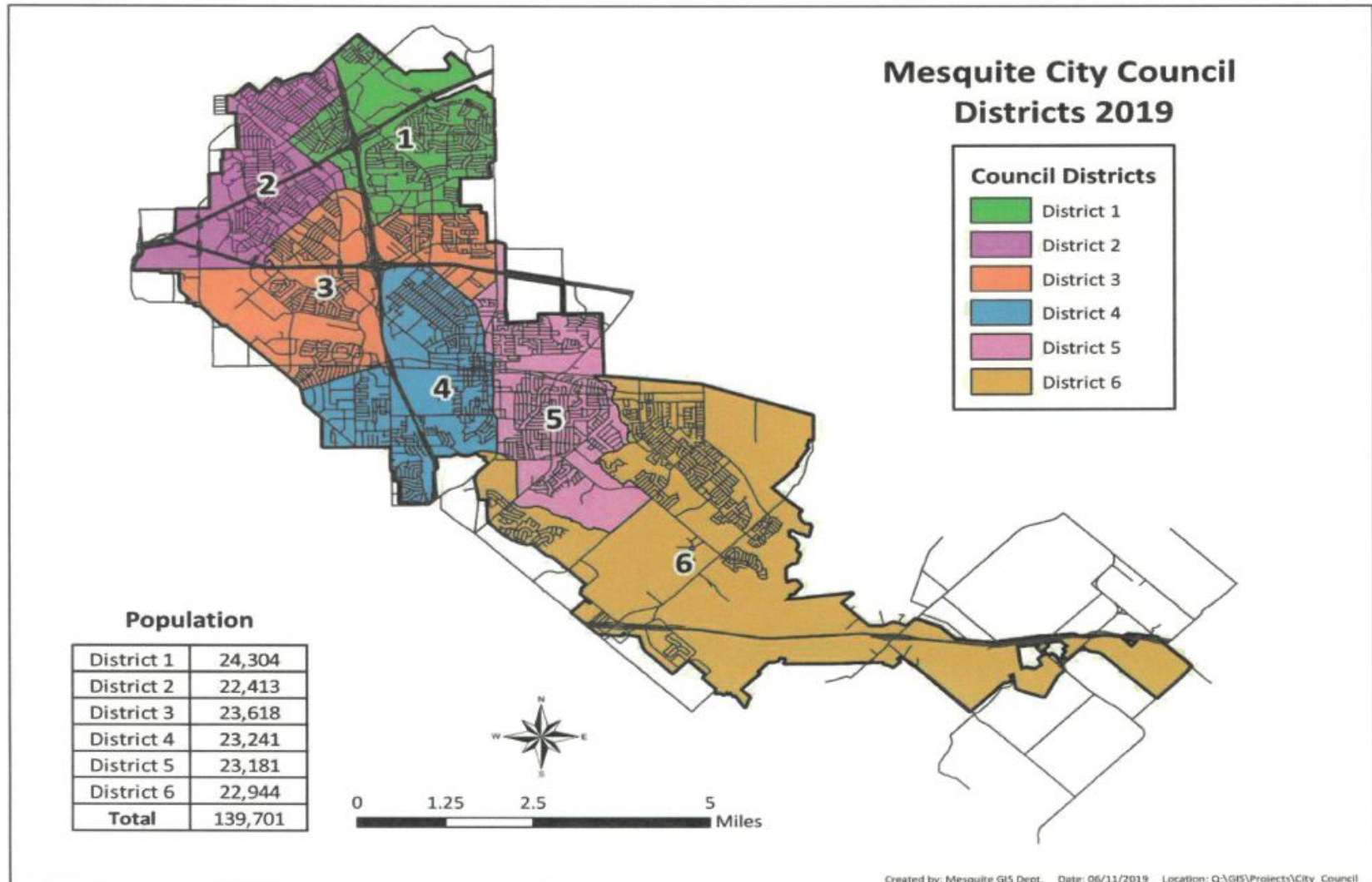
**Dan Aleman**  
Deputy Mayor Pro Tem  
District 6  
Term Expires: Nov. 2021  
3<sup>rd</sup> Term

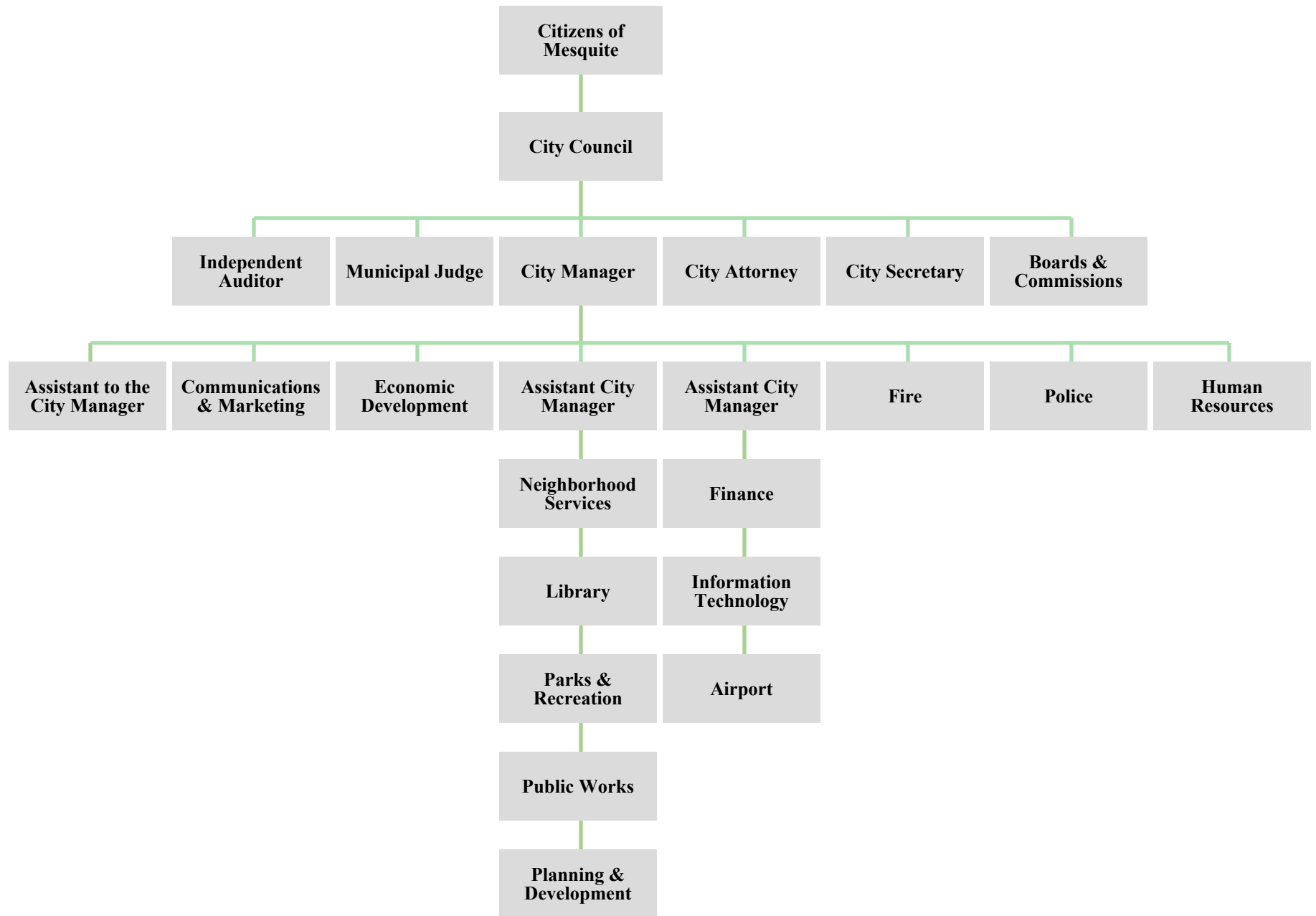
City Council elections are held in November of odd-numbered years, beginning with the November 5, 2019, election, per Ordinance No. 4563.

To reach the Mayor and City Councilmembers, call or write:

972-216-6404  
Honorable Mayor and City Council  
Municipal Center  
1515 North Galloway Avenue  
Mesquite, Texas 75149

# Council Districts





## City Council — Appointed Positions

### City Council

The City Council consists of the Mayor and six Councilmembers. Councilmembers serve a two-year term and are responsible for appointing the municipal court judge, city manager, city attorney, city secretary and members of various boards and commissions. The Mayor is elected at large. Councilmembers for place 1 through 6 are elected by the qualified voters of their respective districts.

#### Independent Auditor

The City Charter mandates that the City Council selects a competent public accountant to audit the books and accounts of the City on an annual basis.

#### Municipal Judge

The Municipal Judge is responsible for presiding over the municipal court as created and defined by the City Charter. Jurisdiction is limited to the territorial limits of the City for all criminal cases arising under the ordinances of the City.

#### City Manager

The City Manager serves as the administrative head of the municipal government and shall be responsible for the efficient administration of all departments. The Manager is also charged with seeing that all laws and ordinances of the City are enforced.

#### City Attorney

The City Attorney is responsible for furnishing legal advice to City officials and personnel; represents the City in suits, litigations and hearings; prepares ordinances, resolutions, contracts and all other legal instruments; and prosecutes cases involving infractions of City ordinances and state law heard in Municipal Court.

#### City Secretary

The City Secretary is charged with keeping accurate minutes of City Council meetings and preserving all books, papers, documents, records and files of the Council. Custody of the seal of the City rests with the City Secretary.

#### Boards and Commissions

The City has 29 boards and commissions which serve in advisory capacities to the City Council. A complete listing of these Boards and Commissions, along with their functions, may be found on the next six pages.



## Boards and Commissions

The City of Mesquite has 29 boards and commissions that serve in advisory capacities relating to various areas of local government control. The City Council is responsible for appointing members to the various boards and commissions. All members of boards and commissions serve without compensation.

1. Animal Services Advisory Board - A nine-member advisory board which shall review operations of the City animal shelter, provide guidance to the Animal Services Division in complying with all provisions of the Health and Safety Code, and perform such other duties as may be assigned by the City Council.
2. Board of Adjustment - A five-member board empowered to make exceptions to zoning ordinances in accordance with general or special rules contained in the ordinance for the purpose of rendering full justice and equity to the general public.
3. Building Standards Board - A seven-member board empowered to hear appeals from decisions of the Building Official or Fire Code Official in his/her interpretation and application of the technical provisions of the building, electrical, plumbing, mechanical, fuel gas, fire and property maintenance codes for both residential and commercial construction.
4. Capital Improvements Advisory Committee - An nine-member committee that is composed of the members of the Planning and Zoning Commission along with one additional member appointed by a majority vote of the City Council. This member is representative of the real estate, development or building industry. Its primary task is to advise and assist the City in adopting land use assumptions and review the capital improvements. The committee also provides impact fee advisory services as directed by the City Council.
5. City Planning and Zoning Commission - A seven-member commission that acts in an advisory capacity and is responsible to the City Council on matters pertaining to planning for the physical development of the City. Its primary concern is subdivisions and zoning regulations.
6. Civil Service Commission and Trial (Personnel) Board - A three-member commission which provides for the administration of the Civil Service Program.
7. Gus Thomasson TIRZ Board - The Gus Thomasson Tax Increment Reinvestment Zone Board of Directors, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the Gus Thomasson area), and shall exercise only those powers, advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.

8. Heartland Town Center TIRZ Board - The Heartland Town Center Tax Increment Reinvestment Zone Board, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the Heartland Town Center area), and shall exercise only those powers, advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
9. Historic Mesquite, Inc. - An 18-member board (nine appointed by City Council) to provide leadership to search records and build on the past to preserve the history of the community; to encourage other organizations to be historically minded for the common goal of preservation; to be a resource for the education of future generations as well as those in the community; to identify areas and places of historical significance; to develop and maintain a historical museum and visitors' center; to preserve and accumulate local history, including sites, artifacts, genealogy data and all items pertaining to all periods of local history; to determine ways and means to accomplish these goals, including total community involvement; and to develop a long-range plan for preservation of Mesquite's heritage.
10. I-20 Business Park TIRZ Board - The I-20 Business Park Tax Increment Reinvestment Zone Board, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the I-20 Business Park area), and shall exercise only those powers, advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
11. Keep Mesquite Beautiful, Inc. - A 20-member board (seven appointed by City Council) devoted to the implementation and maintenance of the Keep America Beautiful system via sustained litter reduction, public awareness and educational programs, enhancement of environmental quality and conservation of resources through recycling.
12. Lucas Farms TIRZ Board - The Lucas Farms Tax Increment Reinvestment Zone Board of Directors, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the Lucas Farms area) and shall exercise only those powers advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
13. Mesquite Downtown Development Advisory Board - The Mesquite Downtown Development Advisory Board was established by the City Council on December 17, 2018. The Board shall serve as a liaison to the City Council and make recommendations regarding Downtown Mesquite Development initiatives, make recommendations to the City Council for incentive programs, review applications for City Council-approved incentive programs and recommend action regarding application, monitor programs and activities of the Organization, Promotion, Economic Vitality and Design Committees of

the Board, serve as a forum for the exchange of information related to current or future Downtown Mesquite -Development programs, and update City Council of the status of Downtown Mesquite Development progress as needed.

14. Mesquite Health Facilities Development Corporation - A seven-member nonprofit corporation established under the provisions of the Health Facilities Development Act in order to provide tax-exempt financing to acquire, construct or improve health facilities to assist the maintenance of the public health.
15. Mesquite Housing Board - A five-member board created to hear appeals as they relate to eligibility for participation in the Housing Assistance Payments Program. The functions of this board relate solely to the Section 8 Housing Assistance Payments Program for existing housing and the rehabilitation of owner-occupied housing.
16. Mesquite Housing Finance Corporation - A seven-member board which serves as the Board of Directors under the provisions of the Housing Finance Corporation Act of 1979 in order to provide a means of financing the cost of residential ownership and development that will provide decent, safe and sanitary housing at affordable prices for residents of the City of Mesquite.
17. Mesquite Industrial Development Corporation - A three-member board established under the provisions of the Texas Development Corporation Act of 1979 in order to provide financing for industrial projects through the sale of tax-exempt bonds.
18. Mesquite Quality of Life Corporation - A seven-member nonprofit corporation governed by the Texas Development Corporation Act of 1979, Vernon's Annotated Civil Statutes, Article 5190.6, Section 4B as amended. The Corporation shall develop an annual plan of work which shall be presented to the City Council for review, revision and approval. The Plan shall be limited to projects approved by voters of the City of Mesquite, which include 1) Transportation, 2) Public Safety and 3) Public Parks and Recreation.
19. Mesquite Veterans' Affairs & Memorial Advisory Board - An eight-member board that serves the City Council in an advisory capacity and performs the duties of hearing requests for City-supported memorials such as those commemorating 9/11, police or fire service personnel, or veterans; making recommendations regarding plans to construct City-supported memorials; serving as a liaison for veterans' agencies in the City of Mesquite; monitoring construction of City-supported memorials; serving as a forum for the exchange of information related to current or future memorials; and updating City Council on the status of any City-supported memorials, as needed.
20. Municipal Library Advisory Board - A seven-member board that acts in an advisory capacity and is responsible to the City Council on matters pertaining to the Library as related to present and future maintenance, operation, planning, acquisition, development, enlargement and use policies of the City library services.

21. North Texas Municipal Water District Board of Directors - Two representatives from the City of Mesquite serve on the Board of Directors of the North Texas Municipal Water District. The Board is authorized to do all things necessary to make water available from Lavon Dam and the Trinity East Fork Dam for municipal and industrial uses.
22. Parks and Recreation Advisory Board - A seven-member board to serve in an advisory capacity to the City Staff and City Council in all matters pertaining to Parks and Recreation, including the Municipal Golf Course.
23. Polo Ridge TIRZ Board - The Polo Ridge Tax Increment Reinvestment Zone Board, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the Polo Ridge area), and shall exercise only those powers, advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
24. Rodeo City TIRZ Board - The Rodeo City Tax Increment Reinvestment Zone Board of Directors, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the Rodeo City area) and shall exercise only those powers, advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
25. Skyline TIRZ Board - The Skyline Tax Increment Reinvestment Zone Board of Directors, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic are (the Skyline area) and shall exercise only those powers advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
26. Spradley Farms TIRZ Board - The Spradley Farms Tax Increment Reinvestment Zone Board, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the Spradley Farms area), and shall exercise only those powers, advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
27. Town East/Skyline TIRZ Board - The Town East/Skyline Tax Increment Reinvestment Zone Board of Directors, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic are (the Town East/Skyline area) and shall exercise only those powers advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.

28. Towne Centre TIRZ Board - The Town Centre Tax Increment Reinvestment Zone Board of Directors, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the Towne Centre area) and shall exercise only those powers, advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
  
29. Tree Board - A seven-member board whose duties shall be to study the needs of the City in connection with its tree planting program and to make recommendations, advise, and assist the Municipal Arborist in the promotion and implementation of the City's tree planting program.

City of Mesquite  
 Summary of Department Staffing Levels by Fund  
 Fiscal Year 2020-21

Staffing By Fund-All Personnel

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
Airport Operating Fund	9.48	9.48	9.48	9.48	0.00
Drainage Utility District Operating Fund	7.00	10.00	11.00	11.00	0.00
General Fund	1,052.13	1,060.13	1,065.72	1,073.37	7.65
Golf Course	16.72	16.72	16.72	16.72	0.00
Housing and Urban Development Grant Funds	18.50	18.50	17.50	17.50	0.00
Hotel Occupancy Tax Fund	3.00	3.00	3.00	3.00	0.00
Water and Sewer Operating Fund	110.57	111.57	111.57	111.57	0.00
<b>Total All Funds</b>	<b>1,217.40</b>	<b>1,229.40</b>	<b>1,234.99</b>	<b>1,242.64</b>	<b>7.65</b>

Full-time Staffing

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
Airport Operating Fund	4.00	4.00	5.00	5.00	0.00
Drainage Utility District Operating Fund	7.00	10.00	11.00	11.00	0.00
General Fund	980.00	988.00	990.00	999.00	9.00
Golf Course	8.00	8.00	8.00	8.00	0.00
Housing and Urban Development Grant Funds	18.00	18.00	17.00	17.00	0.00
Hotel Occupancy Tax Fund	3.00	3.00	3.00	3.00	0.00
Water and Sewer Operating Fund	109.00	110.00	110.00	110.00	0.00
<b>Total All Funds</b>	<b>1,129.00</b>	<b>1,141.00</b>	<b>1,144.00</b>	<b>1,153.00</b>	<b>9.00</b>

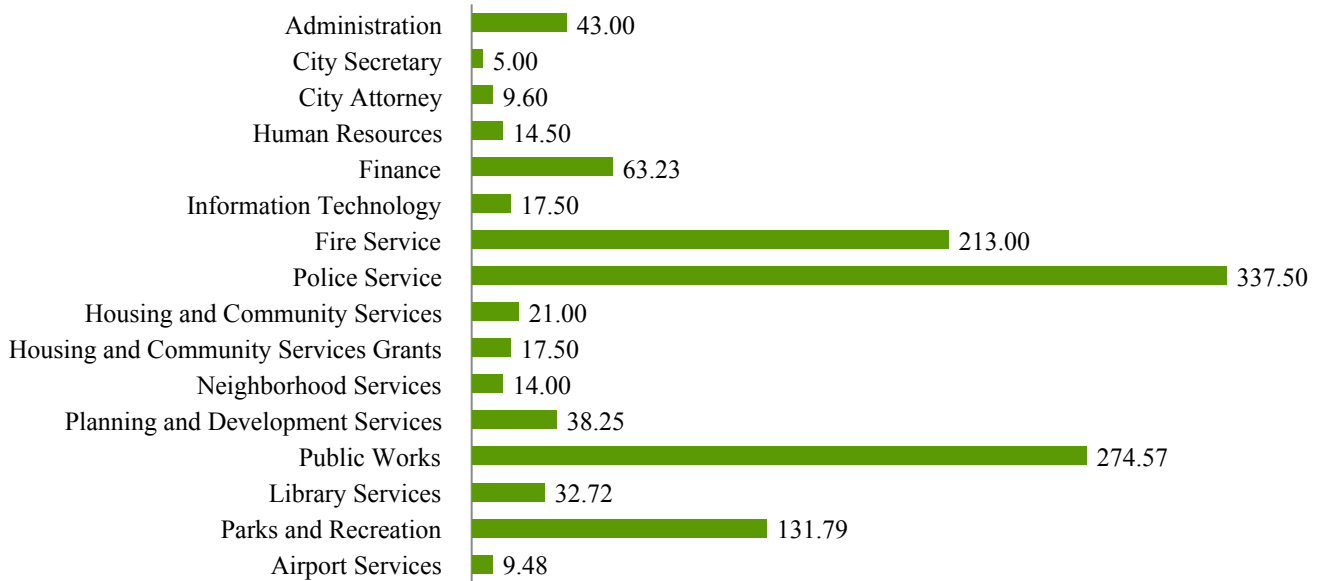
Full-time Equivalent (FTE) Staffing

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
Airport Operating Fund	5.48	5.48	4.48	4.48	0.00
Drainage Utility District Operating Fund	0.00	0.00	0.00	0.00	0.00
General Fund	72.13	72.13	75.72	74.37	(1.35)
Golf Course	8.72	8.72	8.72	8.72	0.00
Housing and Urban Development Grant Funds	0.50	0.50	0.50	0.50	0.00
Hotel Occupancy Tax Fund	0.00	0.00	0.00	0.00	0.00
Water and Sewer Operating Fund	1.57	1.57	1.57	1.57	0.00
<b>Total All Funds</b>	<b>88.40</b>	<b>88.40</b>	<b>90.99</b>	<b>89.64</b>	<b>(1.35)</b>

City of Mesquite  
 Summary of Departmental Staffing Levels  
 Fiscal Years 2018-19 to 2020-21

Department	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
Administration	42.50	42.50	43.00	43.00	0.00
City Secretary	4.00	4.00	4.00	5.00	1.00
City Attorney	9.60	9.60	9.60	9.60	0.00
Human Resources	14.50	14.50	14.50	14.50	0.00
Finance	63.14	63.14	63.23	63.23	0.00
Information Technology	16.50	17.50	17.50	17.50	0.00
Fire Service	210.00	213.00	213.00	213.00	0.00
Police Service	331.50	333.50	333.50	337.50	4.00
Housing and Community Services	17.35	18.35	18.35	21.00	2.65
Housing and Community Services Grants	18.50	18.50	17.50	17.50	0.00
Neighborhood Services	14.00	14.00	14.00	14.00	0.00
Planning and Development Services	37.25	38.25	38.25	38.25	0.00
Public Works	264.57	268.57	274.57	274.57	0.00
Library Services	32.72	32.72	32.72	32.72	0.00
Parks and Recreation	131.79	131.79	131.79	131.79	0.00
Airport Services	9.48	9.48	9.48	9.48	0.00
<b>Total Authorized Staffing Levels</b>	<b>1,217.40</b>	<b>1,229.40</b>	<b>1,234.99</b>	<b>1,242.64</b>	<b>7.65</b>

**City of Mesquite  
 Departmental Staffing 2020-21**



**Authorized Staffing Levels**  
**Fiscal Years 2018-19 to 2020-21**

Department	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Administration</b>					
City Manager	9.00	9.00	9.00	9.00	0.00
Communications and Marketing	7.50	7.50	8.00	8.00	0.00
Economic Development	3.00	3.00	3.00	3.00	0.00
Facility Maintenance	21.00	21.00	21.00	21.00	0.00
Mesquite Arts Center	2.00	2.00	2.00	2.00	0.00
<b>Total Administration</b>	<b>42.50</b>	<b>42.50</b>	<b>43.00</b>	<b>43.00</b>	<b>0.00</b>
<b>City Secretary</b>					
City Secretary	4.00	4.00	4.00	4.00	0.00
Open Records Management	0.00	0.00	0.00	1.00	1.00
<b>Total City Secretary</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>5.00</b>	<b>1.00</b>
<b>City Attorney</b>	<b>9.60</b>	<b>9.60</b>	<b>9.60</b>	<b>9.60</b>	<b>0.00</b>
<b>Human Resources</b>					
Human Resources Administration	11.50	11.50	12.50	12.50	0.00
Risk Management	3.00	3.00	2.00	2.00	0.00
<b>Total Human Resources</b>	<b>14.50</b>	<b>14.50</b>	<b>14.50</b>	<b>14.50</b>	<b>0.00</b>
<b>Finance</b>					
Accounting	6.00	6.00	7.00	7.00	0.00
Budget and Treasury	4.00	4.00	3.00	3.00	0.00
Finance Administration	3.00	3.00	4.00	4.00	0.00
Municipal Court	19.14	19.14	19.23	19.23	0.00
Purchasing	5.00	5.00	5.00	5.00	0.00
Printshop/Mailroom	4.00	4.00	4.00	4.00	0.00
Tax Office	5.00	5.00	5.00	5.00	0.00
Warehouse	5.00	5.00	5.00	5.00	0.00
Utility Billing	12.00	12.00	11.00	11.00	0.00
<b>Total Finance</b>	<b>63.14</b>	<b>63.14</b>	<b>63.23</b>	<b>63.23</b>	<b>0.00</b>
<b>Information Technology</b>					
IT Administration	6.00	6.00	6.00	6.00	0.00
PC Network Support	5.00	5.00	5.00	5.00	0.00
Public Safety Support	2.00	3.00	3.00	3.00	0.00
Software Development	2.50	2.50	2.50	2.50	0.00
Telecommunications	1.00	1.00	1.00	1.00	0.00
<b>Total Information Technology</b>	<b>16.50</b>	<b>17.50</b>	<b>17.50</b>	<b>17.50</b>	<b>0.00</b>

**Authorized Staffing Levels  
Fiscal Years 2018-19 to 2020-21**

Department	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Fire Service</b>					
Emergency Management	2.00	2.00	2.00	2.00	0.00
Fire Administration	8.00	8.00	8.00	8.00	0.00
Emergency Medical Service	5.00	5.00	5.00	5.00	0.00
Fire Operations	182.00	185.00	185.00	185.00	0.00
Fire Prevention	10.00	10.00	10.00	10.00	0.00
Fire Training	3.00	3.00	3.00	3.00	0.00
Total Fire Service	210.00	213.00	213.00	213.00	0.00
<b>Police Service</b>					
Police Administration	8.00	8.00	7.00	7.00	0.00
Police Criminal Investigation	56.00	56.00	55.00	55.00	0.00
Police Operations	156.00	157.00	155.00	158.00	3.00
Police School Resource Officers	24.00	24.00	24.00	25.00	1.00
Police Staff Support	9.00	9.00	11.00	11.00	0.00
Police Technical Services	78.50	79.50	81.50	81.50	0.00
Total Police Service	331.50	333.50	333.50	337.50	4.00
<b>Housing and Community Services</b>					
Administration	1.00	1.00	1.00	1.00	0.00
Animal Services	14.00	15.00	15.00	19.00	4.00
Health Clinic	1.35	1.35	1.35	0.00	(1.35)
Volunteer Services	1.00	1.00	1.00	1.00	0.00
Total Housing and Community Services	17.35	18.35	18.35	21.00	2.65
<b>Housing and Community Services Grant Services</b>					
CDBG Administration	1.00	1.00	1.00	1.00	0.00
CDBG Comprehensive Planning	1.00	1.00	0.00	0.00	0.00
CDBG Housing Rehabilitation	2.00	2.00	2.00	2.00	0.00
CDBG Code Enforcement	3.00	3.00	3.00	3.00	0.00
Housing Choice Voucher Program	11.50	11.50	11.50	11.50	0.00
Total Housing and Community Services	18.50	18.50	17.50	17.50	0.00
<b>Neighborhood Services</b>					
Administration	3.00	3.00	3.00	3.00	0.00
Environmental Code Inspection	9.00	9.00	9.00	9.00	0.00
Neighborhood Vitality	2.00	2.00	2.00	2.00	0.00
Total Neighborhood Services	14.00	14.00	14.00	14.00	0.00
<b>Planning and Development Services</b>					
Administration	2.00	2.00	2.00	2.00	0.00
Building Inspection	20.00	21.00	21.00	21.00	0.00
Historic Preservation	1.75	1.75	1.75	1.75	0.00
Health Division	7.50	7.50	7.50	7.50	0.00
Planning and Zoning	6.00	6.00	6.00	6.00	0.00
Total Planning and Development Services	37.25	38.25	38.25	38.25	0.00

**Authorized Staffing Levels**  
**Fiscal Years 2018-19 to 2020-21**

Department	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Public Works</b>					
Public Works Administration	3.00	3.00	3.00	3.00	0.00
Composting Facility	3.00	3.00	3.00	3.00	0.00
Drainage Maintenance and Construction	0.00	3.00	3.00	3.00	0.00
Drainage Utility District (DUD) Operating	4.00	4.00	5.00	5.00	0.00
DUD TPDES-Street Cleaning	3.00	3.00	3.00	3.00	0.00
Engineering	7.00	7.00	7.00	7.00	0.00
Equipment Services	24.00	24.00	24.00	24.00	0.00
Residential Waste Collection	61.00	61.00	61.00	61.00	0.00
Street Lighting	2.00	2.00	2.00	2.00	0.00
Street Maintenance	46.00	46.00	46.00	46.00	0.00
Alley Reconstruction	0.00	0.00	5.00	5.00	0.00
Traffic Engineering	12.00	12.00	12.00	12.00	0.00
Water and Sewer Administration	4.50	4.50	4.50	4.50	0.00
Water and Sewer Streets	1.00	1.00	1.00	1.00	0.00
Water Production	17.57	17.57	17.57	17.57	0.00
Meter Services	18.50	19.50	19.50	19.50	0.00
Water Distribution	26.00	26.00	26.00	26.00	0.00
Wastewater Collection	23.00	23.00	23.00	23.00	0.00
Infrastructure Management	2.00	2.00	2.00	2.00	0.00
GIS Operations	7.00	7.00	7.00	7.00	0.00
<b>Total Public Works</b>	<b>264.57</b>	<b>268.57</b>	<b>274.57</b>	<b>274.57</b>	<b>0.00</b>
<b>Library Services</b>					
Administration	8.73	8.73	8.73	8.73	0.00
Library-Central Branch	14.81	14.81	14.81	14.81	0.00
Library-North Branch	9.18	9.18	9.18	9.18	0.00
<b>Total Library Services</b>	<b>32.72</b>	<b>32.72</b>	<b>32.72</b>	<b>32.72</b>	<b>0.00</b>
<b>Parks and Recreation</b>					
Administration	6.00	6.00	6.00	6.00	0.00
Athletic Programs	3.00	3.00	3.00	3.00	0.00
Aquatic Services	13.72	13.72	13.72	13.72	0.00
Park Services	38.76	38.76	38.76	38.76	0.00
Golf Course	16.72	16.72	16.72	16.72	0.00
Recreation Center Programs	7.00	7.00	7.14	7.14	0.00
Recreation Services	39.09	39.09	39.09	39.09	0.00
Senior Programs	5.25	5.25	5.11	5.11	0.00
Westlake Sports Center	2.25	2.25	2.25	2.25	0.00
<b>Total Parks and Recreation</b>	<b>131.79</b>	<b>131.79</b>	<b>131.79</b>	<b>131.79</b>	<b>0.00</b>
Municipal Airport	9.48	9.48	9.48	9.48	0.00
<b>Total Authorized Staffing Levels</b>	<b>1,217.40</b>	<b>1,229.40</b>	<b>1,234.99</b>	<b>1,242.64</b>	<b>7.65</b>

**MESQUITE**  
T E X A S  
Real. Texas. Flavor.

## **Budget Message**

City Council Strategic Goals & Objectives  
City Manager's Letter  
Budget Overview

# MESQUITE

T E X A S

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The City Council adopted the City of Mesquite Strategic Goals and Objectives on May 20, 2019. These goals and objectives are used by staff to prioritize the budget for programs and services starting with fiscal year 2019-20.

## **2019-2020 STRATEGIC GOALS AND OBJECTIVES**



## SAFE COMMUNITY

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- |     |   |     |  |
|-----|---|-----|--|
| 1.1 | Maintain staffing levels in Police and Fire that provide for effective response times   | 1.3 | Ensure Fire and Police have the most advanced equipment and technology to address public safety in the community |
| 1.2 | Develop a culture and system of community policing that enhances trust in public safety | 1.4 | Identify long-term capital needs for expansion of Fire and Police services in Trinity Pointe                     |

## ATTRACTIVE NEIGHBORHOODS

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- |     |  |     |   |
|-----|--|-----|---|
| 2.1 | Maintain staffing and programs that promote maintenance of commercial and residential property                     | 2.3 | Evaluate and improve regulations that impact neighborhood appearance  |
| 2.2 | Promote collaboration in neighborhoods through identification and regular opportunities to meet and discuss issues | 2.4 | Establish an ongoing education program on property maintenance and appearance regulation                              |
|     |  | 2.5 | Develop policies that promote well-designed residential neighborhoods with a mixture of housing options and amenities |

## IMPROVED TRANSPORTATION AND MOBILITY

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- |     |  |     |   |
|-----|--|-----|---|
| 3.1 | Enhance the traffic management system with emphasis on improved traffic flow throughout City | 3.2 | Expand and enhance transit options for social and workforce needs |
|     |  | 3.3 | Expand and repair the thoroughfare and trail network in the City  |

## VIBRANT ECONOMY

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- |   |   |
|---|---|
| 4.1 Promote investment in new and existing businesses                 | 4.4 Continue emphasis on Downtown Revitalization  |
| 4.2 Develop a long term economic and land use plan for Town East Area | 4.5 Cultivate a robust pool of skilled workers and stakeholder partnerships through the BRE Program |
| 4.3 Promote revitalization of targeted retail and business centers    | 4.6 Develop a long range plan for the Mesquite Metro Airport  |

## HIGH PERFORMING/TRANSPARENT GOVERNMENT

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- |  |  |
|--|--|
| 5.1 Actively engage with residents in both English and Spanish on programs, events and issues within the community | 5.3 Maintain and implement best practices for financial and communication transparency |
| 5.2 Maintain adequate financial reserves and long range financial plans  | 5.4 Recruit, retain and develop a diverse municipal workforce                          |
|  | 5.5 Enhance service delivery through data driven analysis and program evaluation       |

## QUALITY RECREATION AND CULTURE

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- |  |  |
|--|--|
| 6.1 Develop long range plans for Parks, Libraries and Arts   | 6.3 Improve community involvement in cultural and recreational programs and activities |
| 6.2 Identify opportunities for green space and recreational amenities in areas with limited access to parks and open space |  |

**MESQUITE**  
T E X A S  
Real. Texas. Flavor.



**Bruce Archer**  
Mayor

**Robert Miklos**  
Mayor Pro Tem

**Daniel Aleman, Jr.**  
Deputy Mayor  
Pro Tem

**Sherry Wisdom**  
Councilmember

**Kenny Green**  
Councilmember

**Tandy Boroughs**  
Councilmember

**B.W. Smith**  
Councilmember

**Cliff Keheley**  
City Manager

October 1, 2020

Honorable Mayor and City Council:

As with most cities, this past year presented some new challenges for the City of Mesquite with the global coronavirus pandemic. The City quickly took actions with hiring freezes, cutting expenses and reprogramming expenses to prepare for a reduction of revenue related to the pandemic. It was through these cost saving actions along with conservative revenue forecasts that allowed the City to minimize the impacts of the pandemic and prepare for the future.

Over the past several years, actions have been taken to align City resources with the priorities and needs of the community. This can be seen by an increase in public safety and road maintenance, as well as other City services and initiatives. Strategies and programs have been implemented to exceed the expectations of our citizens and provide the best customer service possible.

With the 2020-21 budget, the City continued its implementation of the Budgeting for Outcomes (BFO) process to guide the organization and address the needs of the community. In preparing the budget, the City followed the performance management model of success to better address the needs of the community.



Part of this process includes gaining insight from the community through citizen surveys. The City conducted its third Community Attitude and Satisfaction Survey during the fall of 2019 to continue to gather citizen input and feedback on City programs



and services. This information provided objectivity in the preparation of the 2020-21 budget as well as data to advance the BFO process and to guide City Council in determining priorities for the community. Even in the mist of coronavirus pandemic and implementation of Senate Bill 2 that limited property tax revenue, the City continued to address the Strategic Goals and Objectives set by City Council which include Safe Community, Attractive Neighborhoods, Improved Transportation and Mobility, Vibrant Economy, High Performing/Transparent Government and Quality Recreation and Culture.

Some of the highlights of the 2020-21 budget include:

- Property tax rate decrease of 2.538 cents
- Additional public safety staff to improve response times and provide a safer community
  - Three police officers that will be partially reimbursed by a federal grant over the next three years
  - One additional school resource officer shared with Mesquite Independent School District (MISD)
  - Four additional animal service officers to expand and improve animal services
- Mental health counseling and referral services for residents and public safety
- Expansion of the Animal Adoption Center to improve live outcome rates

The Budget Message section of this document will provide more information regarding the development of the budget using the BFO process, issues and challenges that the City is facing amidst the worldwide pandemic, new revenues, changes in staffing and compensation, along with an explanation of projected revenues, expenditures and fund balances.

I would like to thank City staff for their commitment and innovation towards improvement and providing quality customer experiences for our citizens and I appreciate the City Council's leadership, direction and vision for the community. Even with limited resources and our current challenges, we will continue to work together to address the needs of our community.

Respectfully,

A handwritten signature in blue ink, appearing to read "Cliff Keheley", is written over a faint, larger version of the same signature.

Cliff Keheley  
City Manager

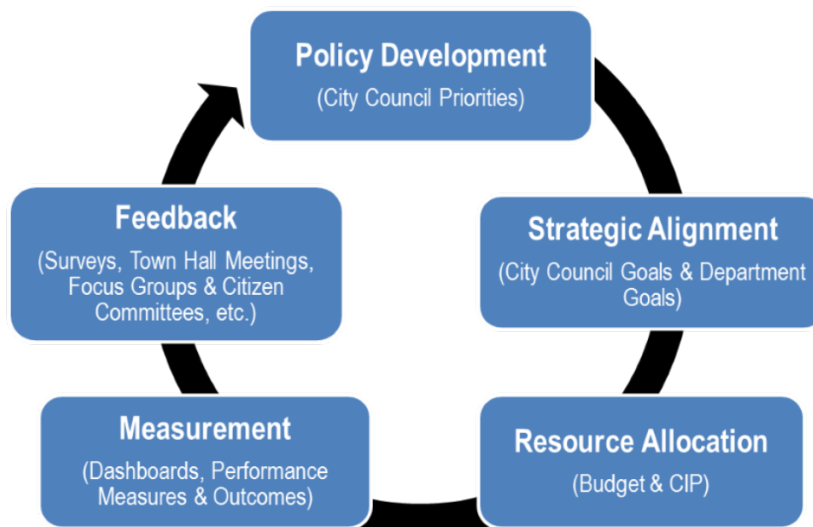
P.O. Box 850137 ▪ Mesquite, Texas 75185-0137 ▪ 972.288.7711

## BUDGET OVERVIEW

### Budget Development

This year's budget development marks the fifth year of implementing a hybrid form of the budgeting process known as Budgeting for Outcomes (BFO). The organization has been transforming its operations and culture under a performance management framework by involving greater citizen participation and community engagement in order to better align City resources with the City Council's strategic goals and objectives.

BFO is a performance budgeting process that begins with identifying priorities that reflect the outcomes citizens want, based on collaborative input, and then leads to the development of strategies and programs aimed at accomplishing those priorities. Proposed programs and services are then ranked according to this strategic alignment and are funded within each major, high-level priority, based on their prospects for achieving desired results. Critical to this new process is the ongoing measurement and evaluation of program performance to determine the effectiveness of adopted strategies and programs. Once developed, these key performance measures will be published within the Transparency Portal on the City's website homepage as a visual "dashboard" that will show the public how the City is progressing towards achieving its goals.



***Performance Management: better integrates management and policy-making processes; focuses on achieving improved results for the community; and ensures goals, programs, activities, and resources are aligned with priorities.***

In the Fall of 2017, the City launched its first of three Community Attitude and Satisfaction Survey in order to better understand the priorities and needs of its residents. The purpose of the survey is to assess citizen satisfaction with the delivery of major services, set a baseline for future benchmark performance measurements, compare Mesquite's performance with other

communities regionally and nationally and help to determine priorities for the community. Since then, the City has conducted two more community surveys to continue gathering citizen input and feedback on City programs and services with the most recent one in the Fall of 2019. The highlights of the 2019 Mesquite Community survey include:

- Sixty-one percent of residents rated the quality of life in Mesquite as an excellent or good place to live and 53 percent indicated that is an excellent or good place to raise children.
- Mesquite rates 14 percent above the Texas average and 7 percent above the United States average in the value residents feel they receive for City taxes they pay.
- Mesquite rates 23 percent above the Texas average and 21 percent above the United States average in customer service provided by City employees.
- Citizens noted their top priorities for City Services are maintenance of streets and sidewalks, environmental code enforcement and public safety.

A complete report of the 2019 survey is available on the City's website or by clicking the link below:

[2019 Mesquite Community Survey](#)

These results of the survey allow the City to objectively begin the budget process with an understanding of the citizens perspective of top issues facing the City, top priorities for City services and their overall satisfaction with City services.

The next step in the hybrid BFO process is multi-year revenue projections completed by February. These revenue projections effectively set the amount available for the City Council to “purchase” new programs and services that will help achieve their key strategic outcomes. The strategic plan becomes the directional basis for the various budget requests (a.k.a. Budget Offers) the organization submits for consideration in the budget. From March through April, City staff collaborates across department and division silos to prepare budget offers in response to the strategic plan to answer five key questions when developing their offers: (1) What outcomes will be produced if their offer is funded? (2) What is their plan for producing those outcomes? (3) What problem are they solving for Mesquite? (4) How will they know if they are on track and successful? and (5) What are the consequences of not funding the offer? In the future, a much greater effort will be made on including performance measures that measure program effectiveness and progress toward defined targets and results. During the first years of implementation, this process has applied to how new revenues are allocated; however, a true BFO process is much like a zero-based budget process. BFO principles are being applied gradually and incrementally over time as the organizational culture begins to change and transform.

During May, the Budget Office works closely with City staff to refine their budget offers to be as efficient and effective as possible and then during May and June, budget offers are reviewed by the City management team and scored according to specific criteria, such as the impact the new program will have on the community, its alignment with a strategic or department goals, whether there's a clear, feasible plan or strategy to accomplish the outcome, and whether each outcome has an associated performance measure that can allow staff to benchmark performance over time.

The management team will then rank all the budget offers, starting with the highest scoring offer at top and moving down according to priority until available funds are allocated. The allocated budget offers are then recommended for inclusion in the City Manager's recommended budget.

In an effort to include citizens throughout the budget process, a Budget Town Hall meeting is normally scheduled during the month of July. For this year's Budget Town Hall meeting, the City prepared a budget educational video along with a Citizen Budget Priorities survey. Over 1,800 citizens completed the survey between June 25, 2020 and July 7, 2020 and as indicated with the community survey, public safety and street maintenance are the top priorities. This survey also provided insight regarding programs and services that citizens believed could be reduced or eliminated. The video along with the results of the survey are available on the City Website or by clicking the links below:

[Budget Educational Video](#)

[Citizen Budget Priorities Survey Results](#)

This year City staff conducted a virtual town hall meeting on July 14, 2020. At this year's town hall meeting, City staff briefed the public on the budget process including the City Manager's model of success, City Council's priorities, budget challenges, important budget dates for citizens, results of the Citizen Budget Priorities Survey along services provided by the City. At the end of the presentation was a citizen question and answer session with City staff to allow citizen input in the budget process. The presentation and video of the event is available on the City Website or by clicking the links below:

[Virtual Budget Town Hall Meeting Presentation](#)

[Virtual Budget Town Hall Meeting Video](#)

The next step of the budget process is the budget workshop in order to brief the City Council on the proposed strategies for the budget and accumulate their recommendations for the budget. At this year's budget workshop held on July 17, 2020 and July 18, 2020, City management and staff briefed the City Council on the City's current state with the coronavirus pandemic and implementation of the 3.5 percent tax cap for fiscal year 2021. Strategies were presented to continue making progress towards City Council's goals and objectives. From this, City Council gave direction on budget offers that they would like included in the City Manager's recommended budget as well as programs and services they would like reduced or eliminated based on citizen input. The City Manager's recommended budget was submitted to the City Council no later than August 15 in accordance with City Charter requirements. In addition to the Budget Workshop, the City Council held four public hearings on the proposed budget with the final one on September 21, 2020 and then the City Council adopted the 2020-21 budget at the same meeting on September 21, 2020.

In future years, the budget process will include more active engagement of the community, through various focus groups and stakeholder meetings related to specific goal strategies, and

other forms of community outreach like the quarterly town hall meetings. The City's future plan is to develop a Community Vision and Strategic Plan. This will create a unifying vision that outlines the overall direction for the community, identify strategies to achieve that vision and highlight a short-term action plan to accomplish the long-term vision for the next 10, 20 or 50 years. This process includes setting the vision, asking for community input, developing goals and objectives, integrating the plan into daily operations and finally measuring and reporting. In addition, once the budget is adopted, the management team will meet with City staff on a quarterly basis to review and evaluate each program to assess and/or refine strategies and communicate performance results to the City Council and the public via metrics, performance dashboards and various reports. In this way, based on collaboration, transparency and efficiency, the BFO process will ensure that the City delivers the services that matter most to the residents of Mesquite.

### **Issues and Challenges**

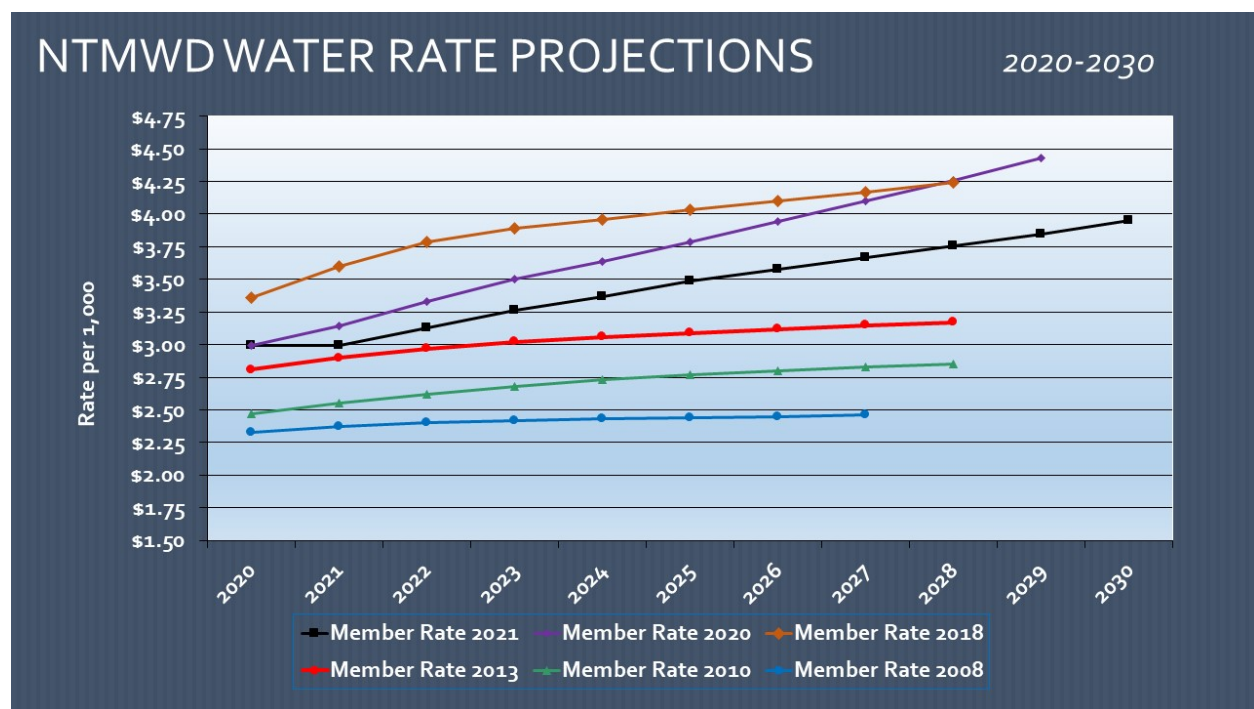
Fiscal Year 2019-20, the coronavirus pandemic created a challenge worldwide. The City of Mesquite like most cities was faced with reduced revenues related to the pandemic such as sales tax, investment income, program income related to event cancellations and other services affected by closures; although, conservative revenue forecasts prepared the City for the pandemic. In addition, the City responded quickly with cost saving measures of hiring freezes, suspended travel, reduced department operating expenses, and re-evaluation of program expenses in order to balance the budget. The City also sought grant funds to address the impacts of the coronavirus pandemic on the community. The City will continue to monitor the areas affected by the pandemic in fiscal year 2020-21 and address any major impacts during the amended budget process.

A major issue facing Mesquite, and all of north Texas, is the rising cost of water. The City is one of 13 cities that are members of the North Texas Municipal Water District (NTMWD), a regional supplier of wholesale treated water for its member cities as well as additional customer cities and special districts, which together comprise over 1.8 million individual consumers. NTMWD sets its rates at cost, with no profits or taxes included. The District was created in 1951 during the historic seven-year drought of 1949-1956, and the rate structure that member cities and the District contractually agreed to is based upon a commonly used rate design principle called "Take or Pay."

NTMWD's rate structure was based on the premise that by contract with its member cities, it must be able to guarantee the delivery to any member city the amount of water that it needs at any given time. Take or Pay is a common rate design for such long-term contracts that adds security for both parties, whereby the service provider is ensured adequate revenues to recover what it will invest over time and the buyer is guaranteed security of supply. Under the NTMWD rate design, guaranteed supply to a city is based on how much water the city needs and this is measured by "peak demand." Peak demand is the highest total consumption in any given year in terms of total gallons a city uses (people consume) and is the level of demand that NTMWD must plan for and meet in future years. By contract, yearly peak demand establishes the "minimum" amount that a city must pay NTMWD in order for the District to recover its

investment overtime. For Mesquite, the current “minimum” or peak demand was established during one of the hottest summers on record when the city consumed 8,297,666,000 gallons. Per the NTMWD contract, as the peak demand goes up, a new minimum consumption amount is established. Contractually, Mesquite must pay for 8,297,666,000 gallons each year even though the City may only consumes 5 billion or 6 billion a year due to water conservation measures, change in residential watering habits, etc. In fact, Mesquite has not come close to consuming its contractual minimum of 8,297,666,000 gallons per year for over 18 years.

From the NTMWD's point of view, they must establish rates to generate current and future revenues to finance these vast capital improvements that must be built over time and which cover over 2,200 square miles across ten counties and will ultimately serve an estimated 3.7 million in the next 50 years. Take or Pay is the rate structure that both ensures NTMWD can finance these improvements and at the same time guarantee a member city will get as much water as it needs. However, over the past several years with water conservation measures and changes in residential watering habits, internal inequities became more noticeable among member cities. In addition, NTMWD projects the current wholesale rate of \$2.99 to increase about 32 percent to \$3.95 by the year 2030. The chart below is NTMWD’s own projections for wholesale water rate increases to the year 2030.



Leaders from all member cities began to address this internal inequity issue and approached the District on developing a newer, up-to-date rate design. By contract, NTMWD could not change the rate design unless all 13-member cities each vote favorably on one rate model. As anticipated, it was a challenge for all 13-member cities to come an agreement; therefore, in December 2016, the City of Mesquite joined Plano, Frisco and Richardson in requesting the Public Utility Commission of Texas (PUCT) to conduct a review of the water rates charged by

the NTMWD to its member cities and the methodology used to establish those rates. The PUCT accepted the appeal in June 2017 and sent the case to the State Office of Administrative Hearings (SOAH) for further proceedings.

After years of discussions, the 13 member cities and NTMWD were able to negotiate an amended contract and settlement agreement that has now been approved by the city councils of all 13 member cities and the NTMWD Board of Directors. The new allocation method developed by the cities will gradually adjust the annual minimums over the next eight years to more closely align the basis for a member city's portion of the overall system costs with the historical actual consumption of each city. Then, starting in 2029, the contractual allocation method will transition to a combination of the newly established annual minimums and actual water used. Beginning in 2033, the annual minimum for each city will be based on a five-year rolling average of actual consumption. On October 29, 2020, The NTMWD and the 13 member cities announced their agreement on an amended wholesale water services contract and participated in a ceremonial signing of the agreement. A separate agreement approved by the 13 member cities and NTMWD will settle the wholesale water rate cases now pending before the PUCT. Due to anticipating the settlement and the fact that NTMWD did not increase their rates, the City did not increase water or sewer rates for fiscal year 2020-21. The new methodology will allow the City of Mesquite to better control its water and sewer rates to ensure the local system meets the needs of its customers.

Another continuing issue is the rising costs of health care. The City is self-insured and employees contribute a portion of their wages to pay for medical and dental insurance premiums with the City contributing a portion of the costs as a benefit. At the beginning of fiscal year 2009-10, the City's Group Medical Insurance Fund held a fund reserve of \$1.3 million, but this fund balance was completely eliminated in just one year due to a dramatic spike in health claims. Between 2012 and 2014, moderate increases in employee health care premiums and changes in employee, dependent and retiree benefits helped to rebuild the fund balance back to \$300,000. However, in the past several years health care costs have spiked again due to a dramatic increase in the number of claims for catastrophic illnesses, leaving the fund in a deficit. To help minimize the impact of these cost increases, the City switched health care providers, made plan adjustments, increased the City's contribution as well as increased rates for employees and retiree. These steps will help bring this internal service fund balance back to a positive position within the next several years; however, long-term, health care costs will only continue to rise, and the City will likely see additional spikes in claims activity. As a result, the City contracted with the Government Finance Officers Association (GFOA) to conduct a risk based analysis and help the City in determining appropriate fund balance reserves for funds like the Group Medical Insurance Fund. In January 2019, the City Council adopted a fund balance reserve policy for the City's internal service funds that requires adequate revenues to cover expenditures each operating year with a plan to fund reserves from excess revenues over expenditures as well as one-time revenue sources. Per the policy, continuous improvements shall be shown each year to reduce the deficit with a goal of a minimum level of working capital equivalent to three months of regular, on-going operating expenses. For fiscal year 2020-21, the budget includes an additional \$500,000 from employer contributions along with a 3.5 percent rate increase for employer,

employee and retiree contributions which is projected to improve fund balance deficit by \$508,240.

This segues into the next challenge for the City of making sure operating funds and internal service funds have adequate reserve fund balances to withstand certain risk factors. As mentioned above, the City contracted with GFOA to conduct a risk based analysis for the following funds: General Fund, Water and Sewer Fund, and Group Medical Insurance Fund. From this analysis, the City updated its financial policies during fiscal year 2019 to provide a plan of action in order to improve fund balance reserves for the future. In addition, City Council adopted an Annual Budget and Long Range Plans policy that requires the Finance Department to prepare long range financial plans for all operating funds and internal service funds each year during the budget process. Updated financial policies along with long range financial plans for these funds will strengthen the financial condition of the City and make sure that it can weather future downturns in the economy as well as other risks such as legislative changes or the recent coronavirus pandemic. Going forward fund reserve policies along with long range financial plans will be critical to the budget process. These policies and long-range conservative budgeting plans helped us to weather the storm of the coronavirus pandemic and helped to prepare for the legislative changes for Texas Senate Bill 2 that became effective with the 2020-21 budget. Senate Bill 2 placed a 3.5 percent tax cap on property tax value increases that can be realized without a voter approval. In the past it was eight percent, so this minimized the increase in revenues from property taxes for fiscal year 2020-21 which required tough decisions to be made regarding employee compensation and staffing as well as programs and services provided to citizens. Financial policies and long-term planning was used as it was important to look ahead several years to see the impact of budgetary changes on the City's financial position long-term.

Lastly, managing the general government debt capacity is another challenge for the City. Like most municipalities, the City of Mesquite issues tax exempt bonds for capital projects. It is the best way to manage the impact of fluctuations in capital needs on the tax rate from year to year and allows taxpayers that will benefit from the project to help in paying for the project over the life of the asset. With aging infrastructure and rising costs to replace or reconstruct infrastructure there is more demand for projects than debt capacity available for the City; therefore, the City is having to look at new revenue resources and identify infrastructure financing strategies to manage the need. Long-range financial plans along with capital improvement plans help to manage this challenge.

**City of Mesquite**  
**Long Range Financial Plan / General Fund**  
**Fiscal Year 2021-2026**

	Fiscal Year Actual 2018-19	Fiscal Year Amended 2019-20	Fiscal Year Adopted 2020-21	Fiscal Year Projected 2021-22	Fiscal Year Projected 2022-23	Fiscal Year Projected 2023-24	Fiscal Year Projected 2024-25	Fiscal Year Projected 2025-26
<b>Revenues:</b>								
General Property Taxes	\$ 55,821,076	\$59,806,870	\$60,983,410	\$64,642,415	\$68,520,959	\$71,947,007	\$75,544,358	\$79,321,576
Gross Receipts Taxes	7,563,867	7,137,450	7,137,450	7,151,725	7,166,028	7,180,360	7,194,721	7,209,111
City Sales Taxes	33,715,663	33,280,000	33,605,000	34,056,630	34,260,970	34,466,536	34,673,335	34,881,375
Licenses and Permits	2,337,455	2,882,760	3,582,760	3,654,415	3,727,504	3,802,054	3,878,095	3,955,657
Fines and Forfeitures	3,329,898	2,584,500	2,900,000	2,901,450	2,902,901	2,904,352	2,905,804	2,907,257
Interest Income	776,534	574,000	474,000	475,000	500,000	500,000	500,000	500,000
Charges for Current Service	15,978,112	15,843,390	16,606,080	16,000,000	16,000,000	16,000,000	16,000,000	16,000,000
Other Revenues	1,486,407	1,133,100	814,100	800,000	800,000	800,000	800,000	800,000
Contributions and Donations	115,409	80,800	89,000	100,000	100,000	100,000	100,000	100,000
Intergovernmental Revenues	89,829	150,000	0	0	0	0	0	0
Transfers In	7,188,816	1,171,000	1,196,000	1,231,880	1,268,836	1,306,901	1,346,109	1,386,492
Enterprise Funds PILOT	0	5,041,160	5,146,780	5,146,780	5,146,780	5,146,780	5,146,780	5,146,780
<b>Total Revenues</b>	<b>\$128,403,066</b>	<b>\$129,685,030</b>	<b>\$132,534,580</b>	<b>\$136,160,295</b>	<b>\$140,393,978</b>	<b>\$144,153,990</b>	<b>\$148,089,202</b>	<b>\$152,208,248</b>
<b>Operating Expenditures:</b>								
General Government	\$ 13,487,313	\$14,011,320	\$14,331,140	\$14,402,796	\$14,690,852	\$14,764,306	\$15,059,592	\$15,360,784
Housing and Community Services	1,793,618	2,158,440	2,121,680	2,132,288	2,174,934	2,185,809	2,229,525	2,274,116
Neighborhood Services	1,228,273	1,506,080	1,399,160	1,406,156	1,434,279	1,441,450	1,470,279	1,499,685
Library Services	2,029,285	2,363,510	2,654,750	2,668,024	2,721,384	2,734,991	2,789,691	2,845,485
Fire Service	29,273,255	30,040,770	30,825,960	31,603,473	33,086,835	34,169,593	35,503,053	36,213,114
Police Service	37,400,128	39,693,480	41,105,000	41,310,525	42,136,736	42,347,419	43,194,368	44,058,255
Public Works	13,445,608	14,502,450	14,937,050	15,011,735	15,311,970	15,388,530	15,696,300	16,010,226
Planning and Development	2,805,049	3,276,020	3,385,600	3,402,528	3,470,579	3,487,931	3,557,690	3,628,844
Parks and Recreation	2,670,807	2,526,220	3,980,200	4,000,101	4,080,103	4,100,504	4,182,514	4,266,164
Other Expenditures	3,212,893	1,220,950	1,581,130	1,889,036	1,620,816	1,928,920	1,661,499	1,694,729
Cost Allocation Reimbursement	0	(1,554,040)	(1,606,000)	(1,614,030)	(1,646,311)	(1,654,542)	(1,687,633)	(1,721,386)
Transfers Out - Debt	18,570,000	18,114,000	17,316,040	17,678,184	20,292,453	21,418,299	22,693,789	23,432,712
Transfers Out - Other	705,000	50,000	550,000	550,000	550,000	550,000	550,000	550,000
<b>Total Expenditures</b>	<b>\$126,621,229</b>	<b>\$127,909,200</b>	<b>\$132,581,710</b>	<b>\$134,440,816</b>	<b>\$139,924,630</b>	<b>\$142,863,210</b>	<b>\$146,900,667</b>	<b>\$150,112,728</b>
<b>Excess (Deficiency) Revenues</b>								
Over Expenditures	\$ 1,781,837	\$ 1,775,830	\$ (47,130)	\$ 1,719,479	\$ 469,348	\$ 1,290,780	\$ 1,188,535	\$ 2,095,520
Unassigned Beginning Fund Bal.	\$ 18,896,003	\$20,712,994	\$22,488,824	\$22,441,694	\$24,161,173	\$24,630,521	\$25,921,301	\$27,109,836
Change in Unassigned Fund Bal.	1,816,991	1,775,830	(47,130)	1,719,479	469,348	1,290,780	1,188,535	2,095,520
<b>Unassigned Ending Fund Balance</b>	<b>\$ 20,712,994</b>	<b>\$22,488,824</b>	<b>\$22,441,694</b>	<b>\$24,161,173</b>	<b>\$24,630,521</b>	<b>\$25,921,301</b>	<b>\$27,109,836</b>	<b>\$29,205,356</b>
<b>Non-spendable/Assigned</b>								
Beginning Fund Balance	\$ 2,017,455	\$ 1,982,301	\$ 1,982,301	\$ 1,982,301	\$ 1,982,301	\$ 1,982,301	\$ 1,982,301	\$ 1,982,301
Change in Non-spendable/ Assigned Fund Balance	(35,154)	0	0	0	0	0	0	0
<b>Non-spendable/Assigned Ending Fund Balance</b>	<b>\$ 1,982,301</b>	<b>\$ 1,982,301</b>	<b>\$ 1,982,301</b>	<b>\$ 1,982,301</b>	<b>\$ 1,982,301</b>	<b>\$ 1,982,301</b>	<b>\$ 1,982,301</b>	<b>\$ 1,982,301</b>
<b>Total Fund Balance</b>	<b>\$ 22,695,295</b>	<b>\$24,471,125</b>	<b>\$24,423,995</b>	<b>\$26,143,474</b>	<b>\$26,612,822</b>	<b>\$27,903,602</b>	<b>\$29,092,137</b>	<b>\$31,187,657</b>
Days of Working Capital (Unassigned)	59	63	62	65	64	66	67	70
<b>Days of Working Capital Goal = 60 - 90 days</b>								
Debt Service as % of Revenues	14.5%	14.0%	13.1%	13.0%	14.5%	14.9%	15.3%	15.4%
<b>Debt service cost shall not exceed 25% of operating revenues</b>								

**City of Mesquite**  
**Long Range Financial Plan / General Fund Continued**  
**Fiscal Year 2021-2026**

Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
Actual	Amended	Adopted	Projected	Projected	Projected	Projected	Projected
2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26

Assumptions:

Taxable Value Growth			6.00 %	6.00 %	5.00 %	5.00 %	5.00 %
Tax Rate Increase			—	—	—	—	—
Expenditure Growth except for Other Expenditures is a set number and Transfer Out for Debt Service is based on Debt Service Schedule			0.50 %	2.00 %	0.50 %	2.00 %	2.00 %

**City of Mesquite**  
**Long Range Financial Plan / Water and Sewer Operating Fund**  
**Fiscal Year 2021-2026**

	Fiscal Year Actual 2018-19	Fiscal Year Amended 2019-20	Fiscal Year Adopted 2020-21	Fiscal Year Projected 2021-22	Fiscal Year Projected 2022-23	Fiscal Year Projected 2023-24	Fiscal Year Projected 2024-25	Fiscal Year Projected 2025-26
<b>Revenues:</b>								
Water Sales	\$35,583,010	\$37,454,260	\$37,674,860	\$37,674,860	\$39,370,229	\$41,141,889	\$42,993,274	\$45,142,938
Water Revenue Increase				1,695,369	1,771,660	1,851,385	2,149,664	2,257,147
Water Tap and Connections	19,084	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Penalties and Admin Fees	701,973	650,000	650,000	650,000	650,000	650,000	650,000	650,000
Collection/Charged of Bills	13,763	17,000	17,000	17,000	17,000	17,000	17,000	17,000
Reconnect Fees & Transfer Fees	437,780	353,000	400,000	400,000	400,000	400,000	400,000	400,000
Sale of Bulk Water	2,126,599	1,150,000	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000
Sewer Service Charges	28,737,812	30,462,820	30,642,220	30,642,220	32,021,120	33,462,070	34,967,863	36,716,257
Sewer Service Revenue Increase				1,378,900	1,440,950	1,505,793	1,748,393	1,835,813
Sewer Backflow Inspections	63,225	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Interest Income	862,813	600,000	500,000	700,000	700,000	700,000	700,000	700,000
Lower East Fork Sewer Line	1,439,042	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Other Non-Operating	1,264,288	300,000	300,000	300,000	300,000	300,000	300,000	300,000
<b>Total Revenues</b>	<b>\$71,249,389</b>	<b>\$72,572,080</b>	<b>\$73,519,080</b>	<b>\$76,793,349</b>	<b>\$80,005,959</b>	<b>\$83,363,137</b>	<b>\$87,261,194</b>	<b>\$91,354,155</b>
<b>Operating Expenditures:</b>								
Finance - Utility Billing	\$ 3,963,813	\$ 2,986,600	\$ 2,527,440	\$ 2,215,763	\$ 1,894,736	\$ 1,564,078	\$ 1,611,001	\$ 1,659,331
Water and Sewer Administration	444,766	647,800	698,370	719,321	740,901	763,128	786,022	809,602
Water and Sewer Engineering	27,526	110,510	4,460	4,594	4,732	4,874	5,020	5,170
Water and Sewer Streets	69,708	169,160	176,870	182,176	187,641	193,271	199,069	205,041
Infrastructure Maintenance	157,966	172,600	222,380	229,051	235,923	243,001	250,291	257,799
GIS Operations	643,664	664,940	748,030	770,471	793,585	817,393	841,914	867,172
Water Production - All Other net Rebate	2,459,330	1,537,750	1,665,770	1,715,743	1,767,215	1,820,232	1,874,839	1,931,084
Water Production - NTMWD Water	22,000,869	25,000,000	25,000,000	26,250,000	27,300,000	28,119,000	29,243,760	30,121,073
Meter Services	1,053,875	1,161,730	1,198,870	1,234,836	1,271,881	1,310,038	1,349,339	1,389,819
Water Distribution	2,071,025	2,270,280	2,335,410	2,405,472	2,477,636	2,551,966	2,628,525	2,707,380
Wastewater Collection	1,688,401	1,744,890	1,849,000	1,904,470	1,961,604	2,020,452	2,081,066	2,143,498
Wastewater Treatment - Dallas	64,195	51,500	51,500	53,045	54,636	56,275	57,964	59,703
Wastewater Treatment - NTMWD	10,013,212	10,990,000	11,539,500	12,347,265	13,211,574	14,136,384	15,125,931	16,184,746
Chiller Plant Operations	513,551	416,450	421,450	434,094	447,116	460,530	474,346	488,576
Water and Sewer Capital	352,770	831,900	564,120	750,000	750,000	750,000	750,000	750,000
Lower East Fork Sewer Line	1,370,067	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Cost Allocation	4,550,000	5,870,400	5,928,520	6,106,376	6,289,567	6,478,254	6,672,601	6,872,780
Transfer Out - GO Debt Service	1,072,020	1,030,000	481,170	481,172	730,224	487,894	837,267	537,007
Transfer Out - W/S Debt Service	9,064,900	9,730,160	9,689,220	11,535,123	12,388,148	13,914,072	14,907,436	16,171,357
Transfer Out - W/S Cash Projects	225,000	0	0	0	0	0	0	0
Transfer Out - General Liability Fund	1,405,000	1,235,900	989,480	1,000,000	750,000	500,000	500,000	500,000
Reserves	690,500	1,035,000	955,000	200,000	200,000	200,000	200,000	200,000
<b>Total Expenditures</b>	<b>\$63,902,158</b>	<b>\$69,157,570</b>	<b>\$68,546,560</b>	<b>\$72,038,972</b>	<b>\$74,957,119</b>	<b>\$77,890,842</b>	<b>\$81,896,391</b>	<b>\$85,361,138</b>
<b>Excess (Deficiency) Revenues</b>								
Over Expenditures	\$ 7,347,231	\$ 3,414,510	\$ 4,972,520	\$ 4,754,377	\$ 5,048,840	\$ 5,472,295	\$ 5,364,803	\$ 5,993,017
<b>Working Capital, October 1</b>	<b>\$35,827,809</b>	<b>\$43,175,040</b>	<b>\$46,589,550</b>	<b>\$51,562,070</b>	<b>\$56,316,447</b>	<b>\$61,365,287</b>	<b>\$66,837,582</b>	<b>\$72,202,385</b>
<b>Working Capital, September 30</b>	<b>\$43,175,040</b>	<b>\$46,589,550</b>	<b>\$51,562,070</b>	<b>\$56,316,447</b>	<b>\$61,365,287</b>	<b>\$66,837,582</b>	<b>\$72,202,385</b>	<b>\$78,195,402</b>

**City of Mesquite**  
**Long Range Financial Plan / Water and Sewer Operating Fund Continued**  
**Fiscal Year 2021-2026**

	Fiscal Year Actual 2018-19	Fiscal Year Amended 2019-20	Fiscal Year Adopted 2020-21	Fiscal Year Projected 2021-22	Fiscal Year Projected 2022-23	Fiscal Year Projected 2023-24	Fiscal Year Projected 2024-25	Fiscal Year Projected 2025-26
Days of Working Capital	221	234	256	268	280	293	302	312
Working Capital as % of Expenditures	67.56%	67.37%	75.22%	78.17%	81.87%	85.81%	88.16%	91.61%
<b>Days of Working Capital Reserve Policy = 60 - 250 Days; minimum 25% of operating expenses including transfers out</b>								
All In Debt Service Coverage Ratio	1.20	1.08	1.07	1.09	1.07	1.09	1.08	1.09
<b>Target All In Coverage Ratio = 1.10 or higher</b>								
Avg Annual Debt Service Coverage Ratio	2.08	1.65	1.53	1.55	1.52	1.56	1.52	1.56
<b>Required Average Coverage Ratio = 1.50 or higher</b>								
<u>Assumptions:</u>								
Revenue Rate Increase - Water	6.00 %	4.50 %	0.00 %	4.50 %	4.50 %	4.50 %	5.00 %	5.00 %
Revenue Rate Increase - Wastewater	6.00 %	4.50 %	0.00 %	4.50 %	4.50 %	4.50 %	5.00 %	5.00 %
Cost Increase (%) NTMWD - Water	9.80 %	10.10 %	0.00 %	5.00 %	4.00 %	3.00 %	4.00 %	3.00 %
Cost Increase (%) NTMWD - Wastewater	8.40 %	6.00 %	5.00 %	7.00 %	7.00 %	7.00 %	7.00 %	7.00 %
3% increase in expenditures				3.00 %	3.00 %	3.00 %	3.00 %	3.00 %

**City of Mesquite**  
**Long Range Financial Plan / Drainage Utility District Operating Fund**  
**Fiscal Year 2021-2026**

	Fiscal Year Actual 2018-19	Fiscal Year Amended 2019-20	Fiscal Year Adopted 2020-21	Fiscal Year Projected 2021-22	Fiscal Year Projected 2022-23	Fiscal Year Projected 2023-24	Fiscal Year Projected 2024-25	Fiscal Year Projected 2024-25
<b>Revenues:</b>								
Interest Income	\$ 35,088	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Residential Drainage Fees	2,083,672	2,225,000	2,236,130	2,247,311	2,258,547	2,269,840	2,281,189	2,292,595
Commercial Drainage Fees	1,987,884	2,280,000	2,660,000	2,850,000	2,878,500	2,907,285	2,936,358	2,965,721
Contributions and Other	160,349	0	0	0	0	0	0	0
Transfer In-DUD Revenue Reserve	37,070	0	0	0	0	0	0	0
<b>Total Revenues</b>	<b>\$4,304,063</b>	<b>\$4,525,000</b>	<b>\$4,916,130</b>	<b>\$5,117,311</b>	<b>\$5,157,047</b>	<b>\$5,197,125</b>	<b>\$5,237,547</b>	<b>\$5,278,316</b>
<b>Operating Expenditures:</b>								
TPDES Permit Program Operations	\$ 647,758	\$ 658,350	\$ 736,230	\$ 758,317	\$ 781,066	\$ 804,498	\$ 828,633	\$ 853,492
Street Sweeping Program	178,187	219,140	226,430	233,223	240,220	247,426	254,849	262,494
Drainage Maintenance & Construction	0	135,900	179,080	184,452	189,986	195,686	201,556	207,603
Capital Outlay	0	440,000	0	150,000	150,000	150,000	150,000	150,000
Cost Allocation	524,900	574,800	674,270	694,498	715,333	736,793	758,897	781,664
Transfer Out - DUD Debt Service Fund	654,812	460,610	301,100	632,670	400,570	397,860	403,510	404,580
Transfer Out - DUD Cash Projects	2,000,000	2,000,000	2,250,000	2,250,000	2,500,000	2,900,000	3,000,000	3,000,000
<b>Total Expenditures</b>	<b>\$4,005,657</b>	<b>\$4,488,800</b>	<b>\$4,367,110</b>	<b>\$4,903,160</b>	<b>\$4,977,175</b>	<b>\$5,432,263</b>	<b>\$5,597,445</b>	<b>\$5,659,833</b>
<b>Excess (Deficiency) Revenues</b>								
Over Expenditures	\$ 298,406	\$ 36,200	\$ 549,020	\$ 214,151	\$ 179,872	\$ (235,138)	\$ (359,898)	\$ (381,517)
<b>Working Capital, October 1</b>	<b>\$2,648,725</b>	<b>\$2,947,131</b>	<b>\$2,983,331</b>	<b>\$3,532,351</b>	<b>\$3,746,502</b>	<b>\$3,926,374</b>	<b>\$3,691,236</b>	<b>\$3,331,338</b>
<b>Working Capital, September 30</b>	<b>\$2,947,131</b>	<b>\$2,983,331</b>	<b>\$3,532,351</b>	<b>\$3,746,502</b>	<b>\$3,926,374</b>	<b>\$3,691,236</b>	<b>\$3,331,338</b>	<b>\$2,949,821</b>
<b>Days of Working Capital</b>	<b>250</b>	<b>241</b>	<b>262</b>	<b>267</b>	<b>278</b>	<b>259</b>	<b>232</b>	<b>204</b>
<b>Working Capital as % of Expenditures</b>	<b>73.57%</b>	<b>66.46%</b>	<b>80.89%</b>	<b>76.41%</b>	<b>78.89%</b>	<b>67.95%</b>	<b>59.52%</b>	<b>52.12%</b>
<b>Days of Working Capital Reserve Policy = 60 - 250 Days; minimum 25% of operating expenses including transfers out</b>								
<b>Avg Annual Debt Service Coverage Ratio</b>	<b>2.00</b>	<b>5.01</b>	<b>3.74</b>	<b>3.91</b>	<b>3.96</b>	<b>3.95</b>	<b>3.94</b>	<b>3.94</b>

**Required Average Coverage Ratio = 1.25 or higher**

Assumptions:

Residential Drainage Fee Increase	\$0.00	0.50 %	0.50 %	0.50 %	0.50 %	0.50 %	0.50 %
Commercial Drainage Fee Increase	\$0.02	\$0.01	1.00 %	1.00 %	1.00 %	1.00 %	1.00 %

3% increase in all expenditures except for Capital Outlay, Transfer Out to Debt Service and Transfer Out to Cash Projects

	3.00 %	3.00 %	3.00 %	3.00 %	3.00 %
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Capital Outlay \$150,000 per year starting in FY2021

Transfer Out to DUD Debt Service is from Debt Service schedule

Transfer Out to DUD Cash Projects is from Capital Project Planning schedule

**City of Mesquite**  
**Long Range Financial Plan / Airport Operating Fund**  
**Fiscal Year 2021-2026**

	Fiscal Year Actual 2018-19	Fiscal Year Amended 2019-20	Fiscal Year Adopted 2020-21	Fiscal Year Projected 2021-22	Fiscal Year Projected 2022-23	Fiscal Year Projected 2023-24	Fiscal Year Projected 2024-25	Fiscal Year Projected 2025-26
<b>Revenues:</b>								
Hangar Rentals	\$ 630,446	\$ 767,110	\$ 857,500	\$ 883,225	\$ 909,722	\$ 937,013	\$ 965,124	\$ 994,078
Tie Downs	22,583	16,630	5,940	6,000	6,000	6,000	6,000	6,000
Fuel Sales	975,062	1,205,370	1,274,500	1,400,000	1,470,000	1,543,500	1,620,675	1,701,709
Oil Sales	2,109	3,400	3,100	3,000	3,000	3,000	3,000	3,000
Airport Lease Receipts	26,474	26,780	29,850	29,850	29,850	29,850	29,850	29,850
Airport Tenant Utility Receipts	5,591	6,600	10,000	10,000	10,000	10,000	10,000	10,000
Airport Pilot Supplies	3,027	4,870	25,000	18,500	18,500	18,500	18,500	18,500
Other Revenues	53,403	120,400	50,000	50,000	50,000	50,000	50,000	50,000
Transfer In - Capital Projects	0	200,000	0	0	0	0	0	0
<b>Total Revenues</b>	<b>\$1,718,695</b>	<b>\$2,351,160</b>	<b>\$2,255,890</b>	<b>\$2,400,575</b>	<b>\$2,497,072</b>	<b>\$2,597,863</b>	<b>\$2,703,149</b>	<b>\$2,813,137</b>
<b>Operating Expenditures:</b>								
Personal Services	\$ 493,762	\$ 501,900	\$ 610,060	\$ 628,362	\$ 647,213	\$ 666,629	\$ 686,628	\$ 707,227
Supplies - Fuel	641,391	650,000	824,500	980,000	1,029,000	1,080,450	1,134,473	1,191,196
Supplies - Other	9,590	25,200	23,750	24,463	25,196	25,952	26,731	27,533
Contractual Services	371,274	466,020	546,290	562,679	579,559	596,946	614,854	633,300
Capital Outlay	15,013	503,000	6,000	5,000	5,000	5,000	5,000	5,000
Transfer Out - GO Debt Service Fund	199,810	199,810	199,810	199,810	199,810	199,810	199,810	0
<b>Total Expenditures</b>	<b>\$1,730,840</b>	<b>\$2,345,930</b>	<b>\$2,210,410</b>	<b>\$2,400,314</b>	<b>\$2,485,778</b>	<b>\$2,574,787</b>	<b>\$2,667,496</b>	<b>\$2,564,256</b>
<b>Excess (Deficiency) Revenues</b>								
Over Expenditures	\$ (12,145)	\$ 5,230	\$ 45,480	\$ 261	\$ 11,294	\$ 23,076	\$ 35,653	\$ 248,881
<b>Working Capital, October 1</b>	<b>\$ 153,542</b>	<b>\$ 141,397</b>	<b>\$ 146,627</b>	<b>\$ 192,107</b>	<b>\$ 192,368</b>	<b>\$ 203,662</b>	<b>\$ 226,738</b>	<b>\$ 262,391</b>
<b>Working Capital, September 30</b>	<b>\$ 141,397</b>	<b>\$ 146,627</b>	<b>\$ 192,107</b>	<b>\$ 192,368</b>	<b>\$ 203,662</b>	<b>\$ 226,738</b>	<b>\$ 262,391</b>	<b>\$ 511,272</b>
<b>Days of Working Capital</b>	<b>30</b>	<b>23</b>	<b>31</b>	<b>29</b>	<b>30</b>	<b>32</b>	<b>35</b>	<b>66</b>
<b>Working Capital as % of Expenditures</b>	<b>8.17%</b>	<b>6.25%</b>	<b>8.69%</b>	<b>8.01%</b>	<b>8.19%</b>	<b>8.81%</b>	<b>9.84%</b>	<b>19.94%</b>

**Days of Working Capital Reserve Policy = 30 - 90 Days; minimum 8.33% of operating expenses including transfers out**

Assumptions:

Hanger Rental Sales Growth	3.00 %	3.00 %	3.00 %	3.00 %	3.00 %
Fuel Sales Growth	5.00 %	5.00 %	5.00 %	5.00 %	5.00 %
Fuel Sales Profit Margin of 30%					
3% increase in expenditures except fuel, capital and transfer out to debt service	3.00 %	3.00 %	3.00 %	3.00 %	3.00 %
Fuel cost 71% of fuel sales					
Capital Outlay is \$5,000 per year					
Transfer Out to GO Debt Service is based on Debt Service schedule					

**City of Mesquite**  
**Long Range Financial Plan / Golf Course Operating Fund**  
**Fiscal Year 2021-2026**

	Fiscal Year Actual 2018-19	Fiscal Year Amended 2019-20	Fiscal Year Adopted 2020-21	Fiscal Year Projected 2021-22	Fiscal Year Projected 2022-23	Fiscal Year Projected 2023-24	Fiscal Year Projected 2024-25	Fiscal Year Projected 2025-26
<b>Revenues:</b>								
Green Fees	\$ 522,708	\$ 579,200	\$ 623,150	\$ 641,845	\$ 661,100	\$ 680,933	\$ 701,361	\$ 722,402
Cart Rental Fees	283,264	298,000	321,360	331,001	340,931	351,159	361,694	372,544
Driving Range Fees	74,490	67,000	72,100	74,263	76,491	78,786	81,149	83,584
Concessions	74,506	91,000	97,850	100,786	103,809	106,923	110,131	113,435
Pro Shop Merchandise Sales	46,543	47,000	51,500	53,045	54,636	56,275	57,964	59,703
Other Revenues	27,105	17,300	18,540	19,096	19,669	20,259	20,867	21,493
<b>Total Revenues</b>	<b>\$1,028,616</b>	<b>\$1,099,500</b>	<b>\$1,184,500</b>	<b>\$1,220,036</b>	<b>\$1,256,636</b>	<b>\$1,294,335</b>	<b>\$1,333,166</b>	<b>\$1,373,161</b>
<b>Operating Expenditures:</b>								
Personal Services	\$ 677,651	\$ 687,780	\$ 739,260	\$ 761,438	\$ 784,281	\$ 807,809	\$ 832,044	\$ 857,005
Supplies - Pro Shop Merchandise	49,796	40,000	40,000	42,436	43,709	45,020	46,371	47,762
Supplies - Other	82,346	91,220	101,220	104,257	107,384	110,606	113,924	117,342
Contractual Services	162,892	208,590	222,840	229,525	236,411	243,503	250,808	258,333
Other Expenditures	4,091	0	0	0	0	0	0	0
Capital Outlay	1,140	1,000	1,000	2,000	2,000	2,000	3,000	3,000
Capital Lease - Golf Carts	81,027	78,000	78,000	78,000	78,000	85,000	85,000	85,000
<b>Total Expenditures</b>	<b>\$1,058,943</b>	<b>\$1,106,590</b>	<b>\$1,182,320</b>	<b>\$1,217,656</b>	<b>\$1,251,785</b>	<b>\$1,293,938</b>	<b>\$1,331,147</b>	<b>\$1,368,442</b>
<b>Excess (Deficiency) Revenues</b>								
Over Expenditures	\$ (30,327)	\$ (7,090)	\$ 2,180	\$ 2,380	\$ 4,851	\$ 397	\$ 2,019	\$ 4,719
<b>Working Capital, October 1</b>	<b>\$ (82,052)</b>	<b>\$ (112,379)</b>	<b>\$ (119,469)</b>	<b>\$ (117,289)</b>	<b>\$ (114,909)</b>	<b>\$ (110,058)</b>	<b>\$ (109,661)</b>	<b>\$ (107,642)</b>
<b>Working Capital, September 30</b>	<b>\$ (112,379)</b>	<b>\$ (119,469)</b>	<b>\$ (117,289)</b>	<b>\$ (114,909)</b>	<b>\$ (110,058)</b>	<b>\$ (109,661)</b>	<b>\$ (107,642)</b>	<b>\$ (102,923)</b>
<b>Days of Working Capital</b>	<b>(40)</b>	<b>(40)</b>	<b>(36)</b>	<b>(34)</b>	<b>(32)</b>	<b>(31)</b>	<b>(29)</b>	<b>(27)</b>
<b>Working Capital as % of Expenditures</b>	<b>(10.61%)</b>	<b>(10.80%)</b>	<b>(9.92%)</b>	<b>(9.44%)</b>	<b>(8.79%)</b>	<b>(8.47%)</b>	<b>(8.09%)</b>	<b>(7.52%)</b>

**Days of Working Capital Reserve Policy = 30 - 90 Days; minimum 8.33% of operating expenses including transfers out**

Assumptions:

Revenue increase	3.00 %	3.00 %	3.00 %	3.00 %	3.00 %	3.00 %	3.00 %
3% increase in expenditures except capital outlay and capital lease	3.00 %	3.00 %	3.00 %	3.00 %	3.00 %	3.00 %	3.00 %
Pro Shop Sales profit margin of 20%; Pro Shop Merchandise 80% of sales							
Capital Lease for golf carts to renew every four years; potential cost increase in FY2024							

**City of Mesquite**  
**Long Range Financial Plan / Group Medical Insurance Fund**  
**Fiscal Year 2021-2026**

	Fiscal Year Actual 2018-19	Fiscal Year Amended 2019-20	Fiscal Year Adopted 2020-21	Fiscal Year Projected 2021-22	Fiscal Year Projected 2022-23	Fiscal Year Projected 2023-24	Fiscal Year Projected 2024-25	Fiscal Year Projected 2025-26
<b>Revenues:</b>								
Transfer In - General Fund	\$ 0	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Employer Contributions	10,676,050	11,413,570	11,813,040	11,813,040	11,813,040	11,813,040	11,813,040	11,813,040
Employee Contributions	1,517,236	1,750,000	1,811,250	1,811,250	1,811,250	1,811,250	1,811,250	1,811,250
Vision Insurance Premiums	132,296	120,000	120,000	120,000	120,000	120,000	120,000	120,000
Life Insurance Premiums	50,664	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Dental Insurance Premiums	813,266	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Supplemental Life Insurance Premiums	262,379	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Long-term Disability Premiums	105,483	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Health Insurance Surcharges	140,888	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Critical Care Premiums	99,354	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Health Clinic Copays	35,911	32,500	32,500	32,500	32,500	32,500	32,500	32,500
Health Clinic Pharmacy Copays	353,803	330,000	330,000	330,000	330,000	330,000	330,000	330,000
Retirees Medical Insurance Contributions	1,552,879	1,450,000	1,500,750	1,500,750	1,500,750	1,500,750	1,500,750	1,500,750
Health Claims Reimbursements	914,986	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Other Revenues	17,494	0	0	0	0	0	0	0
<b>Total Revenues</b>	<b>\$16,672,689</b>	<b>\$16,651,070</b>	<b>\$17,662,540</b>	<b>\$17,662,540</b>	<b>\$17,662,540</b>	<b>\$17,662,540</b>	<b>\$17,662,540</b>	<b>\$17,662,540</b>
<b>Operating Expenditures:</b>								
Health Claims	\$ 9,084,462	\$ 9,000,000	\$ 9,360,000	\$ 9,360,000	\$ 9,360,000	\$ 9,360,000	\$ 9,360,000	\$ 9,360,000
Pharmaceutical	2,230,912	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000
Administrative Fee - Medical	212,909	267,000	325,000	325,000	325,000	325,000	325,000	325,000
HSA Contributions	1,411,500	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Health Clinic Operating	434,990	510,000	511,000	511,000	511,000	511,000	511,000	511,000
Stop Loss Coverage Premium	423,639	550,000	700,000	700,000	700,000	700,000	700,000	700,000
Medicare Supplement Premiums	1,038,326	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Health Claims - Vision	125,151	127,500	127,500	127,500	127,500	127,500	127,500	127,500
Dental Premiums - Managed Care	80,422	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Dental Premiums - Indemnity	751,099	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Life Insurance Premiums	321,434	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Professional Services	68,153	160,000	160,000	160,000	160,000	160,000	160,000	160,000
Miscellaneous	9,007	10,800	10,800	10,800	10,800	10,800	10,800	10,800
Employee Assistance Program	26,287	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Employee Wellness Program	11,250	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Critical Care Premiums	99,703	95,000	95,000	95,000	95,000	95,000	95,000	95,000
Long-term Disability Premiums	100,637	140,000	140,000	140,000	140,000	140,000	140,000	140,000
<b>Total Expenditures</b>	<b>\$16,429,881</b>	<b>\$16,585,300</b>	<b>\$17,154,300</b>	<b>\$17,154,300</b>	<b>\$17,154,300</b>	<b>\$17,154,300</b>	<b>\$17,154,300</b>	<b>\$17,154,300</b>
<b>Excess (Deficiency) Revenues</b>								
Over Expenditures	\$ 242,808	\$ 65,770	\$ 508,240	\$ 508,240	\$ 508,240	\$ 508,240	\$ 508,240	\$ 508,240
<b>Fund Reserve Policy - annual budget must provide adequate revenues to cover expenditures for each operating year</b>								
Fund Balance, October 1	\$(4,591,722)	\$(4,348,914)	\$(4,283,144)	\$(3,774,904)	\$(3,266,664)	\$(2,758,424)	\$(2,250,184)	\$(1,741,944)
Fund Balance, September 30	\$(4,348,914)	\$(4,283,144)	\$(3,774,904)	\$(3,266,664)	\$(2,758,424)	\$(2,250,184)	\$(1,741,944)	\$(1,233,704)
Fund Balance Reserve Goal	\$ 4,107,470	\$ 4,146,325	\$ 4,288,575	\$ 4,288,575	\$ 4,288,575	\$ 4,288,575	\$ 4,288,575	\$ 4,288,575
Fund Balance as % of Expenditures	(26.47%)	(25.82%)	(22.01%)	(19.04%)	(16.08%)	(13.12%)	(10.15%)	(7.19%)

**Fund Balance Reserve Goal = 25% of total expenditures**

**City of Mesquite**  
**Long Range Financial Plan / General Liability Insurance Fund**  
**Fiscal Year 2021-2026**

	Fiscal Year Actual 2018-19	Fiscal Year Amended 2019-20	Fiscal Year Adopted 2020-21	Fiscal Year Projected 2021-22	Fiscal Year Projected 2022-23	Fiscal Year Projected 2023-24	Fiscal Year Projected 2024-25	Fiscal Year Projected 2025-26
<b>Revenues:</b>								
Interest Income	\$ 42,726	\$ 28,000	\$ 28,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Transfer In - General Fund	655,000	50,000	0	0	0	0	0	0
Workers' Compensation Contributions	1,677,830	1,697,800	1,902,960	2,000,000	2,200,000	2,400,000	2,400,000	2,400,000
General Liability Claims Contributions	1,405,000	1,405,000	1,500,000	1,500,000	1,600,000	1,600,000	1,600,000	1,600,000
Other Revenue	149,956	135,000	135,000	135,000	135,000	135,000	135,000	135,000
<b>Total Revenues</b>	<b>\$3,930,512</b>	<b>\$3,315,800</b>	<b>\$3,565,960</b>	<b>\$3,665,000</b>	<b>\$3,965,000</b>	<b>\$4,165,000</b>	<b>\$4,165,000</b>	<b>\$4,165,000</b>
<b>Operating Expenditures:</b>								
Personal Services and Other	\$ 391,335	\$ 378,830	\$ 350,510	\$ 361,025	\$ 371,856	\$ 383,012	\$ 394,502	\$ 406,337
Legal Services/Court Costs	184,492	230,000	230,000	236,900	244,007	251,327	258,867	266,633
Consulting Services	1,485	0	0	0	0	0	0	0
Insurance Premiums	837,621	950,000	950,000	978,500	1,007,855	1,038,091	1,069,233	1,101,310
General Liability Claims	777,625	550,000	550,000	566,500	583,495	601,000	619,030	637,601
Reserve Funding Claims	273,617	0	0	0	0	0	0	0
Workers' Compensation Claims	1,211,979	900,000	1,250,000	1,287,500	1,326,125	1,365,909	1,406,886	1,449,093
Other Expenditures	278,661	300,000	170,460	175,000	175,000	175,000	175,000	175,000
<b>Total Expenditures</b>	<b>\$3,956,815</b>	<b>\$3,308,830</b>	<b>\$3,500,970</b>	<b>\$3,605,425</b>	<b>\$3,708,338</b>	<b>\$3,814,339</b>	<b>\$3,923,518</b>	<b>\$4,035,974</b>
<b>Excess (Deficiency) Revenues</b>								
Over Expenditures	\$ (26,303)	\$ 6,970	\$ 64,990	\$ 59,575	\$ 256,662	\$ 350,661	\$ 241,482	\$ 129,026
<b>Fund Reserve Policy - annual budget must provide adequate revenues to cover expenditures for each operating year</b>								
Fund Balance, October 1	\$ (489,178)	\$(515,481)	\$(508,511)	\$(443,521)	\$(383,946)	\$(127,284)	\$ 223,377	\$ 464,859
Fund Balance, September 30	\$ (515,481)	\$(508,511)	\$(443,521)	\$(383,946)	\$(127,284)	\$ 223,377	\$ 464,859	\$ 593,885
Fund Balance Reserve Goal	\$ 989,204	\$ 827,208	\$ 875,243	\$ 901,356	\$ 927,085	\$ 953,585	\$ 980,880	\$1,008,994
Fund Balance as % of Expenditures	(13.03%)	(15.37%)	(12.67%)	(10.65%)	(3.43%)	5.86%	11.85%	14.71%

**Fund Balance Reserve Goal = 25% of total expenditures**

Assumptions:

Establish department charge for general liability claims in FY2020

Increase Workers Comp and General Liability contributions as needed each year to reduce deficit fund balance and build reserve

Expenditure growth except other expenditures 3.00 % 3.00 % 3.00 % 3.00 % 3.00 %

## **New Revenues for Operating Funds**

General Fund revenues total \$132,534,580 which is \$2,849,550 more than the previous year revised budget. Even with a property tax rate decrease, General Fund revenue increased \$1,176,540 in additional property tax revenue through increased valuation and new property tax added to the tax roll. Gross receipts remain flat with a slight increase in sales tax revenue of \$325,000. Revenue from licenses and permits increased \$700,000 for the Rental Certificate Occupancy Program. Fines and forfeitures are projected to rebound from coronavirus pandemic with an increase of \$315,500. Interest income continues to be impacted by the pandemic with a decrease of \$100,000. Revenue from charges for services increased by \$762,690 primarily due to residential solid waste fee increases. The decrease in other revenue of \$319,000 is attributed to removing the reimbursement of the Medicare Ambulance Supplemental Payment program until continuation of the program can be verified for the fiscal year. Increase of \$8,200 in contributions and donations is a recovery from coronavirus pandemic related to special events that were cancelled during fiscal year 2020. Intergovernmental revenues decreased because the STAR Transit program will be funded from CARES Transportation Grant instead of the General Fund for fiscal year 2021. Transfers in includes an increase of \$25,000 from the Special Revenue Child Safety Fund. Enterprise funds payment in lieu of taxes (PILOT) and franchise fees increase of \$105,620 is from the cost allocation plan updates that include the Water and Sewer Operating and the Drainage Utility District Operating funds.

The Water and Sewer Operating Fund includes a \$947,000 revenue budget increase to pay for increases in wastewater treatment costs by NTMWD.

The Drainage Utility District Operating Fund includes a \$391,130 revenue budget increase from commercial drainage fee increases to cover capital and operational expenses.

Airport Operating Fund revenues increased \$90,390 from new hanger fees changes to cover additional maintenance needs at the Airport.

The Golf Course Operating increase in revenues of \$85,000 is related to recovery from coronavirus pandemic.

## **Staffing Changes and Compensation**

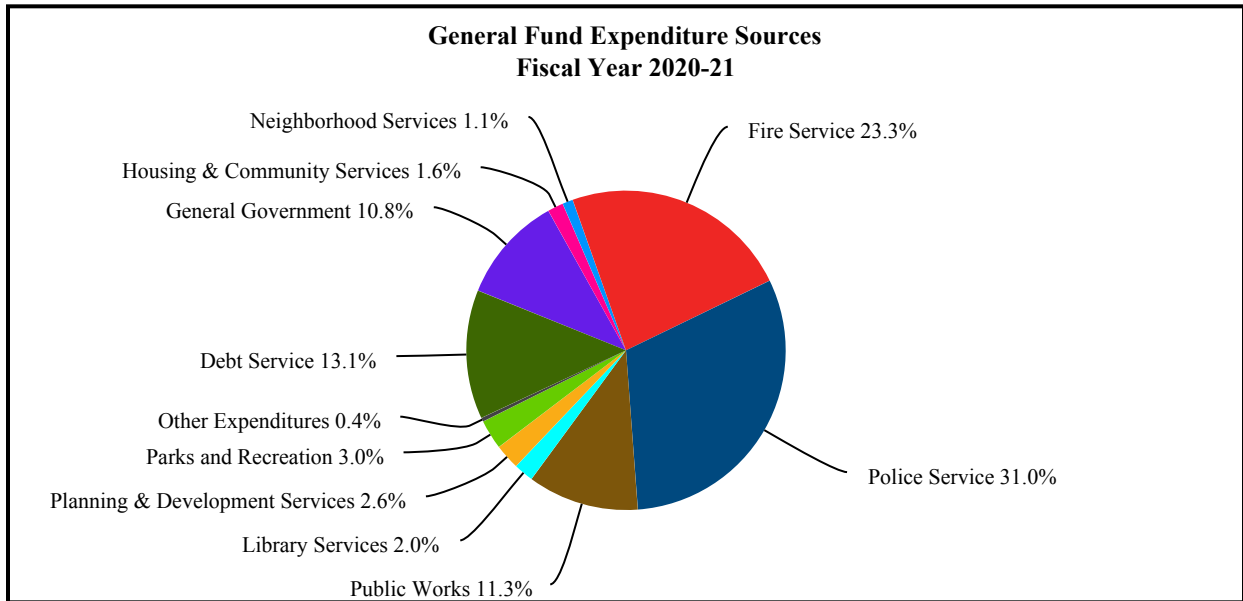
For fiscal year 2021, the City added 9 full-time positions to continue addressing the strategic goals and objectives of City Council. In regards to compensation, the 2021 fiscal year budget includes \$252,000 for five-percent annual step increases for police officers and firefighters who have less than six years of service with the City. A budget offer of \$300,000 was approved to address critical compensation issues related to non-exempt level positions that are clerical, labor, maintenance and trade-skilled labor. The City's required contribution rate for the Texas Municipal Retirement System (TMRS) starting January 1, 2021 is 18.08 percent with 100 percent updated services credits auto renewing and a 50 percent cost of living adjustment (COLA) on an ad hoc basis. Cost of living adjustments will be determined each budget year.

### **City Charter Requirement**

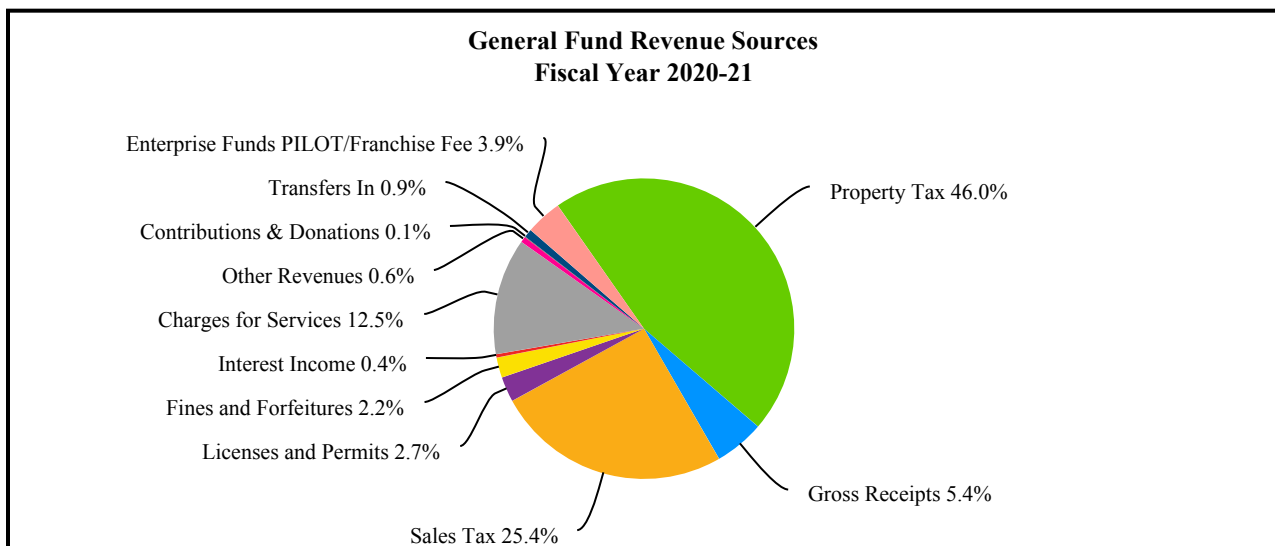
In 1983, the citizens of Mesquite approved a referendum requiring a minimum of 1.5 police officers per 1,000 in population and then amended the charter on May 5, 2018 to require a minimum of 1.6 police officers per 1,000 in population. Population figures provided by the North Central Texas Council of Governments estimate there are 145,410 people residing in the City of Mesquite as of January 1, 2020. Based on Article III, Section 24a of the Mesquite City Charter, a minimum of 233 officers is mandated. The 2020-21 budget provides authorization for 243 sworn police officer positions, or ten more officers than the Charter minimum requirement.

## GENERAL FUND

The City of Mesquite provides for a variety of services within the General Fund. These services are segregated into and accounted for by the types of services provided. The largest budgets within the General Fund are the Police and Fire Departments. Public safety is one of the top priorities of the City Council and in 2020-21 the City of Mesquite will spend over 54% of its General Fund budget for public safety. Other categories of expenditures may be found on the chart below.



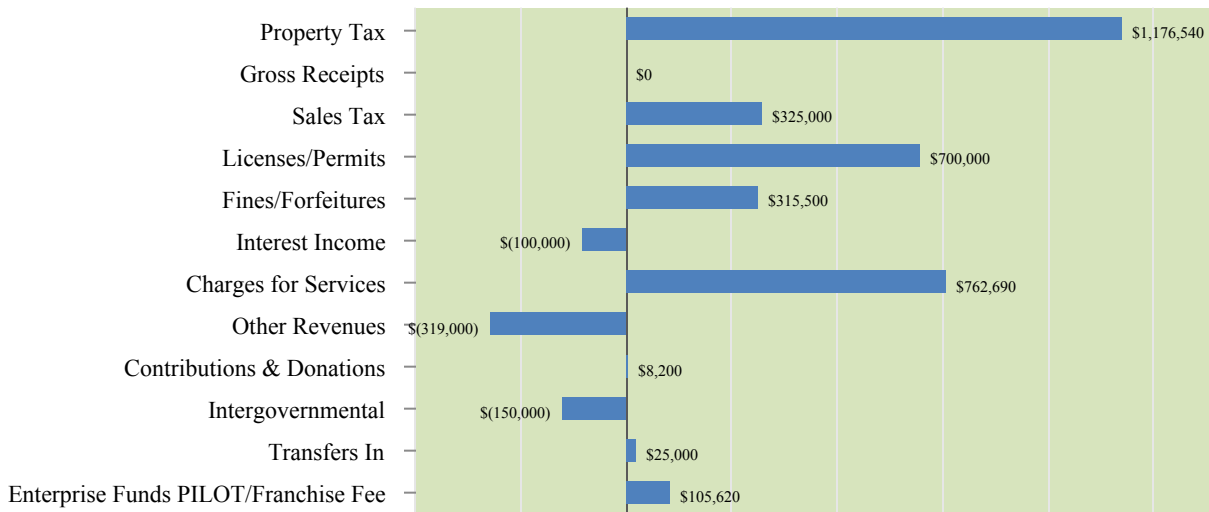
Financing of the City's General Fund operations is derived from numerous revenue sources. General property taxes are the most significant source of revenue with sales taxes also contributing a substantial amount. These two revenue sources combine for over 71 percent of all General Fund revenues. Other revenue sources that help offset expenditures are shown below.



## GENERAL FUND REVENUES

The General Fund revenue sources are expected to generate \$132,534,580, an increase of \$2,849,550, or 2.2 percent from the amended budget. Major revenue changes include \$1,176,540 in additional property tax revenue which is 1.99 percent increase from last year's budget. Gross receipts are projected to remain flat while sales tax revenue increased slightly. Licenses and permits increased for the Rental Certificate Occupancy Program. Fines and forfeitures are expected to rebound from the coronavirus pandemic while interest income is still impacted by the the pandemic. Charges for services are expected to increase by \$762,690 primarily from residential solid waste fee increases. Other revenues are budgeted with a \$319,000 decrease mainly due to removing the reimbursement of the Medicare Ambulance Supplemental Payment program until the continuation of the program can be verified for fiscal year 2020-21. Contributions and donations increase is a recovery from coronavirus pandemic related to special events that were cancelled during fiscal year 2020. Decrease in intergovernmental revenue is due to the STAR Transit program will be funded from CARES Transportation Grant instead of the General Fund for fiscal year 2020-21. Transfers in revenues are budgeted with a \$25,000 increase from the Special Revenue Child Safety fund. Enterprise funds payment in lieu of taxes (PILOT) and franchise fees increase of \$105,620 is from the cost allocation plan updates that include the Water and Sewer Operating and the Drainage Utility District Operating funds.

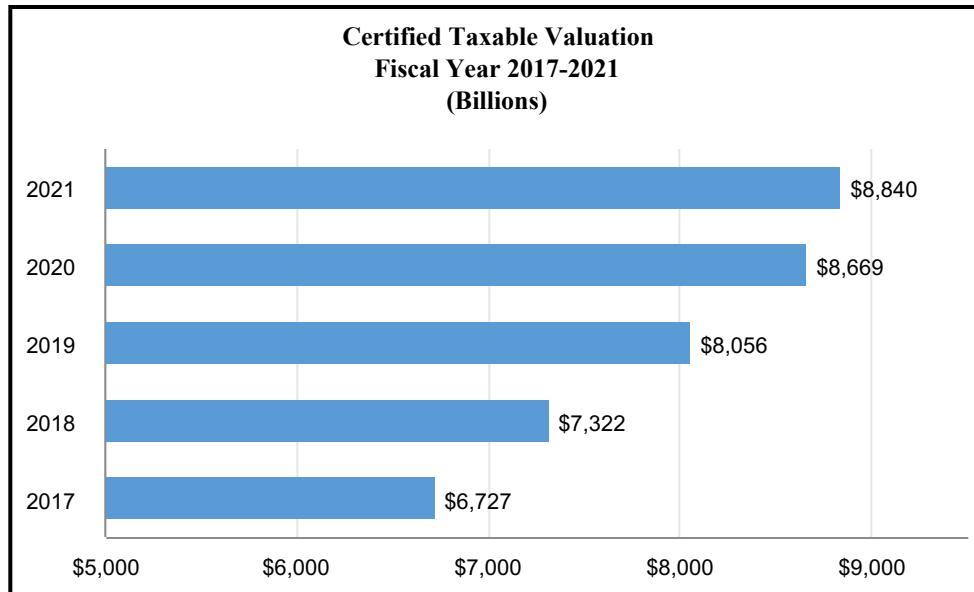
**General Fund Revenue Increase/Decrease From Prior Year**



### **General Property Tax**

Property taxes are levied each year on October 1 on the assessed values as of the prior January 1 for all real and personal property located in the City. Assessed values are established by the Dallas Central Appraisal District (DCAD) and Kaufman County Appraisal District (KCAD) at 100 percent of estimated market value of property subject to taxation. Taxes are due October 1, immediately following the January lien date, and are delinquent after the following January 31. Penalty and interest are charged at twenty percent on delinquent taxes beginning February 1. Certified taxable property valuations, provided to the City by DCAD and KCAD on August 20,

2020, totaled \$8,839,741,373. Included in this amount is \$653,805,666 in value of homeowners over 65 years of age, disabled persons and value within the City’s Tax Increment Reinvestment Zones (TIRZ). Taxes levied and collected on TIRZ areas are not available to fund General Fund operations, therefore; the net taxable valuation available for General Fund operations is \$8,185,935,707. The City’s adopted tax rate is set at \$0.70862 per \$100.00 of assessed valuation which is a decrease of 2.538 cents from the previous year.



*Mesquite’s certified taxable assessed valuation on August 20, 2020 was \$8.8 billion, an increase of \$171 million (1.97%) more than the previous year. The tax rate applied to the net assessed valuation is \$0.70862 per \$100.00 of valuation.*

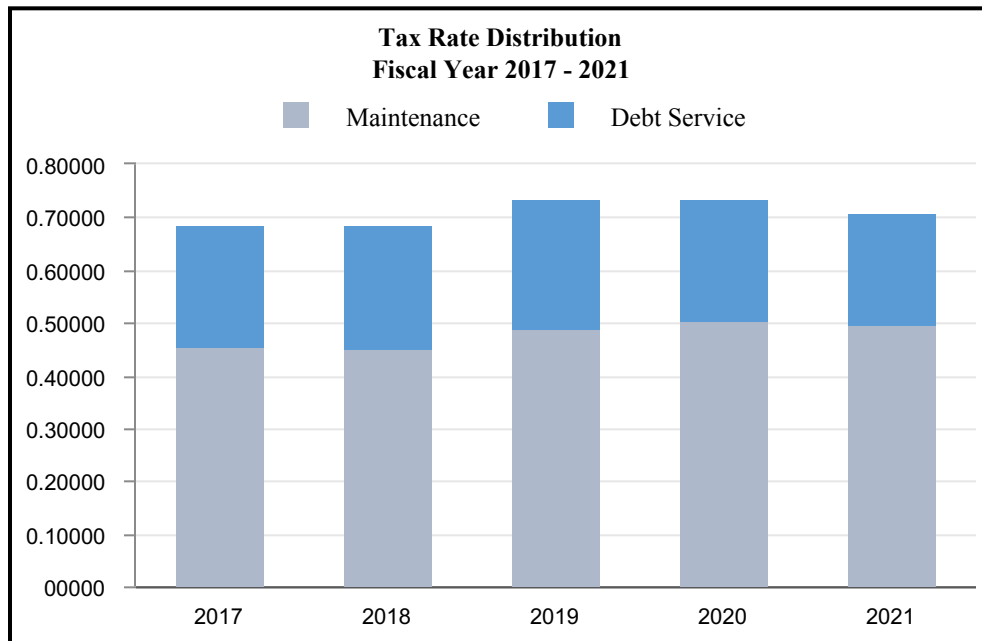
**Property Tax Calculation**

Total Taxable Assessed Valuation	\$8,839,741,373
Less: Exempt Valuation	(653,805,666)
Net General Fund Taxable Assessed Valuation	<u>\$8,185,935,707</u>
Adopted Tax Rate	\$0.70862/\$100
Total Tax Levy @ 100% Collection	58,007,178
Estimated Over 65/Disabled Levy	2,968,428
Net Tax Levy	<u>60,975,606</u>
Total Anticipated Tax Collections @ 98.75%	<u>60,213,411</u>

**Distribution of Tax Collections**

Debt Service	\$17,925,532
Maintenance and Operations	42,287,879
Total Distribution	<u>\$60,213,411</u>

General Fund property tax revenues are estimated at \$60,983,410 (inclusive of delinquent taxes and related penalty and interest charges) and accounts for 46.0 percent of all General Fund revenue.



<i>Fiscal Year</i>	<i>Valuation*</i>	<i>Tax Rate</i>	<i>Maintenance</i>	<i>Debt Service</i>
2016-17	6,727,941	0.68700	0.455420	0.231580
2017-18	7,321,874	0.68700	0.449720	0.237280
2018-19	8,056,042	0.73400	0.487920	0.246080
2019-20	8,668,956	0.73400	0.503900	0.230100
2020-21	8,839,741	0.70862	0.497635	0.210985

\* Amounts expressed in thousands and include TIRZ valuations, exemptions and tax abatements.

There are two components of the tax rate. The first component is for maintenance and operations while the second component relates to debt service requirements. When the City issues long-term debt it insures its repayment by levying a tax sufficient to cover principal and interest requirements. Revenues generated from tax rates that exceed this amount may be used for the general operations of the government. The chart above depicts the distribution of tax rates for the past five years.

The following example will help demonstrate how the tax rate is distributed.

The City sends a 2020 tax bill to a family in Mesquite that owns a \$100,000 home. The tax rate adopted for that fiscal year (2020-21) is \$0.70862 per \$100.00 of valuation. Therefore, the tax on the home is \$708.62. When the tax bill is paid the City divides the payment into two portions - one is for debt service and one for ongoing operations of City services. In this example \$210.99 would be used for debt service requirements while the remaining \$497.64 would be used to fund City operations.

### **Gross Receipts Taxes**

Some businesses use public rights-of-way to provide services to the general public and by State law, or through contractual agreements, these companies pay fees to the City for the privilege of using its rights-of-way. These fees may be based on a formula or a percentage of a company's revenues (gross receipts). Cable television providers pay a fee equal to five percent of the company's annual gross revenues of subscribers in the City. Telephone gross receipts are based on the number of access lines and a formula as set forth in House Bill 1777, which was adopted by the Texas State Legislature. Electric gross receipts are based on a formula using kilowatt-hours consumed by utility customers as the baseline measure. Gross receipts are expected to remain flat at \$7,137,450.

### **City Sales Taxes**

Sales tax revenues are derived from a two percent local tax levied on all retail sales, leases and rentals of most goods and taxable services within the City. As the second largest revenue source for the General Fund after property taxes, sales tax has continued to trend upward with the last two years increasing approximately one and a half percent per year. For fiscal year 2020-21, sales tax revenues are estimated to increase slightly to \$33,335,000 and the City's mixed beverage sales tax to \$270,000 for a combined total of \$33,605,000.

### **Licenses and Permits**

License and permit revenues include fees charged by the City for certain types of operator licenses and permits for construction and other items regulated by City ordinances. All license and permit fees were reviewed for fiscal year 2020-21, but no changes were proposed for fiscal year 2020-21; however, a review of the Rental Certificate of Occupancy Program revealed some additional revenue potential for fiscal year 2020-21. This resulted in an increase to this revenue category of \$700,000 for a total budget of \$3,582,760.

### **Fines and Forfeitures**

Revenues in this category are the result of traffic, criminal or City ordinance violations and other related fees. This revenue category was affected by the shutdown due to coronavirus pandemic; therefore, the increase of \$315,500 is the projected rebound from fiscal year 2019-20. The total budget for fiscal year 2020-21 is \$2,900,000.

### **Charges for Current Services**

This revenue category accounts for funds earned by the City in exchange for specific types of services it provides. Examples include fees for residential garbage collection, ambulance service, parks and recreation programs and high grass and weed maintenance. Total charges for services for fiscal year 2020-21 are projected at \$16,606,080, or a \$762,690 increase. The major change in this revenue category is the approved \$1.00 per month increase in the residential solid waste fee and increase in commercial solid waste fees. All other increases are anticipated recovery from coronavirus pandemic that affected user fees and programs of the Library and

Parks and Recreation services due to closures and cancellations. All charges for current services were reviewed for fiscal year 2020-21. New and updated fees were adopted for fiscal year 2020-21 with an effective date of October 1, 2020. During the amended budget process for fiscal year 2020-21, this revenue category will be reviewed and adjusted for revenue changes related to the implementation of the new or updated fees.

### **Other Revenues**

The notable change in this revenue category is a decrease in miscellaneous revenues of \$319,000 from 2019-20 amended budget due primarily from removing the reimbursement of the Medicare Ambulance Supplemental Payment program until continuation of the program is verified for fiscal year 2020-21. At the time of budget adoption it was not known if this reimbursement would be available in the new fiscal year, therefore an amount was not included in the 2020-21 budget. Other Revenues are budgeted for a total of \$814,100.

### **Contributions and Donations**

This revenue category in the General fund is for contributions and donations to the Parks and Recreation department for special events. Special events have been affected by the coronavirus pandemic; therefore, the increase of \$8,200 is an anticipated recovery from fiscal year 2019-20 excluding Summer Sizzle that was cancelled as a result of the pandemic in fiscal year 2019-20 and then a program reduction for fiscal year 2020-21. Total budget for contribution and donations is \$89,000 for the 2020-21 budget year.

### **Intergovernmental Revenues**

Major change in this category is the STAR Transit program, a public bus transportation service, will be funded from CARES Transportation Grant instead of the General Fund for fiscal year 2020-21; therefore, the state grant revenue received for the Texas Department of Transportation transit program will not be recorded to the General Fund for fiscal year 2020-21. As a result the budget for this category has been reduced by \$150,000 to a total budget of \$0.

### **Transfers In**

Transfers in increased by \$25,000 for the new year with a total budget of \$1,196,000. The increase is from the Special Revenue Child Safety fund. The 2020-21 budget also includes transfers in from Special Revenue Funds in the amount of \$1,025,000 and \$171,000 from the Capital Projects Reserve Fund for TIRZ administration that is consistent with prior years.

### **Enterprise Funds Payment in Lieu of Taxes (PILOT) / Franchise Fee**

Enterprise funds PILOT and franchise fees increase of \$105,620 is from the cost allocation plan updates that include the Water and Sewer Operating and the Drainage Utility District (DUD) Operating funds. Total budget is \$5,146,780 with \$4,593,160 from Water and Sewer Operating Fund and \$553,620 from the DUD Operating Fund.

## GENERAL FUND EXPENDITURES

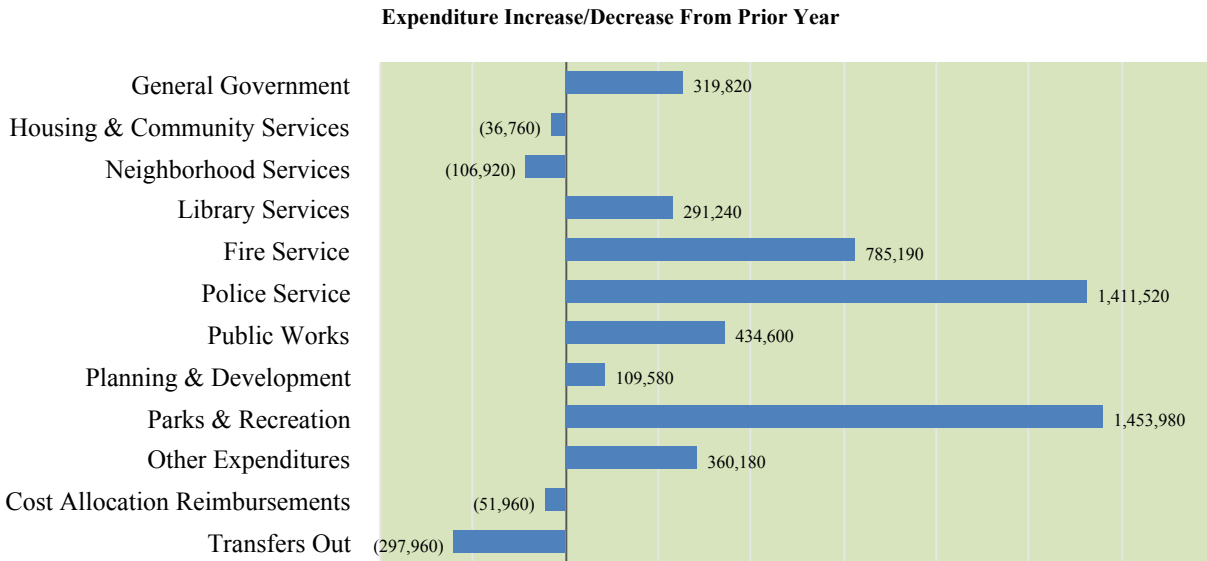
The General Fund expenditures total \$132,581,710, an increase of \$4,672,510, or 3.65 percent as compared to 2019-20 amended budget. The increase is comprised of the major changes noted below:

- Staffing Changes:
  - Positions added from approved budget offers.
    - Three Police Officers
    - School Resource Officer
    - Four Animal Services Officers
    - Open Records Management Clerk
  - Part-time positions at the Vaccine Clinic were reduced by 1.35 full-time equivalents.
  - Seven authorized full-time positions were frozen.
- Compensation Adjustments:
  - Five percent step increase for 55 police officers and 49 firefighters who have less than six years of service.
  - Market adjustments for non-exempt level positions that are clerical, labor, maintenance and trade-skilled labor.
  - Increase for required contribution to Texas Municipal Retirement System (TMRS) for automatic renewing updated services credits and a 50 percent cost of living adjustment (COLA) on an ad hoc basis.
  - Increase of the City's contribution to the Group Medical Insurance Fund.
  - Increase for separation pay that is a portion of unused sick and vacation leave paid at retirement or resignation.
- Service and Program Increases:
  - Increase visibility, improve preventative patrol and improve public safety response times with three additional police officers. A portion of the cost of these three officers will be reimbursed by a federal grant for three fiscal years.
  - Additional school resource officer for a new high school that will be opening during the fiscal year. Mesquite Independent School District (MISD) will reimburse fifty percent of the cost of the new officer.
  - Four additional animal service officers to expand and improve animal service operations.
  - Open Records Management clerk to increase capacity to respond to requests for information.
  - Mental health counseling and referral services for residents and public safety.
- Program and Service Reductions due funding restrictions:
  - Vaccine Clinic closed as it is a duplicate service. There are several clinics throughout the City that provide the same service.
  - Summer Sizzle event cancelled for fiscal year 2020-21.
  - Park and Recreation will re-evaluate the special events for the fiscal year and make

program changes to reduce costs, but still provide quality events for the public as permitted with the pandemic restrictions.

- Reduction in contractual services provided to the City including lobbyist, chamber contract, citizen survey, etc.

The General Fund budget is expected to change by \$4,672,510. The graph below highlights expenditure increases and decreases among categories:



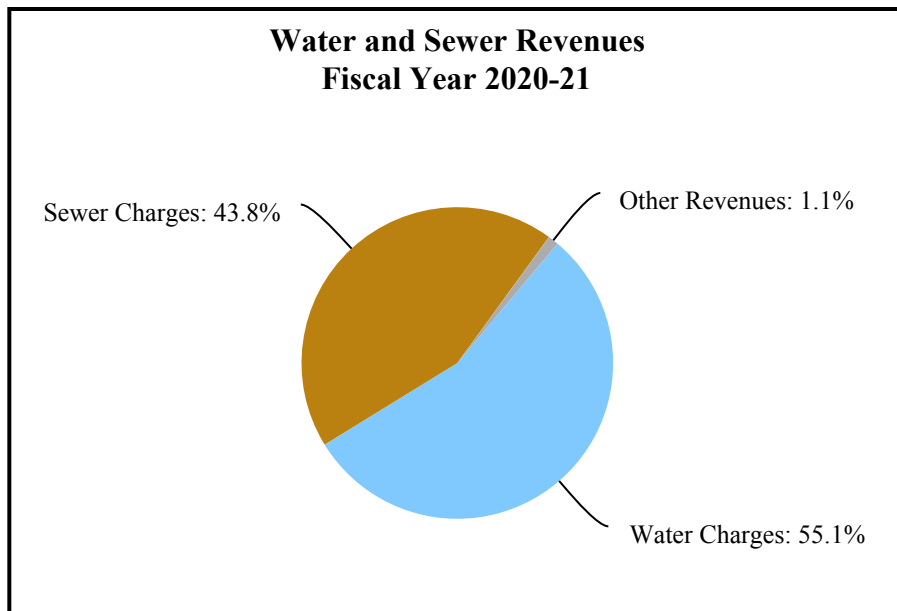
### FUND BALANCE

City Council approved a new General Fund Reserve Police in January 2019. The new policy requires maintaining a minimum unassigned fund balance equivalent to 60 days of working capital to be calculated as 60 days of General Fund budgeted revenues with an initial goal of 70 days of General Fund budgeted revenues and a long-term goal of 90 days. The adopted revenue budget is \$132,534,580; therefore, the minimum unassigned fund balance per policy is \$21,786,506. The 2020-21 proposed ending unassigned fund balance for the General Fund is \$22,441,694 or 62 days of working capitals which leaves 2 days or \$655,188 in excess of minimum balance requirement for 2020-21. Excess of minimum balance requirements are needed to manage the General Fund's long-term financial plan.

## WATER AND SEWER OPERATING FUND

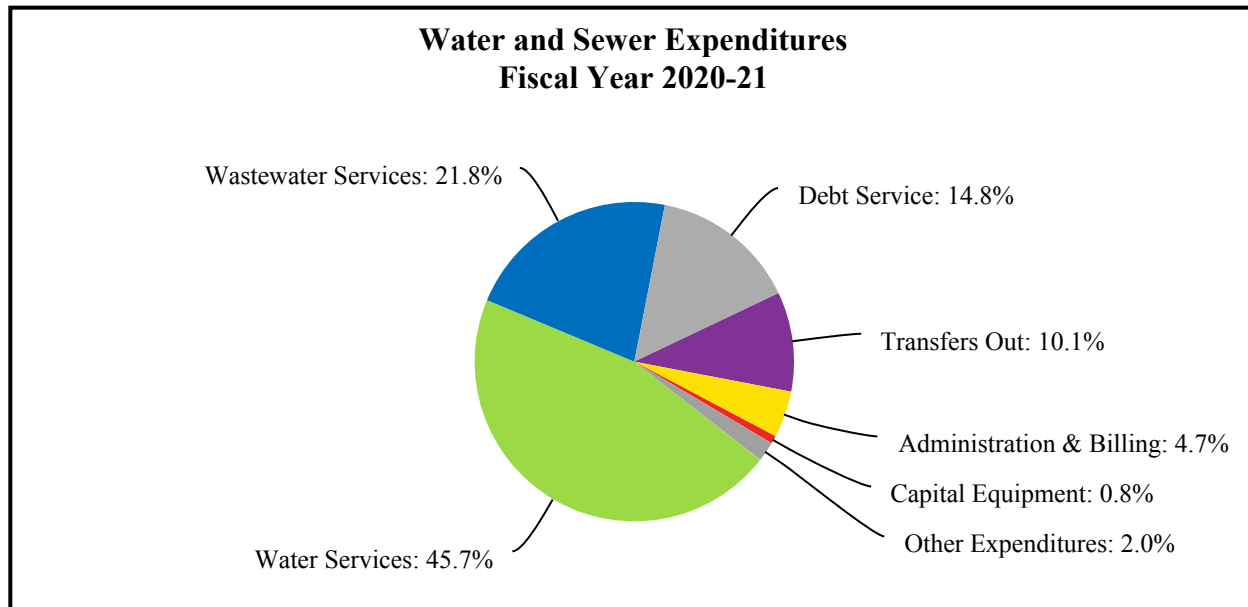
The Water and Sewer Operating Fund is that portion of the Water and Sewer Enterprise Fund that accounts for the operating and maintenance costs for providing water and wastewater services to the general public and is financed through customer charges. Water and wastewater operations include the distribution of water and sewer, but do not include the purchase and treatment of raw water or the treatment of wastewater, as these services are performed by the North Texas Municipal Water District (NTMWD), a separate political subdivision of the State of Texas.

The City's water and sewer system anticipates gross revenues of \$73,519,080. Nearly all of gross income, 98.9 percent, comes from water sales and sewer service charges. Other revenue is derived from interest income and other miscellaneous reimbursements. The City supplies water to more than 145,000 residents and businesses and has approximately 40,000 monthly billing accounts.



The 2020-21 Water and Sewer Operating Fund budget totals \$68,546,560, a decrease of \$611,010 from 2019-20 amended budget. There are several changes that attributed to the overall decrease. There was no increase for purchase of treated water passed on by the City's supplier of potable water, the North Texas Municipal Water District (NTMWD); however, there was a five percent increase in wastewater treatment costs from NTMWD. The fiscal year 2020-21 budget includes \$70,500 for an approved budget offer for radio collector meter reading software and equipment. The budget also includes \$564,120 in capital expenditures for routine vehicle and equipment replacements which is a decrease of \$267,780 from 2019-20 amended. The updates to the cost allocation plan for fiscal year 2020-21 generated an increase to the General Fund from the Water and Sewer Fund, but a decrease in transfer out to the General Liability Fund from the Water and Sewer Fund. Debt service requirements and other operational expenses decreased.

Water production and distribution account for 45.7 percent of the total expenditure budget. Included in this amount is \$25 million for the purchase of treated water from NTMWD. Another 21.8 percent of the budget is related to wastewater collection and treatment, with the remaining budget being divided among transfers out, debt service requirements, administration overhead and miscellaneous items.



**NTMWD Contractual Obligations**

With North Texas continuing to experience tremendous population growth and population expectation to double by 2050, it is having a significant impact in the current and future water and wastewater treatment needs in the North Texas Region. For the past several years, NTMWD has maintained an aggressive capital campaign to provide infrastructure to keep up with the growing demands for its member cities and customer cities. NTMWD is actively working on more than \$2 billion in construction projects with a few of the key projects highlighted below:

- The Lower Bois d’ Arc Reservoir (LBCR) will be a 16,641 surface acre lake located northeast of the city of Bonham in Fannin County and is projected to supply much needed water to 1.8 million people living in 80 communities in North Texas. The LBCR project is estimated to cost \$1.6 billion with an estimated completion in 2022.
- Sister Grove Regional Water Resource Recovery Facility to provide wastewater treatment services to northern part of the NTMWD service area. The facility will be located approximately 1.1 miles east and 0.17 miles south of the FM 2933 and County Road 336 intersection in Collin County. Construction is scheduled to begin in 2020 and the facility is expected to be operational by 2023 with a total cost of \$459 million.
- McKinney-Prosper Transfer Sewer Pipeline will extend approximately 6.4 miles along the Wilson Creek corridor from south of Highway 380 and Ridge Road to the Wilson

Creek Lift Station. It will provide additional capacity to transport flows from western McKinney and Prosper to Wilson Creek Regional Wastewater Treatment Plant or the new Sister Grove Regional Water Resource Recovery Facility once operational. It is currently in the design phase with construction planned to begin in the spring of 2021. Estimated completion is the fall of 2023.

- Wilson Creek Plant Expansion that is located near Allen and services the surrounding NTMWD cities includes multiple phases in order to provide additional average daily flow capacity for Plant II, additional peak flow treatment capacity to Plant I and update electrical systems of both Plant I and II. The final phase of the project is to be completed in December 2020 with a total cost of \$117 million.
- Rowlett Creek Regional Wastewater Treatment Plant Operations Building and Service Yard that is located at 1600 Los Rios Boulevard in Plano treats 24 million gallons per day for NTMWD service areas. This project is currently in the planning phase, but will include constructing a new operations building to replace the current one and adding a service yard for contractors to stage equipment needed for construction.
- Wylie Water Treatment Plant Upgrades project is to expand and upgrade four individual plants at the Wylie Water Treatment Plant location. Estimated total cost is \$119.9 million with an estimated completion by the end of 2020 of December 2020.
- Additional Projects include:
  - South Mesquite Regional Wastewater Treatment Plant Improvements - \$10 million
  - 121 Regional Disposal Facility New Scale and Bypass Lane Improvements - \$1.75 million
  - Beck Branch Parallel Interceptor Phase I Improvements - \$5.7 million
  - Custer Road Transfer Station Compost Office - \$562,000
  - South System Air Valve Improvements Phases I & II - \$6.63 million
  - Lower White Rock Creek Lift Station Improvements - \$7.2 million

Even with these capital improvements, NTMWD has proposed the member city water rate for 2020-21 to remain at \$2.99 per 1,000 gallons.

The following table summarizes NTMWD’s proposed wholesale water rates based on the City’s current minimum take or pay rate structure. “Take or pay” is a colloquial term used to describe NTMWD’s basic rate structure, which sets a minimum amount, currently 8,297,666,000 gallons per year, that the City is obligated to pay for, even if consumption ends up less than 8,297,666,000 gallons. This minimum represents the peak historical yearly consumption of the City, which took place during one of the hottest years on record. If consumption ever exceeds 8,297,666,000 in a given year, then that figure would become the new minimum. To illustrate “take or pay,” as an example, in fiscal year 2019-20 the City paid \$24,810,021 for 8,297,666,000 gallons of treated water even though the City actually consumed, or “took” 5,808,575,000 gallons. The City was contractually obligated to “pay” for 2,489,091,000 gallons of water that

was never treated or consumed, which at \$2.99 per 1,000 gallons equates to \$7.4 million. However, NTMWD does reimburse the City for unused chemicals and electricity savings in not having to treat unused water and wastewater. In 2020, these rebates totaled \$1,095,200 so the net cost of “take or pay” was \$6.35 million.

<b>NTMWD Water Minimums</b>					
<b>Fiscal Years 2016-17 to 2020-21</b>					
			<b>Total</b>	<b>Minimum</b>	<b>Annual</b>
<b>Fiscal</b>	<b>Minimum</b>	<b>Unit Cost/</b>	<b>Cost of</b>	<b>Gallon</b>	<b>Cost</b>
<b>Year</b>	<b>Gallons</b>	<b>1,000 Gals</b>	<b>Water</b>	<b>Increase</b>	<b>Increase</b>
2020-21	8,297,666,000	\$2.99	\$24,810,021	—	\$—
2019-20	8,297,666,000	\$2.99	\$24,810,021	—	\$580,836
2018-19	8,297,666,000	\$2.92	\$24,229,185	—	\$1,161,674
2017-18	8,297,666,000	\$2.78	\$23,067,511	—	\$2,074,416
2016-17	8,297,666,000	\$2.53	\$20,993,095	—	\$1,991,440

Although there is not an increase in the cost of water, NTMWD will increase the City’s cost of wastewater treatment and pre-treatment by \$549,500 or five percent for fiscal year 2020-21.

**NTMWD Lower East Fork Sewer Line**

In 2006, the City entered into an agreement with the Kingsborough Municipal Utility Districts (MUDs) and NTMWD to provide sewer service to the MUDs, which are located in the City’s Extra-Territorial Jurisdiction. NTMWD constructed the Lower East Fork Sewer Interceptor System (LEFIS) to serve the MUDs and the City’s portion of debt service for the sewer line averages \$125,000 per month; however, all costs are passed on to the MUDs and there is a corresponding revenue line item in the budget. NTMWD has indicated that the 2020-21 LEFIS debt service payment will be approximately \$1,500,000.

**No Rate Increase**

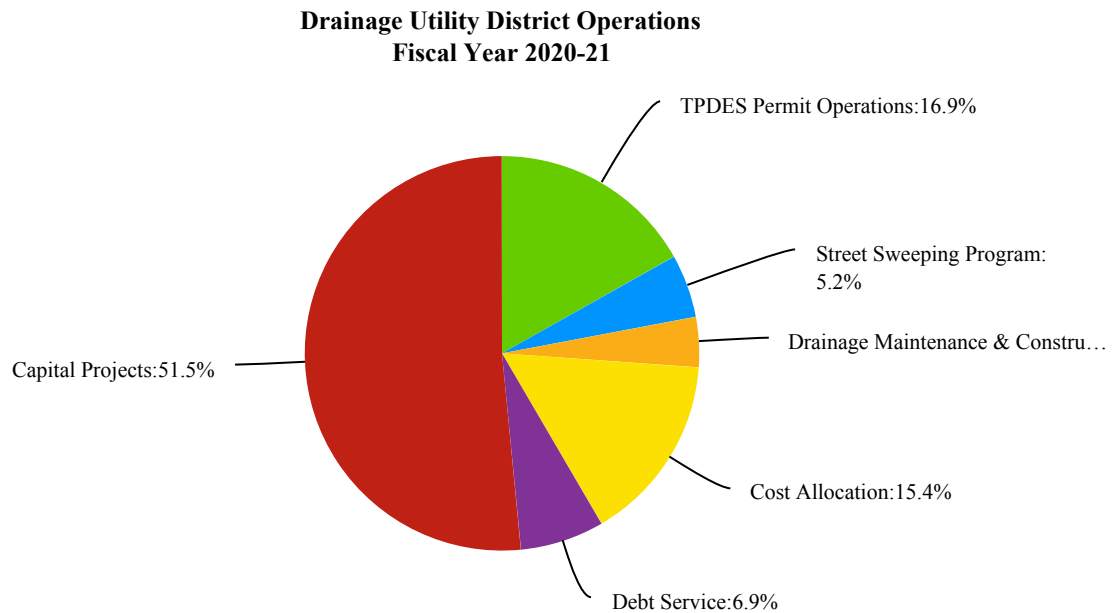
During fiscal year 2018, the City had a water and wastewater rate study and financial forecast prepared by an independent third party. The study determined rate increases that are needed each year in order to fund operating cost increases, NTMWD increases, debt service costs for needed capital improvements as well as meet debt coverage requirements and ensure the continued financial health of the water and sewer fund. The study also noted that the City of Mesquite's monthly charges compare favorably to most NTMWD member cities and residential monthly water usage per connection is among the lowest of NTMWD member cities. The study proposed a 4.5% rate increase each year, but since NTMWD decided to keep the water rate at \$2.99 for 2020-21, the City proposed no water and sewer rate increase for fiscal year 2020-21. The table below shows current residential water and sewer rates compared to the last four years.

<b>Residential Water and Sewer Rate Increases</b>					
<b>Fiscal Years 2016-17 to 2020-21</b>					
<b>Description</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>
<b>Water Rates</b>					
<u>Minimum Bill:</u>					
.0625 inch meter	\$ 13.00	\$ 13.75	\$ 14.44	\$ 15.16	\$ 15.16
1.000 inch meter	\$ 18.00	\$ 19.10	\$ 20.06	\$ 21.06	\$ 21.06
1.500 inch meter	\$ 24.00	\$ 25.45	\$ 26.72	\$ 28.06	\$ 28.06
2.000 inch meter	\$ 30.00	\$ 31.80	\$ 33.39	\$ 35.06	\$ 35.06
3.000 inch meter	\$ 36.00	\$ 38.15	\$ 40.06	\$ 42.06	\$ 42.06
4.000 inch meter	\$ 42.00	\$ 44.50	\$ 46.73	\$ 49.06	\$ 49.06
6.000 inch meter	\$ 47.00	\$ 49.80	\$ 52.29	\$ 54.90	\$ 54.90
<u>Volumetric Rates:</u>					
0 - 1,000 Gallons	\$ —	\$ —	\$ —	\$ —	\$ —
1,001 - 5,000 Gallons	\$ 5.53	\$ 5.97	\$ 6.27	\$ 6.58	\$ 6.58
5,001 - 10,000 Gallons	\$ 5.94	\$ 6.42	\$ 6.74	\$ 7.08	\$ 7.08
10,001 - 50,000 Gallons	\$ 6.24	\$ 6.74	\$ 7.08	\$ 7.43	\$ 7.43
50,001 - 70,000 Gallons	\$ 6.53	\$ 7.06	\$ 7.41	\$ 7.78	\$ 7.78
70,001 - 500,000 Gallons	\$ 6.84	\$ 7.38	\$ 7.75	\$ 8.14	\$ 8.14
Over 500,000 Gallons	\$ 5.65	\$ 6.10	\$ 6.41	\$ 6.73	\$ 6.73
<b>Sewer Rates</b>					
Minimum Bill (includes 1,000 gallons)	\$ 14.25	\$ 15.15	\$ 15.76	\$ 16.39	\$ 16.39
Volumetric Rate per 1,000 gallons	\$ 5.60	\$ 5.95	\$ 6.19	\$ 6.44	\$ 6.44
<b>Average Monthly Cost to Customer</b>					
Family of 5 (9,200 Gallons)	\$ 113.52	\$ 121.39	\$ 126.92	\$ 132.69	\$ 132.69
<i>Average Monthly Increase</i>	\$ 8.48	\$ 7.87	\$ 5.53	\$ 5.77	\$ —
<i>Average % Change</i>	8.07 %	6.93 %	4.56 %	4.55 %	— %
Single Over 65 (3,800 Gallons)	\$ 58.41	\$ 62.28	\$ 65.09	\$ 68.01	\$ 68.01
<i>Average Monthly Increase</i>	\$ 4.37	\$ 3.87	\$ 2.81	\$ 2.92	\$ —
<i>Average % Change</i>	8.09 %	6.63 %	4.51 %	4.49 %	— %

Even with no City water and sewer rate increases for 2020-21, the projected ending balance of working capital for the Water and Sewer Fund is \$51,562,070 an increase of \$4,972,520, and will be sufficient to meet the City's 1.5 bond coverage requirement and over 120 days of working capital reserve.

**DRAINAGE UTILITY DISTRICT OPERATING FUND**

The Drainage Utility District (DUD) Fund was created in 1992 under Chapter 402 of the Local Government Code (now Chapter 552) as a dedicated source of revenues to fund drainage improvement and erosion control projects to reduce and eliminate household flooding in Mesquite. The DUD Fund also accounts for those expenditures incurred as a result of the federal mandated and state administered Pollutant Discharge Elimination System (TPDES) permit program. This program requires the City to educate the general public about pollutants and their presence in storm water runoff, adopt a comprehensive storm water ordinance, and operate a street sweeping program.

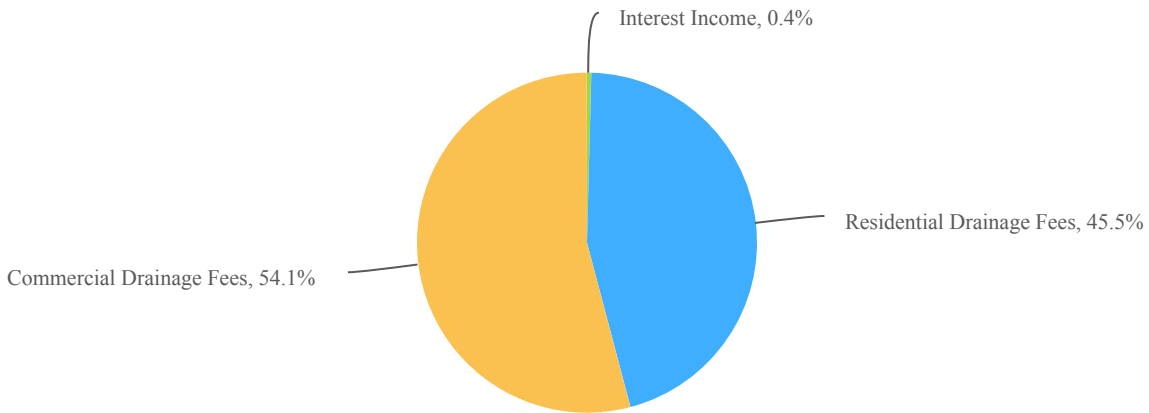


The DUD Fund budget totals \$4,367,110, which is \$121,690 less than the 2019-20 amended budget and would cover the following activities:

TPDES Permit Operations	\$736,230
Street Sweeping Program	226,430
Drainage Maintenance & Construction Program	179,080
Capital Outlay	0
Cost Allocation	674,270
Debt Service	301,100
Capital Projects	2,250,000
<b>Total DUD Expenditures</b>	<b><u><u>\$4,367,110</u></u></b>

Funding for the DUD Fund comes from monthly drainage charges to commercial and residential customers and interest earnings. For fiscal year 2020-21, the residential drainage fee will remain at \$5.00 per month with no increase. Residential customers are charged this fee per month with their utility bill, whereas customers owning all other developed property not exempt by State law are charged a fee per 100 square feet of impervious area per month. The commercial drainage fee increased by two cents per impervious area from \$0.12 to \$0.14 for fiscal year 2020-21. The fee increase was needed to cover the maintenance, operations and infrastructure needs of the Drainage Utility District.

**DUD Operating Revenues  
Fiscal Year 2020-21**

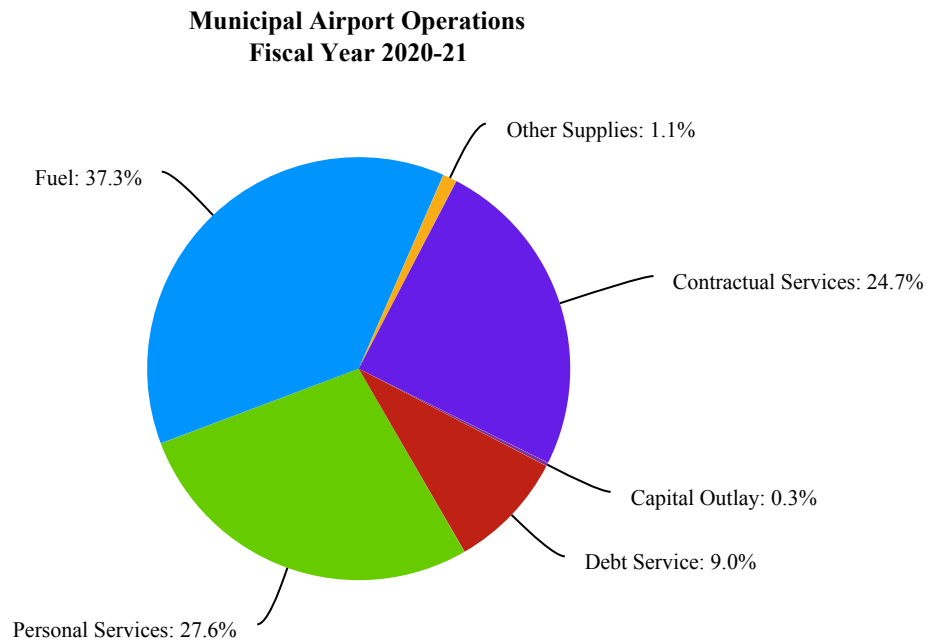


Capital projects designed to reduce flooding and minimize erosion are funded on a pay-as-you go basis along with DUD bonded debt from 2011 and 2019 to fund various capital projects essential to the overall drainage projects of the City. A complete description of DUD capital projects may be found in the Capital Budget section of this Budget document.

The projected ending balance of working capital for the DUD Operating fund is \$3,532,351, an increase of \$549,020 and will be sufficient to meet the City's 1.25 bond coverage requirement and over 120 days of working capital reserve.

## AIRPORT OPERATING FUND

The Mesquite Metro Airport operates in southeast Mesquite adjacent to Lawson Road and Scyene Road. The Airport is among the top 12 percent of municipal airports in Texas with a mixture of aircraft including single engine and multi-engine planes, jets and helicopters. Total revenues for the Airport Operating Fund are projected to be \$2,255,890, with 57 percent of total revenues coming from fuel sales to aircraft that hangar at the airport and other aircraft stopping by in route to other destinations. Thirty-eight percent of Airport revenues come from hangar rentals for local pilots. Overall, revenues are expected to decrease by four percent from the 2019-20 amended budget due re-adjustment for coronavirus pandemic impact.



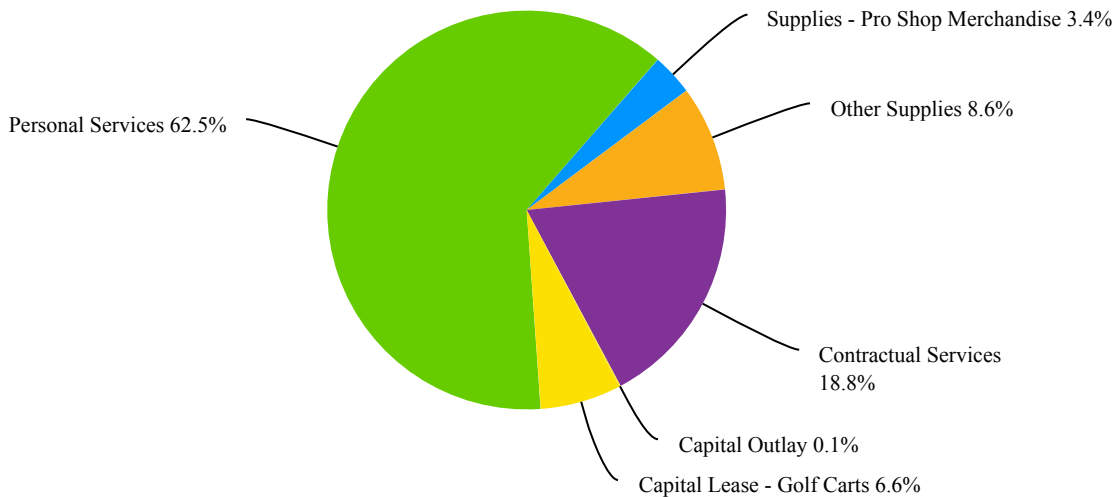
The 2020-21 Airport operating budget includes expenditures of \$2,210,410 with a projected year-end increase to working capital of \$45,480. The chart above summarizes the expenditure categories for the 2020-21 Airport budget. The debt service transfer to the General Obligation Debt Service Fund is the Airport's proportionate share of principal and interest payments for public, non-private activity, hangar improvements at the Airport that were funded with taxable bonds. Contractual services include maintenance of navigational aid systems and a self-serve fuel system as well as other maintenance improvements at the Airport.

The projected ending balance of working capital for the Airport Operating fund is \$192,107, an increase of \$45,480 and will be sufficient to meet the City's minimum reserve policy of 30 days of working capital reserve.

## GOLF COURSE OPERATING FUND

The City of Mesquite owns and operates a 154-acre, 18-hole public golf course. Beginning October 1, 2016, Golf course operations were moved to a separate enterprise fund in order to track users' fees for use of the golf course to the related expenditures to run the golf course operations. User fees are set to cover the costs of running golf course operations. The fund revenue and expenditure budget changes for fiscal year 2020-21 are primarily related to recovery from the coronavirus pandemic. Total revenue budget is \$1,184,500. Golf course revenues are comprised of green fees (53 percent) and cart rental fees (27 percent) with concessions, pro shop sales and other revenues making up the balance. Total expenditure budget is \$1,182,320. Approximately sixty-three percent of expenditures are for personal service costs needed to run the golf course pro shop and provide necessary maintenance of the course.

**Golf Course Expenditures  
Fiscal Year 2020-21**



The projected ending balance of working capital for the Airport Operating fund is (\$117,289), an increase of \$2,180 to help improve the fund's days of working capital. While the fund does not currently meet the City's minimum fund reserve policy for working capital, the fund is considered compliant per the policy as long as the financial position shows continuous improvement each fiscal year.

## **GENERAL OBLIGATION BOND DEBT SERVICE FUND**

The General Obligation Bond Debt Service Fund is used for the accumulation of resources for and the payment of general obligation long-term principal, interest and related costs on general obligation bonds, certificates of obligation and other contractual obligations issued by the City. Also known as “full faith and credit” bonds, payment of principal and interest on this type of debt is backed by the City’s pledge to levy ad valorem (property) taxes sufficient to meet annual debt service requirements. Total debt service for all general obligation debt in 2020-21 is \$20,808,160 and includes scheduled debt service payments on outstanding debt plus estimated accrued interest on new debt issuances and fiscal agent fees. Revenues for the General Obligation Debt Service Fund are transferred in from the General Fund, Airport Operating Fund, Water and Sewer Operating Fund, Roadway Impact Fee Fund, Tax Increment Reinvestment Zones (TIRZ) funds and the Mesquite Quality of Life Corporation 4B Sales Tax Fund along with interest income. The General Fund portion (that is backed by the property tax) of contributions to the General Obligation Debt Service Fund is expected to decrease by \$747,960 from the 2019-20 amended budget and is attributed to the combined maturation schedule of all outstanding debt. The projected ending fund balance is \$851,077. Unlike revenue bond debt service funds, which require a minimum fund balance according to bond covenants, the General Obligation Bond Debt Service Fund does not require a minimum fund balance, but is maintained at a level reasonably sufficient to anticipate any decline in supporting revenue sources.

## **WATER AND SEWER REVENUE BOND DEBT SERVICE FUND**

The Water and Sewer Revenue Bond Debt Service Fund is used for the accumulation of and the payment of long-term principal, interest and related costs associated with the Water and Sewer system’s outstanding debt issues. The revenue debt service requirements for 2020-21 are \$10,689,220, an increase of \$942,620 from the 2019-20 amended budget. Debt service requirements are the result of ongoing water and sewer capital improvements to maintain the City’s aging water and sewer infrastructure. Water and Sewer Revenue Bond Debt Service Fund revenues are transferred in from the Water and Sewer Operating Fund and Water and Sewer Impact Fee Fund. Current bond covenants require a minimum fund balance of \$2,712,623. The projected fund balance for fiscal year 2020-21 of \$3,254,560 is well above the minimum required by the bond covenants.

## **WATER AND SEWER REVENUE RESERVE FUND**

The Water and Sewer Revenue Reserve Fund was established by bond covenants as a cash reserve fund to retire water and sewer bonds and paying principal and interest on any revenue bonds when and to the extent the amounts in the Revenue Bond Debt Service Fund are insufficient for such purposes. During each year’s bond sale the required balance for the Revenue Reserve fund is calculated and any necessary funding is made available from the bond proceeds of that fiscal year. The fiscal year 2020-21 projected fund balance of \$808,651 meets the current bond covenants.

### **DUD REVENUE BOND DEBT SERVICE FUND**

The DUD Revenue Bond Debt Service Fund is used for the accumulation of and the payment of long-term bond principal, interest and related costs associated with DUD debt issues. DUD debt service requirements for 2020-21 will be \$787,980 including fiscal agent fees. Revenues for the DUD Revenue Bond Debt Service Fund are transferred in from the DUD Operating Fund and Tax Increment Reinvestment Zone (TIRZ) funds. The 2011 Revenue Refunding Bond issue is one of the current outstanding bond obligation for the DUD Enterprise Fund and will be retired in fiscal year 2022. The principal and interest requirements for these bonds are funded from customer drainage utility fees collected in the DUD Operating Fund. The new DUD bonded debt in the amount of \$8.3 million that was issued in fiscal year 2018-19 to fund drainage system capital projects will be paid primarily from the Towne Centre TIRZ funds for the South Mesquite Creek Drainage project that benefits that TIRZ area.

### **DUD REVENUE RESERVE FUND**

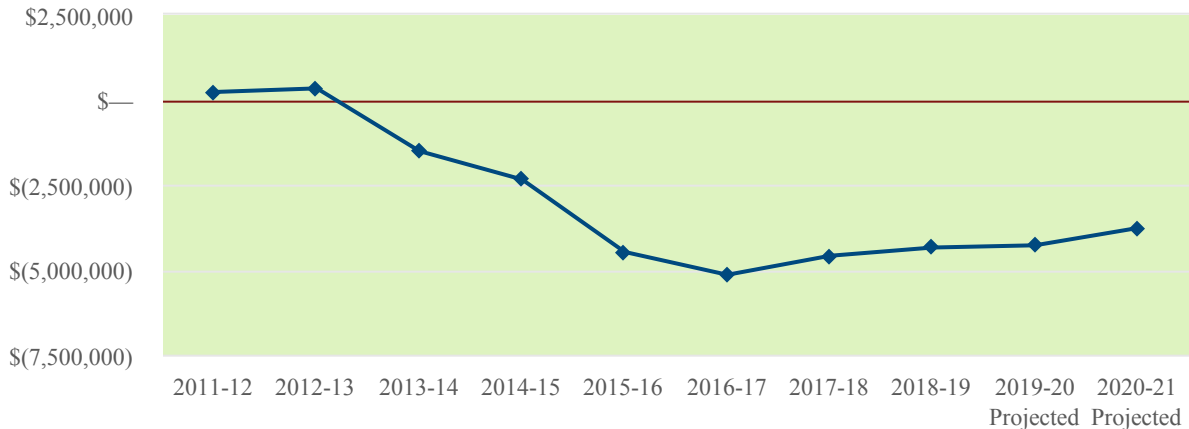
The DUD Revenue Reserve Fund was established by bond covenant in the 1993 DUD bond issue and is solely for the security of DUD issued revenue bonds. The Fund exists for the purposes of (1) retiring the last of the bonds or additional bonds and (2) paying principal and interest on the bonds or additional bonds in the event monies on hand in the interest and sinking fund are insufficient for such purpose. The amount to be accumulated in the Fund shall be equal to the average annual debt service requirements on all outstanding bonds and additional bonds. Current bond covenants require a balance of \$539,910 to be on hand, and as the reserve requirements change over time, any excess cash will be transferred to the DUD Operating Fund.

## GROUP MEDICAL INSURANCE FUND

The City established the Group Medical Insurance Fund in 1981 to account for the provision of group life, health and dental insurance coverage for employees and their dependents. The City’s health insurance program is a “self-insured” plan funded by both the City and participating employees. The City makes a predetermined contribution to the plan each bi-weekly payroll for group life and health insurance coverage for qualifying City employees and a subsidy toward employee dependent coverage. Employees contribute the balance of dependent health insurance coverage through payroll deductions. All claims are reviewed and processed by an independent insurance company, currently provided by Blue Cross Blue Shield. The insurance company pays claims based on the health plan, and the City pays the company for the cost to administer those claims. The cost to administer the City’s plan for fiscal year 2020-21 is \$325,000.

From 2011 to 2013, health claims remained relatively stable; however, over the past several years, the plan has experienced extraordinarily high claims activity from time to time in each fiscal year along with overall rising costs in the health care industry. The extraordinarily high claims have wiped out all of the gain in fund balance since 2011 and has resulted in a negative fund balance of \$4.35 million in the Group Medical Insurance Fund at the end of fiscal year 2018-19. In an effort to address the negative fund balance, the City Council adopted a fund balance reserve policy in January 2019 that requires adequate revenues to cover expenditures each operating year with a plan to fund reserves from excess revenues over expenditures as well as one-time revenue sources. Per the policy, continuous improvements shall be shown each year to reduce the deficit with a goal of a minimum level of working capital equivalent to three months of regular, on-going operating expenses. For fiscal year 2020-21, the budget includes an additional transfer in from the General Fund in the amount of \$500,000 to improve the fund balance along with a 3.5 percent rate increase for employer, employee and retiree contributions. There are minimal expenditure increases with the major changes including an increase of \$360,000 in health claims, \$58,000 increase for administrative fee and \$150,000 for stop loss coverage. With these changes, the fund is projected to have excess revenues of \$508,240 to help reduce the deficit fund balance.

**Group Medical Insurance Fund Balance History by Fiscal Year**



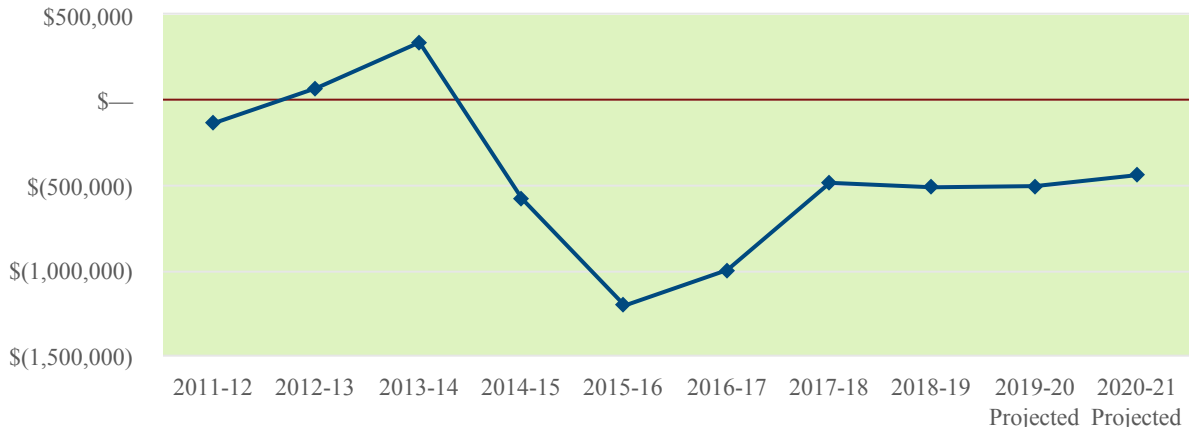
## GENERAL LIABILITY INSURANCE FUND

The City is a member of a self-insurance program known as the Texas Municipal League-Intergovernmental Risk Pool (TMLIRP), which is created solely by Texas political subdivisions under the Inter-local Cooperation Act. Local governments are authorized under the Inter-local Cooperation Act to enter into contracts with other local governments to provide services or functions that each local government could have performed individually. The Risk Pool provides reassurance that assets of the City are safeguarded against any liability that may come against the City. Insurance coverage is provided for automobile and general liability, property damage, fire and extended coverage, police liability, public officials and employee liability, workers' compensation and unemployment insurance.

It is projected that the City will pay an estimated \$1.8 million in general liability and workers' compensation claims during fiscal year 2020-21, and another \$230,000 for outside legal representation. Revenue increases are from the increase in the worker's compensation charge to departments and the establishment of a general liability charge to departments across all funds.

Departmental worker's compensation rates were reviewed and an increase was put into place during the fiscal year 2015-16 and then again in fiscal year 2020-21. The increased rates are generating additional funding in an effort to turn the negative fund balance around over the next several years. The General Liability Fund ended fiscal year 2018-19 with a negative fund balance around \$515,481 which is more than a \$500,000 improvement from fiscal year 2015-16. In addition, the City Council adopted a fund balance reserve policy in January 2019 that requires adequate revenues to cover expenditures each operating year for the General Liability Insurance Fund with a plan to fund reserves from excess revenues over expenditures as well as one-time revenue sources. Per the policy, continuous improvements shall be shown each year to reduce the deficit with a goal of a minimum level of working capital equivalent to three months of regular, on-going operating expenses. The fund is projected to have net income of \$64,990 for fiscal year 2020-21 that will be used to continue to reduce the fund balance deficit.

**General Liability Fund Balance History by Fiscal Year**



## **HOTEL OCCUPANCY TAX FUND**

The Hotel Occupancy Tax Fund consists of revenues obtained through the assessment of a seven percent (7%) “bed” tax on local hotel or motel room rates. Funds generated by the occupancy tax are required to be used in a manner that directly enhances and promotes tourism and the convention and hotel industry. The City Council has chosen to disburse the hotel occupancy tax proceeds to several qualified organizations as allowed by State law. Those allocations include: Mesquite Arts Council (1%); Historic Mesquite, Inc. (1%); City of Mesquite (1%); and four percent (4%) to the Mesquite Convention and Visitors Bureau (CVB). The 2020-21 budget allocation for CVB operations is \$553,130.

In 1997, the City entered into a joint venture with John Q. Hammons (Hampton Inn and Suites) for the construction of a Convention Center adjacent to the Mesquite Rodeo. Construction was completed and the Convention Center was officially opened in April 1999. As part of the contractual obligations with John Q. Hammons (now Atrium Hotels), the City remits 50% of the hotel occupancy tax proceeds generated by the Hampton Inn and Suites back to the Hotel for marketing the Conference Center and Exhibit Hall. The Conference Center marketing is projected to be \$100,000 for fiscal year 2020-21. Overall revenues from area hotels have been increasing steadily until the coronavirus pandemic. A total of \$1,068,000 in hotel occupancy tax revenue is estimated for fiscal year 2020-21 which is a \$300,000 decrease. As a result, there are proposed reductions in all programs and entities that receive Hotel Occupancy Tax funds with a projected ending fund balance for fiscal year 2020-21 of \$2,258,234.

## **CONFISCATED SEIZURE FUND**

Pursuant to Title 28, Section 524 of the United States Code and Chapter 59 of the Texas Code of Criminal Procedure, the City of Mesquite has adopted a budget to account for funds awarded to the City as a result of court forfeitures and contraband. State and federal law allow municipalities to create a special fund for expenses to be used solely for law enforcement purposes. In order for the City to receive forfeiture funds relating to enumerated felony offenses, certain criteria must be met and followed. A summary of these criteria includes:

- Property subject to forfeiture must have been seized in conformance with legal guidelines
- Notification of forfeiture proceeding guidelines must be followed along with a forfeiture hearing
- A local agreement must be signed between the District Attorney and the municipality spelling out how funds are to be distributed
- All proceeds awarded to a municipal law enforcement agency must have been approved in a budget adopted by the governing body before they can be spent
- All law enforcement agencies that receive forfeiture proceeds must have an annual audit performed and supply the Attorney General with certified copies of the audit

The Confiscated Seizure Fund has an estimated ending fund balance of \$644,778 in fiscal year 2020-21 for any eligible public safety equipment purchases.

## **PHOTO ENFORCEMENT FUND**

In August 2007, the City adopted an ordinance to establish regulations for an automated traffic signal enforcement program within the City. Texas Transportation Code Chapter 707 sets forth the State Law requirements for photographic traffic signal enforcement systems. All expenses related to running the program were tracked in order to apply them to the fine revenue received from violations. Once a year, a calculation was made to determine the net revenues received. Fifty percent of the net revenue was remitted to the State Comptroller for deposit to the regional trauma account established under Section 782.002 of the Health and Safety Code. The remaining net revenue may be used by the City to fund traffic safety programs, including pedestrian safety programs, public safety programs, intersection improvements, and traffic enforcement. In fiscal year 2016, the City set up a separate fund for the automated traffic signal enforcement program in order to more easily track the revenues and expenditures of the program.

In fiscal year 2017, City Council approved an interlocal agreement with the Mesquite Independent School District (MISD) for the operation of a photo enforcement system to enforce illegal passing violations of vehicles while students are loading or unloading a bus. The interlocal agreement allowed for a 50/50 split of the net proceeds from the traffic violations paid to cover the cost of running the program. The objectives of the new photo enforcement program are to reduce the number of vehicles that run flashing stop arms on school buses, thereby reducing violations of traffic laws and thus, reducing the chance of a child being injured or killed. Any remaining net revenue from the program will be used by the City to fund traffic safety programs as noted above.

Legislative changes that occurred in fiscal year 2018-19 ended the red light camera program; therefore, significantly reduced the amount of revenue that will be collected in the Photo Enforcement Fund. The remaining revenue source is from the photographic enforcement program for school bus arm violations. The anticipated revenue for fiscal year 2020-21 is \$15,000 with a projected ending fund balance of \$711.

## **CHILD SAFETY FUND**

The Child Safety Fund was established in 2019 when Dallas County began charging motorist a child safety fee when they register their vehicles. This fee is distributed to the cities within Dallas County on a quarterly basis. The City anticipates receiving \$200,000 from Dallas County for Fiscal Year 2020-21. The revenue collected will be transferred to the General Fund to help offset school crossing guard expenses that are shared with MISD.

## **9-1-1 SERVICE FEE FUND**

Maintenance of the 9-1-1 emergency phone system is supported by a combination of a \$0.75 fee that the City collects from each telephone subscriber within Mesquite and a \$0.50 fee for wireless subscribers. The City collects about \$215,000 from land line users and the State Commission on Emergency Communications collects about \$143 million each year from mobile

phone users. Wireless user fees are deposited in the State Treasury and are then allocated to each jurisdiction based on current population. The City of Mesquite's portion was \$699,915 for fiscal year 2019-20 and projected to be relatively flat in the future years.

The City expects to collect a total of \$925,000 in 9-1-1 fees for fiscal year 2020-21 and any funds not used for telephone equipment or switching may be used towards operations and maintenance costs of the City's 9-1-1 call center operations in the Police Department, including the salary and benefits of 9-1-1 communications operators. Revenues are sufficient to reimburse the General Fund \$800,000 to help defray the cost of the City's 9-1-1 communications operation, which will leave an ending fund balance of \$20,793.

### **COMMUNITY DEVELOPMENT BLOCK GRANT FUND**

The City participates in the U.S. Department of Housing and Urban Development's (HUD) Community Development Block Grant (CDBG) program as set forth by HUD rules and regulations. Funds in the CDBG Fund are used specifically for programs and activities designated by HUD that benefit low- to moderate-income individuals. Specific public hearings have been held regarding the use of these funds, and the projects to be funded in fiscal year 2020-21 total \$1,143,107. A list of projects can be found in the Financial Summaries section of this budget document. CDBG funds directly support City Council's policies and strategic goals, as many of the CDBG projects directly affect and promote neighborhood revitalization, as well as several area non-profit organizations that are eligible and adhere to federal program guidelines. The City receives its annual allotment of block grant funds from HUD based on a formula that measures poverty. Over the past several years the amount has increased slightly and become more project based.

### **HOUSING CHOICE VOUCHER PROGRAM**

The Housing Choice Voucher program is another federal program of HUD that is administered by the City to assist eligible, low-income families with monthly rent. Through these subsidies, families are able to move to decent, safe and sanitary housing and spend a lower percentage of their income on rent payments. All administrative costs of the City, including staff and benefits, are 100% reimbursed by this federal government program. As such, these grant funds are segregated into a separate fund and are expended and accounted for under federal rules and guidelines. The total fund budget is \$15,738,260 and includes a \$150,000 cost allocation charge for the City's indirect costs to support the program, such as use and maintenance of office space, human resource administration and other indirect costs related to running the program.

### **PUBLIC, EDUCATIONAL AND GOVERNMENT ACCESS FUND**

The Public, Educational and Government (PEG) Access Fund provides funding for capital equipment needed to operate the City's government and educational access channels on cable television. Cable providers like Charter Communications and AT&T are required by federal law

to provide public access channels if a municipality wishes to operate such programs. While the City does not operate a public access channel, it does offer government access programming of City Council meetings and other government related topics, and the local school district and community college district each offer educational programming on the City's behalf through a local agreement.

Charter Communications and AT&T both remit one percent (1%) of their gross revenues attributed to Mesquite subscribers and by law, all funds are segregated into a separate fund called the PEG Fund. The proposed PEG purchases for fiscal year 2020-21 include \$183,100 for new production equipment at the Mesquite Independent School District's production studio in the Technology Excellence Center and \$5,000 for new studio and field camera equipment for the City of Mesquite's video production studio. Total revenues for the budget year are estimated at \$247,000 and the ending fund balance is projected at \$648,463.

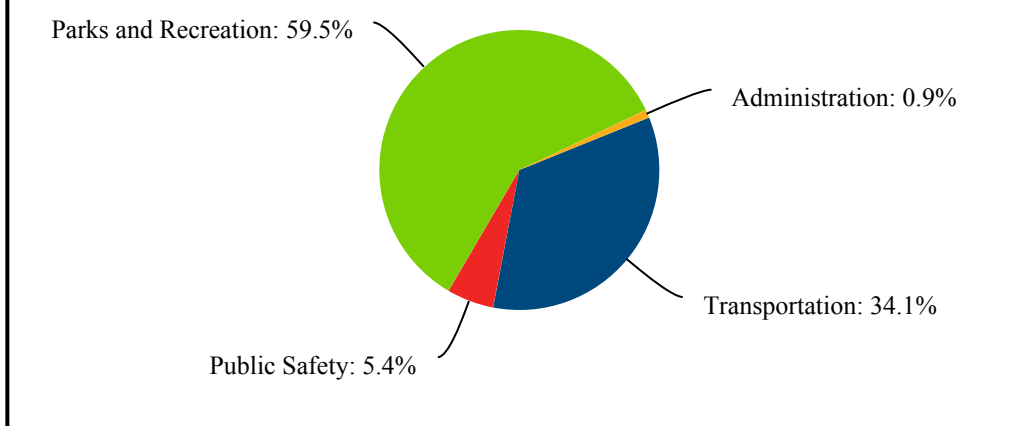
### **MESQUITE QUALITY OF LIFE CORPORATION FUND**

The Mesquite Quality of Life Corporation Fund is used to account for the accumulation of resources and the payment of expenditures as recommended by the Mesquite Quality of Life Corporation Board in accordance with State law and approved by the Mesquite City Council. A special election called by a petition of qualified voters was held August 14, 1999 and was approved by voters. The ballot initiative was for "The adoption of a Section 4B sales and use tax at the rate of one-half of one percent to undertake projects as described in Section 4B of Article 5190.6, Vernon's Annotated Civil Statutes, as amended, limited to the following: a) Transportation; b) Public Safety; and c) Public Parks and Recreation. The anticipated allocation of sales tax for the 4B Fund during fiscal year 2020-21 is \$10,994,700, with total revenues of \$11,274,700. New projects and administrative costs planned for this fiscal year total \$10,901,910, with an ending projected fund balance of \$526,185.



Created to capitalize on the fact that, at the time 70 percent of shoppers who had visited Town East Mall were from out-of-town and not Mesquite residents, the 4B Sales Tax was designed to shift the tax burden from Mesquite residents and to also pay for most of the capital improvements on a "pay-as-you-go" cash basis, rather than issue traditional debt to finance its infrastructure. Since its inception, the 4B Sales Tax has funded a total of \$229 million in public improvements and park operations. The chart below illustrates the allocation of sales tax revenues across the Fund expenditure categories. It is important to note that City staff administrative costs amount to 0.9 percent of total 4B expenditures.

### 4B Sales Tax Expenditures Since Inception in Fiscal Year 2000



In accordance with Section 501.054 of the Texas Local Government Code, the Mesquite Quality of Life Corporation entered into a Project Agreement with the City to cover the debt service costs of the Town East Boulevard reconstruction project for the portion of the roadway that serves the Skyline Industrial area. During 2014 and 2015, a total of \$4.6 million in Certificates of Obligation were issued for the project. In 2017, another \$2.3 million in bonds was issued to complete phase one of the project and in 2018 another \$3 million was issued to begin phase two of the project with another \$3 million issued in 2019 to complete phase two of the project. Also in 2018, the Mesquite Quality of Life Corporation entered into another Project Agreement with the City to cover the debt service costs of reconstructing Scyene Road from Clay Mathis to Lawson and to finish the Gus Thomasson Sustainability project. In 2018, \$4.3 million was issued for Scyene Road project and and \$2 million to finish the Gus Thomasson Sustainability project. More information regarding these projects is available in the Capital Budget section of this document. Estimated annual debt service is \$75,000 per \$1 million bonds issued.

### MESQUITE COURT TECHNOLOGY FUND

The Mesquite Court Technology Fund is authorized by State law under Chapter 102 of the Code of Criminal Procedure. This fund is designated to finance the purchase of technological or security enhancements for the municipal court of record. The 2020-21 budget anticipates revenues of \$81,000 and budget appropriations of \$125,120, leaving an ending fund balance of \$6.

## **CAPITAL PROJECT FUNDS**

These funds account for the financial resources used for the acquisition or construction of major capital facilities and scheduled replacements of fleet vehicles and computer equipment for the General Fund. Just like most people take out a mortgage to finance a home, the City finances large dollar items by selling bonds to investors. The investors can hold the municipal bonds for the 20-year term of the bonds and collect interest in the form of coupons. Sometimes the City will initiate a “call” provision to redeem the bonds after 10 years if interest savings can be realized by refinancing the old bonds under prevailing rates. Since the 1980s, these transactions are done electronically, but the investor is still referred to as the bond holder. The interest and principal of each bond issue is paid over time from operating funds to a bank, which acts as trustee and in turn pays the bond holders. Bond proceeds can come from the sale of general obligation bonds, revenue bonds, or certificates of obligation. Each bond issue, by the year it was issued, is accounted for within its own separate fund to ensure the spending of bond funds commences within three years of issuance and reporting of bond arbitrage is made in accordance with law. A detailed description of the capital projects funded through these bond funds can be found in the Capital Budget section.

## **CAPITAL PROJECT RESERVE FUND**

The Capital Project Reserve Fund accounts for financial resources generated from one-time local government revenue sources to be expended for various capital projects designated by the City. The Capital Projects Reserve Fund expenditure budget totals \$221,000. The 2020-21 expenditure budget includes funding for furniture replacement and administration costs of positions that provide administration of the Tax Increment Reinvestment Zone (TIRZ) funds. The projected ending fund balance at fiscal year-end is \$344,104.

## **TAX INCREMENT REINVESTMENT ZONE (TIRZ) FUNDS**

The City of Mesquite has eight active TIRZs, the Rodeo City TIRZ, Towne Centre TIRZ, Gus Thomasson TIRZ, Town East/Skyline TIRZ, Lucas Farms TIRZ, Polo Ridge TIRZ, Heartland TIRZ and Spradley Farms TIRZ. TIRZs are an economic development tool that local governments can use to finance public improvements within a defined area. These improvements strengthen existing communities and attract new investments. Chapter 311 of the Texas Tax Code governs TIRZs in Texas. A municipality makes an area eligible for TIRZ financing by designating a “reinvestment zone.” Costs of selected public improvements within the reinvestment zone may be paid by future tax revenues flowing from redeveloped or appreciated real properties in the zone. The additional tax dollars generated by growth of real property value in the zone are called the “tax increment.” These funds flow to a tax increment fund for a specified term of years. Funds flowing to the TIRZ funds each year are disbursed according to a plan and agreements approved by a TIRZ Board and the City Council as prescribed by statutes and the ordinance designating the reinvestment zone.

Only cities may create reinvestment zones for tax increment financing. Once created, other taxing entities may also participate in tax increment financing programs. Each taxing unit may choose to dedicate to the TIRZ Fund all, a part or none of the additional tax revenue attributable

to increased real property value in the zone. Below is a brief description of each of the active TIRZ funds. A schedule of revenues and expenditures for each of the funds may be found in the Financial Summaries section of this budget document. The fiscal year 2020-21 budget for each of the TIRZ funds reflects revenues and expenses per the most recent project and finance plan approved by the TIRZ Board.

- The Rodeo City TIRZ No. 1 was originally scheduled to end December 31, 2018, but was extended to December 31, 2049 by Ordinance No. 4634. The TIRZ is for public infrastructure and advancement of economic development to attract businesses and jobs in the area. The fiscal year 2020-21 budget includes \$19,506 for the annual TIRZ amount that goes to reduce the PID assessment, \$40,000 transfer out to Capital Projects Reserve Fund for the City administration of the TIRZ Fund and \$200,000 transfer out to Capital Projects Reserve Fund for Fire Station No. 4.
- Towne Centre TIRZ No. 2 was originally scheduled to end December 31, 2019, but was extended to December 31, 2039 by Ordinance No. 4686. The TIRZ is for long-term viability of the Town East Mall retail area, retail development along IH-635 corridor, and retail, office and industrial development in the Downtown Mesquite and Market East areas. The fiscal year 2020-21 budget includes TIRZ Administration Fee, Town East Retail Area Security, Debt service for South Mesquite Creek Drainage project, Highway Corridor Maintenance and Economic Development Incentives.
- The Lucas Farms TIRZ No. 6 is for public infrastructure for a proposed residential development in the zone. The fiscal year 2020-21 budget includes an administrative fee of \$8,000 transferred to the Capital Projects Reserve Fund for City administration of the TIRZ fund.
- The Gus Thomasson TIRZ No. 8 is to transform the zone into an engaging place for new businesses and new households along with promoting reinvestment in existing properties. This zone includes the IH-30 corridor. The fiscal year 2020-21 budget includes an administrative fee of \$50,000 transferred to the Capital Projects Reserve Fund for City administration of the TIRZ fund and \$170,000 for economic development incentives.
- The Town East / Skyline TIRZ No. 9 is to support industrial and economic development for the Big Town and Skyline Industrial Park areas. The fiscal year 2020-21 budget includes an administrative fee of \$50,000 transferred to the Capital Projects Reserve Fund for City administration of the TIRZ fund, \$62,150 for debt service of Skyline Drive Reconstruction project, and \$10,000 for economic development incentives.
- The Polo Ridge TIRZ No. 10 is to provide public infrastructure for a proposed residential development in the zone. The fiscal year 2020-21 proposed includes revenue for the City of Mesquite's tax portion of the incremental growth.
- The Heartland Town Center TIRZ No. 11 is to provide public infrastructure for a proposed residential development in the zone. The fiscal year 2020-21 budget includes the annual

TIRZ amount of \$34,463 that goes to reduce the PID assessment.

- The Spradley Farms TIRZ No. 13 is to provide public infrastructure for a proposed residential development in the zone. The fiscal year 2020-21 budget includes revenue from the City of Mesquite's tax portion of the incremental growth.

### **IMPACT FEE FUNDS**

Chapter 395 of the Texas Local Government Code authorizes cities to collect fees from new developments to finance new construction or expansion of existing capital improvements. The City has adopted roadway impact fees, and as required by state law, the Impact Fee Fund is used to account for revenues and expenditures in accordance with the City's adopted Impact Fee Policy. Impact fees collected from roadway improvements may be used for reimbursement of debt service associated with previously constructed roadway projects or for newly adopted roadway construction projects. The projected amount of impact fee revenue is \$1,429,570, of which \$1,428,070 is planned for general obligation debt service, leaving a projected fund balance of \$52,100.

In fiscal year 2016, the City completed a review of its current roadway impact fees and the potential for water and sewer impact fees. Roadway impact fees were increased and water and sewer impact fees were adopted. A new Impact Fee Fund was established for the water and sewer impact fees collected. Impact fees collected from water and sewer improvements may be used for reimbursement of debt service associated with previously constructed water and sewer system projects or for newly adopted water and sewer construction projects. The projected amount of water and sewer impact fee revenue is \$453,500, of which \$450,000 is planned for water and sewer revenue bond debt service, leaving a projected fund balance of \$280,474.

### **CONFERENCE CENTER CAPITAL REPLACEMENT RESERVE FUND**

The Conference Center Capital Replacement Reserve Fund is required by contractual agreements between the City and Atrium Hotels, LP (formerly John Q. Hammons) which manages and operates the City-owned convention center. The purpose of this fund is to accumulate resources for the replacement of capital items as defined in the contractual agreements. To date, this fund has been used to make \$2 million in capital improvements and upgrades to maintain the quality aesthetics of the convention center without any impact to taxpayers. Improvements have included carpet replacement, lobby renovations, new ceiling tiles, chairs and other capital maintenance items. All revenues for the Conference Center Capital Replacement Fund are derived from a ten-percent gross rental receipts fee on exhibit hall operations and a rebate of net conference center room rental charges. Estimated revenues for fiscal year 2020-21 total \$65,000, and the projected ending fund balance is \$355,087. A 20-year capital improvement program has been carefully planned to schedule all future improvements and replacement of building components without any fiscal impact to the General Fund. The 2020-21 budget includes \$109,600 for supplies and capital replacements for the Conference Center and Exhibit Hall. By contract, the hotel maintains its own capital replacement reserve account for improvements made to the hotel building, swimming pool and front desk area.

**MESQUITE**  
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## **Financial Summaries**

Fund Structure  
Financial Statements

**MESQUITE**  
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## Appropriated Fund Structure

### **Operating Funds**

- General
- Water and Sewer
- Drainage Utility District
- Municipal Airport
- Golf Course

### **Debt Service/Reserve Funds**

- General Obligation Bonds
- Water and Sewer Revenue Bonds
- Water and Sewer Revenue Reserve
- DUD Revenue Bonds
- DUD Revenue Reserve

### **Internal Service Funds**

- Medical Health Insurance
- General Liability Insurance

### **Special Revenue Funds**

- Hotel Occupancy Tax
- Confiscated Seizure
- Photo Enforcement
- Child Safety
- 911 Service Fee
- Community Development Block Grant
- Housing Choice Voucher Program
- Public, Educational and Government Access
- Mesquite Quality of Life Corporation
- Municipal Court Technology

### **Capital Project Funds**

- Capital Projects Reserve
- Tax Increment Reinvestment Zones
- Impact Fees
- Conference Center Capital Replacement
- General Obligation and Revenue Bonds
- Capital Projects

## Fund Definitions

The adopted operating budget presents five fund groups necessary to account for financial transactions relating to the City. Within the five fund groups there are individual funds that more closely report the financial condition of the City. Each fund has a specific purpose and exists for one of the following reasons; 1) generally accepted accounting principles (GAAP) require its existence, 2) bond covenants specifically mandate its existence or 3) federal, state, or local legislative action has been enacted requiring separate accounting of specific funds.

1. **Operating Funds** - The operating funds provide for the day-to-day operations of the City and account for all routine expenditures. The City maintains five operating funds: the General Fund, Water and Sewer Operating Fund, Municipal Airport Fund, Drainage Utility District Operating Fund and the Golf Course Fund.
2. **Debt Service/Reserve Funds** - Debt service funds, also known as interest and sinking funds, are governmental type funds used for the accumulation of resources for the payment of long-term debt. Reserve funds are normally authorized by City Council action or by bond covenants and accumulate resources for specified purposes.
3. **Internal Service Funds** - Internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments of the City on a cost-reimbursement basis. The internal service funds are members of the proprietary fund category, and as such, are accounted for on the accrual basis of accounting. Internal service funds maintained by the City include the Medical Insurance Fund and the General Liability Insurance Fund.
4. **Special Revenue Funds** - These funds are used to account for the proceeds of specific revenue source that are legally restricted to expenditures for specified purposes.
5. **Capital Project Funds** - These funds account for financial resources for the acquisition or construction of major capital facilities. Each bond issue is also a separate fund and they are more fully described in the Capital Budget and Outstanding Debt sections.

## Operating Funds

### General Fund

The General Fund is a major governmental type fund and is the primary operating fund of the City. It is used to account for expenditures of traditional governmental services as well as financial resources other than those required to be accounted for in other funds. All general tax revenues and other receipts that are not allocated by law or contractual agreement to other funds are accounted for in this fund.

### Water and Sewer Enterprise Fund

The Water and Sewer Enterprise Fund is a major proprietary type fund, which is used to report activities generally financed and operated like a private business. This fund is used to account for all operating and maintenance costs of providing water and sewer services to the general public, which are financed through customer user charges.

### Drainage Utility District (DUD) Enterprise Fund

The Drainage Utility District Enterprise Fund accounts for operations and activities required under the provisions of the US Clean Water Act including all regulations pertaining to the National Pollution Discharge Elimination System permit program and drainage related capital improvement projects. The DUD Operating Fund accounts for all operations and maintenance costs of the DUD Enterprise Fund.

### Municipal Airport Enterprise Fund

The Municipal Airport Enterprise Fund accounts for the operations of the municipally owned and operated Mesquite Metro Airport and is also a proprietary type fund.

### Golf Course Enterprise Fund

The Golf Course Enterprise Fund accounts for the operations of the municipally owned and operated Mesquite Golf Course and is also a proprietary type fund. Prior to October 1, 2016, the Golf Course operations were accounted for in the General Fund.

## Debt Service/Reserve Funds

### General Obligation Bond Debt Service Fund

The General Obligation Debt Service Fund is a governmental type fund used for the accumulation of resources for the payment of general long-term debt principal, interest and related costs on general obligation bonds issued by the City. General obligation bonds are commonly referred to as “full faith and credit” bonds because they are based on the pledge to levy ad valorem taxes necessary to pay the debt.

### Water and Sewer Revenue Bond Debt Service Fund

The Revenue Bond Debt Service Fund is a sub-fund of the Water and Sewer Enterprise Fund and is used to account for the accumulation of resources for the payment of long-term debt principal, interest and related costs associated with the water and sewer system's revenue bond issues.

### Water and Sewer Revenue Reserve Fund

Also a sub-fund of the Water and Sewer Enterprise Fund, the Water and Sewer Revenue Reserve Fund is created by an ordinance and is solely for the security and benefit of water and sewer revenue bonds. The Water and Sewer Reserve Fund is used for the purpose of 1) retiring final maturities of water and sewer revenue bonds and 2) paying principal of and interest on any revenue bonds when and to the extent the amounts in the Revenue Bond Debt Service Fund are insufficient for such purpose. Sometimes market conditions allow bond insurance to satisfy the cash reserve requirements as was the case between fiscal year 2008 and 2013.

### Drainage Utility District (DUD) Bond Debt Service Fund

The DUD Bond Debt Service Fund is a sub-fund of the DUD Enterprise Fund and is used for the accumulation of resources for the payment of long-term principal, interest and related costs associated with the district's revenue bond debt issues.

### DUD Revenue Reserve Fund

Also part of the DUD Enterprise Fund, the DUD Revenue Reserve Fund is established by bond covenants and is used solely for the security of DUD issued revenue bonds. The reserve fund exists for the purposes of 1) retiring final maturities of the bonds or additional bonds and 2) paying principal and interest on the bonds or additional bonds in the event funds on hand in the interest and sinking fund are insufficient for such purpose. The amount to be accumulated in the reserve fund shall be equal to the average annual debt service requirements on all outstanding bonds and additional bonds.

## Internal Service Funds

### Medical Insurance Fund

All internal service funds are proprietary type funds, and the Medical Insurance Fund is used to account for the provision of group life and health insurance coverage for all City employees. In addition to the basic coverage provided, employees may purchase dependent coverage through payroll deductions. Coverage is financed by contributions from the City and through employees' payroll deductions.

### General Liability Insurance Fund

The General Liability Insurance Fund is used to account for the provision of property insurance coverage, general liability insurance coverage and workers' compensation insurance coverage.

## Special Revenue Funds

### Hotel Occupancy Tax Fund

All special revenue funds are governmental type funds that track specific revenue sources that are restricted to a specific purpose, and the Hotel Occupancy Tax Fund is used to account for hotel occupancy tax revenues. State law grants the authority for cities to levy a tax not to exceed seven percent on hotel and motel room rates. The City levies a seven percent tax and the revenues are restricted to uses which enhances and promotes tourism and the convention and hotel industry.

### Confiscated Seizure Fund

Pursuant to Chapter 59 of the Texas Code of Criminal Procedure and Title 28, Section 524 of the United States Code, a special fund must be established to account for funds awarded to the City as a result of court forfeitures of contraband. Seizure funds must only be used for law enforcement purposes as authorized by state and federal law.

### Photo Enforcement Fund

A special revenue fund used to track the revenues and expenses related to the red light camera violation program and the Mesquite Independent School District (MISD) school bus stop arm photo enforcement program.

### Child Safety Fund

The Child Safety Fund was established in 2019. Starting in January 2019, motorists are charged a child safety fee in Dallas County when they register their vehicles. The fee is distributed to the cities within Dallas County on a quarterly basis. The revenue collected is transferred to the General Fund to help offset school crossing guard expenses that are shared with Mesquite Independent School District (MISD).

### 911 Service Fee Fund

The 911 Service Fee Fund is used for the accumulation of resources for and the payment of 911 emergency phone system maintenance. Telephone users within the City are charged a monthly fee for access to 911 service.

### Community Development Block Grant Fund

The Community Development Block Grant Fund is used to account for funds granted the City by the U. S. Department of Housing and Urban Development (HUD) under the Community Development Block Grant Program. Funds are used for specifically designated programs approved by HUD that benefit low to moderate income persons.

### Housing Choice Voucher Program Fund

The Housing Choice Voucher Program Fund is used to account for funds granted the City by HUD under the Housing Choice Voucher Program. Funds are used for specifically designated programs approved by HUD.

### Public, Educational and Government (PEG) Access Fund

To account for monies received by cable and video service providers in support of the City's educational and government access channels on cable television in accordance with state law. In accordance with a cooperative agreement with the City, the Mesquite Independent School District operates the City's educational access channel.

### Mesquite Quality of Life Corporation Fund

The Mesquite Quality of Life Corporation Fund is used to account for the accumulation of resources and the payment of expenditures in accordance with Texas state law, as recommended by the Mesquite Quality of Life Board, and as approved by the Mesquite City Council.

### Mesquite Court Technology Fund

The Mesquite Court Technology Fund is authorized under the state laws of Texas under Subchapter A, Chapter 102, Code of Criminal Procedure, Article 102.0172. This fund is designated to finance the purchase of technological enhancements for a municipal court or municipal court of record.

## Capital Project Funds

### Capital Projects Reserve Fund

The Capital Projects Reserve Fund accounts for financial resources generated from local government revenue sources to be expended for various capital projects designated by City Council.

### Tax Increment Reinvestment Zone (TIRZ) Fund

The Tax Increment Reinvestment Zone funds are used to account for revenues and expenditures associated within designated reinvestment zones according to financial plans and agreements approved by the City Council, TIRZ Boards and other participating taxing entities as prescribed by statutes and ordinances designating the reinvestment zones. The adopted budget includes eight designated reinvestment zones including Rodeo City TIRZ, Towne Centre TIRZ, Gus Thomasson TIRZ, Town East / Skyline TIRZ, Lucas Farms TIRZ, Polo Ridge TIRZ, Heartland Town Center TIRZ and Spradley Farms TIRZ Fund.

### Impact Fee Fund

The Impact Fee Fund is used to account for revenues and expenditures in accordance with the City's adopted Impact Fee Policy. Impact fees are collected from developers for roadway, water and wastewater facilities and may be used for reimbursement of debt service costs associated with previously constructed roadway, water and wastewater projects or for newly adopted roadway, water and wastewater construction projects. The adopted budget includes two impact fee funds, Roadway Impact Fee Fund and Water and Sewer Impact Fee Fund.

### Conference Center Capital Replacement Fund

The Conference Center Capital Replacement Fund was created by contractual agreement between the City and John Q. Hammons Hotels, Inc. now Atrium Hotels, LP for the purpose of accumulating resources for the replacement of capital items as provided in the contractual agreement. Sources of funding include room rental at the Conference Center and ten percent gross receipts of Exhibit Hall revenues.

### General Obligation and Revenue Bond Funds

These funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. Each series of bonds issued, whether general obligation bonds or water and sewer revenue bonds are set up as separate funds to account for projects planned for that particular bond issue. Once planned projects are completed, unused fund balances may be used for similar projects identified with the bond issue or otherwise must be transferred to the debt service funds. Water and sewer revenue bonds funds are accounted in the Water and Sewer Enterprise Fund, and DUD revenue bond funds are accounted in the DUD Enterprise Fund. Projects within these funds are generally multi-year projects as major capital projects can take many years to complete and projects must be underway within three years of issuing bonds.

### Capital Projects Fund

The Capital Projects Fund was created in fiscal year 2014 to account for the acquisition of new or replacement vehicles and computer related equipment. Prior to 2014, these items were expensed within the General Fund and funds were transferred into the General Fund from the general obligation bond fund for that years' bond sale. Beginning in 2014, a portion of each years' bond proceeds are transferred from that years' general obligation bond fund to the Capital Projects Fund to acquire these capital acquisitions and a detailed description of vehicles and computer equipment can be found in the Capital Budget section of this budget document.

## Major and Non-major Funds

Major Funds are funds that represent significant activities of the City and are defined as having revenues or expenditures, excluding other financing sources and uses, that constitute more than 10 percent of the revenues or expenditures of the appropriated Budget. Not all funds of the City are appropriated (i.e., budgeted). Agency funds, Account Groups and other conduit funds are not budgeted, but their activities are accounted for and disclosed in the City's Comprehensive Annual Financial Report (CAFR). Non-Major Funds are funds that do not meet the ten percent threshold of revenues or expenditures to total adopted budget. A consolidated summary fund matrix and consolidated financial summary of Major and Non-Major Funds follows, along with detailed financial statements for each appropriated fund.

**City of Mesquite**  
**Operating Fund to Department Relationship Matrix**

Operating Funds					
	General	Water & Sewer	Drainage Utility	Airport	Golf Course
Department	Fund	Fund	Fund	Funds	Fund
City Council	X				
City Administration	X				
City Secretary	X				
City Attorney	X				
Human Resources	X				
Finance	X	X			
Information Technology	X				
Fire Services	X				
Police Services	X				
Housing and Community Services	X				
Neighborhood Services	X				
Planning and Development Services	X				
Public Works	X	X	X		
Library Services	X				
Parks and Recreation	X				X
Airport Services				X	

**City of Mesquite  
Consolidated Fund Summary Matrix**

Fund Type	Major Funds		Non-Major Funds	
	General Fund	Water & Sewer Funds	Governmental Funds	Proprietary Funds
<b>Operating Funds</b>				
General Fund	X			
Water and Sewer Fund		X		
Drainage Utility District Fund				X
Airport Fund				X
Golf Course Fund				X
<b>Debt Service/Reserve Funds</b>				
General Obligation Debt Service Fund			X	
Water and Sewer Revenue Debt Service Fund		X		
Water and Sewer Revenue Reserve Fund		X		
Drainage Utility District Revenue Debt Service Fund				X
Drainage Utility District Revenue Reserve Fund				X
<b>Internal Service Funds</b>				
Group Medical Insurance Fund				X
General Liability Insurance Fund				X
<b>Special Revenue Funds</b>				
Hotel Occupancy Tax Fund			X	
Confiscated Seizure Fund			X	
Photo Enforcement Fund			X	
Child Safety Fund			X	
911 Service Fee Fund			X	
Community Development Block Grant Program Fund			X	
Housing Choice Voucher Program Fund			X	
Public, Educational and Government Access Fund			X	
4B Quality of Life Corporation Fund			X	
Municipal Court Technology Fund			X	
<b>Capital Project Funds</b>				
Capital Project Reserve Fund			X	
Rodeo City Tax Increment Reinvestment Zone Fund			X	
Towne Centre Tax Increment Reinvestment Zone Fund			X	
Gus Thomasson Tax Increment Reinvestment Zone Fund			X	
Town East/Skyline Tax Increment Reinvestment Zone Fund			X	
Lucas Farms Tax Increment Reinvestment Zone Fund			X	
Polo Ridge Tax Increment Reinvestment Zone Fund			X	
Heartland Town Center Tax Increment Reinvestment Zone Fund			X	
Spradley Farms Tax Increment Reinvestment Zone Fund			X	
Roadway Impact Fee Fund			X	
Water and Sewer Impact Fee Fund			X	
Conference Center Capital Replacement Fund			X	

City of Mesquite  
 Consolidated Financial Summary—Major Funds and Non-major Funds in Aggregate  
 By Revenue Type and Expenditure Object Category  
 Fiscal Year 2020-21

	General Fund			Water and Sewer Enterprise Fund			Non-major Governmental Funds			Non-major Proprietary Funds			Total Funds		
	Actual 2018-19	Amended 2019-20	Adopted 2020-21	Actual 2018-19	Amended 2019-20	Adopted 2020-21	Actual 2018-19	Amended 2019-20	Adopted 2020-21	Actual 2018-19	Amended 2019-20	Adopted 2020-21	Actual 2018-19	Amended 2019-20	Adopted 2020-21
<b>Revenues:</b>															
General Property Taxes	\$55,821,076	\$61,235,810	\$62,469,530	\$ 0	\$ 0	\$ 0	\$ 1,714,079	\$2,011,790	\$2,329,363	\$ 0	\$ 0	\$ 0	\$57,535,155	\$63,247,600	\$64,798,893
Gross Receipts Taxes	7,563,867	10,749,670	10,798,110	0	0	0	245,907	240,000	240,000	0	0	0	7,809,774	10,989,670	11,038,110
City Sales Taxes	33,715,663	33,280,000	33,605,000	0	0	0	13,153,816	11,550,700	12,034,700	0	0	0	46,869,479	44,830,700	45,639,700
Licenses and Permits	2,337,455	2,882,760	3,582,760	0	0	0	0	0	0	0	0	0	2,337,455	2,882,760	3,582,760
Fines and Forfeitures	3,329,898	2,584,500	2,900,000	0	0	0	744,371	810,000	395,000	0	0	0	4,074,269	3,394,500	3,295,000
Interest Income	776,534	574,000	474,000	862,814	600,000	500,000	742,567	222,050	210,000	80,544	49,250	48,000	2,462,459	1,445,300	1,232,000
Charges for Current Services	15,989,811	15,843,390	16,606,080	69,329,588	71,672,080	72,719,080	4,292,573	811,470	938,000	6,738,494	7,625,110	8,276,220	96,350,465	95,952,050	98,539,380
Intergovernmental	89,829	150,000	0	0	0	0	16,245,842	22,180,783	16,735,107	50,000	119,000	50,000	16,385,671	22,449,783	16,785,107
Contributions and Donations	115,409	80,800	89,000	821,991	0	0	1,478,472	3,205,933	1,878,070	1,713,228	1,450,000	1,500,750	4,129,099	4,736,733	3,467,820
Other Revenues	1,474,708	1,133,100	814,100	253,728	300,000	300,000	5,091,623	1,300,022	253,000	16,975,241	18,449,170	18,220,570	23,795,300	21,182,292	19,587,670
<b>Net Revenues</b>	<b>121,214,250</b>	<b>128,514,030</b>	<b>131,338,580</b>	<b>71,268,121</b>	<b>72,572,080</b>	<b>73,519,080</b>	<b>43,709,250</b>	<b>42,332,748</b>	<b>35,013,240</b>	<b>25,557,505</b>	<b>27,692,530</b>	<b>28,095,540</b>	<b>261,749,125</b>	<b>271,111,388</b>	<b>267,966,440</b>
<b>Transfers In:</b>	<b>7,188,816</b>	<b>1,171,000</b>	<b>1,196,000</b>	<b>9,983,220</b>	<b>10,530,160</b>	<b>10,139,220</b>	<b>22,502,106</b>	<b>23,205,910</b>	<b>21,341,150</b>	<b>2,851,882</b>	<b>1,184,970</b>	<b>2,266,455</b>	<b>42,526,025</b>	<b>36,092,040</b>	<b>34,942,825</b>
<b>Total Revenues</b>	<b>128,403,066</b>	<b>129,685,030</b>	<b>132,534,580</b>	<b>81,251,341</b>	<b>83,102,240</b>	<b>83,658,300</b>	<b>66,211,356</b>	<b>65,538,658</b>	<b>56,354,390</b>	<b>28,409,388</b>	<b>28,877,500</b>	<b>30,361,995</b>	<b>304,275,151</b>	<b>307,203,428</b>	<b>302,909,265</b>
<b>Expenditures:</b>															
Personal Services	100,516,621	101,254,110	105,067,030	6,325,616	6,795,370	7,022,090	2,309,269	2,312,624	1,892,220	1,967,211	2,318,540	2,557,100	111,118,717	112,680,644	116,538,440
Supplies	5,777,855	6,194,692	6,092,460	134,109	168,210	227,290	233,989	566,367	142,190	789,174	817,530	998,510	6,935,127	7,746,799	7,460,450
Contractual Services	18,035,243	20,764,548	22,604,140	40,772,243	49,367,280	49,568,290	24,704,438	31,883,593	26,311,883	20,911,715	21,012,960	22,017,589	104,423,639	123,028,381	120,501,902
Capital Outlay	99,541	76,220	117,860	353,923	831,900	570,270	11,920,371	20,946,875	941,180	49,396	944,000	9,000	12,423,230	22,798,995	1,638,310
Reimbursements	(17,475,692)	(19,752,370)	(19,165,820)	(653)	(1,250)	(1,250)	(144,625)	(110,000)	(36,017)	0	0	0	(17,620,971)	(19,863,620)	(19,203,087)
Debt Service	0	0	0	9,118,408	9,746,600	10,689,220	21,779,706	21,923,990	20,818,160	510,852	1,016,470	865,980	31,408,966	32,687,060	32,373,360
Other Expenditures	392,661	708,000	0	0	0	0	0	0	0	0	4,000	4,000	392,661	712,000	4,000
<b>Net Expenditures</b>	<b>107,346,229</b>	<b>109,245,200</b>	<b>114,715,670</b>	<b>56,703,646</b>	<b>66,908,110</b>	<b>68,075,910</b>	<b>60,803,146</b>	<b>77,523,449</b>	<b>50,069,616</b>	<b>24,228,348</b>	<b>26,113,500</b>	<b>26,452,179</b>	<b>249,081,370</b>	<b>279,790,259</b>	<b>259,313,375</b>
<b>Transfers Out:</b>	<b>19,275,000</b>	<b>18,664,000</b>	<b>17,866,040</b>	<b>16,316,920</b>	<b>11,996,060</b>	<b>11,159,870</b>	<b>4,844,193</b>	<b>6,236,460</b>	<b>5,466,005</b>	<b>3,420,683</b>	<b>2,660,420</b>	<b>2,750,910</b>	<b>43,856,796</b>	<b>39,556,940</b>	<b>37,242,825</b>
<b>Total Expenditures</b>	<b>126,621,229</b>	<b>127,909,200</b>	<b>132,581,710</b>	<b>73,020,566</b>	<b>78,904,170</b>	<b>79,235,780</b>	<b>65,647,339</b>	<b>83,759,909</b>	<b>55,535,621</b>	<b>27,649,031</b>	<b>28,773,920</b>	<b>29,203,089</b>	<b>292,938,166</b>	<b>319,347,199</b>	<b>296,556,200</b>
<b>Excess (Deficiency) Revenues</b>															
<b>Over Expenditures</b>	<b>1,781,837</b>	<b>1,775,830</b>	<b>(47,130)</b>	<b>8,230,775</b>	<b>4,198,070</b>	<b>4,422,520</b>	<b>564,017</b>	<b>(18,221,251)</b>	<b>818,769</b>	<b>760,357</b>	<b>103,580</b>	<b>1,158,906</b>	<b>11,336,986</b>	<b>(12,143,771)</b>	<b>6,353,065</b>
<b>Fund Balances, October 1</b>	<b>20,913,458</b>	<b>22,695,295</b>	<b>24,471,125</b>	<b>38,773,917</b>	<b>47,004,692</b>	<b>51,202,762</b>	<b>24,872,732</b>	<b>25,436,749</b>	<b>7,215,498</b>	<b>(1,803,543)</b>	<b>(1,043,186)</b>	<b>(939,606)</b>	<b>82,756,564</b>	<b>94,093,550</b>	<b>81,949,779</b>
<b>Fund Balances, September 30</b>	<b>\$22,695,295</b>	<b>\$24,471,125</b>	<b>\$24,423,995</b>	<b>\$47,004,692</b>	<b>\$51,202,762</b>	<b>\$55,625,282</b>	<b>\$25,436,749</b>	<b>\$7,215,498</b>	<b>\$8,034,267</b>	<b>\$(1,043,186)</b>	<b>\$(939,606)</b>	<b>\$219,299</b>	<b>\$94,093,550</b>	<b>\$81,949,779</b>	<b>\$88,302,843</b>

**City of Mesquite**  
**Adopted Budget/Combined Summary**  
**Fiscal Year 2020-21**

Fund Type	Beginning			Ending
	Balances 10/1/2020	Revenues/ Transfers In	Appropriations/ Transfers Out	Balances 9/30/2021
<b>Operating Funds</b>				
General Fund	\$ 24,471,125	\$ 132,534,580	\$ 132,581,710	\$ 24,423,995
Water and Sewer Fund	46,589,550	73,519,080	68,546,560	51,562,070
Drainage Utility District Fund	2,983,331	4,916,130	4,367,110	3,532,351
Airport Fund	146,627	2,255,890	2,210,410	192,107
Golf Course Fund	(119,469)	1,184,500	1,182,320	(117,289)
<b>Total Operating Funds</b>	<b>\$ 74,071,164</b>	<b>\$ 214,410,180</b>	<b>\$ 208,888,110</b>	<b>\$ 79,593,234</b>
<b>Debt Service/Reserve Funds</b>				
General Obligation Debt Service Fund	\$ 806,087	\$ 20,863,150	\$ 20,818,160	\$ 851,077
Water and Sewer Revenue Debt Service Fund	3,804,560	10,139,220	10,689,220	3,254,560
Water and Sewer Revenue Reserve Fund	808,651	0	0	808,651
Drainage Utility District Revenue Debt Service Fund	301,646	776,975	787,980	290,641
Drainage Utility District Revenue Reserve Fund	539,914	0	0	539,914
<b>Total Debt Service/Reserve Funds</b>	<b>\$6,260,859</b>	<b>\$31,779,345</b>	<b>\$32,295,360</b>	<b>\$5,744,844</b>
<b>Internal Service Funds</b>				
Group Medical Insurance Fund	\$ (4,283,144)	\$ 17,662,540	\$ 17,154,300	\$ (3,774,904)
General Liability Insurance Fund	(508,511)	3,565,960	3,500,970	(443,521)
<b>Total Internal Service Funds</b>	<b>\$ (4,791,655)</b>	<b>\$ 21,228,500</b>	<b>\$ 20,655,270</b>	<b>\$ (4,218,425)</b>
<b>Special Revenue Funds</b>				
Hotel Occupancy Tax Fund	\$ 2,258,234	\$ 1,068,000	\$ 1,068,000	\$ 2,258,234
Confiscated Seizure Fund	829,078	125,000	309,300	644,778
Photo Enforcement Fund	10,711	15,000	25,000	711
Child Safety Fund	652	200,000	200,000	652
911 Service Fee Fund	35,793	925,000	940,000	20,793
Community Development Block Grant Program Fund	6,906	1,143,107	1,143,107	6,906
Housing Choice Voucher Program Fund	1,225,648	15,572,000	15,738,260	1,059,388
Public, Educational and Government Access Fund	589,563	247,000	188,100	648,463
4B Quality of Life Corporation Fund	153,395	11,274,700	10,901,910	526,185
Municipal Court Technology Fund	44,126	81,000	125,120	6
<b>Total Special Revenue Funds</b>	<b>\$ 5,154,107</b>	<b>\$ 30,650,807</b>	<b>\$ 30,638,797</b>	<b>\$ 5,166,117</b>
<b>Capital Project Funds</b>				
Capital Project Reserve Fund	\$ 2,104	\$ 563,000	\$ 221,000	\$ 344,104
Rodeo City Tax Increment Reinvestment Zone Fund	103,644	180,197	259,506	24,335
Towne Centre Tax Increment Reinvestment Zone Fund	59,027	1,210,882	1,225,875	44,034
Gus Thomasson Tax Increment Reinvestment Zone Fund	695	227,382	220,000	8,077
Town East/Skyline Tax Increment Reinvestment Zone Fund	358,748	543,635	122,150	780,233
Lucas Farms Tax Increment Reinvestment Zone Fund	3,026	8,100	8,000	3,126
Polo Ridge Tax Increment Reinvestment Zone Fund	165	121,958	0	122,123
Heartland Town Center Tax Increment Reinvestment Zone Fund	635	37,197	34,463	3,369
Spradley Farms Tax Increment Reinvestment Zone Fund	0	12	0	12
Roadway Impact Fee Fund	50,600	1,429,570	1,428,070	52,100
Water and Sewer Impact Fee Fund	276,974	453,500	450,000	280,474
Conference Center Capital Replacement Fund	399,687	65,000	109,600	355,087
<b>Total Capital Project Funds</b>	<b>\$ 1,255,304</b>	<b>\$ 4,840,433</b>	<b>\$ 4,078,664</b>	<b>\$ 2,017,073</b>
<b>Less: Interfund Transfers</b>		<b>(34,942,825)</b>	<b>(37,242,825)</b>	
<b>Total All Funds</b>	<b>\$ 81,949,779</b>	<b>\$ 267,966,440</b>	<b>\$ 259,313,376</b>	<b>\$ 88,302,843</b>

**City of Mesquite**  
**Adopted Budget/General Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
General Property Taxes	\$ 55,821,076	\$ 59,806,870	\$ 59,806,870	\$ 60,983,410	\$ 1,176,540
Gross Receipts Taxes	7,563,867	7,500,450	7,137,450	7,137,450	0
City Sales Taxes	33,715,663	33,305,000	33,280,000	33,605,000	325,000
Licenses and Permits	2,337,455	2,403,950	2,882,760	3,582,760	700,000
Fines and Forfeitures	3,329,898	2,902,000	2,584,500	2,900,000	315,500
Interest Income	776,534	699,000	574,000	474,000	(100,000)
Charges for Current Service	15,978,112	15,790,980	15,843,390	16,606,080	762,690
Other Revenues	1,486,407	957,950	1,133,100	814,100	(319,000)
Contributions and Donations	115,409	140,000	80,800	89,000	8,200
Intergovernmental Revenues	89,829	150,000	150,000	0	(150,000)
Transfer In	7,188,816	7,816,200	1,171,000	1,196,000	25,000
Enterprise Funds PILOT/Franchise Fee	0	0	5,041,160	5,146,780	105,620
<b>Total Revenues</b>	<b>\$ 128,403,066</b>	<b>\$ 131,472,400</b>	<b>\$ 129,685,030</b>	<b>\$ 132,534,580</b>	<b>\$ 2,849,550</b>
<b>Operating Expenditures:</b>					
General Government	\$ 13,487,313	\$ 13,671,360	\$ 14,011,320	\$ 14,331,140	\$ 319,820
Housing and Community Services	1,793,618	2,057,760	2,158,440	2,121,680	(36,760)
Neighborhood Services	1,228,273	1,489,750	1,506,080	1,399,160	(106,920)
Library Services	2,029,285	2,537,310	2,363,510	2,654,750	291,240
Fire Service	29,273,255	30,588,590	30,040,770	30,825,960	785,190
Police Service	37,400,128	39,205,380	39,693,480	41,105,000	1,411,520
Public Works	13,445,608	14,886,060	14,502,450	14,937,050	434,600
Planning and Development Services	2,805,049	3,432,350	3,276,020	3,385,600	109,580
Parks and Recreation	2,670,807	2,523,040	2,526,220	3,980,200	1,453,980
Other Expenditures	3,212,893	2,966,130	1,220,950	1,581,130	360,180
Cost Allocation Reimbursements	0	0	(1,554,040)	(1,606,000)	(51,960)
Transfers Out	19,275,000	18,114,000	18,164,000	17,866,040	(297,960)
<b>Total Expenditures</b>	<b>\$ 126,621,229</b>	<b>\$ 131,471,730</b>	<b>\$ 127,909,200</b>	<b>\$ 132,581,710</b>	<b>\$ 4,672,510</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ 1,781,837	\$ 670	\$ 1,775,830	\$ (47,130)	\$(1,822,960)
Unassigned Beginning Fund Balance	\$ 18,896,003	\$ 20,712,994	\$ 20,712,994	\$ 22,488,824	\$ 1,775,830
Change in Unassigned Fund Balance	1,816,991	670	1,775,830	(47,130)	(1,822,960)
Unassigned Ending Fund Balance	\$ 20,712,994	\$ 20,713,664	\$ 22,488,824	\$ 22,441,694	\$ (47,130)
Non-spendable/Assigned Beginning Fund Balance	\$ 2,017,455	\$ 1,982,301	\$ 1,982,301	\$ 1,982,301	\$ 0
Change in Non-spendable/Assigned Fund Balance	(35,154)	0	0	0	0
Non-spendable/Assigned Fund Balance	\$ 1,982,301	\$ 1,982,301	\$ 1,982,301	\$ 1,982,301	\$ 0
<b>Total Fund Balance</b>	<b>\$ 22,695,295</b>	<b>\$ 22,695,965</b>	<b>\$ 24,471,125</b>	<b>\$ 24,423,995</b>	<b>\$ (47,130)</b>
Days of Working Capital (Unassigned)*	59	58	63	62	

\* Calculated using Total Revenues

**City of Mesquite**  
**Adopted General Fund Revenues**  
**Fiscal Year 2020-21**

Revenue Source	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>General Property Tax</b>					
Current Taxes	\$ 54,925,855	\$ 59,036,870	\$ 59,036,870	\$ 60,213,410	\$ 1,176,540
Delinquent Taxes	303,773	375,000	375,000	375,000	0
Interest and Penalties	591,448	395,000	395,000	395,000	0
<b>Total General Property Tax</b>	<b>\$ 55,821,076</b>	<b>\$ 59,806,870</b>	<b>\$ 59,806,870</b>	<b>\$ 60,983,410</b>	<b>\$ 1,176,540</b>
<b>Gross Receipts</b>					
Electrical	\$ 3,961,384	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 0
Gas	1,143,685	1,000,000	1,000,000	1,000,000	0
Cable TV	1,229,534	1,250,000	887,000	887,000	0
Bingo	40,409	40,000	40,000	40,000	0
Commercial Sanitation	1,188,855	1,210,450	1,210,450	1,210,450	0
<b>Total Gross Receipts</b>	<b>\$ 7,563,867</b>	<b>\$ 7,500,450</b>	<b>\$ 7,137,450</b>	<b>\$ 7,137,450</b>	<b>\$ 0</b>
<b>Sales Tax</b>					
General Sales Tax	\$ 33,431,237	\$ 33,035,000	\$ 33,035,000	\$ 33,335,000	\$ 300,000
Mixed Beverage Sales Tax	284,426	270,000	245,000	270,000	25,000
<b>Total Sales Tax</b>	<b>\$ 33,715,663</b>	<b>\$ 33,305,000</b>	<b>\$ 33,280,000</b>	<b>\$ 33,605,000</b>	<b>\$ 325,000</b>
<b>Licenses, Permits and Fees</b>					
Building Permits	\$ 662,963	\$ 698,190	\$ 1,000,000	\$ 1,000,000	\$ 0
Electrical Permits	56,875	35,000	50,000	50,000	0
Plumbing Permits	116,755	111,470	111,470	111,470	0
Health Permits	175,895	160,000	160,000	160,000	0
Mechanical Permits	49,480	40,000	40,000	40,000	0
Sign Permits	54,250	70,000	70,000	70,000	0
Inspection Fees	33,630	25,000	25,000	25,000	0
Food Handlers and Manager Fees	24,070	50,000	25,000	25,000	0
Liquid Waste Permits	9,600	9,000	9,000	9,000	0
Telecommunications/ROW Fees	404,748	300,000	330,000	330,000	0
Apartment/Hotel Fees	176,813	218,650	218,650	218,650	0
Plan Review Fees	118,685	110,000	200,000	200,000	0
Dog Licenses	12,462	8,500	8,500	8,500	0
Other Miscellaneous Licenses	1,150	1,800	1,800	1,800	0
Certificate of Occupancy	42,250	240,000	240,000	940,000	700,000
Contractor Registration	170,610	160,540	160,540	160,540	0
Fire Sprinkler Permits	17,075	20,000	20,000	20,000	0
Miscellaneous Fire Permits	45,236	50,000	50,000	50,000	0
Police Alarm Permits	103,113	50,000	100,000	100,000	0
Public Pool Operator Permit	17,860	17,000	17,000	17,000	0
Other Miscellaneous Permits	43,935	28,800	45,800	45,800	0
<b>Total Licenses and Permits</b>	<b>\$ 2,337,455</b>	<b>\$ 2,403,950</b>	<b>\$ 2,882,760</b>	<b>\$ 3,582,760</b>	<b>\$ 700,000</b>

**City of Mesquite**  
**Adopted General Fund Revenues**  
**Fiscal Year 2020-21**

Revenue Source	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Fines and Forfeitures</b>					
Traffic Fines	\$ 2,500,611	\$ 2,275,000	\$ 2,025,000	\$ 2,275,000	\$ 250,000
Criminal Fines	399,342	350,000	300,000	350,000	50,000
City Ordinances	187,424	80,000	80,000	80,000	0
Arrest Fee	93,208	75,000	66,500	75,000	8,500
Child Safety Fee	8,058	10,000	6,000	8,000	2,000
Uniform Traffic Act Fee	32,384	27,000	22,000	27,000	5,000
Municipal Court Building Security	59,812	45,000	45,000	45,000	0
Court Time Payment Fee	49,059	40,000	40,000	40,000	0
<b>Total Fines and Forfeitures</b>	<b>\$ 3,329,898</b>	<b>\$ 2,902,000</b>	<b>\$ 2,584,500</b>	<b>\$ 2,900,000</b>	<b>\$ 315,500</b>
<b>Interest Income</b>					
Interest on Investments	776,534	699,000	574,000	474,000	(100,000)
<b>Total Interest Income</b>	<b>\$ 776,534</b>	<b>\$ 699,000</b>	<b>\$ 574,000</b>	<b>\$ 474,000</b>	<b>\$ (100,000)</b>
<b>Charges for Current Services</b>					
MISD Tax Appropriations	\$ 441,194	\$ 593,580	\$ 484,670	\$ 462,180	\$ (22,490)
Board of Adjustment Fees	10,100	10,000	10,000	10,000	0
Grass and Weed Charges	345,635	300,000	300,000	300,000	0
Compost Materials Charges	330,627	280,000	390,000	330,000	(60,000)
Other Miscellaneous Revenues	25,792	12,500	12,500	35,000	22,500
Public Health Program Charges	18,137	21,000	6,320	0	(6,320)
Animal Adoption Fee	85,569	130,000	65,000	85,000	20,000
Ambulance Fees	2,561,116	2,205,000	2,205,000	2,205,000	0
Pound Fees	34,005	30,000	25,000	30,000	5,000
Accident Reports	9,177	15,000	7,500	7,500	0
Miscellaneous Public Safety Revenues	184,495	145,000	145,000	145,000	0
False Alarm Fees	84,847	50,000	90,000	90,000	0
Abandoned Vehicle Notification	22,520	20,000	20,000	20,000	0
Waste Collection and Disposal	8,799,387	9,557,000	9,565,000	10,090,000	525,000
Public Works Inspection Fees	828,485	300,000	800,000	800,000	0
Engineering Plan Review Fees	169,953	90,000	150,000	150,000	0
Library Fees	8,117	1,300	1,050	1,300	250
Photocopy Charges	34,418	35,500	24,250	33,900	9,650
Pavilion Reservations	28,731	35,000	18,000	28,000	10,000
Reservations	392,714	350,950	275,950	312,950	37,000
Concessions	11,192	8,000	6,000	8,000	2,000
Registration Fees	50,344	53,500	43,000	49,500	6,500
Athletic Field Reservations	30,565	10,000	10,000	12,500	2,500
User Fees	818,162	911,250	648,750	781,250	132,500
Athletic Fees	172,630	160,000	100,000	160,000	60,000
Day Camp Fees	935	3,000	3,000	3,000	0
Tennis Admissions	22,451	20,000	15,000	20,000	5,000
Program Fees	94,131	76,000	65,000	76,000	11,000

**City of Mesquite**  
**Adopted General Fund Revenue**  
**Fiscal Year 2020-21**

Revenue Source	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Charges for Current Services (continued)</b>					
Tennis Shop Sales	4,921	5,000	4,000	5,000	1,000
Tennis Lessons	8,283	17,000	8,000	10,000	2,000
Swimming Pool Charges	346,245	340,000	340,000	340,000	0
Miscellaneous Charges for Services	3,234	5,400	5,400	5,000	(400)
<b>Total Charges for Current Services</b>	<b>\$ 15,978,112</b>	<b>\$ 15,790,980</b>	<b>\$ 15,843,390</b>	<b>\$ 16,606,080</b>	<b>\$ 762,690</b>
<b>Other Revenues</b>					
Service Charges on Returned Checks	\$ 20,818	\$ 22,500	\$ 22,500	\$ 22,500	\$ 0
Auctions	193,445	400,000	200,000	200,000	0
Planning and Zoning Fees	115,745	83,350	150,000	150,000	0
Garbage Bags	42,768	65,000	45,000	45,000	0
Lease and Rent Income	104,884	80,000	80,000	116,000	36,000
Sale of Compost Material	122,587	175,000	200,000	175,000	(25,000)
Prior Year Expenditures	66,700	40,000	90,000	40,000	(50,000)
Recyclable Items Sale	31,321	40,000	17,000	17,000	0
Miscellaneous	772,124	34,100	312,600	32,600	(280,000)
Blue Bag Program	16,015	18,000	16,000	16,000	0
<b>Total Other Revenues</b>	<b>\$ 1,486,407</b>	<b>\$ 957,950</b>	<b>\$ 1,133,100</b>	<b>\$ 814,100</b>	<b>\$ (319,000)</b>
<b>Contributions and Donations</b>					
Special Events	\$ 98,112	\$ 100,000	\$ 79,000	\$ 89,000	\$ 10,000
Summer Sizzle Festival	17,297	40,000	1,800	0	(1,800)
<b>Total Contributions and Donations</b>	<b>\$ 115,409</b>	<b>\$ 140,000</b>	<b>\$ 80,800</b>	<b>\$ 89,000</b>	<b>\$ 8,200</b>
<b>Intergovernmental Revenues</b>					
State Grant	\$ 89,829	\$ 150,000	\$ 150,000	\$ 0	\$ (150,000)
<b>Total Intergovernmental Revenues</b>	<b>\$ 89,829</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 0</b>	<b>\$ (150,000)</b>
<b>Transfers In</b>					
Capital Project Reserve Fund	\$ 0	\$ 171,000	\$ 171,000	\$ 171,000	\$ 0
Special Revenue Funds	1,333,916	1,200,000	1,000,000	1,025,000	25,000
Water and Sewer Operating Fund	5,330,000	5,870,400	0	0	0
Drainage Utility District Fund	524,900	574,800	0	0	0
<b>Total Transfers In</b>	<b>\$ 7,188,816</b>	<b>\$ 7,816,200</b>	<b>\$ 1,171,000</b>	<b>\$ 1,196,000</b>	<b>\$ 25,000</b>
<b>Enterprise Funds PILOT/Franchise Fee</b>					
Payment in Lieu of Taxes	\$ 0	\$ 0	\$ 1,428,940	\$ 1,486,120	\$ 57,180
Enterprise Fund Franchise Fee	0	0	3,612,220	3,660,660	48,440
<b>Total Enterprise Funds PILOT/ Franchise Fee</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 5,041,160</b>	<b>\$ 5,146,780</b>	<b>\$ 105,620</b>
<b>Total General Fund Revenues</b>	<b>\$ 128,403,066</b>	<b>\$ 131,472,400</b>	<b>\$ 129,685,030</b>	<b>\$ 132,534,580</b>	<b>\$ 2,849,550</b>

**City of Mesquite  
Adopted General Fund Expenditures  
Fiscal Year 2020-21**

Governmental Activity	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>General Government</b>					
City Council	\$ 96,655	\$ 134,980	\$ 123,220	\$ 140,810	\$ 17,590
City Manager	1,424,937	1,556,590	1,589,520	1,343,940	(245,580)
Economic Development	484,082	475,620	495,620	456,120	(39,500)
Communications and Marketing	565,097	604,010	557,010	615,150	58,140
Mesquite Arts Center	188,682	208,740	209,300	213,750	4,450
Facility Maintenance	2,796,869	2,582,670	2,850,560	2,860,970	10,410
City Secretary	483,789	594,480	616,280	626,220	9,940
Open Records Management	0	0	0	100,000	100,000
City Attorney	1,465,803	1,497,800	1,492,910	1,471,710	(21,200)
Human Resources Administration	1,205,136	1,324,470	1,332,550	1,455,340	122,790
Risk Management	377,430	394,520	348,830	320,510	(28,320)
Finance Administration	527,449	559,120	659,740	702,880	43,140
Accounting	587,930	594,900	590,050	674,040	83,990
Warehouse	288,960	333,220	320,100	333,810	13,710
Printshop/Mailroom	335,708	370,280	370,050	389,750	19,700
Purchasing	448,459	497,030	485,070	503,160	18,090
Transportation Pool	4,759	5,000	5,000	5,000	0
Central Copy	146,155	161,330	166,330	166,330	0
Tax Office	864,152	816,690	947,700	920,510	(27,190)
Municipal Court	1,325,565	1,289,050	1,271,580	1,412,360	140,780
Budget and Treasury	419,920	451,680	333,730	346,290	12,560
Information Technology	3,097,633	3,471,020	3,482,110	4,076,000	593,890
LESS: Work Order Credits					
Economic Development	(118,791)	(116,300)	(130,000)	(132,000)	(2,000)
Communications and Marketing	(50,111)	(48,070)	(48,070)	(48,070)	0
Mesquite Arts Center	(35,600)	(35,600)	(35,600)	(35,600)	0
Risk Management Services	(377,430)	(394,520)	(348,830)	(320,510)	28,320
Information Technology	(2,909,043)	(3,471,020)	(3,482,110)	(4,076,000)	(593,890)
Printshop/Mailroom	(25,146)	(20,000)	(20,000)	(20,000)	0
Central Copy	(124,919)	(161,330)	(166,330)	(166,330)	0
Transportation Pool	(6,817)	(5,000)	(5,000)	(5,000)	0
<b>Total General Government</b>	<b>\$ 13,487,313</b>	<b>\$ 13,671,360</b>	<b>\$ 14,011,320</b>	<b>\$ 14,331,140</b>	<b>\$ 319,820</b>
<b>Housing and Community Services</b>					
Administration	\$ 62,530	\$ 129,240	\$ 128,540	\$ 141,370	\$ 12,830
Animal Services	1,373,392	1,506,100	1,552,890	1,831,170	278,280
Public Health Clinic	78,871	116,860	71,090	27,060	(44,030)
STAR Transit	191,532	190,000	290,220	0	(290,220)
Volunteer Services	87,293	115,560	115,700	122,080	6,380
<b>Total Housing and Community Services</b>	<b>\$ 1,793,618</b>	<b>\$ 2,057,760</b>	<b>\$ 2,158,440</b>	<b>\$ 2,121,680</b>	<b>\$ (36,760)</b>
<b>Neighborhood Services</b>					
Administration	\$ 243,576	\$ 310,420	\$ 290,690	\$ 292,200	\$ 1,510
Environmental Code	826,553	987,510	1,051,610	1,083,460	31,850
Neighborhood Vitality	158,144	191,820	163,780	23,500	(140,280)
<b>Total Neighborhood Services</b>	<b>\$ 1,228,273</b>	<b>\$ 1,489,750</b>	<b>\$ 1,506,080</b>	<b>\$ 1,399,160</b>	<b>\$ (106,920)</b>
<b>Library Services</b>					
Administration	\$ 664,418	\$ 969,160	\$ 964,400	\$ 1,036,930	\$ 72,530
North Branch	512,141	685,520	559,790	708,430	148,640
Central Branch	852,726	882,630	839,320	909,390	70,070
<b>Total Library Services</b>	<b>\$ 2,029,285</b>	<b>\$ 2,537,310</b>	<b>\$ 2,363,510</b>	<b>\$ 2,654,750</b>	<b>\$ 291,240</b>

**City of Mesquite**  
**Adopted General Fund Expenditures**  
**Fiscal Year 2020-21**

Governmental Activity	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Fire Service</b>					
Administration	\$ 1,572,589	\$ 1,241,240	\$ 1,404,750	\$ 1,210,870	\$ (193,880)
Operations	23,354,135	25,824,120	24,202,060	25,865,260	1,663,200
Emergency Medical Services	1,174,670	1,220,440	1,229,330	1,283,570	54,240
Fire Prevention	1,687,789	1,561,520	1,804,040	1,605,060	(198,980)
Training	1,257,473	497,740	1,159,020	606,320	(552,700)
Emergency Management	226,599	243,530	241,570	254,880	13,310
<b>Total Fire Service</b>	<b>\$ 29,273,255</b>	<b>\$ 30,588,590</b>	<b>\$ 30,040,770</b>	<b>\$ 30,825,960</b>	<b>\$ 785,190</b>
<b>Police Service</b>					
Administration	\$ 1,144,293	\$ 1,249,320	\$ 1,261,390	\$ 1,213,500	\$ (47,890)
Patrol and Traffic Division	19,938,081	20,045,230	20,064,550	21,352,200	1,287,650
Criminal Investigations	7,837,039	7,813,600	8,376,930	7,923,660	(453,270)
School Resource Officers	3,368,974	3,112,860	3,412,250	3,404,430	(7,820)
Technical Services	6,468,857	7,350,370	7,033,790	7,457,520	423,730
Staff Support Services	1,417,562	1,486,780	1,547,040	1,845,300	298,260
LESS: Work Order Credits					
Patrol and Traffic	(700,494)	(260,000)	(260,000)	(353,050)	(93,050)
Criminal Investigations	(59,309)	(36,350)	(36,350)	(36,350)	0
School Resource Officers	(2,010,444)	(1,556,430)	(1,706,120)	(1,702,210)	3,910
Technical Services	(3,560)	0	0	0	0
Staff Support Services	(871)	0	0	0	0
<b>Total Police Service</b>	<b>\$ 37,400,128</b>	<b>\$ 39,205,380</b>	<b>\$ 39,693,480</b>	<b>\$ 41,105,000</b>	<b>\$ 1,411,520</b>
<b>Public Works</b>					
Administration	\$ 529,457	\$ 556,140	\$ 531,640	\$ 532,380	\$ 740
Traffic Engineering	1,243,179	1,307,050	1,453,940	1,362,900	(91,040)
Street Lighting	1,128,927	1,195,870	1,146,370	1,166,460	20,090
Engineering	727,761	789,790	671,250	710,230	38,980
Solid Waste Collection	6,212,440	6,357,990	6,429,510	6,467,900	38,390
Compost Facility Operations	571,693	503,280	614,110	546,940	(67,170)
Street Maintenance	3,698,329	3,917,410	3,912,130	4,156,860	244,730
Alley Reconstruction	0	0	250,000	520,000	270,000
Equipment Services	5,075,041	5,497,870	5,100,140	5,396,160	296,020
LESS: Work Order Credits					
Traffic Engineering	(202,055)	(72,520)	(72,520)	(72,520)	0
Engineering	(1,557,529)	(1,200,000)	(1,200,000)	(1,200,000)	0
Street Maintenance	(207,669)	(207,000)	(207,000)	(210,500)	(3,500)
Alley Reconstruction	0	0	(250,000)	(520,000)	(270,000)
Equipment Services	(3,773,966)	(3,759,820)	(3,877,120)	(3,919,760)	(42,640)
<b>Total Public Works</b>	<b>\$ 13,445,608</b>	<b>\$ 14,886,060</b>	<b>\$ 14,502,450</b>	<b>\$ 14,937,050</b>	<b>\$ 434,600</b>
<b>Planning and Development Services</b>					
Administration	\$ 292,080	\$ 305,940	\$ 307,110	\$ 321,450	\$ 14,340
Building Inspection	1,494,917	1,849,330	1,740,460	1,816,850	76,390
Health Division	553,175	572,050	576,950	594,170	17,220
Repair and Demolition	920	50,000	30,000	50,000	20,000
Planning and Zoning	373,700	538,030	468,990	482,590	13,600
Historical Preservation	125,995	152,740	188,250	156,280	(31,970)
LESS: Work Order Credits					
Historical Preservation	(35,738)	(35,740)	(35,740)	(35,740)	0
<b>Total Planning and Development Services</b>	<b>\$ 2,805,049</b>	<b>\$ 3,432,350</b>	<b>\$ 3,276,020</b>	<b>\$ 3,385,600</b>	<b>\$ 109,580</b>

**City of Mesquite**  
**Adopted General Fund Expenditures**  
**Fiscal Year 2020-21**

Governmental Activity	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Parks and Recreation</b>					
Administration	\$ 549,962	\$ 715,160	\$ 715,860	\$ 772,230	\$ 56,370
Park Operations	3,772,719	3,897,610	4,080,210	4,236,010	155,800
Tennis Center	132,942	137,210	163,880	146,760	(17,120)
Recreation Administration	1,715,102	1,565,740	1,566,400	1,532,560	(33,840)
Summer Sizzle Festival	95,467	101,500	10,100	0	(10,100)
Special Events	146,873	160,500	141,770	110,000	(31,770)
Florence Community Center	52,273	102,670	49,700	49,970	270
Lakeside Activity Center	18,073	20,900	20,900	21,100	200
Shaw Gymnasium	420	7,250	7,250	7,100	(150)
Goodbar Activity Center	9,216	18,050	18,560	72,100	53,540
Athletic Programs	454,007	549,340	501,790	524,190	22,400
Evans Community Center	231,323	243,390	237,850	245,870	8,020
Scott Dunford Community Center	55,148	86,120	86,030	33,860	(52,170)
Westlake House	4,030	5,090	5,090	5,090	0
Rutherford Community Center	161,075	173,000	179,490	184,190	4,700
Day Camp	9,976	10,550	11,610	12,650	1,040
Thompson School Gymnasium	0	6,380	6,510	69,920	63,410
Afterschool Adventures Program	120,722	126,110	125,380	129,920	4,540
Senior Program	384,526	319,460	373,170	405,470	32,300
Summer Camp Program	108,495	106,520	106,070	106,590	520
City Lake Pool	159,815	204,210	204,600	152,610	(51,990)
Town East Pool	143,823	141,990	144,910	157,260	12,350
Vanston Pool	142,783	166,580	167,070	165,110	(1,960)
Marlins Swim Team	29,092	48,860	49,170	81,640	32,470
<b>Total Parks and Recreation Expenditures</b>	<b>8,497,862</b>	<b>8,914,190</b>	<b>8,973,370</b>	<b>9,222,200</b>	<b>248,830</b>
LESS: Work Order Credits					
Park Facilities and Operations - 4B	(5,795,511)	(6,356,150)	(6,412,150)	(5,207,000)	1,205,150
Town East Pool - MISD	(31,544)	(35,000)	(35,000)	(35,000)	0
<b>Total Parks and Recreation</b>	<b>\$ 2,670,807</b>	<b>\$ 2,523,040</b>	<b>\$ 2,526,220</b>	<b>\$ 3,980,200</b>	<b>\$ 1,453,980</b>
<b>Other Expenditures</b>					
Insurance	\$ 1,444,480	\$ 1,497,630	\$ 1,497,630	\$ 1,564,440	\$ 66,810
Reserves	1,374,393	259,000	(1,487,180)	14,190	1,501,370
Foreclosed Properties	1,358	1,500	2,500	2,500	0
Public Safety Equipment	392,662	1,208,000	1,208,000	0	(1,208,000)
<b>Total Other Expenditures</b>	<b>\$ 3,212,893</b>	<b>\$ 2,966,130</b>	<b>\$ 1,220,950</b>	<b>\$ 1,581,130</b>	<b>\$ 360,180</b>
<b>Cost Allocation Reimbursements</b>					
Enterprise Fund Cost Allocation	\$ 0	\$ 0	\$ (1,554,040)	\$ (1,606,000)	\$ (51,960)
<b>Total Cost Allocation Reimbursements</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ (1,554,040)</b>	<b>\$ (1,606,000)</b>	<b>\$ (51,960)</b>
<b>Other Financing Uses</b>					
Transfer Out - Group Medical Insurance Fund	\$ 0	\$ 0	\$ 0	\$ 500,000	\$ 500,000
Transfer Out - General Liability Fund	655,000	0	50,000	0	(50,000)
Transfer Out - Capital Project Reserve Fund	250,000	50,000	50,000	50,000	0
Transfer Out - GO Debt Service Fund	18,370,000	18,064,000	18,064,000	17,316,040	(747,960)
<b>Total Other Financing Uses</b>	<b>\$ 19,275,000</b>	<b>\$ 18,114,000</b>	<b>\$ 18,164,000</b>	<b>\$ 17,866,040</b>	<b>\$ (297,960)</b>
<b>Total General Fund Expenditures</b>	<b>\$ 126,621,229</b>	<b>\$ 131,471,730</b>	<b>\$ 127,909,200</b>	<b>\$ 132,581,710</b>	<b>\$ 4,672,510</b>

**City of Mesquite**  
**Adopted Budget/Water and Sewer Operating Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Water Sales	\$ 35,583,010	\$ 37,674,860	\$ 37,454,260	\$ 37,674,860	\$ 220,600
Water Taps and Connections	19,084	25,000	25,000	25,000	0
Penalty Income	701,973	650,000	650,000	650,000	0
Collection/Charged off Bills	13,763	17,000	17,000	17,000	0
Reconnect Fees & Transfer Fees	437,780	353,000	353,000	400,000	47,000
Sale of Bulk Water	2,126,599	1,150,000	1,150,000	1,750,000	600,000
Sewer Service	28,737,812	30,642,220	30,462,820	30,642,220	179,400
Lower East Fork Sewer Line	1,439,042	1,500,000	1,500,000	1,500,000	0
Sewer Backflow Inspections	63,225	60,000	60,000	60,000	0
Interest Income	862,813	700,000	600,000	500,000	(100,000)
Miscellaneous	1,264,288	300,000	300,000	300,000	0
<b>Total Revenues</b>	<b>\$ 71,249,389</b>	<b>\$ 73,072,080</b>	<b>\$ 72,572,080</b>	<b>\$ 73,519,080</b>	<b>\$ 947,000</b>
<b>Operating Expenditures:</b>					
Administration	\$ 444,766	\$ 651,220	\$ 647,800	\$ 698,370	\$ 50,570
Utility Billing	3,963,813	2,996,980	2,986,600	2,527,440	(459,160)
Water Sewer Engineering	27,526	7,150	110,510	4,460	(106,050)
Water Sewer Streets	69,708	65,780	169,160	176,870	7,710
Infrastructure Management	157,966	179,500	172,600	222,380	49,780
GIS Operations	643,664	718,360	664,940	748,030	83,090
Water Production	24,460,199	26,585,270	26,537,750	26,665,770	128,020
Meter Services	1,053,875	1,151,430	1,161,730	1,198,870	37,140
Water Distribution	2,071,025	2,234,640	2,270,280	2,335,410	65,130
Wastewater Collection	1,688,401	1,795,630	1,744,890	1,849,000	104,110
Wastewater Treatment	10,077,407	11,041,500	11,041,500	11,591,000	549,500
NTMWD-East Fork Sewer Line	1,370,067	1,500,000	1,500,000	1,500,000	0
Other Expenditures	513,551	439,450	416,450	421,450	5,000
Capital Outlay	352,770	588,440	831,900	564,120	(267,780)
Transfer Out - General Liability Insurance Fund	1,405,000	1,405,000	1,235,900	989,480	(246,420)
Cost Allocation	4,550,000	5,870,400	5,870,400	5,928,520	58,120
Transfer Out - GO Debt Service Fund	1,072,020	1,030,000	1,030,000	481,170	(548,830)
Transfer Out - W&S Debt Service Fund	9,064,900	9,730,160	9,730,160	9,689,220	(40,940)
Transfer Out - W&S Cash Projects	225,000	0	0	0	0
Reserves	690,500	785,000	1,035,000	955,000	(80,000)
<b>Total Expenditures</b>	<b>\$ 63,902,158</b>	<b>\$ 68,775,910</b>	<b>\$ 69,157,570</b>	<b>\$ 68,546,560</b>	<b>\$ (611,010)</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ 7,347,231	\$ 4,296,170	\$ 3,414,510	\$ 4,972,520	\$ 1,558,010
<b>Working Capital, October 1</b>	<b>\$ 35,827,809</b>	<b>\$ 43,175,040</b>	<b>\$ 43,175,040</b>	<b>\$ 46,589,550</b>	<b>\$ 3,414,510</b>
<b>Working Capital, September 30</b>	<b>\$ 43,175,040</b>	<b>\$ 47,471,210</b>	<b>\$ 46,589,550</b>	<b>\$ 51,562,070</b>	<b>\$ 4,972,520</b>
<b>Days of Working Capital*</b>	<b>221</b>	<b>237</b>	<b>234</b>	<b>256</b>	

\* Calculated using Total Revenues

**City of Mesquite**  
**Adopted Budget/Drainage Utility District Operating Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Interest Income	\$ 35,088	\$ 26,000	\$ 20,000	\$ 20,000	\$ 0
Residential Drainage Fees	2,083,672	2,225,000	2,225,000	2,236,130	11,130
Commercial Drainage Fees	1,987,884	2,280,000	2,280,000	2,660,000	380,000
Contributions and Others	160,349	0	0	0	0
Transfer In - DUD Revenue Reserve Fund	37,070	0	0	0	0
<b>Total Revenues</b>	<b>\$ 4,304,063</b>	<b>\$ 4,531,000</b>	<b>\$ 4,525,000</b>	<b>\$ 4,916,130</b>	<b>\$ 391,130</b>
<b>Expenditures</b>					
TPDES Permit Program Operations	\$ 647,758	\$ 550,560	\$ 658,350	\$ 736,230	\$ 77,880
Street Sweeping Program	178,187	211,630	219,140	226,430	7,290
Drainage Maintenance and Construction	0	144,000	135,900	179,080	43,180
Capital Outlay	0	410,000	440,000	0	(440,000)
Cost Allocation	524,900	574,800	574,800	674,270	99,470
Transfer Out - DUD Debt Service Fund	654,812	460,610	460,610	301,100	(159,510)
Transfer Out - DUD Capital Project Fund	2,000,000	2,000,000	2,000,000	2,250,000	250,000
<b>Total Expenditures</b>	<b>\$ 4,005,657</b>	<b>\$ 4,351,600</b>	<b>\$ 4,488,800</b>	<b>\$ 4,367,110</b>	<b>\$ (121,690)</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ 298,406	\$ 179,400	\$ 36,200	\$ 549,020	\$ 512,820
<b>Working Capital, October 1</b>	<b>\$ 2,648,725</b>	<b>\$ 2,947,131</b>	<b>\$ 2,947,131</b>	<b>\$ 2,983,331</b>	<b>\$ 36,200</b>
<b>Working Capital, September 30</b>	<b>\$ 2,947,131</b>	<b>\$ 3,126,531</b>	<b>\$ 2,983,331</b>	<b>\$ 3,532,351</b>	<b>\$ 549,020</b>
<b>Days of Working Capital*</b>	<b>250</b>	<b>252</b>	<b>241</b>	<b>262</b>	

\*Calculated using Total Revenues

**City of Mesquite**  
**Adopted Budget/Airport Operating Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Hangar Rentals	\$ 630,446	\$ 767,110	\$ 767,110	\$ 857,500	\$ 90,390
Tie Downs	22,583	5,040	16,630	5,940	(10,690)
Fuel Sales	975,062	1,413,560	1,205,370	1,274,500	69,130
Oil Sales	2,109	2,800	3,400	3,100	(300)
Airport Lease Receipts	26,474	26,670	26,780	29,850	3,070
Airport Tenant Utility Receipts	5,591	6,600	6,600	10,000	3,400
Airport Pilot Supplies	3,027	12,500	4,870	25,000	20,130
Other Revenues	53,403	50,000	120,400	50,000	(70,400)
Transfer In - Capital Projects	0	0	200,000	0	(200,000)
<b>Total Revenues</b>	<b>\$ 1,718,695</b>	<b>\$ 2,284,280</b>	<b>\$ 2,351,160</b>	<b>\$ 2,255,890</b>	<b>\$ (95,270)</b>
<b>Operating Expenditures:</b>					
Personal Services	\$ 493,762	\$ 552,210	\$ 501,900	\$ 610,060	\$ 108,160
Supplies - Fuel	641,391	907,300	650,000	824,500	174,500
Supplies - Other	9,590	26,700	25,200	23,750	(1,450)
Contractual Services	371,274	537,360	466,020	546,290	80,270
Capital Outlay	15,013	26,500	503,000	6,000	(497,000)
Transfer Out - GO Debt Service Fund	199,810	199,810	199,810	199,810	0
<b>Total Expenditures</b>	<b>\$ 1,730,840</b>	<b>\$ 2,249,880</b>	<b>\$ 2,345,930</b>	<b>\$ 2,210,410</b>	<b>\$ (135,520)</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ (12,145)	\$ 34,400	\$ 5,230	\$ 45,480	\$ 40,250
<b>Working Capital, October 1</b>					
	\$ 153,542	\$ 141,397	\$ 141,397	\$ 146,627	\$ 5,230
<b>Working Capital, September 30</b>					
	\$ 141,397	\$ 175,797	\$ 146,627	\$ 192,107	\$ 45,480
<b>Days of Working Capital*</b>					
	30	28	23	31	

\*Calculated using Total Revenues

**City of Mesquite**  
**Adopted Budget/Golf Course Operating Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Green Fees	\$ 522,708	\$ 623,150	\$ 579,200	\$ 623,150	\$ 43,950
Cart Rental Fees	283,264	321,360	298,000	321,360	23,360
Driving Range Fees	74,490	72,100	67,000	72,100	5,100
Concessions	74,506	97,850	91,000	97,850	6,850
Pro Shop Merchandise Sales	46,543	51,500	47,000	51,500	4,500
Other Revenues	27,105	18,540	17,300	18,540	1,240
<b>Total Revenues</b>	<b>\$ 1,028,616</b>	<b>\$ 1,184,500</b>	<b>\$ 1,099,500</b>	<b>\$ 1,184,500</b>	<b>\$ 85,000</b>
<b>Operating Expenditures:</b>					
Personal Services	\$ 677,651	\$ 728,170	\$ 687,780	\$ 739,260	\$ 51,480
Supplies - Pro Shop Merchandise	49,796	40,000	40,000	40,000	0
Supplies - Other	82,346	101,220	91,220	101,220	10,000
Contractual Services	162,892	218,790	208,590	222,840	14,250
Capital Outlay	5,231	1,000	1,000	1,000	0
Capital Lease - Golf Carts	81,027	78,000	78,000	78,000	0
<b>Total Expenditures</b>	<b>\$ 1,058,943</b>	<b>\$ 1,167,180</b>	<b>\$ 1,106,590</b>	<b>\$ 1,182,320</b>	<b>\$ 75,730</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ (30,327)	\$ 17,320	\$ (7,090)	\$ 2,180	\$ 9,270
<b>Working Capital, October 1</b>					
	\$ (82,052)	\$ (112,379)	\$ (112,379)	\$ (119,469)	\$ (7,090)
<b>Working Capital, September 30</b>					
	\$ (112,379)	\$ (95,059)	\$ (119,469)	\$ (117,289)	\$ 2,180
<b>Days of Working Capital*</b>					
	(40)	(29)	(40)	(36)	

\*Calculated using Total Revenues

**City of Mesquite**  
**Adopted Budget/General Obligation Bond Debt Service Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Interest Income	\$ 66,349	\$ 60,000	\$ 60,000	\$ 50,000	\$ (10,000)
Transfer In - Roadway Impact Fee Fund	850,000	1,285,100	2,020,000	1,428,070	(591,930)
Transfer In - Capital Projects Reserve Fund	50,000	0	0	0	0
Transfer In - TIRZ Funds	0	0	0	62,150	62,150
Transfer In - General Fund	18,370,000	18,064,000	18,064,000	17,316,040	(747,960)
Transfer In - Water and Sewer Fund	1,072,020	1,030,000	1,030,000	481,170	(548,830)
Transfer In - 4B Sales Tax Fund	1,130,000	1,352,100	1,352,100	1,325,910	(26,190)
Transfer In - Airport Operating Fund	199,810	199,810	199,810	199,810	0
<b>Total Revenues</b>	<b>\$ 21,738,179</b>	<b>\$ 21,991,010</b>	<b>\$ 22,725,910</b>	<b>\$ 20,863,150</b>	<b>\$(1,862,760)</b>
<b>Expenditures:</b>					
Principal	\$ 14,080,000	\$ 14,675,000	\$ 14,970,000	\$ 13,295,000	\$(1,675,000)
Interest	7,664,221	7,214,910	6,424,990	7,498,160	1,073,170
Other Expenditures	21,285	10,000	515,000	11,000	(504,000)
Fiscal Agent Fees	14,200	10,000	14,000	14,000	0
<b>Total Expenditures</b>	<b>\$ 21,779,706</b>	<b>\$ 21,909,910</b>	<b>\$ 21,923,990</b>	<b>\$ 20,818,160</b>	<b>\$(1,105,830)</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ (41,527)	\$ 81,100	\$ 801,920	\$ 44,990	\$ (756,930)
<b>Fund Balance, October 1</b>	<b>\$ 45,694</b>	<b>\$ 4,167</b>	<b>\$ 4,167</b>	<b>\$ 806,087</b>	<b>\$ 801,920</b>
<b>Fund Balance, September 30</b>	<b>\$ 4,167</b>	<b>\$ 85,267</b>	<b>\$ 806,087</b>	<b>\$ 851,077</b>	<b>\$ 44,990</b>

**City of Mesquite**  
**Adopted Budget/Water and Sewer Revenue Bond Debt Service Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Transfer In - Water and Sewer Operating Fund	\$ 9,064,900	\$ 9,730,160	\$ 9,730,160	\$ 9,689,220	\$ (40,940)
Transfer In - Water and Sewer Impact Fee Fund	400,000	400,000	800,000	450,000	(350,000)
Reimbursement	18,731	0	0	0	
<b>Total Revenues</b>	<b>\$ 9,483,631</b>	<b>\$10,130,160</b>	<b>\$10,530,160</b>	<b>\$10,139,220</b>	<b>\$ (390,940)</b>
<b>Expenditures:</b>					
Principal	\$ 6,135,000	\$ 6,440,000	\$ 6,525,000	\$ 6,785,000	\$ 260,000
Interest	2,958,558	3,282,660	3,072,100	3,886,720	814,620
Other Expenditures	18,500	15,000	143,000	11,000	(132,000)
Fiscal Agent Fees	6,350	6,500	6,500	6,500	0
<b>Total Expenditures</b>	<b>\$ 9,118,408</b>	<b>\$ 9,744,160</b>	<b>\$ 9,746,600</b>	<b>\$10,689,220</b>	<b>\$ 942,620</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ 365,223	\$ 386,000	\$ 783,560	\$ (550,000)	\$(1,333,560)
<b>Fund Balance, October 1</b>	<b>\$ 2,655,777</b>	<b>\$ 3,021,000</b>	<b>\$ 3,021,000</b>	<b>\$ 3,804,560</b>	<b>\$ 783,560</b>
<b>Fund Balance, September 30</b>	<b>\$ 3,021,000</b>	<b>\$ 3,407,000</b>	<b>\$ 3,804,560</b>	<b>\$ 3,254,560</b>	<b>\$ (550,000)</b>

**City of Mesquite**  
**Adopted Budget/Water and Sewer Revenue Reserve Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
W&S Revenue Bond Sale Proceeds	\$ 518,320	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total Revenues</b>	<b>\$ 518,320</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Expenditures:</b>					
Transfer Out - Water and Sewer Debt Service Fund	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ 518,320	\$ 0	\$ 0	\$ 0	\$ 0
<b>Fund Balance, October 1</b>	<b>\$ 290,331</b>	<b>\$ 808,651</b>	<b>\$ 808,651</b>	<b>\$ 808,651</b>	<b>\$ 0</b>
<b>Fund Balance, September 30</b>	<b>\$ 808,651</b>	<b>\$ 808,651</b>	<b>\$ 808,651</b>	<b>\$ 808,651</b>	<b>\$ 0</b>

**City of Mesquite**  
**Adopted Budget/Drainage Utility District Revenue Bond Debt Service Fund**  
**Fiscal Year 2020-21**

	Actual 2017-18	Adopted 2018-19	Amended 2018-19	Adopted 2019-20	Variance
<b>Revenues:</b>					
Transfer In - DUD Operating Fund	\$ 427,339	\$ 460,610	\$ 460,610	\$ 301,100	\$ (159,510)
Transfer In - DUD Revenue Bond	100,000	0	0	0	0
Transfer In - TIRZ Fund	0	474,360	474,360	475,875	1,515
<b>Total Revenues</b>	<b>\$ 527,339</b>	<b>\$ 934,970</b>	<b>\$ 934,970</b>	<b>\$ 776,975</b>	<b>\$ (157,995)</b>
<b>Expenditures:</b>					
Principal	\$ 360,000	\$ 585,000	\$ 585,000	\$ 510,000	\$ (75,000)
Interest	65,575	347,970	347,970	264,980	(82,990)
Fiscal Agent Fees	750	2,000	2,000	2,000	0
Other Bond Expense	3,500	0	3,500	11,000	7,500
<b>Total Expenditures</b>	<b>\$ 429,825</b>	<b>\$ 934,970</b>	<b>\$ 938,470</b>	<b>\$ 787,980</b>	<b>\$ (150,490)</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ 97,514	\$ 0	\$ (3,500)	\$ (11,005)	\$ (7,505)
<b>Fund Balance, October 1</b>					
	\$ 207,632	\$ 305,146	\$ 305,146	\$ 301,646	\$ (3,500)
<b>Fund Balance, September 30</b>					
	\$ 305,146	\$ 305,146	\$ 301,646	\$ 290,641	\$ (11,005)

**City of Mesquite**  
**Adopted Budget/Drainage Utility District Revenue Reserve Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
DUD Revenue Bond Sale Proceeds	\$ 227,474	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total Revenues</b>	<b>\$ 227,474</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Expenditures:</b>					
Transfer Out - DUD Operating Fund	\$ 37,070	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total Expenditures</b>	<b>\$ 37,070</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ 190,404	\$ 0	\$ 0	\$ 0	\$ 0
Fund Balance, October 1	\$ 349,510	\$ 539,914	\$ 539,914	\$ 539,914	\$ 0
Fund Balance, September 30	<u>\$ 539,914</u>	<u>\$ 539,914</u>	<u>\$ 539,914</u>	<u>\$ 539,914</u>	<u>\$ 0</u>

**City of Mesquite**  
**Adopted Budget/Group Medical Insurance Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Transfer In - General Fund	\$ 0	\$ 0	\$ 0	\$ 500,000	\$ 500,000
Employer Contributions	10,676,050	11,413,570	11,413,570	11,813,040	399,470
Employee Contributions	1,517,236	1,750,000	1,750,000	1,811,250	61,250
Vison Insurance Premiums	132,296	120,000	120,000	120,000	0
Life Insurance Premiums	50,664	55,000	55,000	55,000	0
Dental Insurance Premiums	813,266	800,000	800,000	800,000	0
Supplemental Life Insurance Premiums	262,379	250,000	250,000	250,000	0
Long-term Disability Premiums	105,483	100,000	100,000	100,000	0
Health Insurance Surcharges	140,888	110,000	110,000	110,000	0
Critical Care Premiums	99,354	90,000	90,000	90,000	0
Health Clinic Copays	35,911	32,500	32,500	32,500	0
Health Clinic Pharmacy Copays	353,803	330,000	330,000	330,000	0
Retirees Medical Insurance Contributions	1,552,878	1,450,000	1,450,000	1,500,750	50,750
Health Claims Reimbursements	914,986	150,000	150,000	150,000	0
Other Revenues	17,494	0	0	0	0
<b>Total Revenues</b>	<b>\$ 16,672,688</b>	<b>\$ 16,651,070</b>	<b>\$ 16,651,070</b>	<b>\$ 17,662,540</b>	<b>\$ 1,011,470</b>
<b>Expenditures:</b>					
Health Claims	\$ 9,084,462	\$ 8,590,000	\$ 9,000,000	\$ 9,360,000	\$ 360,000
Pharmaceutical	2,230,912	2,550,000	2,250,000	2,250,000	0
Administrative Fee - Medical	212,909	207,000	267,000	325,000	58,000
HSA Contributions	1,411,500	1,200,000	1,100,000	1,100,000	0
Health Clinic Operating	434,990	510,000	510,000	511,000	1,000
Stop Loss Coverage Premium	423,639	450,000	550,000	700,000	150,000
Medicare Supplement Premiums	1,038,326	1,100,000	1,100,000	1,100,000	0
Health Claims - Vision	125,151	127,500	127,500	127,500	0
Dental Premiums - Managed Care	80,422	80,000	80,000	80,000	0
Dental Premiums - Indemnity	751,099	800,000	800,000	800,000	0
Life Insurance Premiums	321,434	350,000	350,000	350,000	0
Reserve Funding Claims	0	0	0	0	0
Professional Services	68,153	230,000	160,000	160,000	0
Miscellaneous	9,007	15,000	10,800	10,800	0
Employee Assistance Program	26,287	30,000	30,000	30,000	0
Employee Wellness Program	11,250	15,000	15,000	15,000	0
Critical Care Premiums	99,703	95,000	95,000	95,000	0
Long-term Disability Premiums	100,636	140,000	140,000	140,000	0
<b>Total Expenditures</b>	<b>\$ 16,429,880</b>	<b>\$ 16,489,500</b>	<b>\$ 16,585,300</b>	<b>\$ 17,154,300</b>	<b>\$ 569,000</b>
<b>Excess (Deficiency) Revenues Over Expenditures</b>	<b>\$ 242,808</b>	<b>\$ 161,570</b>	<b>\$ 65,770</b>	<b>\$ 508,240</b>	<b>\$ 442,470</b>
<b>Fund Balance, October 1</b>	<b>\$ (4,591,722)</b>	<b>\$ (4,348,914)</b>	<b>\$ (4,348,914)</b>	<b>\$ (4,283,144)</b>	<b>\$ 65,770</b>
<b>Fund Balance, September 30</b>	<b>\$ (4,348,914)</b>	<b>\$ (4,187,344)</b>	<b>\$ (4,283,144)</b>	<b>\$ (3,774,904)</b>	<b>\$ 508,240</b>

**City of Mesquite**  
**Adopted Budget/General Liability Insurance Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Interest Income	\$ 42,726	\$ 30,000	\$ 28,000	\$ 28,000	\$ 0
Transfer In - General Fund	655,000	0	50,000	0	(50,000)
Transfer In - Water and Sewer Operating Fund	1,405,000	1,405,000	0	0	0
Workers' Compensation Contributions	1,677,830	1,697,800	1,697,800	1,902,960	205,160
General Liability Contributions	0	0	1,405,000	1,500,000	95,000
Other Revenue	149,956	135,000	135,000	135,000	0
<b>Total Revenues</b>	<b>\$ 3,930,512</b>	<b>\$ 3,267,800</b>	<b>\$ 3,315,800</b>	<b>\$ 3,565,960</b>	<b>\$ 250,160</b>
<b>Expenditures:</b>					
Personal Services	\$ 391,335	\$ 424,520	\$ 378,830	\$ 350,510	\$ (28,320)
Legal Services/Court Costs	184,492	230,000	230,000	230,000	0
Consulting Services	1,485	0	0	0	0
Insurance Premiums	837,621	800,000	950,000	950,000	0
General Liability Claims	777,625	425,000	550,000	550,000	0
Reserve Funding Claims	273,617	0	0	0	0
Workers' Compensation Claims	1,211,979	1,250,000	900,000	1,250,000	350,000
Other Expenditures	278,661	130,460	300,000	170,460	(129,540)
<b>Total Expenditures</b>	<b>\$ 3,956,815</b>	<b>\$ 3,259,980</b>	<b>\$ 3,308,830</b>	<b>\$ 3,500,970</b>	<b>\$ 192,140</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ (26,303)	\$ 7,820	\$ 6,970	\$ 64,990	\$ 58,020
<b>Fund Balance, October 1</b>	<b>\$ (489,178)</b>	<b>\$ (515,481)</b>	<b>\$ (515,481)</b>	<b>\$ (508,511)</b>	<b>\$ 6,970</b>
<b>Fund Balance, September 30</b>	<b>\$ (515,481)</b>	<b>\$ (507,661)</b>	<b>\$ (508,511)</b>	<b>\$ (443,521)</b>	<b>\$ 64,990</b>

**City of Mesquite**  
**Adopted Budget/Hotel Occupancy Tax Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Interest Income	\$ 52,504	\$ 28,000	\$ 28,000	\$ 28,000	\$ 0
Hotel Occupancy Tax	2,010,070	1,600,000	1,340,000	1,040,000	(300,000)
<b>Total Revenues</b>	<b>\$ 2,062,574</b>	<b>\$ 1,628,000</b>	<b>\$ 1,368,000</b>	<b>\$ 1,068,000</b>	<b>\$ (300,000)</b>
<b>Expenditures:</b>					
Convention and Visitors Bureau	\$ 704,588	\$ 769,780	\$ 755,960	\$ 553,130	\$ (202,830)
Mesquite Arts Council, Inc.	234,506	185,710	181,140	138,290	(42,850)
Historic Mesquite, Inc.	234,506	185,710	181,140	138,290	(42,850)
Other Expenditures	75,723	137,400	273,000	138,290	(134,710)
Conference Center Marketing	158,593	200,000	100,000	100,000	0
<b>Total Expenditures</b>	<b>\$ 1,407,916</b>	<b>\$ 1,478,600</b>	<b>\$ 1,491,240</b>	<b>\$ 1,068,000</b>	<b>\$ (423,240)</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ 654,658	\$ 149,400	\$ (123,240)	\$ 0	\$ 123,240
<b>Fund Balance, October 1</b>	<b>\$ 1,726,816</b>	<b>\$ 2,381,474</b>	<b>\$ 2,381,474</b>	<b>\$ 2,258,234</b>	<b>\$ (123,240)</b>
<b>Fund Balance, September 30</b>	<b>\$ 2,381,474</b>	<b>\$ 2,530,874</b>	<b>\$ 2,258,234</b>	<b>\$ 2,258,234</b>	<b>\$ 0</b>

**City of Mesquite**  
**Adopted Budget/Confiscated Seizure Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Interest Income	\$ 48,437	\$ 40,000	\$ 25,000	\$ 25,000	\$ 0
Other Income	13,000	0	0	0	0
Court Awarded Proceeds	331,754	100,000	565,000	100,000	(465,000)
<b>Total Revenues</b>	<b>\$ 393,191</b>	<b>\$ 140,000</b>	<b>\$ 590,000</b>	<b>\$ 125,000</b>	<b>\$ (465,000)</b>
<b>Expenditures:</b>					
Supplies	\$ 210,911	\$ 86,000	\$ 161,000	\$ 52,500	\$ (108,500)
Contractual	376,350	254,300	316,618	256,800	(59,818)
Capital Outlay	419,690	0	400,106	0	(400,106)
<b>Total Expenditures</b>	<b>\$ 1,006,951</b>	<b>\$ 340,300</b>	<b>\$ 877,724</b>	<b>\$ 309,300</b>	<b>\$ (568,424)</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ (613,760)	\$ (200,300)	\$ (287,724)	\$ (184,300)	\$ 103,424
<b>Fund Balance, October 1</b>					
	\$ 1,730,562	\$ 1,116,802	\$ 1,116,802	\$ 829,078	\$ (287,724)
<b>Fund Balance, September 30</b>					
	\$ 1,116,802	\$ 916,502	\$ 829,078	\$ 644,778	\$ (184,300)

**City of Mesquite**  
**Adopted Budget/Photo Enforcement Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Interest Income	\$ 7,562	\$ 0	\$ 0	\$ 0	\$ 0
School Bus Camera Violation Proceeds	20,320	15,000	15,000	15,000	0
Red Light Camera Violation Proceeds	178,630	0	0	0	0
<b>Total Revenues</b>	<b>\$ 206,512</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 0</b>
<b>Expenditures:</b>					
Contractual Services	\$ 9,846	\$ 20,000	\$ 20,000	\$ 0	\$ (20,000)
Transfer Out - General Fund	200,000	150,000	100,000	25,000	(75,000)
<b>Total Expenditures</b>	<b>\$ 209,846</b>	<b>\$ 170,000</b>	<b>\$ 120,000</b>	<b>\$ 25,000</b>	<b>\$ (95,000)</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ (3,334)	\$ (155,000)	\$ (105,000)	\$ (10,000)	\$ 95,000
<b>Fund Balance, October 1</b>	<b>\$ 119,045</b>	<b>\$ 115,711</b>	<b>\$ 115,711</b>	<b>\$ 10,711</b>	<b>\$ (105,000)</b>
<b>Fund Balance, September 30</b>	<b>\$ 115,711</b>	<b>\$ (39,289)</b>	<b>\$ 10,711</b>	<b>\$ 711</b>	<b>\$ (10,000)</b>

**City of Mesquite**  
**Adopted Budget/Child Safety Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Interest Income	\$ 652	\$ 0	\$ 0	\$ 0	\$ 0
Child Safety Fee	133,917	160,000	160,000	200,000	40,000
<b>Total Revenues</b>	<b>\$ 134,569</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>	<b>\$ 200,000</b>	<b>\$ 40,000</b>
<b>Expenditures:</b>					
Transfer Out - General Fund	\$ 133,917	\$ 100,000	\$ 100,000	\$ 200,000	\$ 100,000
<b>Total Expenditures</b>	<b>\$ 133,917</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 200,000</b>	<b>\$ 100,000</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ 652	\$ 60,000	\$ 60,000	\$ 0	\$ (60,000)
<b>Fund Balance, October 1</b>	<b>\$ 0</b>	<b>\$ 652</b>	<b>\$ 652</b>	<b>\$ 652</b>	<b>\$ 0</b>
<b>Fund Balance, September 30</b>	<b>\$ 652</b>	<b>\$ 60,652</b>	<b>\$ 60,652</b>	<b>\$ 652</b>	<b>\$ (60,000)</b>

**City of Mesquite**  
**Adopted Budget/9-1-1 Service Fee Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
9-1-1 Phone Charges	\$ 227,440	\$ 240,000	\$ 215,000	\$ 215,000	\$ 0
Interest Income	350	0	0	0	0
Wireless 9-1-1 Phone Charges	763,327	715,000	710,000	710,000	0
<b>Total Revenues</b>	<b>\$ 991,117</b>	<b>\$ 955,000</b>	<b>\$ 925,000</b>	<b>\$ 925,000</b>	<b>\$ 0</b>
<b>Expenditures:</b>					
Contractual Services	\$ 126,466	\$ 140,000	\$ 140,000	\$ 140,000	\$ 0
Transfer Out - General Fund	850,000	800,000	800,000	800,000	0
<b>Total Expenditures</b>	<b>\$ 976,466</b>	<b>\$ 940,000</b>	<b>\$ 940,000</b>	<b>\$ 940,000</b>	<b>\$ 0</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ 14,651	\$ 15,000	\$ (15,000)	\$ (15,000)	\$ 0
<b>Fund Balance, October 1</b>	<b>\$ 36,142</b>	<b>\$ 50,793</b>	<b>\$ 50,793</b>	<b>\$ 35,793</b>	<b>\$ (15,000)</b>
<b>Fund Balance, September 30</b>	<b>\$ 50,793</b>	<b>\$ 65,793</b>	<b>\$ 35,793</b>	<b>\$ 20,793</b>	<b>\$ (15,000)</b>

**City of Mesquite**  
**Adopted Budget/Community Development Block Grant Program Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Intergovernmental-Entitlement	\$1,189,518	\$1,128,827	\$1,796,532	\$1,143,107	(\$653,425)
<b>Total Revenues</b>	<b>\$1,189,518</b>	<b>\$1,128,827</b>	<b>\$1,796,532</b>	<b>\$1,143,107</b>	<b>\$ (653,425)</b>
<b>Expenditures:</b>					
<b>2020-21 Projects</b>					
Administration	\$ 0	\$ 0	\$ 0	\$ 86,300	\$ 86,300
Code Enforcement	0	0	0	225,000	225,000
Housing Rehabilitation	0	0	0	415,500	415,500
Mission East Dallas County Health Ministries	0	0	0	18,000	18,000
Hope's Door (Formerly New Beginnings Center)	0	0	0	43,466	43,466
Orphan Sidewalks	0	0	0	225,000	225,000
Sharing Life Outreach Program	0	0	0	30,000	30,000
Sharing Life Outreach Homelessness Transition Program	0	0	0	50,000	50,000
Senior Source Program	0	0	0	15,000	15,000
Visiting Nurse Association Program	0	0	0	15,000	15,000
Down Payment Assistance	0	0	0	19,841	19,841
<b>Total 2020-21 Projects</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$1,143,107</b>	<b>\$ 1,143,107</b>
<b>Expenditures:</b>					
<b>2019-20 Projects</b>					
Administration	\$ 0	\$ 85,000	\$ 106,589	\$ 0	\$ (106,589)
Comprehensive Planning	0	97,280	100,175	0	(100,175)
Code Enforcement	0	245,485	249,269	0	(249,269)
Housing Rehabilitation	0	400,000	961,204	0	(961,204)
Mission East Dallas County Health Ministries	0	12,000	12,000	0	(12,000)
Mesquite Social Services - GED	0	0	16,248	0	(16,248)
Mesquite Social Services - Rental Assistance	0	20,000	20,000	0	(20,000)
New Beginnings Center	0	40,000	40,000	0	(40,000)
Orphan Sidewalks	0	111,738	154,933	0	(154,933)
Sharing Life Outreach Program	0	30,000	30,000	0	(30,000)
Sharing Life Outreach Homelessness Transition Program	0	27,324	27,324	0	(27,324)
Summer Youth Internship Program	0	15,000	26,469	0	(26,469)
Senior Source Program	0	10,000	10,000	0	(10,000)
Visiting Nurse Association Program	0	15,000	16,868	0	(16,868)
Down Payment Assistance	0	20,000	25,452	0	(25,452)
<b>Total 2019-20 Projects</b>	<b>\$ 0</b>	<b>\$1,128,827</b>	<b>\$1,796,532</b>	<b>\$ 0</b>	<b>\$ (1,796,532)</b>

**City of Mesquite**  
**Adopted Budget/Community Development Block Grant Program Fund (continued)**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Expenditures:</b>					
<b>2018-19 Projects</b>					
Administration	\$74,681	\$0	\$0	\$0	\$0
Comprehensive Planning	91,205	0	0	0	0
Code Enforcement	198,595	0	0	0	0
Housing Rehabilitation	464,571	0	0	0	0
Mission East Dallas County Health Ministries	10,000	0	0	0	0
Mesquite Social Services	7,352	0	0	0	0
New Beginnings Center	35,000	0	0	0	0
Orphan Sidewalks	210,615	0	0	0	0
Sharing Life Outreach Program	25,000	0	0	0	0
Sharing Life Outreach Homelessness Transition Program	45,900	0	0	0	0
Senior Source Program	5,000	0	0	0	0
Visiting Nurse Association Program	8,132	0	0	0	0
H.O.M.E	2,800	0	0	0	0
Down Payment Assistance	10,667	0	0	0	0
<b>Total 2018-19 Projects</b>	<b>\$1,189,518</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Total Expenditures - All Program Years</b>	<b>\$1,189,518</b>	<b>\$1,128,827</b>	<b>\$1,796,532</b>	<b>\$1,143,107</b>	<b>\$ (653,425)</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Fund Balance, October 1	\$ 6,906	\$ 6,906	\$ 6,906	\$ 6,906	\$ 0
Fund Balance, September 30	\$ 6,906	\$ 6,906	\$ 6,906	\$ 6,906	\$ 0

**City of Mesquite**  
**Adopted Budget/Housing Choice Voucher Program Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Interest Income	\$ 34,093	\$ 22,000	\$ 19,000	\$ 19,000	\$ 0
Intergovernmental - Section 8 Voucher	13,570,738	13,103,000	15,403,000	15,553,000	150,000
Housing CARES Act	0	0	212,294	0	(212,294)
<b>Total Revenues</b>	<b>\$ 13,604,831</b>	<b>\$ 13,125,000</b>	<b>\$ 15,634,294</b>	<b>\$ 15,572,000</b>	<b>\$ (62,294)</b>
<b>Expenditures:</b>					
Housing Choice Voucher Program	\$ 13,467,013	\$ 13,132,370	\$ 15,333,770	\$ 15,588,260	\$ 254,490
Cost Allocation	150,000	150,000	150,000	150,000	0
Housing CARES Act	0	0	212,294	0	(212,294)
<b>Total Expenditures</b>	<b>\$ 13,617,013</b>	<b>\$ 13,282,370</b>	<b>\$ 15,696,064</b>	<b>\$ 15,738,260</b>	<b>\$ 42,196</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ (12,182)	\$ (157,370)	\$ (61,770)	\$ (166,260)	\$ (104,490)
Fund Balance, October 1	\$ 1,299,600	\$ 1,287,418	\$ 1,287,418	\$ 1,225,648	\$ (61,770)
Fund Balance, September 30	\$ 1,287,418	\$ 1,130,048	\$ 1,225,648	\$ 1,059,388	\$ (166,260)

**City of Mesquite**  
**Adopted Budget/Public, Educational and Government Access Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Interest Income	\$ 14,818	\$ 10,000	\$ 7,000	\$ 7,000	\$ 0
Cable TV PEG Fees	245,906	250,000	240,000	240,000	0
<b>Total Revenues</b>	<b>\$ 260,724</b>	<b>\$ 260,000</b>	<b>\$ 247,000</b>	<b>\$ 247,000</b>	<b>\$ 0</b>
<b>Expenditures:</b>					
Contractual Services	\$ 161,514	\$ 187,000	\$ 187,000	\$ 183,100	\$ (3,900)
Capital Outlay	110,016	75,000	82,500	5,000	(77,500)
<b>Total Expenditures</b>	<b>\$ 271,530</b>	<b>\$ 262,000</b>	<b>\$ 269,500</b>	<b>\$ 188,100</b>	<b>\$ (81,400)</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ (10,806)	\$ (2,000)	\$ (22,500)	\$ 58,900	\$ 81,400
<b>Fund Balance, October 1</b>	<b>\$ 622,869</b>	<b>\$ 612,063</b>	<b>\$ 612,063</b>	<b>\$ 589,563</b>	<b>\$ (22,500)</b>
<b>Fund Balance, September 30</b>	<b>\$ 612,063</b>	<b>\$ 610,063</b>	<b>\$ 589,563</b>	<b>\$ 648,463</b>	<b>\$ 58,900</b>

**City of Mesquite**  
**Adopted Budget/Mesquite Quality of Life Corporation Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Interest Income	\$ 33,507	\$ 45,000	\$ 35,000	\$ 35,000	\$ 0
Contributions and Reimbursements	20,000	0	282,653	0	(282,653)
Grants	1,607,075	142,000	1,807,409	142,000	(1,665,409)
Other Revenue	3,775,000	350,000	406,613	103,000	(303,613)
Special Use Sales Tax	11,143,746	10,994,700	10,210,700	10,994,700	784,000
<b>Total Revenues</b>	<b>\$ 16,579,328</b>	<b>\$ 11,531,700</b>	<b>\$ 12,742,375</b>	<b>\$ 11,274,700</b>	<b>\$ (1,467,675)</b>
<b>Expenditures:</b>					
Transportation Improvements	\$ 4,589,570	\$ 1,554,000	\$ 4,457,533	\$ 574,000	\$ (3,883,533)
Public Safety Improvements	35,422	25,000	1,119,659	30,000	(1,089,659)
Parks and Recreation Improvements	7,581,836	8,462,150	10,757,959	8,622,000	(2,135,959)
Administration	250,000	300,000	300,000	300,000	0
Transfer Out - Capital Projects	0	0	100,000	50,000	(50,000)
Transfer Out - GO Debt Service Fund	1,130,000	1,352,100	1,352,100	1,325,910	(26,190)
<b>Total Expenditures</b>	<b>\$ 13,586,828</b>	<b>\$ 11,693,250</b>	<b>\$ 18,087,251</b>	<b>\$ 10,901,910</b>	<b>\$ (7,185,341)</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ 2,992,500	\$ (161,550)	\$ (5,344,876)	\$ 372,790	\$ 5,717,666
<b>Fund Balance, October 1</b>	<b>\$ 2,505,771</b>	<b>\$ 5,498,271</b>	<b>\$ 5,498,271</b>	<b>\$ 153,395</b>	<b>\$ (5,344,876)</b>
<b>Fund Balance, September 30</b>	<b>\$ 5,498,271</b>	<b>\$ 5,336,721</b>	<b>\$ 153,395</b>	<b>\$ 526,185</b>	<b>\$ 372,790</b>

**City of Mesquite**  
**Adopted Budget/Municipal Court Technology Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Interest Income	\$ 4,114	\$ 2,500	\$ 1,000	\$ 1,000	\$ 0
Municipal Court Technology Fee	79,750	70,000	70,000	80,000	10,000
<b>Total Revenues</b>	<b>\$ 83,864</b>	<b>\$ 72,500</b>	<b>\$ 71,000</b>	<b>\$ 81,000</b>	<b>\$ 10,000</b>
<b>Expenditures:</b>					
Supplies	\$ 824	\$ 2,850	\$ 2,850	\$ 3,750	\$ 900
Contractual Services	71,337	103,610	98,710	121,370	22,660
Capital Outlay	59,399	0	35,400	0	(35,400)
<b>Total Expenditures</b>	<b>\$ 131,560</b>	<b>\$ 106,460</b>	<b>\$ 136,960</b>	<b>\$ 125,120</b>	<b>\$ (11,840)</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ (47,696)	\$ (33,960)	\$ (65,960)	\$ (44,120)	\$ 21,840
<b>Fund Balance, October 1</b>	<b>\$ 157,782</b>	<b>\$ 110,086</b>	<b>\$ 110,086</b>	<b>\$ 44,126</b>	<b>\$ (65,960)</b>
<b>Fund Balance, September 30</b>	<b>\$ 110,086</b>	<b>\$ 76,126</b>	<b>\$ 44,126</b>	<b>\$ 6</b>	<b>\$ (44,120)</b>

**City of Mesquite**  
**Adopted Budget/Capital Project Reserve Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Transfer In - General Fund	\$ 250,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 0
Transfer In - TIRZ Funds	580,276	295,000	290,000	478,000	188,000
Other Revenue	1,102,851	60,000	492,246	0	(492,246)
Interest Income	47,957	40,000	35,000	35,000	0
<b>Total Revenues</b>	<b>\$ 1,981,084</b>	<b>\$ 445,000</b>	<b>\$ 867,246</b>	<b>\$ 563,000</b>	<b>\$ (304,246)</b>
<b>Expenditures:</b>					
Transfer Out - GO Debt Service Fund	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0
Transfer Out - General Fund	500,000	0	0	0	0
Other - Dispatch Equipment	0	0	1,393	0	(1,393)
Developer Participation - Ashley	0	0	1,000,000	0	(1,000,000)
IH-20 Corridor Development	0	0	52,640	0	(52,640)
Facility Assessment & Management Software	0	0	150,000	0	(150,000)
Comprehensive Plan Update	191,628	0	2,500	0	(2,500)
Military Parkway Trail Phase 2	0	0	5,078	0	(5,078)
Fire Station Placement Study	18,492	0	12,508	0	(12,508)
Land Acquisition - 508 Woodstream	2,800	0	7,200	0	(7,200)
Land Acquisition - 925 McKenzi	971,491	0	0	0	0
Safe Route to School Program Study	24,206	0	694	0	(694)
Furniture Replacement	41,784	50,000	64,023	50,000	(14,023)
Roadway Impact Fee Study	1,750	0	21,250	0	(21,250)
Roadway ROW Acquisition	7,780	0	90,180	0	(90,180)
Emergency Shelter	0	0	10,000	0	(10,000)
Valley Creek Concessions	0	0	8,000	0	(8,000)
Public Safety Communications Center Integration	0	0	41,784	0	(41,784)
COVID-19 Pandemic	0	0	185,000	0	(185,000)
ISO Consultant	0	0	35,500	0	(35,500)
Airport Hangar Purchase	0	0	200,000	0	(200,000)
Administration	280,000	171,000	171,000	171,000	0
<b>Total Expenditures</b>	<b>\$ 2,089,931</b>	<b>\$ 221,000</b>	<b>\$ 2,058,750</b>	<b>\$ 221,000</b>	<b>\$ (1,837,750)</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ (108,847)	\$ 224,000	\$ (1,191,504)	\$ 342,000	\$ 1,533,504
<b>Fund Balance, October 1</b>	<b>\$ 1,302,455</b>	<b>\$ 1,193,608</b>	<b>\$ 1,193,608</b>	<b>\$ 2,104</b>	<b>\$ (1,191,504)</b>
<b>Fund Balance, September 30</b>	<b>\$ 1,193,608</b>	<b>\$ 1,417,608</b>	<b>\$ 2,104</b>	<b>\$ 344,104</b>	<b>\$ 342,000</b>

**City of Mesquite**  
**Adopted Budget/Rodeo City Tax Increment Reinvestment Zone Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
City of Mesquite	\$ 173,835	\$ 181,409	\$ 146,102	\$ 180,197	\$ 34,095
Interest Income	1,174	0	0	0	0
<b>Total Revenues</b>	<b><u>\$ 175,009</u></b>	<b><u>\$ 181,409</u></b>	<b><u>\$ 146,102</u></b>	<b><u>\$ 180,197</u></b>	<b><u>\$ 34,095</u></b>
<b>Expenditures:</b>					
TIRZ Credit to PID	\$ 0	\$ 54,102	\$ 2,916	\$ 19,506	\$ 16,590
Administration	50,000	50,000	50,000	40,000	(10,000)
Transfer Out - Capital Project Reserve Fund	282,413	0	0	200,000	200,000
<b>Total Expenditures</b>	<b><u>\$ 332,413</u></b>	<b><u>\$ 104,102</u></b>	<b><u>\$ 52,916</u></b>	<b><u>\$ 259,506</u></b>	<b><u>\$ 206,590</u></b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ (157,404)	\$ 77,307	\$ 93,186	\$ (79,309)	\$ (172,495)
<b>Fund Balance, October 1</b>	<b><u>\$ 167,862</u></b>	<b><u>\$ 10,458</u></b>	<b><u>\$ 10,458</u></b>	<b><u>\$ 103,644</u></b>	<b><u>\$ 93,186</u></b>
<b>Fund Balance, September 30</b>	<b><u>\$ 10,458</u></b>	<b><u>\$ 87,765</u></b>	<b><u>\$ 103,644</u></b>	<b><u>\$ 24,335</u></b>	<b><u>\$ (79,309)</u></b>

**City of Mesquite**  
**Adopted Budget/Towne Centre Tax Increment Reinvestment Zone Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
City of Mesquite	\$ 1,370,747	\$ 1,605,358	\$ 1,460,588	\$ 1,210,882	\$ (249,706)
Mesquite Independent School District	3,216,776	3,428,711	3,242,181	0	(3,242,181)
Contributions and Donations	250,000	0	0	0	0
Interest Income	387,963	0	0	0	0
<b>Total Revenues</b>	<b>\$ 5,225,486</b>	<b>\$ 5,034,069</b>	<b>\$ 4,702,769</b>	<b>\$ 1,210,882</b>	<b>\$ (3,491,887)</b>
<b>Expenditures:</b>					
Town East Retail Area Security	\$ 614,079	\$ 500,000	\$ 655,185	\$ 500,000	\$ (155,185)
Gus Thomasson Rebuild	5,197,700	2,000,000	7,003,065	0	(7,003,065)
Heritage Trail	160,119	621,465	1,461,346	0	(1,461,346)
ROWS Street Lighting	0	8,515	95,231	0	(95,231)
Pavement Improvements	197,922	0	200,000	0	(200,000)
Downtown Operations, Maintenance & Projects	229,157	641,860	929,637	0	(929,637)
Front Street Reconstruction	586,137	3,977,967	5,693,895	0	(5,693,895)
Highway Corridor Maintenance	51,097	104,040	104,040	100,000	(4,040)
Economic Development Incentives	81,908	318,000	128,229	20,000	(108,229)
Debt Service for South Mesquite Creek Drainage	0	474,360	474,360	475,875	1,515
Administration	130,000	130,000	130,000	130,000	0
<b>Total Expenditures</b>	<b>\$ 7,248,119</b>	<b>\$ 8,776,207</b>	<b>\$16,874,988</b>	<b>\$ 1,225,875</b>	<b>\$(15,649,113)</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	<b>\$(2,022,633)</b>	<b>\$(3,742,138)</b>	<b>\$(12,172,219)</b>	<b>\$ (14,993)</b>	<b>\$ 12,157,226</b>
<b>Fund Balance, October 1</b>	<b>\$14,253,879</b>	<b>\$12,231,246</b>	<b>\$12,231,246</b>	<b>\$ 59,027</b>	<b>\$(12,172,219)</b>
<b>Fund Balance, September 30</b>	<b>\$12,231,246</b>	<b>\$ 8,489,108</b>	<b>\$ 59,027</b>	<b>\$ 44,034</b>	<b>\$ (14,993)</b>

**City of Mesquite**  
**Adopted Budget/Gus Thomasson Tax Increment Reinvestment Zone Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
City of Mesquite	\$ 53,428	\$ 196,420	\$ 50,695	\$ 227,382	\$ 176,687
Interest Income	184	0	0	0	0
<b>Total Revenues</b>	<b>\$ 53,612</b>	<b>\$ 196,420</b>	<b>\$ 50,695</b>	<b>\$ 227,382</b>	<b>\$ 176,687</b>
<b>Expenditures:</b>					
Economic Development Incentives	\$ 0	\$ 120,000	\$ 0	\$ 170,000	\$ 170,000
Administration	57,863	65,000	50,000	50,000	0
<b>Total Expenditures</b>	<b>\$ 57,863</b>	<b>\$ 185,000</b>	<b>\$ 50,000</b>	<b>\$ 220,000</b>	<b>\$ 170,000</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ (4,251)	\$ 11,420	\$ 695	\$ 7,382	\$ 6,687
<b>Fund Balance, October 1</b>	<b>\$ 4,251</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 695</b>	<b>\$ 695</b>
<b>Fund Balance, September 30</b>	<b>\$ 0</b>	<b>\$ 11,420</b>	<b>\$ 695</b>	<b>\$ 8,077</b>	<b>\$ 7,382</b>

**City of Mesquite**  
**Adopted Budget/Town East / Skyline Tax Increment Reinvestment Zone Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
City of Mesquite	\$ 100,814	\$ 110,000	\$ 341,910	\$ 543,635	\$ 201,725
Interest Income	1,046	0	0	0	0
<b>Total Revenues</b>	<b>\$ 101,860</b>	<b>\$ 110,000</b>	<b>\$ 341,910</b>	<b>\$ 543,635</b>	<b>\$ 201,725</b>
<b>Expenditures:</b>					
Economic Development Incentives	\$ 0	\$ 0	\$ 0	\$ 10,000	\$ 10,000
Debt Service - Skyline Dr Reconstruction	0	0	0	62,150	62,150
Administration	50,000	50,000	50,000	50,000	0
<b>Total Expenditures</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 122,150</b>	<b>\$ 72,150</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ 51,860	\$ 60,000	\$ 291,910	\$ 421,485	\$ 129,575
<b>Fund Balance, October 1</b>	<b>\$ 14,978</b>	<b>\$ 66,838</b>	<b>\$ 66,838</b>	<b>\$ 358,748</b>	<b>\$ 291,910</b>
<b>Fund Balance, September 30</b>	<b>\$ 66,838</b>	<b>\$ 126,838</b>	<b>\$ 358,748</b>	<b>\$ 780,233</b>	<b>\$ 421,485</b>

**City of Mesquite**  
**Adopted Budget/Lucas Farms Tax Increment Reinvestment Zone Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
City of Mesquite	\$ 15,255	\$ 4,439	\$ 7,701	\$ 8,100	\$ 399
Interest Income	70	0	0	0	0
<b>Total Revenues</b>	<b>\$ 15,325</b>	<b>\$ 4,439</b>	<b>\$ 7,701</b>	<b>\$ 8,100</b>	<b>\$ 399</b>
<b>Expenditures:</b>					
Administration	\$ 10,000	\$ 0	\$ 10,000	\$ 8,000	\$ (2,000)
<b>Total Expenditures</b>	<b>\$ 10,000</b>	<b>\$ 0</b>	<b>\$ 10,000</b>	<b>\$ 8,000</b>	<b>\$ (2,000)</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ 5,325	\$ 4,439	\$ (2,299)	\$ 100	\$ 2,399
<b>Fund Balance, October 1</b>	<b>\$ 0</b>	<b>\$ 5,325</b>	<b>\$ 5,325</b>	<b>\$ 3,026</b>	<b>\$ (2,299)</b>
<b>Fund Balance, September 30</b>	<b>\$ 5,325</b>	<b>\$ 9,764</b>	<b>\$ 3,026</b>	<b>\$ 3,126</b>	<b>\$ 100</b>

**City of Mesquite**  
**Adopted Budget/Polo Ridge Tax Increment Reinvestment Zone Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
City of Mesquite	\$ 0	\$ 52	\$ 165	\$ 121,958	\$ 121,793
Interest Income	0	0	0	0	0
<b>Total Revenues</b>	<b>\$ 0</b>	<b>\$ 52</b>	<b>\$ 165</b>	<b>\$ 121,958</b>	<b>\$ 121,793</b>
<b>Expenditures:</b>					
Administration	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ 0	\$ 52	\$ 165	\$ 121,958	\$ 121,793
Fund Balance, October 1	\$ 0	\$ 0	\$ 0	\$ 165	\$ 165
Fund Balance, September 30	\$ 0	\$ 52	\$ 165	\$ 122,123	\$ 121,958

**City of Mesquite**  
**Adopted Budget/Heartland Town Center Tax Increment Reinvestment Zone Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
City of Mesquite	\$ 0	\$ 111,036	\$ 4,629	\$ 37,197	\$ 32,568
Interest Income	0	0	0	0	0
<b>Total Revenues</b>	<b>\$ 0</b>	<b>\$ 111,036</b>	<b>\$ 4,629</b>	<b>\$ 37,197</b>	<b>\$ 32,568</b>
<b>Expenditures:</b>					
TIRZ Credit to PID	\$ 0	\$ 111,036	\$ 3,994	\$ 34,463	\$ 30,469
<b>Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 111,036</b>	<b>\$ 3,994</b>	<b>\$ 34,463</b>	<b>\$ 30,469</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ 0	\$ 0	\$ 635	\$ 2,734	\$ 2,099
Fund Balance, October 1	\$ 0	\$ 0	\$ 0	\$ 635	\$ 635
Fund Balance, September 30	\$ 0	\$ 0	\$ 635	\$ 3,369	\$ 2,734

**City of Mesquite**  
**Adopted Budget/Spradley Farms Tax Increment Reinvestment Zone Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
City of Mesquite	\$ 0	\$ 0	\$ 0	\$ 12	\$ 12
Interest Income	0	0	0	0	0
<b>Total Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 12</b>	<b>\$ 12</b>
<b>Expenditures:</b>					
Administration	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ 0	\$ 0	\$ 0	\$ 12	\$ 12
Fund Balance, October 1	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Fund Balance, September 30	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 12</u>	<u>\$ 12</u>

**City of Mesquite**  
**Adopted Budget/Roadway Impact Fee Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Contributions - Roadway Impact Fees	\$ 719,971	\$ 1,283,600	\$ 2,053,280	\$ 1,428,070	\$ (625,210)
Interest Income	13,611	1,500	1,050	1,500	450
<b>Total Revenues</b>	<b>\$ 733,582</b>	<b>\$ 1,285,100</b>	<b>\$ 2,054,330</b>	<b>\$ 1,429,570</b>	<b>\$ (624,760)</b>
<b>Expenditures:</b>					
Transfer Out - GO Debt Service Fund	\$ 850,000	\$ 1,285,100	\$ 2,020,000	\$ 1,428,070	\$ (591,930)
<b>Total Expenditures</b>	<b>\$ 850,000</b>	<b>\$ 1,285,100</b>	<b>\$ 2,020,000</b>	<b>\$ 1,428,070</b>	<b>\$ (591,930)</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ (116,418)	\$ 0	\$ 34,330	\$ 1,500	\$ (32,830)
<b>Fund Balance, October 1</b>	<b>\$ 132,688</b>	<b>\$ 16,270</b>	<b>\$ 16,270</b>	<b>\$ 50,600</b>	<b>\$ 34,330</b>
<b>Fund Balance, September 30</b>	<b>\$ 16,270</b>	<b>\$ 16,270</b>	<b>\$ 50,600</b>	<b>\$ 52,100</b>	<b>\$ 1,500</b>

**City of Mesquite**  
**Adopted Budget/Water and Sewer Impact Fee Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Contributions - Water Impact Fees	\$ 342,967	\$ 280,000	\$ 640,000	\$ 300,000	\$ (340,000)
Contributions - Sewer Impact Fees	145,535	125,000	230,000	150,000	(80,000)
Interest Income	9,273	3,500	3,500	3,500	0
<b>Total Revenues</b>	<b>\$ 497,775</b>	<b>\$ 408,500</b>	<b>\$ 873,500</b>	<b>\$ 453,500</b>	<b>\$ (420,000)</b>
<b>Expenditures:</b>					
Transfer Out - W&S Debt Service Fund	\$ 400,000	\$ 400,000	\$ 800,000	\$ 450,000	\$ (350,000)
<b>Total Expenditures</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ 800,000</b>	<b>\$ 450,000</b>	<b>\$ (350,000)</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ 97,775	\$ 8,500	\$ 73,500	\$ 3,500	\$ (70,000)
Fund Balance, October 1	\$ 105,699	\$ 203,474	\$ 203,474	\$ 276,974	\$ 73,500
Fund Balance, September 30	\$ 203,474	\$ 211,974	\$ 276,974	\$ 280,474	\$ 3,500

**City of Mesquite**  
**Adopted Budget/Conference Center Capital Replacement Reserve Fund**  
**Fiscal Year 2020-21**

	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21	Variance
<b>Revenues:</b>					
Room Rental Proceeds	\$ 164,315	\$ 180,000	\$ 207,000	\$ 60,000	\$ (147,000)
Interest Income	18,901	12,000	7,500	5,000	(2,500)
<b>Total Revenues</b>	<b>\$ 183,216</b>	<b>\$ 192,000</b>	<b>\$ 214,500</b>	<b>\$ 65,000</b>	<b>\$ (149,500)</b>
<b>Expenditures:</b>					
Supplies	\$ 0	\$ 0	\$ 0	\$ 10,000	\$ 10,000
Contractual Services	161,249	0	0	0	0
Capital Outlay	136,513	125,000	400,000	99,600	(300,400)
<b>Total Expenditures</b>	<b>\$ 297,762</b>	<b>\$ 125,000</b>	<b>\$ 400,000</b>	<b>\$ 109,600</b>	<b>\$ (290,400)</b>
<b>Excess (Deficiency) Revenues</b>					
Over Expenditures	\$ (114,546)	\$ 67,000	\$ (185,500)	\$ (44,600)	\$ 140,900
Fund Balance, October 1	\$ 699,733	\$ 585,187	\$ 585,187	\$ 399,687	\$ (185,500)
Fund Balance, September 30	\$ 585,187	\$ 652,187	\$ 399,687	\$ 355,087	\$ (44,600)

## **Budgetary/Financial Policies/Goals**

Financial Policies Overview  
Budgetary Policies

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## FINANCIAL POLICIES OVERVIEW

The City's financial policies are developed in accordance with applicable State law, City Charter provisions, and City ordinances to help guide the budget process and establish a framework for the sound fiscal management of the City.

### Debt Management

The City recognizes the foundation of any well-managed debt program is a comprehensive debt policy, which functions in conjunction with the City's Capital Improvement Program. The City will normally have one debt issuance per year that could include general obligation bonds, certificate of obligation bonds, revenue bonds and/or other debt instruments. In certain circumstances, the City Council may approve additional debt issues during the year.

Long-term obligations will not be used for operating purposes. The life of the obligations will not exceed the useful life of the projects financed. Debt service structure will approximate level debt service unless operational matters dictate otherwise.

The following standards shall be used to determine the City's capacity to issue new debt:

- Debt will be structured for the shortest maturity period possible with a fair allocation of costs to current and future beneficiaries or users.
- Debt will be structured to the lowest possible net cost to the City given the market conditions and the nature and type of security being issued.
- Debt and related debt service shall be maintained within the following parameters
  - Total tax supported debt shall not exceed 5% of Total Assessed Value.
  - Debt service cost shall not exceed 25% of operating revenues.
  - The portion of the City's property tax rate levied for general obligation debt service shall not exceed 40% of the total tax rate.
- The City will maintain net earnings coverage of 1.5 times the average annual principal and interest requirements for all indebtedness of the Water and Sewer Fund and 1.25 times the average annual principal and interest for all indebtedness of the Drainage Utility District.

### Capital Expenditures and Improvements

The City shall prepare and maintain a five year Capital Improvement Plan (CIP) with the first year of the plan being adopted as part of the annual budget. The CIP shall be reviewed annually for capital improvements and equipment, analysis of the City's infrastructure, replacement and renovation needs, and potential new projects. All projects, ongoing and proposed, shall be prioritized based on an analysis of current needs and resource availability. For every capital project, all operation, maintenance, and replacement costs shall be identified. The City shall annually prepare a schedule for the replacement of its non-infrastructure capital assets. Within the resources available each fiscal year, the City shall replace these assets according to highest priority need.

## General Fund Reserve

The City desires to maintain a prudent level of financial resources to guard its stakeholders against service disruption in the event of unexpected temporary revenue shortfalls or unpredicted one-time expenditures. The City will maintain a minimum Unassigned Fund Balance in the General Fund equivalent to sixty days of working capital to be calculated as 60 days of General Fund budgeted revenues with an initial goal of 70 days of General Fund budgeted revenues and a long-term goal of 90 days. The City acknowledges that initially, the General Fund may not meet the minimum requirements for working capital days in the policy. The General Fund will be considered compliant with the policy as long as the financial position shows continuous improvement each fiscal year.

## Enterprise Funds Reserve

The City will maintain the following minimum reserve levels in each Enterprise Fund, consistent with State law and the terms of ordinances pursuant to which obligations have been issued or incurred that are secured in whole or in part by revenues held in or credited to an Enterprise Fund:

- *Water Sewer Fund*
  - A goal of a minimum level of Working Capital equivalent to three months (25%) of regular, on-going Operating Expenses (including operating transfers out). This calculation shall not include Non-Recurring Items.
  - A goal of a minimum level of Working Capital equivalent to three months (25%) of the amount being paid in Debt Service payments for the subsequent fiscal year.
  - A minimum Reserve of 60 Days Cash on Hand with a goal of 120 Days Cash on Hand.
- *Drainage Utility Fund*
  - A goal of a minimum level of Working Capital equivalent to three months (25%) of regular, on-going Operating Expenses (including operating transfers out). This calculation shall not include Non-Recurring Items.
  - A goal of a minimum level of Working Capital equivalent to three months (25%) of the amount being paid in Debt Service payments for the subsequent fiscal year.
  - A minimum Reserve of 60 Days Cash on Hand with a goal of 120 Days Cash on Hand.
- *All Other Enterprise Funds*
  - A goal of a minimum level of Working Capital equivalent to one month (8.33%) of regular, on-going Operating Expenses (including operating transfers out). This calculation shall not include Non-Recurring Items.
  - A goal of a minimum level of Working Capital equivalent to one month (8.33%) of the amount being paid in Debt Service payments for the subsequent fiscal year.
  - A minimum Reserve of 30 Days Cash on Hand with a goal of 90 Days Cash on Hand.

The City's goal is that no Enterprise Fund shall have a negative Unrestricted Net Position. The City acknowledges that initially, not all funds will meet the minimum requirement for Working Capital and/or Days Cash on Hand outlined in the policy. A fund will be considered compliant with the policy as long as the financial position shows continuous improvement each fiscal year.

#### Internal Service Insurance Funds Reserves and Funding

The City will maintain minimum reserve levels in each Internal Service Insurance Fund, consistent with State law and the terms of ordinances pursuant to which obligations have been issued or incurred that are secured in whole or in part by revenues held in or credited to an Internal Service Fund:

- *Group Medical Insurance Fund*
  - A goal of a minimum level of Working Capital equivalent to three (25%) months of regular, on-going Operating Expenses (including operating transfers out). This calculation shall not include Non-Recurring Items.
  - Group medical insurance rates will be set for the Employer and Employee adequate to cover each year's budgeted expenditures
  - Any necessary rate increases for the Employer and Employee will be presented to City Council during the annual budget process for approval
  - The annual budget must provide adequate revenues to cover expenditures for each operating year.
- *General Liability Insurance Fund*
  - A goal of a minimum level of Working Capital equivalent to three (25%) months of regular, on-going Operating Expenses (including operating transfers out). This calculation shall not include Non-Recurring Items.
  - General Liability insurance rates will be set for City Departments adequate to cover each year's budgeted expenditures.
  - Any necessary rate increases for City Departments will be implemented during the annual budget process for approval.
  - The annual budget must provide adequate revenues to cover expenditures for each operating year.

The City's goal is that no Internal Service Insurance Fund shall have a negative Unrestricted Net Position. The City acknowledges that initially, not all funds will meet the minimum requirement for Working Capital outlined in the policy. A fund will be considered compliant with the policy as long as the financial position shows continuous improvement each fiscal year.

#### Investment

The City shall adopt an investment policy annually in accordance with Chapter 2256 of Title 10 of the Local Government Code (Public Funds Investment Act). The purpose of which is to set forth specific investment policy and strategy guidelines for the City in order to achieve the goals of safety, liquidity, yield and public trust for all investment activity.

### Basis of Accounting

The City uses the modified accrual basis of accounting for all Governmental Funds, which includes the City's General Fund. Revenues that are measurable and available are accrued at year-end. Measurable can refer to a reasonable estimate, and available means that the revenue will be collected in time to pay for current period expenditures. Revenue accrued at year-end typically includes ad valorem taxes paid within 60 days of year-end, franchise fees, special assessments, intergovernmental revenue, and interest income. Expenditures for Governmental Funds include amounts actually paid and expenditures with goods or services delivered within the fiscal year.

The City uses the accrual basis of accounting for all Proprietary Funds. In keeping with this basis of accounting, utility revenues are recognized when billed rather than when collected. A prorated amount for partial billing cycle is also accrued at year-end. Expenses recognized under the accrual method include amounts actually paid and expenses with goods or services delivered within the fiscal year.

### Basis of Budgeting

The budgets for all funds are prepared and adopted on a modified accrual basis, with budgetary control set at the type-of-expenditure level (personal services, supplies, contractual services, and capital) within each department budget. Capital outlay and debt principal are included as budgetary expenses, but depreciation is not a budgeted expense. The capital projects funds adopt project-length budgets at the time of presentation. Encumbrances (commitments to purchase goods and services) that are open on September 30th are recorded as a reservation of fund balance, and the subsequent year's Amended Budget is increased to reflect payment in a future period. Under the City's budgetary process, outstanding encumbrances are classified as restricted, committed or assigned fund balance. Unspent and unencumbered appropriations lapse at fiscal year-end and go to fund balance for operating and debt service funds.

## BUDGETARY POLICIES

### Annual Budget

The City Council's role is to ensure that the needs of the citizens are met as far as possible with available municipal resources. It is Council's prerogative to assume a growth or no-growth budget, to set tax rates, to determine expenditure levels, and to incur bonded indebtedness to finance the needs of the municipality.

The budget process will be coordinated to identify major policy issues for City Council consideration prior to the budget approval date so that sufficient analysis can contribute to informed decision making.

The budgets shall be prepared and adopted on a modified accrual basis for all funds. The capital project funds adopt project-length budgets at the time of their presentation. Annual appropriations lapse at fiscal year-end for operating and debt service funds. Under the City's budgetary process, outstanding encumbrances are classified as restricted, committed, or assigned fund balance, depending on the government's resources.

The budgetary process begins with City department heads (or, in the case of the Quality of Life Corporation, its Board of Directors) developing expenditure budget requests and revenue estimates in April for the fiscal year beginning the following October 1. These requests and estimates are then submitted to the City Manager for review and input. As required by City Charter Article VI, Section 33, the City Manager is to have prepared an annual operating budget by August 15 for the General, Debt Service and certain budgeted Special Revenue funds. The proposed budget is then presented to the City Council for its consideration and adoption through passage of an ordinance.

The proposed annual budget process shall contain the following information:

- Outline of the proposed financial policies for the next fiscal year with explanations of any changes from previous years in expenditures and any major changes of policy and a complete statement regarding the financial condition of the City.
- An estimate of all revenue from taxes and other sources, including the present tax structure rates and property evaluations for the ensuing year.
- A carefully itemized list of proposed expenditures by fund, service type and object of expenditures for the budget year, as compared to actual expenses of the last ended fiscal year, and estimated expenses for the current year compared to adopted budget.
- A description of all outstanding bonded indebtedness of the City.
- A statement proposing any capital expenditures deemed necessary for undertaking during the next budget year and recommended provision for financing.
- A projection of revenues and expenditures together with a list of capital projects which should be considered within the next five succeeding years.

Between the time the budget is made available to the public and the time it is legally adopted, the City Council provides for several public hearings to gather input from the public. During the public hearings, citizens are encouraged to offer their suggestions and ideas of what programs they would like to be included (or not included) in the budget.

### Amended Budget

Throughout the fiscal year budget transfers and amendments may be needed. The City Manager is authorized to transfer budgeted amounts between departments within any fund; however, any revisions that would increase total fund appropriations must be approved by the City Council. Expenditures may not legally exceed budgeted appropriations at the fund level.

The Finance Department prepares two budget amendments each year:

1. January - a budget amendment to re-appropriate open purchase orders and/or contracts from the previous fiscal year that have been approved for carryover.
2. Mid-year - the adopted budget is reassessed by each department midway through the fiscal year and revenue and expenditure projections are revised.

Other budget amendments may be needed throughout the fiscal year and will be presented to City Council for consideration as needed.

### Balanced Budget

The budget should be balanced with appropriations not exceeding current year revenues, transfers-in and available fund balance reserves. The City will avoid budgetary procedures that balance current expenditures at the expense of meeting future year's expenses, such as postponing expenditures or accruing future year's revenue.

### Long-Range Financial Plans

The budgeting process for preparing the annual budget necessitates the preparation of future projections of both revenues and expenditures. It should be recognized that the balanced budget requirement forces the conservative estimate of revenues and expenditures. The Finance Department shall prepare long range financial plans for all operating funds and internal service funds. The long range financial plans shall be updated each year during the budget process. Inherent in the forecasting process is the identification of assumptions used in the forecasting calculations. A statement of assumptions should be included in the presentation of each long range financial plan. The City's [long range financial plans](#) are available in the Budget Message section of this document.

## Revenue Management

The City will strive to maintain a diversified and stable revenue system to shelter it from unforeseeable short-run fluctuations in any one-revenue source.

One-time revenues in any operating fund will not be used for funding on-going appropriations. One-time revenues should be used to fund capital improvements, capital equipment and other one-time appropriations.

The City will try to reduce reliance on the residential property tax by seeking and developing additional revenue sources and attempting to expand and diversify the City tax base with commercial and industrial development.

Fees and charges should be reviewed periodically, to identify the impact of inflation, other cost increases, whether the fees recovered are providing adequate coverage for costs of services delivered, and current competitive market rates. The City shall revise user fees and charges when necessary.

The City shall periodically review and adopt utility rates that will generate sufficient revenues to cover operating expenses, and other statutory or mandatory expenses.

The City shall aggressively seek a fair share of available State and Federal financial support unless conditions attached to that assistance are contrary to the City's interest.

## Expenditure Control

*Appropriations* - The budget shall state the proposed expenditures and they shall be appropriated at type-of-expenditure level (personal services, supplies, contractual services, and capital outlay) within each department when the budget is adopted. The City budget may be amended and appropriations adjusted in accordance with public necessity, as declared by the City Council.

*Purchasing* - All purchases and contracted services will be made in accordance with the City's purchasing procedures and applicable State laws. Unless specifically exempted or authorized by the Competitive Bid Statute, individual expenditures exceeding the competitive bid dollar limit may only be made on the basis of competitive sealed bids, competitive sealed proposals, and request for proposals or by utilizing existing interlocal agreements for cooperative purchasing. Awarding or rejecting such is the sole right of the City Council. Regardless of the contract amount, it is the intent of the City to diversify the selection of professional and consultant services through a fair and open process.

*Prompt Payment* - Invoices shall be paid within thirty (30) days of receipt in accordance with the prompt payment requirements of State law. Payments may be delayed in order to maximize the City's investable cash, if such a delay does not violate any payment terms. The City shall maximize any discounts offered by creditors, where considered cost effective.

*Spending Control* - Significant vacancy (salary) or capital budgetary savings in any department may not be spent unless proper authorization has been obtained by the Manager of Budget and Treasury.

### City Charter Requirements

As required by City Charter, Article IV, Section 33, the City Manager shall have prepared on or before the 15th day of August in each year a budget to cover all proposed expenditures of the city for the succeeding fiscal year, which begins on October 1, and ends on September 30, of each calendar year. The budget shall be prepared in conformity with the laws of the State of Texas. No public money shall ever be spent or appropriated, except in case of an emergency or public calamity, unless funds are currently in the possession of the City to cover said expenditures or appropriation. No expenditure shall ever be made by the City except upon check drawn upon the account, for which a previous appropriation shall have been made, signed by the city treasurer and countersigned by the city manager or mayor.

Per the City Charter, Article III, Section 24a, the minimum staffing level for the Mesquite police department shall equal or surpass one and six-tenths (1.6) full-time and fully paid commissioned sworn civil service police officers per every one thousand (1,000) population of the City of Mesquite; such population to be officially determined annually by the City of Mesquite.

## Texas Local Government Code Chapter 102 Requirements for Municipal Budget

In accordance with Texas Local Government Code Chapter 102, the budget officer shall prepare each year a budget to cover the proposed expenditures of the City for the succeeding year. The budget officer shall itemize the budget to allow as clear a comparison as practicable between expenditures included in the proposed budget and actual expenditures for the same or similar purposes made for the preceding year. The budget must show as definitely as possible each of the projects for which expenditures are set up in the budget and the estimated amount of money carried in the budget for each project. The budget must contain a complete financial statement of the City that shows: the outstanding obligations of the City; the cash on hand to the credit of each fund; the funds received from all sources during the preceding year; the funds available from all sources during the ensuing year; the estimated revenue available to cover the proposed budget; and the estimated tax required to cover the proposed budget.

The budget officer shall file the proposed budget with the City Secretary's Office before the 30th day before the date the City Council makes its tax levy for the fiscal year.

A proposed budget that will require raising more revenue from property taxes than in the previous year must contain a cover page with the following statement in 18-point or larger type: "This budget will raise more total property taxes than last year's budget by (insert total dollar amount of increase and percentage increase), and of that amount (insert amount computed by multiplying the proposed tax rate by the value of new property added to the roll) is tax revenue to be raised from new property added to the tax roll this year."

The proposed budget shall be available for inspection by any person. The City Secretary shall take action to ensure that the proposed budget is posted on the City's Website.

The City Council shall hold a public hearing on the proposed budget in accordance with state law. Any person may attend and may participate in the hearing. The Council shall set the hearing for a date occurring after the 15th day after the date the proposed budget is filed with the City Secretary, but before the date the City Council adopts the tax rate. The City Secretary shall publish a notice before the public hearing in at least one newspaper of general circulation in the counties in which the City is located. The notice shall be published no earlier than the 30th or later than the 10th day before the date of the hearing.

At the conclusion of the public hearing, the City Council shall take action on the proposed budget. A vote to adopt the budget must be a record vote. The adopted budget shall contain a cover page as required by state law in order to provide greater fiscal transparency. The cover page must include the record vote of each member of the City Council along with other information required by state law. The approved budget along with cover page shall be filed with the City Secretary and posted on the City's Website. The City Secretary shall provide a copy of the approved budget to the county clerk offices of the counties in which the City is located. The City Council may levy taxes only in accordance with the budget and after final approval of the budget the City Council may spend City funds only in strict compliance with the budget, except in an emergency.

**MESQUITE**  
T E X A S  
Real. Texas. Flavor.

## **Department Profiles**

City Council  
City Administration  
City Secretary  
City Attorney  
Human Resources  
Finance  
Information Technology  
Fire Service  
Police Service  
Housing and Community Services  
Housing and Community Services - Grant Services  
Neighborhood Services  
Planning and Development Services  
Public Works  
Library Services  
Parks and Recreation  
Airport Services  
Non-Departmental Expenditures

**MESQUITE**  
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## City Council

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The City Council is the legislative and policy-making body of the City of Mesquite. It operates under authority granted by the City's Home Rule Charter and conforms to the rules and regulations set forth by that Charter. The City Council, under provisions of the Charter, appoints the City Manager, City Secretary, Municipal Court Judge, City Attorney, and members of various boards and commissions.

The primary responsibility of the City Council is policy-making, which includes identifying the needs of local residents, formulating programs to meet the changing needs of the community and measuring the effectiveness of ongoing municipal services. Other functions include exercising regulatory powers, levying taxes and assessing fees.



**From Left to Right:**  
**Councilmember Sherry Wisdom, District 1**  
**Councilmember Tandy Boroughs, District 4**  
**Councilmember Kenny Green, District 2**  
**Mayor Bruce Archer**  
**Councilmember B.W. Smith, District 5**  
**Deputy Mayor Pro Tem Daniel Aleman, District 6**  
**Mayor Pro Tem Robert Miklos, District 3**

City Council  
 Financial Summary  
 Fund Allocations, Division Allocations, Expenditure Categories  
 Fiscal Years 2018-19 to 2020-21

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	\$ 96,655	\$ 134,980	\$ 123,220	\$ 140,810
<b>Total Fund Allocations</b>	<b>\$ 96,655</b>	<b>\$ 134,980</b>	<b>\$ 123,220</b>	<b>\$ 140,810</b>

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
City Council	\$ 96,655	\$ 134,980	\$ 123,220	\$ 140,810
<b>Total Division Allocations</b>	<b>\$ 96,655</b>	<b>\$ 134,980</b>	<b>\$ 123,220</b>	<b>\$ 140,810</b>

Expenditure Categories	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Personal Services	\$ 9,410	\$ 8,750	\$ 9,690	\$ 9,440
Supplies	11,336	21,300	21,300	21,300
Contractual Services	75,910	104,930	92,230	110,070
<b>Total Expenditures</b>	<b>\$ 96,655</b>	<b>\$ 134,980</b>	<b>\$ 123,220</b>	<b>\$ 140,810</b>

## Administration

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The Department of Administration provides service delivery in a variety of areas, each delineated below.

### City Manager

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The City Manager is the chief administrative officer of the City, exercising direction over all municipal operations. Appointed by the City Council, the City Manager is responsible for execution of all Council-directed policies and ensuring municipal programs are administered both efficiently and effectively.



City Administration Scenic City Award.

### Communications and Marketing

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The Communications and Marketing Department is responsible for effective communications both internally within the City organization, with the general public and with visitors. The department oversees media relations, publications, social media, website content, special projects, e-communications, tourism relations through the Convention and Visitors Bureau, and a variety of other communication platforms.

### Economic Development

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The Economic Development Office has two primary objectives: retention and expansion of existing Mesquite businesses and relocation of new business to Mesquite. These two objectives are focused on commercial and industrial businesses with the ultimate goal of an increased tax base and higher wage jobs within a diversified local economy. The Division is also responsible for monitoring all tax abatement agreements and state-required reporting. The Division serves as the City's representative to the North Texas Commission, The Dallas Area Economic Development Association, the Metroplex International Development Association, The Texas Economic Development Council, and the Texas Economic Development Sales Tax Association. Additionally, the Division serves as staff support for the Mesquite Quality of Life Corporation and administers the 4B Sales Tax Fund.

### Mesquite Arts Center

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The Mesquite Arts Center is the premiere destination for fine and performing arts in the City. The 500 seat Concert Hall is the home to the Mesquite Symphony Orchestra and the Mesquite Community Band, and hosts national and international touring companies. The more intimate Black Box Theater hosts the Mesquite Arts Theater that has been producing excellent regional theater for more than 40 years. During the summer, the Missoula Children's Theater takes over the Black Box for a week. The team holds an open audition and casts 50-60 local students to perform in a musical theater production. The show is rehearsed throughout the week and two public performances are presented at the end of the week.

Just for Kidz educational opportunities provide free Saturday and Spring Break activities such as Hip Hop 101, DJ 101 and Silkscreen your own t-shirt. The Mesquite Arts Council also produces online and in person educational content with MAC Doodles, Create Your Own... a workshop series and Tote-and-Go, supplying arts and crafts kits for local families.

Spring kicks off the outdoor concert season with April Rocks each Friday evening on the North Lawn of the Arts Center. The Courtyard Concert Series follows up in May, in the Arts Center beautiful courtyard, and continues through the summer. Regional acts from the North Texas region perform along with the Mesquite Community Band summer concerts, and their annual Independence Day concert. Add the JazzBreaks concert series and there is music all summer long at the Arts Center.

The Arts Center is located at the City's memorial to the lives lost on September 11, 2001. A 15-foot long, 575-pound piece of twisted steel from the Twin Towers is the centerpiece of Mesquite Freedom Park. With the support of the local community, the City of Mesquite created this outdoor place of gathering, reflection and celebration of freedom.

### **Facility Maintenance**

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Facility Maintenance maintains all municipal facilities, apart from some park structures, and is responsible for comprehensive preventive maintenance of the building envelope, HVAC systems, electrical systems, plumbing systems and custodial services.

**Administration**  
**Financial Summary**  
**Fund Allocations, Division Allocations, Expenditure Categories**  
**Fiscal Years 2018-19 to 2020-21**

Funds	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	\$ 5,255,165	\$ 5,227,660	\$ 5,488,340	\$ 5,274,260
Hotel Occupancy Tax Fund	1,407,916	1,478,600	1,491,240	1,068,000
Public, Educational and Government Access Fund	271,530	262,000	269,500	188,100
Conference Center Capital Replacement Fund	297,762	125,000	400,000	109,600
<b>Total Fund Allocations</b>	<b>\$ 7,232,373</b>	<b>\$ 7,093,260</b>	<b>\$ 7,649,080</b>	<b>\$ 6,639,960</b>

Divisions	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
City Manager	\$ 1,424,937	\$ 1,556,590	\$ 1,589,520	\$ 1,343,940
Economic Development	365,291	359,320	365,620	324,120
Communications and Marketing	514,986	555,940	508,940	567,080
Mesquite Arts Center	153,082	173,140	173,700	178,150
Facility Maintenance	2,796,869	2,582,670	2,850,560	2,860,970
Hotel Occupancy Tax Administration	234,316	337,400	373,000	238,290
Convention and Visitors Bureau	704,588	769,780	755,960	553,130
Mesquite Arts Council, Inc.	234,506	185,710	181,140	138,290
Historic Mesquite, Inc.	234,506	185,710	181,140	138,290
Public, Educational and Government Access Fund	271,530	262,000	269,500	188,100
Conference Center Capital Replacement Fund	297,762	125,000	400,000	109,600
<b>Total Division Allocations</b>	<b>\$ 7,232,373</b>	<b>\$ 7,093,260</b>	<b>\$ 7,649,080</b>	<b>\$ 6,639,960</b>

Expenditure Categories	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Personal Services	\$ 3,630,867	\$ 3,772,230	\$ 3,666,470	\$ 3,602,870
Supplies	97,532	127,940	122,690	129,130
Contractual Services	3,509,008	3,414,210	3,674,090	3,104,660
Capital Outlay	246,529	80,180	287,130	104,600
Other Financing Uses	0	0	200,000	0
Reimbursements	(251,563)	(301,300)	(301,300)	(301,300)
<b>Total Expenditures</b>	<b>\$ 7,232,373</b>	<b>\$ 7,093,260</b>	<b>\$ 7,649,080</b>	<b>\$ 6,639,960</b>

**Administration**  
**Authorized Staffing Level**  
**Staffing Levels by Fund**

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	39.50	39.50	40.00	40.00
Hotel Occupancy Tax Fund	3.00	3.00	3.00	3.00
<b>Total All Funds</b>	<b>42.50</b>	<b>42.50</b>	<b>43.00</b>	<b>43.00</b>

**Summary of Divisional Staffing Levels**

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
City Manager	9.00	9.00	9.00	9.00
Communications and Marketing	7.50	7.50	8.00	8.00
Economic Development	3.00	3.00	3.00	3.00
Facility Maintenance	21.00	21.00	21.00	21.00
Mesquite Arts Center	2.00	2.00	2.00	2.00
<b>Total Administration</b>	<b>42.50</b>	<b>42.50</b>	<b>43.00</b>	<b>43.00</b>

**City Manager**

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Assistant City Manager	2.00	2.00	2.00	2.00
Assistant to the City Manager	1.00	1.00	1.00	1.00
City Manager	1.00	1.00	1.00	1.00
Deputy City Manager	1.00	1.00	1.00	1.00
Senior Management Analyst	1.00	1.00	1.00	1.00
Senior Administrative Aide	2.00	2.00	2.00	2.00
Special Projects Director	1.00	1.00	1.00	1.00
<b>Total City Manager</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>

**Economic Development**

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Assistant Director of Economic Development	1.00	1.00	1.00	1.00
Director of Economic Development	1.00	1.00	1.00	1.00
Downtown Development Manager	1.00	1.00	1.00	1.00
<b>Total Economic Development</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

### Mesquite Arts Center

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Mesquite Arts Center Assistant Manager	1.00	1.00	1.00	1.00
Mesquite Arts Center Manager	1.00	1.00	1.00	1.00
<b>Total Mesquite Arts Center</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

### Communications and Marketing

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Communications and Marketing Coordinator	0.00	0.00	2.00	2.00
CVB Manager	1.00	1.00	1.00	1.00
CVB Marketing Coordinator	1.00	1.00	1.00	1.00
CVB Marketing and Group Coordinator	1.00	1.00	1.00	1.00
Digital Media Coordinator	1.00	1.00	1.00	1.00
Director of Communications and Marketing	1.00	1.00	1.00	1.00
Manager of Communications and Marketing	1.00	1.00	0.00	0.00
Video Production Assistant	0.50	0.50	0.00	0.00
Video Production Coordinator	1.00	1.00	1.00	1.00
<b>Total Communications and Marketing</b>	<b>7.50</b>	<b>7.50</b>	<b>8.00</b>	<b>8.00</b>

### Facility Maintenance

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Secretary	1.00	1.00	1.00	1.00
Arts Center Facility Attendant	3.00	3.00	3.00	3.00
Assistant Manager of Facilities Maintenance	1.00	1.00	1.00	1.00
Custodian	8.00	8.00	8.00	8.00
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00
Facilities Maintenance Technician	5.00	5.00	5.00	5.00
Lead Facilities Maintenance Technician	1.00	1.00	1.00	1.00
Manager of Facilities Maintenance	1.00	1.00	1.00	1.00
<b>Senior Building Maintenance Technician</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>

### Departmental Job Classifications

Job Classification	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Secretary	1.00	1.00	1.00	1.00
Arts Center Facility Attendant	3.00	3.00	3.00	3.00
Assistant City Manager	2.00	2.00	2.00	2.00
Assistant Director of Economic Development	1.00	1.00	1.00	1.00
Assistant to the City Manager	1.00	1.00	1.00	1.00
Assistant Manager of Facilities Maintenance	1.00	1.00	1.00	1.00
City Manager	1.00	1.00	1.00	1.00
Communications and Marketing Coordinator	0.00	0.00	2.00	2.00
CVB Manager	1.00	1.00	1.00	1.00
CVB Marketing Coordinator	1.00	1.00	1.00	1.00
CVB Marketing and Group Coordinator	1.00	1.00	1.00	1.00
Custodian	8.00	8.00	8.00	8.00
Deputy City Manager	1.00	1.00	1.00	1.00
Digital Media Coordinator	1.00	1.00	1.00	1.00
Director of Communications and Marketing	1.00	1.00	1.00	1.00
Director of Economic Development	1.00	1.00	1.00	1.00
Downtown Development Manager	1.00	1.00	1.00	1.00
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00
Facilities Maintenance Technician	5.00	5.00	5.00	5.00
Lead Facilities Maintenance Technician	1.00	1.00	1.00	1.00
Management Analyst	1.00	1.00	1.00	1.00
Manager of Facilities Maintenance	1.00	1.00	1.00	1.00
Manager of Communications and Marketing	1.00	1.00	0.00	0.00
Mesquite Arts Center Assistant Manager	1.00	1.00	1.00	1.00
Mesquite Arts Center Manager	1.00	1.00	1.00	1.00
Senior Administrative Aide	2.00	2.00	2.00	2.00
Special Projects Director	1.00	1.00	1.00	1.00
Video Production Assistant	0.50	0.50	0.00	0.00
Video Production Coordinator	1.00	1.00	1.00	1.00
Total Administration	42.50	42.50	43.00	43.00

# Administration

## Objectives and Performance Measures

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### Citizen Communications

- It is the objective of the City Manager’s Office to provide citizens with current information about City services. This analysis shows communications tools used to achieve this objective, together with effectiveness measures.

<b>Analysis of Citizen Communication Methods</b>				
<b>By Type, Content and Feedback</b>				
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Town Hall Tuesdays	5.1	3	0	3
Monthly Newsletters	5.1	12	12	0
Website-Page Views	5.1	3,000,000	0	0
Press Releases/week	5.1	4	4	0
Social Media Platforms	5.1	5	8	8

Link to [City Council Strategic Goals & Objectives](#).

## City Secretary

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The City Secretary serves as a clerk for the City Council and is responsible for the documentation, publication and preservation of all official City records, including minutes, ordinances, resolutions, contracts, deeds, easements, historical documents and City board and commission documents. The City Secretary also serves as the Records Management Officer for the City of Mesquite and is responsible for establishing and maintaining a city-wide Records Management Program that provides record retention scheduling, record storage and destruction.



**City Secretary Sonja Land administering an Oath of Office to new Mesquite Firefighters**

The City Secretary's Office also supervises all municipal elections, processes public information requests, prepares City Council agendas and minutes, publishes all legal ads, posts agendas/public notices, processes Texas Alcoholic Beverage Commission applications for restaurants and off-premise beer and wine sales and assists in researching and providing information to citizens, businesses, and staff on a daily basis.

**City Secretary**  
**Financial Summary**  
**Fund Allocations, Division Allocations, Expenditure Categories**  
**Fiscal Years 2018-19 to 2020-21**

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	\$ 483,789	\$ 594,480	\$ 616,280	\$ 726,220
<b>Total Fund Allocations</b>	<b>\$ 483,789</b>	<b>\$ 594,480</b>	<b>\$ 616,280</b>	<b>\$ 726,220</b>

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
City Secretary	\$ 483,789	\$ 594,480	\$ 616,280	\$ 626,220
Open Records Management	0	0	0	100,000
<b>Total Division Allocations</b>	<b>\$ 483,789</b>	<b>\$ 594,480</b>	<b>\$ 616,280</b>	<b>\$ 726,220</b>

Expenditure Categories	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Personal Services	\$ 358,512	\$ 361,820	\$ 384,810	\$ 485,900
Supplies	9,625	9,720	9,450	10,340
Contractual Services	115,652	222,940	222,020	229,980
Other Reimbursements	0	0	0	0
<b>Total Expenditures</b>	<b>\$ 483,789</b>	<b>\$ 594,480</b>	<b>\$ 616,280</b>	<b>\$ 726,220</b>

## Authorized Staffing Levels

### Staffing Levels by Fund

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	4.00	4.00	4.00	5.00
<b>Total General Fund</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>5.00</b>

### Summary of Divisional Staffing Levels

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
City Secretary	4.00	4.00	4.00	4.00
Open Records Management	0.00	0.00	0.00	1.00
<b>Total City Secretary</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>5.00</b>

### City Secretary

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Assistant City Secretary	1.00	1.00	1.00	1.00
City Secretary	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00
Public Information Coordinator	1.00	1.00	1.00	1.00
<b>Total City Secretary</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

### Open Records Management

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Records Clerk	0.00	0.00	0.00	1.00
<b>Total Open Records Management</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1.00</b>

Job Classification	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Assistant City Secretary	1.00	1.00	1.00	1.00
City Secretary	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00
Records Clerk	0.00	0.00	0.00	1.00
Public Information Coordinator	1.00	1.00	1.00	1.00
<b>Total City Secretary</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>5.00</b>

# City Secretary Objectives and Performance Measures

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## City Council Records

- It is the objective of the City Secretary’s Office to process all ordinances and resolutions after City Council approval. This analysis shows the number of ordinances and resolutions processed by the City Secretary’s office.

<b>Analysis of Ordinances and Resolutions</b>				
<i>Performance Measure</i>	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Ordinances	5.3	116	93	115
Resolutions	5.3	89	66	85

Link to [City Council Strategic Goals & Objectives](#).

- It is the objective of the City Secretary’s Office to transcribe the minutes of all City Council meetings and to post Action Agendas for all regular City Council meetings on the City’s website. This analysis shows the number of minutes transcribed and the number of Action Agendas for regular City Council meetings posted on the City’s website by the City Secretary’s office.

<b>Analysis of Ordinances and Resolutions</b>				
<i>Performance Measure</i>	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Minutes Transcribed	5.3	31	35	35
Action Agendas for Regular City Council Meetings Posted on City’s Website	5.3	24	23	24

Link to [City Council Strategic Goals & Objectives](#).

- It is the objective of the City Secretary’s Office to post all agendas/public notices, at least 72 hours prior to the scheduled time of the meeting, as required by State law. This analysis shows the number of agendas/public notices posted on the City’s website and physically posted at Municipal Center and City Hall, at least 72 hours prior to the scheduled time of the meeting for City Council meetings, Town Hall meetings, special meetings, joint meetings, etc.

<b>Analysis of Ordinances and Resolutions</b>				
<i>Performance Measure</i>	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Agendas/Public Notices Posted	5.3	49	49	49

Link to [City Council Strategic Goals & Objectives](#).

### Legal Notices Published

- It is the objective of the City Secretary’s Office to publish all legal notices and documents as required by State law. This analysis shows the number of documents published as required by State law.

<b>Analysis of Ordinances and Resolutions</b>				
<i>Performance Measure</i>	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Legal Notices Published	5.3	314	313	315

Link to [City Council Strategic Goals & Objectives](#).

### Records Management

- It is the objective of the City Secretary’s Office to maintain the City’s records within the provisions of applicable State law. This analysis shows the number of cubic feet of records authorized for destruction.

<b>Analysis of Records Authorized for Destruction</b>				
<i>Performance Measure</i>	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Cubic Feet of Records Destroyed	5.3	1,659	473	1,000

Link to [City Council Strategic Goals & Objectives](#).

### Legal Documents Filed with Dallas and Kaufman County Clerks

- It is the objective of the City Secretary’s Office to file all documents with Dallas and Kaufman County Clerks in accordance with all legal requirements. Documents include deeds, easements, liens and certain ordinances. This analysis shows the number of documents filed in compliance with all legal requirements.

<b>Legal Documents Filed with Dallas and Kaufman County Clerks</b>				
<i>Performance Measure</i>	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Legal Documents Filed with Dallas and Kaufman County Clerks	5.3	1,200	962	1,100

Link to [City Council Strategic Goals & Objectives](#).

## Public Information Requests

- It is the objective of the City Secretary’s Office to respond to all requests for public information in accordance with State law. Section 552.221 of the Texas Government Code states that, “An officer for public information of a governmental body shall promptly produce public information for inspection, duplication or both on application by any person to the officer. Promptly means as soon as possible under the circumstances, that is, within a reasonable time, without delay.” This analysis shows the number of public information requests received/processed according to State law.

<b>Analysis of Public Information Requests</b>				
<b>Performance Measure</b>	<b>Council Goal &amp; Objective</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21 Projected</b>
Public Information Requests Received/Processed	5.3	2,751	2,642	2,900

Link to [City Council Strategic Goals & Objectives](#).

## Proclamations

- It is the objective of the City Secretary’s Office to compile information and prepare proclamations for the Mayor’s Office. This analysis shows the number of documents prepared for various events and special occasions for presentation by the Mayor.

<b>Analysis of Mayoral Proclamations</b>				
<i>Performance Measure</i>	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Mayoral Proclamations Prepared	5.3	37	24	30

Link to [City Council Strategic Goals & Objectives](#).

## City Attorney

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The City Attorney's Office provides legal advice and support to:

- The City Council;
- All City Departments; and
- All Boards and Commissions.



In conducting these duties, the work of the City Attorney's Office includes:

- Conferring with interested parties to identify and meet legal needs;
- Preparing ordinances and resolutions;
- Reviewing, revising and preparing contracts, inter-local agreements, economic development agreements and other legal instruments; and
- Preparing revisions to the Code of Ordinances.

Additionally, the City Attorney's Office:

- Represents the City in litigation;
- Supervises the work of outside counsel;
- Prosecutes traffic, penal and City code violations in the Municipal Court, and handles appeals and civil abatements in the County and District Courts;
- Supervises tax foreclosures and conducts sales;
- Provides legal review for Public Information Act requests and seek Attorney General opinions; and
- Supervises property damage and liability claims.

The primary objectives of the City Attorney's office include:

- Providing legal advice and support in a timely and proficient manner;
- Pro-actively identifying and resolving legal issues;
- Minimizing legal risks through document review and early involvement in legal matters;
- Efficient and effective use of outside counsel for necessary expertise while minimizing costs;
- Cooperation with other departments, risk management and the City's insurance carrier to minimize claim losses;
- Cooperation with other departments for collection of claims owed to the City; and
- Just enforcement of matters before the Municipal Court and related disputes.

**City Attorney  
Financial Summary  
Fund Allocations, Division Allocations, Expenditure Categories  
Fiscal Years 2018-19 to 2020-21**

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	\$ 1,465,803	\$ 1,497,800	\$ 1,492,910	\$ 1,471,710
<b>Total Fund Allocations</b>	<b>\$ 1,465,803</b>	<b>\$ 1,497,800</b>	<b>\$ 1,492,910</b>	<b>\$ 1,471,710</b>

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
City Attorney	\$ 1,465,803	\$ 1,497,800	\$ 1,492,910	\$ 1,471,710
<b>Total Division Allocations</b>	<b>\$ 1,465,803</b>	<b>\$ 1,497,800</b>	<b>\$ 1,492,910</b>	<b>\$ 1,471,710</b>

Expenditure Categories	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Personal Services	\$ 1,350,080	\$ 1,389,370	\$ 1,383,640	\$ 1,348,410
Supplies	24,359	17,230	21,230	21,530
Contractual Services	91,364	91,200	88,040	101,770
<b>Total Expenditures</b>	<b>\$ 1,465,803</b>	<b>\$ 1,497,800</b>	<b>\$ 1,492,910</b>	<b>\$ 1,471,710</b>

**Authorized Staffing Levels**

**Staffing Levels by Fund**

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	9.60	9.60	9.60	9.60
<b>Total General Fund</b>	<b>9.60</b>	<b>9.60</b>	<b>9.60</b>	<b>9.60</b>

**Summary of Divisional Staffing Levels**

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
City Attorney	9.60	9.60	9.60	9.60
<b>Total City Attorney</b>	<b>9.60</b>	<b>9.60</b>	<b>9.60</b>	<b>9.60</b>

**Departmental Job Classification**

Job Classification	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Assistant City Attorney	2.00	2.00	3.00	3.00
Senior Assistant City Attorney	2.60	2.60	1.60	1.60
City Attorney	1.00	1.00	1.00	1.00
Deputy City Attorney	1.00	1.00	1.00	1.00
Legal Services Administrator	1.00	1.00	1.00	1.00
Paralegal	2.00	2.00	2.00	2.00
<b>Total City Attorney</b>	<b>9.60</b>	<b>9.60</b>	<b>9.60</b>	<b>9.60</b>

# City Attorney Objectives and Performance Measures

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## Ordinances, Resolutions, and Other Legal Documents

- It is the objective of the Mesquite City Attorney’s Office to draft, review, and/or prepare City ordinances and resolutions. The office also reviews and prepares contracts and other legal documents. This analysis shows the number of ordinances, resolutions, contracts, court complaints, insurance claims, and other documents processed by the City Attorney’s Office.

<b>Analysis of Documents Processed</b>				
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Ordinances	1.2 / 1.3 / 2.1 / 2.3 / 2.5 / 3.3 / 4.1 / 4.3 / 4.4 / 5.4 / 6.2	116	93	100
Resolutions	1.2 / 1.3 / 2.1 / 2.3 / 2.5 / 3.3 / 4.1 / 4.3 / 4.4 / 5.4 / 6.2	89	66	75
Contracts	1.2 / 1.3 / 2.1 / 2.3 / 2.5 / 3.3 / 4.1 / 4.3 / 4.4 / 5.4 / 6.2	456	508	520
Insurance Claims	1.3 / 3.3 / 5.3 / 5.5	205	210	222
<b>TOTAL</b>		<b>866</b>	<b>877</b>	<b>917</b>

Link to [City Council Strategic Goals & Objectives](#).

## Municipal Court Prosecutions

- It is the objective of the Mesquite City Attorney's Office to efficiently and effectively prosecute cases authorized for a Municipal Court under Texas law (generally, Class C misdemeanors). This analysis shows the number and type of prosecutions handled by the City Attorney's Office in the Mesquite Municipal Court.

<b>Analysis of Prosecutions By Type and Number of Cases</b>				
	Council Goal & Objective	2018-19	2019-20	2020-21 Projected
Animal Cases	2.1 / 2.2 / 2.3 / 2.4 / 3.1 / 5.5	2,037	1,424	700
Appeals	2.1 / 2.2 / 2.3 / 2.4 / 3.1 / 5.5	3	1	1
Attorney Docket	2.1 / 2.2 / 2.3 / 2.4 / 3.1 / 5.5	5,033	2,374	2,000
Attorney Pre-trials	2.1 / 2.2 / 2.3 / 2.4 / 3.1 / 5.5	1,584	1,470	1,400
Bench Trials	2.1 / 2.2 / 2.3 / 2.4 / 3.1 / 5.5	190	174	200
Code Cases	2.1 / 2.2 / 2.3 / 2.4 / 3.1 / 5.5	1,656	1,637	1,500
Jury Trials	2.1 / 2.2 / 2.3 / 2.4 / 3.1 / 5.5	87	36	150
Pro Se Pre-trials	2.1 / 2.2 / 2.3 / 2.4 / 3.1 / 5.5	1,490	1,306	1,300
<b>TOTAL</b>		<b>12,080</b>	<b>8,422</b>	<b>7,251</b>

Link to [City Council Strategic Goals & Objectives](#).

## Open Records Act

- It is the objective of the City Attorney's Office to ensure that the City complies with all provisions of State law governing open records. This analysis shows the number of requests for records/documents made under the provisions of the Texas Open Records Act. The analysis also shows the number of times the City Attorney's Office requested an opinion from the Texas Attorney General related to open records.

<b>Analysis of Open Records Activity By Number of Requests for Open Records as Well as Number of Opinions Requested From Texas Attorney General</b>				
	Council Goal & Objective	2018-19	2019-20	2020-21 Projected
Open Records Request	5.3 / 5.5	1,895	797	840
Open Records Requests Requiring An Opinion from Texas Attorney General	5.3 / 5.5	521	317	400
<b>TOTAL</b>		<b>2,416</b>	<b>1,114</b>	<b>1,240</b>

Link to [City Council Strategic Goals & Objectives](#).

Outside Attorneys

- It is the objective of the Mesquite City Attorney’s Office to provide supervision of those legal firms contracted to handle certain City litigation and other legal matters. This analysis shows the types and number of cases handled by outside firms, the billable hours, and total costs.

<b>Analysis of Outside Attorney Activity</b>							
<b>By Type of Case and Billable Hours</b>							
<b>Analysis of Outside Attorney Activity</b>							
		2018-19		2019-20		2020-21 Projected	
Outside Attorneys	Council Goal &	Hours	Costs	Hours	Costs	Hours	Costs
Non-TML Attorneys	1.2 / 1.3 / 2.3 / 2.5 /	898	266,333	966	273,448	1,000	285,000
TML Attorneys	1.2 / 1.3 / 2.3 / 2.5 /	1,058	238,096	1,228	276,408	1,290	290,229
NTMWD	1.2 / 1.3 / 2.3 / 2.5 /	2,672	351,921	915	563,814	325	45,000
<b>TOTAL</b>		<b>4,628</b>	<b>856,350</b>	<b>3,109</b>	<b>1,113,670</b>	<b>2,615</b>	<b>620,229</b>

Link to [City Council Strategic Goals & Objectives](#).

## Human Resources

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Human Resources provides important services to the City of Mesquite. Primary among the department's service areas is supplying all city departments with qualified applicants to fill job vacancies.

The department is comprised of four divisions with each division responsible for specific tasks and duties. Divisions within the department include Human Resources Administration, Risk Management, Training, Self-Funded Group Medical Coverage and General Liability Insurance.



**Human Resources Employee Health Fair.**

### **Human Resources Administration**

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Responsible for supplying the City with qualified job applicants, Human Resources Administration coordinates a recruiting and testing program aimed at achieving this objective. This division also manages the classification and job family pay plans, develops and administers various employee benefit and morale-building programs, maintains employee records and files, and renders services to operating departments on all matters related to or affecting personnel.

### **Risk Management**

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The Risk Management Division is responsible for making and carrying out decisions that will minimize the adverse effects of accidental losses upon the City. With enlisted efforts from all City personnel, preventing and reducing the probability and severity of accidental losses becomes a shared responsibility. Specifically, the Risk Management Division is responsible for protecting City assets, ensuring a safe environment for employees and for members of the public who may come into contact with these employees as services are provided, and minimizing the possibility of interruption of vital public services.

### **Self-Funded Group Medical Coverage**

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The Medical Health Insurance Fund accounts for the provision of group life, dental and health insurance coverage for all full-time City employees. In addition to the basic coverage provided, employees may purchase dependent coverage through payroll deductions. Emphasis on preventive care and healthy lifestyles, along with the managed-care health insurance program, works to reduce medical insurance expenses.

### **General Liability Insurance**

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The City's general liability insurance fund program includes assurances that available coverage and financial resources are available to meet liability claims and worker-related injuries to employees.

Human Resources  
Financial Summary  
Fund Allocations, Division Allocations, Expenditure Categories  
Fiscal Years 2018-19 to 2020-21

Funds	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	\$ 1,205,136	\$ 1,324,470	\$ 1,332,550	\$ 1,455,340
General Liability Fund	3,956,815	3,259,980	3,308,830	3,500,970
Group Medical Insurance Fund	16,429,880	16,489,500	16,585,300	17,154,300
Total Fund Allocations	<u>\$21,591,830</u>	<u>\$21,073,950</u>	<u>\$21,226,680</u>	<u>\$22,110,610</u>

Divisions	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Human Resources Administration	\$ 1,205,136	\$ 1,324,470	\$ 1,332,550	\$ 1,455,340
Risk Management	0	0	0	0
General Liability Insurance	3,956,815	3,259,980	3,308,830	3,500,970
Group Medical Insurance Fund	16,429,880	16,489,500	16,585,300	17,154,300
Total Division Allocations	<u>\$21,591,830</u>	<u>\$21,073,950</u>	<u>\$21,226,680</u>	<u>\$22,110,610</u>

Expenditure Categories	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Personal Services	\$ 1,715,925	\$ 1,758,080	\$ 1,712,080	\$ 1,738,960
Supplies	110,136	122,510	117,510	115,710
Contractual Services	20,111,068	19,587,880	19,745,920	20,576,450
Capital Outlay	32,131	0	0	0
Reimbursements	(377,430)	(394,520)	(348,830)	(320,510)
Total Expenditures	<u>\$21,591,830</u>	<u>\$21,073,950</u>	<u>\$21,226,680</u>	<u>\$22,110,610</u>

**Human Resources  
Authorized Staffing Levels  
Fiscal Years 2018-19 to 2020-21**

**Staffing Levels by Fund**

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Liability Fund	3.00	3.00	2.00	2.00
General Fund	11.50	11.50	12.50	12.50
<b>Total General Fund</b>	<b>14.50</b>	<b>14.50</b>	<b>14.50</b>	<b>14.50</b>

**Summary of Divisional Staffing Levels**

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Human Resources Administration	11.50	11.50	12.50	12.50
Risk Management	3.00	3.00	2.00	2.00
<b>Total Human Resources</b>	<b>14.50</b>	<b>14.50</b>	<b>14.50</b>	<b>14.50</b>

**Human Resources Administration**

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Assistant Director of Human Resources	0.00	1.00	1.00	1.00
Benefits Administrator	1.00	1.00	1.00	1.00
Benefits Manager	1.00	1.00	1.00	1.00
Director of Human Resources	1.00	1.00	1.00	1.00
Employee Services Coordinator	1.00	1.00	1.00	1.00
Human Resources-Senior Management Analyst	0.00	0.00	1.00	1.00
Human Resources/Civil Service Specialist	1.00	1.00	0.00	0.00
Human Resources Manager	1.00	0.00	1.00	1.00
Human Resources Office Services Coordinator	0.00	0.00	1.00	1.00
Human Resources - Civil Service Recruiter	1.00	1.00	0.00	0.00
Human Resources Specialist	2.00	2.00	2.00	2.00
Payroll/HRIS Technician	1.00	1.00	1.00	1.00
Staffing Coordinator	1.00	1.00	1.00	1.00
Undergraduate Intern	0.50	0.50	0.50	0.50
<b>Total Human Resources Administration</b>	<b>11.50</b>	<b>11.50</b>	<b>12.50</b>	<b>12.50</b>

**Risk Management**

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Risk Specialist	1.00	1.00	0.00	0.00
Risk Specialist/Civil Service Coordinator	1.00	1.00	0.00	0.00
Senior Risk Specialist	0.00	0.00	1.00	1.00
Risk Manager	1.00	1.00	1.00	1.00
<b>Total Risk Management</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>

### Departmental Job Classifications

Job Classification	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Assistant Director of Human Resources	0.00	1.00	1.00	1.00
Benefits Administrator	1.00	1.00	1.00	1.00
Benefits Manager	1.00	1.00	1.00	1.00
Director of Human Resources	1.00	1.00	1.00	1.00
Employee Services Coordinator	1.00	1.00	1.00	1.00
Human Resources-Senior Management Analyst	0.00	0.00	1.00	1.00
Human Resources/Civil Service Specialist	1.00	1.00	0.00	0.00
Human Resources Manager	1.00	0.00	1.00	1.00
Human Resources Office Services Coordinator	0.00	0.00	1.00	1.00
Human Resources - Civil Service Recruiter	1.00	1.00	0.00	0.00
Human Resources Specialist	2.00	2.00	2.00	2.00
Payroll/HRIS Administrator	1.00	1.00	1.00	1.00
Risk Manager	1.00	1.00	1.00	1.00
Senior Risk Specialist	0.00	0.00	1.00	1.00
Risk Specialist	1.00	1.00	0.00	0.00
Risk Specialist/Civil Service Coordinator	1.00	1.00	0.00	0.00
Staffing Coordinator	1.00	1.00	1.00	1.00
Undergraduate Intern	0.50	0.50	0.50	0.50
Total Department of Human Resources	14.50	14.50	14.50	14.50

# Human Resources

## Objectives and Performance Measures

### Risk Management

- It is the objective of the Risk Management Division to minimize the risk of work-related injuries and illnesses to City employees. Also, the Division strives to reduce the City's exposure to employee productivity losses, as well as the financial losses resulting from work-related injuries and illnesses.

Analysis of Safety Training							
By Type of Training, Number of Participants, and Hours of Training							
Type of Training	Council Goal & Objective	2018-19		2019-20		2020-21 Projected	
		Number of Participants	Hours of Training	Number of Participants	Hours of Training	Number of Participants	Hours of Training
Construction Safety	1.2 / 5.5	112	442	0	0	0	0
Developmental	1.2 / 5.5	5,984	6,170	0	0	0	0
Equipment Safety	1.2 / 5.5	696	679	9	81	0	0
Health & Wellness	1.2 / 5.5	449	405	0	0	0	0
Substance Abuse	1.2 / 5.5	0	0	0	0	25	50
<b>Total</b>		<b>7,241</b>	<b>7,696</b>	<b>9</b>	<b>81</b>	<b>25</b>	<b>50</b>

COVID 19 avoidance resulted in recent significant downturn in training hours to minimize exposure. Predicting same for 2020-2021

Link to [City Council Strategic Goals & Objectives](#).

- This analysis shows the number of workers' compensation claims by department or division, number of claims, average number of workdays lost, and average cost of claim.

Analysis of Workers' Compensation Claims Paid During Fiscal Year*										
By Department, Number of Claims, Average Number of Lost Days, and Average Cost Per Claim										
Department	Council Goal & Objective	2018-19			2019-20			2020-21 Projected		
		Number of Claims*	Average # of Lost Days	Average Cost per Claim	Number of Claims*	Average # of Lost Days	Average Cost per Claim	Number of Claims*	Average # of Lost Days	Average Cost per Claim
Public Works	5.5	61	6	\$ 3,502	62	5	\$ 3,300	64	7	\$ 3,500
Fire	5.5	64	37	6,220	79	13	4,153	82	15	4,600
Parks & Rec	5.5	28	14	2,366	24	22	3,870	25	28	4,300
Police	5.5	65	16	8,656	73	13	5,309	77	80	5,800
Other	5.5	23	4	3,372	24	1	1,776	27	30	2,200
<b>Total</b>		<b>241</b>	<b>17</b>	<b>\$ 5,470</b>	<b>266</b>	<b>11</b>	<b>\$ 2,975</b>	<b>270</b>	<b>275</b>	<b>\$ 3,500</b>

This methodology utilizes anticipated total estimated costs in the above calculations

Link to [City Council Strategic Goals & Objectives](#).

## Applications

- It is the objective of the Human Resources Department to provide City departments with applications meeting requirements for job postings. This analysis shows, by job family, the number of positions posted for recruitment and the number of applications received for posted positions.

<b>Analysis of Positions Posted and Number of Applications Received</b>							
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>		<i>2019-20</i>		<i>2020-21 Projected</i>	
		<i>Positions Posted</i>	<i>Applications Received</i>	<i>Positions Posted</i>	<i>Applications Received</i>	<i>Positions Posted</i>	<i>Applications Received</i>
Administrative/Specialist	5.4	18	648	22	1,201	24	1,321
Clerical	5.4	39	2,733	22	1,885	24	2,074
Hourly/Seasonal	5.4	14	358	9	323	10	355
Labor	5.4	18	700	8	319	9	351
Maintenance/Trades	5.4	58	2,358	52	1,946	57	2,141
Professional/Managerial	5.4	20	990	21	2,021	23	2,223
Executive	5.4	1	51	2	46	2	51
Engineering	5.4	2	48	0	0	0	0
Fire	5.4	1	677	1	609	1	670
Police/Dispatchers	5.4	9	2,919	9	1,631	10	1,794
<b>Total</b>		<b>180</b>	<b>11,482</b>	<b>146</b>	<b>9,981</b>	<b>161</b>	<b>10,979</b>

Link to [City Council Strategic Goals & Objectives](#).

## Finance

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The Department of Finance is comprised of nine divisions that provide service delivery in a variety of areas, each delineated below.

### **Finance Administration**

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The Finance Administration Division is responsible for the conduct of the City's financial affairs. This division also provides oversight and direction to the divisions in the Department of Finance, which are accountable for seeing that the financial integrity of the City is maintained. Finance Administration also oversees the bond sale process each year, debt management, long range financial planning, Tax Increment Reinvestment Zones (TIRZ), Public Improvement Districts (PID), and compliance with terms of economic incentive agreements.



City officials accept 5-Star Transparency Award

### **Accounting**

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The Accounting Division is responsible for providing a financial and reporting system required to safeguard and account for City assets and to record financial transactions in accordance with State law, the City Charter, City ordinances, and generally accepted accounting principles. Financial records are maintained for general ledger accounts, payroll, accounts payable, accounts receivable, cash receipts, and bank reconciliation. Other financial functions include interim and annual financial reporting, annual audit preparations, and state and federal management.

### **Warehouse**

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The Warehouse Division is responsible for ordering, receiving, storing, and issuing commodities essential for City departments, including the ongoing maintenance for Equipment Services operations. In addition, the division oversees the storage of offsite records management and the auctions of surplus property.

### **Printshop/Mailroom**

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The Printshop/Mailroom Division is responsible for all in-house printing, mail collection and distribution, and maintaining inventory of forms, envelopes, and paper.

### **Purchasing**

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The Purchasing Division ensures compliance with local, state and federal laws applying to city-wide procurement activity. This includes determining procurement needs, researching available products and services, developing city standards and specifications, obtaining informal bid quotations and inspecting delivered goods and services prior to payment. The division also manages the Transportation Pool and Central Copy operations.

## **Tax Office**

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The Tax Office Division is responsible for the billing and collection of ad valorem taxes for the City. In addition, the division collects ad valorem taxes for the Mesquite Independent School District (MISD) on a contractual basis. Cost to the MISD is on a pro-rated basis. Other responsibilities of this office include maintenance of ownership records and plat books, as well as, the billing of special assessments.

## **Municipal Court**

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The Municipal Court Division is responsible for the legal resolution of all City traffic cases, all criminal cases arising under City ordinances, and all Class C misdemeanors filed with the court. The Municipal Court is also responsible for warrants issued, finalizing processes after dispositions are resolved, quarterly warrant audits and monthly reporting.

## **Utility Billing**

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The Utility Billing Division is responsible for utility customer service and centralized cashiering. These services include the maintenance, mailing, and collection of residential and commercial customer accounts for water, sewer, and garbage charges. The central cashier is responsible for the collection, balancing, and depositing of all other City invoices and fees.

## **Budget & Treasury**

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The Budget & Treasury division coordinates the city-wide development and ongoing monitoring of the operating and capital improvement plan (CIP) budgets that serve as a financial plan for aligning and maximizing the utilization of resources with strategies towards the achievement of City priorities and goals. This division analyzes revenue and expenditure trends throughout the year and provides key financial data to executive leadership for the basis of short-term and long-term decision making. The division is also responsible for treasury activities of the City, that maximizes the return on investments.

Finance  
Financial Summary  
Fund Allocations, Division Allocations, Expenditure Categories  
Fiscal Years 2018-19 to 2020-21

Funds	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	\$ 4,792,173	\$ 4,891,970	\$ 4,958,020	\$ 5,262,800
Municipal Court Technology Fund	131,560	106,460	136,960	125,120
Utility Billing	3,963,813	2,996,980	2,986,600	2,527,440
Total Fund Allocations	<u>\$ 8,887,546</u>	<u>\$ 7,995,410</u>	<u>\$ 8,081,580</u>	<u>\$ 7,915,360</u>

Divisions	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Finance Administration	\$ 527,449	\$ 559,120	\$ 659,740	\$ 702,880
Accounting	587,930	594,900	590,050	674,040
Warehouse	288,960	333,220	320,100	333,810
Printshop/Mailroom	310,562	350,280	350,050	369,750
Purchasing	448,459	497,030	485,070	503,160
Transportation Pool	(2,058)	0	0	0
Central Copy	21,236	0	0	0
Tax Office	864,152	816,690	947,700	920,510
Municipal Court	1,325,565	1,289,050	1,271,580	1,412,360
Municipal Court Technology	131,560	106,460	136,960	125,120
Utility Billing	3,963,813	2,996,980	2,986,600	2,527,440
Budget and Treasury	419,920	451,680	333,730	346,290
Total Division Allocations	<u>\$ 8,887,546</u>	<u>\$ 7,995,410</u>	<u>\$ 8,081,580</u>	<u>\$ 7,915,360</u>

Expenditure Categories	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Personal Services	\$ 4,426,436	\$ 4,516,520	\$ 4,506,540	\$ 4,690,590
Supplies	63,449	83,530	76,610	65,650
Contractual Services	4,458,048	3,577,860	3,650,530	3,346,620
Capital Outlay	96,495	3,830	39,230	3,830
Other Financing Uses	0	0	0	0
Reimbursements	(156,882)	(186,330)	(191,330)	(191,330)
Total Expenditures	<u>\$ 8,887,546</u>	<u>\$ 7,995,410</u>	<u>\$ 8,081,580</u>	<u>\$ 7,915,360</u>

Finance  
 Authorized Staffing Levels  
 Fiscal Years 2018-19 to 2020-21

Staffing Levels by Fund

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	51.14	51.14	52.23	52.23
Water and Sewer Fund	12.00	12.00	11.00	11.00
Total All Funds	63.14	63.14	63.23	63.23

Summary of Divisional Staffing Levels

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Finance Administration	3.00	3.00	4.00	4.00
Accounting	6.00	6.00	7.00	7.00
Warehouse	5.00	5.00	5.00	5.00
Printshop/Mailroom	4.00	4.00	4.00	4.00
Purchasing	5.00	5.00	5.00	5.00
Tax Office	5.00	5.00	5.00	5.00
Municipal Court	19.14	19.14	19.23	19.23
Utility Billing	12.00	12.00	11.00	11.00
Budget and Treasury	4.00	4.00	3.00	3.00
Total Department of Finance	63.14	63.14	63.23	63.23

Finance Administration

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administration Aide	1.00	1.00	1.00	1.00
Director of Finance	1.00	1.00	1.00	1.00
Financial Systems Analyst	0.00	0.00	1.00	1.00
Finance Coordinator	1.00	1.00	1.00	1.00
Total Finance Administration	3.00	3.00	4.00	4.00

Accounting

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Accounting Clerk	0.00	0.00	1.00	1.00
Accounts Payable Technician	1.00	1.00	1.00	1.00
Manager of Accounting	1.00	1.00	1.00	1.00
Payroll Accountant	1.00	1.00	1.00	1.00
General Accountant	1.00	1.00	1.00	1.00
Senior Accountant	2.00	2.00	2.00	2.00
Total Accounting Office	6.00	6.00	7.00	7.00

### Warehouse

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Auto Warehouse Clerk	1.00	1.00	1.00	1.00
Warehouse Clerk	2.00	2.00	2.00	2.00
Warehouse Supervisor	1.00	1.00	1.00	1.00
Warehouse Technician	1.00	1.00	1.00	1.00
Total Warehouse	5.00	5.00	5.00	5.00

### Printshop/Mailroom

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Print/Postal Services Supervisor	1.00	1.00	1.00	1.00
Print Shop Technician	3.00	3.00	3.00	3.00
Total Printshop/Mailroom	4.00	4.00	4.00	4.00

### Purchasing

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Buyer	2.00	2.00	2.00	2.00
Manager of Purchasing	1.00	1.00	1.00	1.00
Senior Procurement Specialist	2.00	2.00	2.00	2.00
Total Purchasing Office	5.00	5.00	5.00	5.00

### Tax Office

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Accounting Clerk	1.00	1.00	0.00	0.00
Customer Service Representative	2.00	2.00	2.00	2.00
Manager of Collections	1.00	1.00	1.00	1.00
Senior Cashier	0.00	0.00	1.00	1.00
Customer Service Supervisor	0.00	0.00	1.00	1.00
Senior Customer Service Representative	1.00	1.00	0.00	0.00
Total Tax Office	5.00	5.00	5.00	5.00

### Municipal Court

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Assistant Municipal Judge (FTE)	0.20	0.20	0.20	0.20
Associate Municipal Judge (FTE)	0.30	0.30	0.40	0.40
Court Administrator	1.00	1.00	1.00	1.00
Court Compliance Representative	1.00	1.00	1.00	1.00
Deputy Marshal (FTE)	4.16	4.16	4.15	4.15
Municipal Court Clerk	9.00	9.00	8.00	8.00
Municipal Court Judge	1.00	1.00	1.00	1.00
City Marshal (FTE)	0.48	0.48	0.48	0.48
Senior Cashier-Court	1.00	1.00	1.00	1.00
Senior Court Clerk	1.00	1.00	1.00	1.00
Deputy Court Administrator	0.00	0.00	1.00	1.00
<b>Total Municipal Court</b>	<b>19.14</b>	<b>19.14</b>	<b>19.23</b>	<b>19.23</b>

### Utility Billing

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Cashier	2.00	2.00	2.00	2.00
Customer Service Representative	7.00	7.00	7.00	7.00
Customer Service Supervisor	1.00	1.00	1.00	1.00
Senior Cashier	1.00	1.00	0.00	0.00
Senior Customer Service Representative	1.00	1.00	1.00	1.00
Print Shop Technician	0.00	0.00	0.00	0.00
Warehouse Clerk	0.00	0.00	0.00	0.00
<b>Total Water and Sewer Accounting</b>	<b>12.00</b>	<b>12.00</b>	<b>11.00</b>	<b>11.00</b>

### Budget & Treasury

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Budget Analyst	1.00	1.00	1.00	1.00
Financial Systems Analyst	1.00	1.00	0.00	0.00
Manager of Budget and Financial Analysis	1.00	1.00	1.00	1.00
Senior Budget Analyst	1.00	1.00	1.00	1.00
<b>Total Budget and Financial Analysis</b>	<b>4.00</b>	<b>4.00</b>	<b>3.00</b>	<b>3.00</b>

### Departmental Job Classifications

Job Classification	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Auto Warehouse Clerk	1.00	1.00	1.00	1.00
Administrative Aide	1.00	1.00	1.00	1.00
Accounting Clerk	1.00	1.00	1.00	1.00
Accounts Payable Technician	1.00	1.00	1.00	1.00
Assistant Municipal Judge (FTE)	0.20	0.20	0.20	0.20
Associate Municipal Judge (FTE)	0.30	0.30	0.40	0.40
Budget Analyst	1.00	1.00	1.00	1.00
Buyer	2.00	2.00	2.00	2.00
Cashier (W&S)	2.00	2.00	2.00	2.00
City Marshal (FTE)	0.48	0.48	0.48	0.48
Court Administrator	1.00	1.00	1.00	1.00
Court Compliance Representative (Municipal Court)	1.00	1.00	1.00	1.00
Customer Service Representative (Tax Office)	2.00	2.00	2.00	2.00
Customer Service Representative (W&S)	7.00	7.00	7.00	7.00
Customer Service Supervisor (Tax Office)	0.00	0.00	1.00	1.00
Customer Service Supervisor (W&S)	1.00	1.00	1.00	1.00
Deputy Court Administrator	0.00	0.00	1.00	1.00
Deputy Marshal (FTE)	4.16	4.16	4.15	4.15
Director of Finance	1.00	1.00	1.00	1.00
Financial Systems Analyst (Budget)	1.00	1.00	0.00	0.00
Financial Systems Analyst (Finance Admin)	0.00	0.00	1.00	1.00
General Accountant	1.00	1.00	1.00	1.00
Finance Coordinator	1.00	1.00	1.00	1.00
Manager of Accounting	1.00	1.00	1.00	1.00
Manager of Budget and Financial Analysis	1.00	1.00	1.00	1.00
Manager of Collections	1.00	1.00	1.00	1.00
Manager of Purchasing	1.00	1.00	1.00	1.00
Municipal Court Clerk	9.00	9.00	8.00	8.00
Municipal Court Judge	1.00	1.00	1.00	1.00
Payroll Accountant	1.00	1.00	1.00	1.00
Print/Postal Services Supervisor	1.00	1.00	1.00	1.00
Print Shop Technician (Printshop/Mailroom)	3.00	3.00	3.00	3.00
Print Shop Technician (W&S)	0.00	0.00	0.00	0.00
Senior Accountant	2.00	2.00	2.00	2.00
Senior Cashier (Court)	1.00	1.00	1.00	1.00
Senior Cashier (Tax Office)	0.00	0.00	1.00	1.00
Senior Cashier (W&S)	1.00	1.00	0.00	0.00
Senior Customer Service Representative (Tax Office)	1.00	1.00	0.00	0.00
Senior Customer Service Representative (W&S)	1.00	1.00	1.00	1.00
Senior Budget Analyst	1.00	1.00	1.00	1.00
Senior Court Clerk	1.00	1.00	1.00	1.00
Senior Procurement Specialist	2.00	2.00	2.00	2.00
Warehouse Clerk	2.00	2.00	2.00	2.00
Warehouse Supervisor	1.00	1.00	1.00	1.00
Warehouse Technician	1.00	1.00	1.00	1.00
<b>Total Department of Finance</b>	<b>63.14</b>	<b>63.14</b>	<b>63.23</b>	<b>63.23</b>

# Finance

## Objectives and Performance Measures

### Finance Administration

- It is the objective of Finance Administration Division to assist in maintaining the highest possible financial rating for the City's debt as reported by the two major raters of creditworthiness—Standard & Poor's and Moody's. Maintaining a high rating is important because the City's "credit rating" directly affects how expensive it will be to fund voter-approved bonds and other authorized debt. This analysis shows the City's Standard & Poor's and Moody's rating and the amount and type of bonded debt issued each fiscal year.

Revenue Debt—debt whose principal and interest will be paid from the revenues generated by the activity. For example, Water and Sewer debt is substantially funded from the revenues generated from monthly water and sewer bills sent to commercial and residential customers.

Government Bonded Debt—debt funded through ad valorem taxes. Government bonded debt is comprised of General Obligation bonds and Certificate of Obligation bonds.

<b>Analysis of Credit Ratings* and Bonded Debt Issued</b>				
<b>By Rating Authority and Amount/Type of Bonded Debt Issued</b>				
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
<b>Credit Ratings*</b>				
Standard & Poor	5.3	AA	AA	AA
Moody's	5.3	Aa2	Aa2	Aa2
<b>Type of Bonded Debt Issued</b>				
General Obligation Bonds	5.2	\$0	\$42,270,000	\$0
Certificate of Obligation Bonds	5.2	\$10,065,000	\$10,360,000	\$12,372,050
Special Assessment Bonds	5.2	\$24,590,000	\$0	\$0
Water/Sewer Revenue Bonds	5.2	\$15,260,000	\$28,465,000	\$17,980,000
Drainage Utility Bonds	5.2	\$7,910,000	\$0	\$0
<b>Total</b>	<b>5.2</b>	<b>\$57,825,000</b>	<b>\$81,095,000</b>	<b>\$30,352,050</b>

\*Ratings for General Obligation and Certificate of Obligation debt only

Link to [City Council Strategic Goals & Objectives](#).

## Accounting

- It is the objective of the Accounting Division to pay all vendors on a timely basis utilizing the following procedures:

Consolidated Payments – check requests of various departments are consolidated into a single payment to the vendor and the practice of returning checks to the department for mailing is discouraged.

Check Processing – checks are processed twice weekly to ensure timely payments, to take advantage of vendor's discounts, and to reduce the number of checks issued.

Electronic Payments – payments via electronic transmission should gradually be expanded. Automatic Clearing House (ACH) and wire transfers are currently being used for a few large dollar payments.

Analysis of Payment Activities by Type, Number and Value of Payments													
Type of Payment	Council Goal & Objective	2018-19				2019-20				2020-21 Projected			
		Number		Value		Number		Value		Number		Value	
		No.	% of all Payments	\$ (000)	% of all Payments	No.	% of all Payments	\$ (000)	% of all Payments	No.	% of all Payments	\$ (000)	% of all Payments
Checks	5.3 / 5.5	20,443	79 %	\$119,798	35 %	20,099	79 %	\$110,968	31 %	6,500	25 %	\$36,000	10 %
ACH/Wires	5.3 / 5.5	5,299	21 %	\$223,054	65 %	5,200	21 %	\$243,621	69 %	19,000	75 %	\$324,000	90 %
Total		25,742	100 %	\$342,852	100 %	25,299	100 %	\$354,589	100 %	25,500	100 %	\$360,000	100 %

Link to [City Council Strategic Goals & Objectives](#).

General/Automotive Warehouse

- It is the objective of the General/Automotive Warehouse to maintain an adequate inventory of parts and supplies at an economically efficient level. One way to measure this objective is to show the value of parts and supplies, and fuel issued during the year, and the value of the inventory at the end of the fiscal year, together with the ratio of inventory issued during the year to the value of the closing inventory.

<b>Analysis of Inventory Value at End of Fiscal Year</b>										
<b>By Ratio of Inventory Issued to End-of-Year Value</b>										
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>			<i>2019-20</i>			<i>2020-21 Projected</i>		
		<i>Estimated value of Inventory Issued During Year</i>	<i>On Hand at End of Fiscal Year</i>	<i>Ratio of Issued to On Hand at EOY</i>	<i>Estimated value of Inventory Issued During Year</i>	<i>On Hand at End of Fiscal Year</i>	<i>Ratio of Issued to On Hand at EOY</i>	<i>Estimated value of Inventory Issued During Year</i>	<i>On Hand at End of Fiscal Year</i>	<i>Ratio of Issued to On Hand at EOY</i>
Auto Parts/Supplies	5.3 / 5.5	\$1,190,592	\$489,974	2.43 to 1	\$1,309,651	\$538,951	2.43 to 1	\$1,370,000	\$525,000	2.61 to 1
General Parts/Supplies	5.3 / 5.5	\$662,883	\$143,096	4.63 to 1	\$729,171	\$157,488	4.63 to 1	\$762,000	\$150,000	5.08 to 1
Fuel	5.3 / 5.5	\$2,195,953	\$239,090	9.18 to 1	\$2,415,548	\$263,132	9.18 to 1	\$2,525,000	\$265,000	9.53 to 1
Water & Sewer Parts/Supplies	5.3 / 5.5	\$708,833	\$214,643	3.30 to 1	\$779,716	\$236,278	3.30 to 1	\$820,000	\$240,000	3.42 to 1
<b>Total</b>		\$4,758,261	\$1,086,803	4.38 to 1	\$5,234,087	\$1,194,997	4.38 to 1	\$5,477,000	\$1,180,000	4.64 to 1

Link to [City Council Strategic Goals & Objectives](#).

## Purchasing

- It is the objective of the Purchasing Division to advertise for competitive bids, when required by state law, at the lowest cost. The number of advertisements for single and multiple bid solicitations can measure this objective. The analysis shows the total amount of bid numbers issued for competitive bids during the fiscal year. This includes a breakdown of bids approved by City Council (over \$50,000), bids approved by City Manager's memo (from \$5,000 to \$49,999), and bid numbers issued for tracking only (projects under \$49,999). This analysis also shows the cost of advertising and the average cost per item bid.

<b>Analysis of Competitive Bid Activity</b>				
<b>By Bid Numbers Issued, Approved and Other Results</b>				
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Bid Numbers Assigned	5.3 / 5.5	183	215	225
Bids Approved by Council	5.3 / 5.5	88	105	125
Number of Bids Voided, Canceled, Re-bid, or Rejected	5.3 / 5.5	8	10	5

Link to [City Council Strategic Goals & Objectives](#).

<b>Analysis of Competitive Bid Advertising Cost</b>										
<b>By Type, Number of Advertisement and Cost of Advertisements</b>										
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>			<i>2019-20</i>			<i>2020-21 Projected</i>		
		<i>Singe Item</i>	<i>Multi ple Item</i>	<i>Aver age</i>	<i>Singe Item</i>	<i>Multi ple Item</i>	<i>Aver age</i>	<i>Singe Item</i>	<i>Multi ple Item</i>	<i>Avera ge</i>
Number of Advertisements	5.3 / 5.5	6	21	27	7	34	41	10	37	47
Cost of Advertisements	5.3 / 5.5	\$163	\$1,438	\$1,601	\$189	\$2,346	\$2,535	\$250	\$2,250	\$2,500
Average Advertising Cost Per Item	5.3 / 5.5	\$27	\$68	\$59	\$27	\$69	\$62	\$25	\$61	\$53

Link to [City Council Strategic Goals & Objectives](#).

## Central Copy

- It is the objective of Central Copy to provide all City departments with dependable copiers, producing good quality copies at the lowest price per copy. One way the objective can be measured is through an analysis of service contracts. This analysis shows - by manufacturer - the number of copiers the City owns or leases, the cost of service contracts, the number of service calls, the average cost per service call, and the average service call cost per copier.

<b>Analysis of Copier Maintenance Costs</b>							
<b>By Manufacturer , Number of Copiers and Cost of Service Contracts</b>							
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>		<i>2019-20</i>		<i>2020-21 Projected</i>	
		<i>Konica</i>	<i>Ricoh</i>	<i>Konica</i>	<i>Ricoh</i>	<i>Konica</i>	<i>Ricoh</i>
Number of Copiers	5.3 / 5.5	43	1	43	1	43	1
Total Cost of Service Contract	5.3 / 5.5	\$115,618	\$4,700	\$153,400	\$4,700	\$160,192	\$4,700
Average Service Contract Cost Per Copier	5.3 / 5.5	\$2,689	\$4,700	\$3,567	\$4,700	\$3,725	\$4,700

Link to [City Council Strategic Goals & Objectives](#).

## Transportation Pool

- It is the objective of the Transportation Pool to provide safe and well-maintained vehicles for City staff needing temporary transportation for official business. The pool consists of four sedans, one sports utility vehicle, and one van. This analysis shows the number of pool vehicles, total miles/trips, and total/average maintenance and fuel costs.

<b>Analysis of Transportation Pool By Trips/Miles and Maintenance/Fuel Costs</b>				
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Number of Vehicles	5.3 / 5.5	6	4	4
<b>Mileage</b>				
Total Mileage - All Vehicles	5.3 / 5.5	14,306	6,726	6,000
Number of Trips	5.3 / 5.5	141	93	80
Average Miles per Trip	5.3 / 5.5	101	72	75
<b>Maintenance/Fuel Costs</b>				
Total Maintenance Costs - All Vehicles	5.3 / 5.5	\$16,902.26	\$1,584.00	\$1,500.00
Total Fuel Costs - All Vehicles	5.3 / 5.5	\$8,171.85	\$717.00	\$700.00
Total Maintenance/Fuel Costs - All Vehicles	5.3 / 5.5	\$25,074.11	\$2,301.00	\$2,200.00
Average Total Cost per Vehicle	5.3 / 5.5	\$4,179.02	\$575.25	\$550.00
Average Total Cost per Mile	5.3 / 5.5	\$0.25	\$0.00	\$0.00

Link to [City Council Strategic Goals & Objectives](#).

## Municipal Court

- It is the objective of the Municipal Court to be accurate in entering citations into the City's computer systems. Accuracy in entering citations is critical because warrants are issued and many legal documents are written based on the information contained on a citation. One measure of this objective is achieving the goal of a 90 percent accuracy rate.

<b>Analysis of Accuracy Rate Achieved in Entering Citations By Number of Citations Entered and Number Entered Accurately (Goal: 90% Accuracy Rate)</b>				
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Number of Citations Entered	5.3 / 5.5	36,986	28,003	30,000
Number of Citations Entered Accurately	5.3 / 5.5	36,265	27,486	30,000
Accuracy Rate (Percentage)	5.3 / 5.5	98.05 %	98.15 %	100.00 %

Link to [City Council Strategic Goals & Objectives](#).

## Budget & Treasury

- It is the objective of the Budget & Treasury division to effectively manage the City's cash resources and to maximize, within the constraints of state law and the investment policies adopted by the City Council, the amount of interest earned on the City's investment portfolio. This analysis shows the amount of the City's portfolio at the end of each fiscal year and the amount of interest earned during the fiscal year. The analysis also shows how interest earnings compare against the City Council established benchmark of the market rate of return on US Treasury bills vs. the City's actual weighted average maturity in days. (Weighted Average Maturity is the average maturity of all securities comprising a portfolio.)

<b>Analysis of Portfolio Management</b> <b>By Amount of Portfolio, Interest Earnings, Rate of Return</b> <b>Comparison to City Council Benchmark vs. Weighted Average Maturity (in days)</b> <b>(Figures shows are as of End of Fiscal Year - September 30)</b>				
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Average Amount of Portfolio	5.2	\$156,323,106	\$173,789,964	\$175,000,000
Amount of Interest Earnings	5.2	3,725,361	2,128,734	667,000
Actual Rate of Return	5.2	2.38 %	1.22 %	0.38 %
City Council Benchmark	5.2	2.32 %	0.77 %	0.20 %
Variance	5.2	0.07 %	0.46 %	0.18 %
City's Weighted Average Maturity	5.2	109	100	180

Link to [City Council Strategic Goals & Objectives](#).

- Another objective of the Budget & Treasury division is to publish an Operating and Capital Budget document that meets the Government Finance Officers Association of the United States and Canada (GFOA) Distinguished Budget Presentation Award criteria each fiscal year. In order to satisfy the nationally recognized guidelines, the budget presentation must serve as a policy document, financial plan, operations guide and communication device. The budget presentation is scored according to the criteria and the Budget & Treasury divisions goal is to make improvements to the document each year in order to improve our overall score with a minimum target score of 3.0.

<b>Analysis of Budget Presentation</b>				
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
GFOA Distinguished Budget Presentation Score	5.3	3.34	3.05	3.40

Link to [City Council Strategic Goals & Objectives](#).

## Information Technology

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The Information Technology (IT) Department serves all City operations through the use of electronic data processing equipment. It also maintains central servers that allow user departments to access and update their respective applications and supports all departments with reporting needs. IT also maintains the local and wide area networks, personal computers, and data communications within its support services divisions.



**Information Technology Digital City.**

The Telecommunications Division is responsible for the administration of the telephone system. This division handles all repair calls and coordination between using departments and Southwestern Bell, AT&T, and /or Avaya Technologies for maintenance, moves, changes, and new installations; ordering equipment; and programming translations for the telephone system.

**Information Technology**  
**Financial Summary**  
**Fund Allocations, Division Allocations, Expenditure Categories**  
**Fiscal Years 2018-19 to 2020-21**

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	\$ 188,590	\$ 0	\$ 0	\$ 0
<b>Total Fund Allocations</b>	<b>\$ 188,590</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

Divisions	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
IT Administration	\$ 0	\$ 0	\$ 0	\$ 0
PC Network Support	(351)	0	0	0
Software Development	0	0	0	0
Public Safety Support	0	0	0	0
Telecommunications	188,941	0	0	0
<b>Total Division Allocations</b>	<b>\$ 188,590</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

Expenditure Categories	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Personal Services	\$ 1,655,671	\$ 1,725,700	\$ 1,717,670	\$ 1,751,840
Supplies	5,344	45,520	68,020	41,020
Contractual Services	1,436,618	1,699,800	1,696,420	2,283,140
Capital Outlay	0	0	0	0
Other Financing Uses	0	0	0	0
Reimbursements	(2,909,043)	(3,471,020)	(3,482,110)	(4,076,000)
<b>Total Expenditures</b>	<b>\$ 188,590</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

Information Technology  
Authorized Staffing Levels  
Fiscal Years 2018-19 to 2020-21

Staffing Levels by Fund

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	16.50	17.50	17.50	17.50
<b>Total All Funds</b>	<b>16.50</b>	<b>17.50</b>	<b>17.50</b>	<b>17.50</b>

Summary of Divisional Staffing Levels

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
IT Administration	6.00	6.00	6.00	6.00
PC Network Support	5.00	5.00	5.00	5.00
Public Safety Support	2.00	3.00	3.00	3.00
Software Development	2.50	2.50	2.50	2.50
Telecommunications	1.00	1.00	1.00	1.00
<b>Total IT Department</b>	<b>16.50</b>	<b>17.50</b>	<b>17.50</b>	<b>17.50</b>

Administration

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Director of IT	1.00	1.00	1.00	1.00
Manager of Information Technology	1.00	1.00	1.00	1.00
Network Administrator	3.00	3.00	3.00	3.00
Website and Systems Developer	1.00	1.00	1.00	1.00
<b>Total IT Administration</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>

PC Network Support

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Help Desk Technician	1.00	1.00	1.00	1.00
PC Support Analyst Train	0.00	1.00	1.00	1.00
PC Support Analyst	3.00	2.00	2.00	2.00
Senior PC Support Analyst	1.00	1.00	1.00	1.00
<b>Total PC Network Support</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

Public Safety Support

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Public Safety Computer Administrator	1.00	2.00	2.00	2.00
Senior Public Safety Computer Administrator	1.00	1.00	1.00	1.00
<b>Total Public Safety Support</b>	<b>2.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

### Software Development

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Database Applications Analyst	1.00	1.00	1.00	1.00
Programmer Analyst	0.50	0.50	0.50	0.50
Senior Programmer Analyst	1.00	1.00	1.00	1.00
<b>Total Software Development</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>

### Telecommunications

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Senior Telecommunications Technician	1.00	1.00	1.00	1.00
<b>Total Telecommunications</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

### Departmental Job Classifications

Job Classification	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Database Applications Analyst	1.00	1.00	1.00	1.00
Director of IT	1.00	1.00	1.00	1.00
Help Desk Technician	1.00	1.00	1.00	1.00
PC Support Analyst Train	0.00	1.00	1.00	1.00
Manager of Information Technology	1.00	1.00	1.00	1.00
Network Administrator	3.00	3.00	3.00	3.00
PC Support Analyst	3.00	2.00	2.00	2.00
Programmer Analyst	0.50	0.50	0.50	0.50
Public Safety Computer Administrator	1.00	2.00	2.00	2.00
Senior PC Support Analyst	1.00	1.00	1.00	1.00
Senior Programmer Analyst	1.00	1.00	1.00	1.00
Senior Public Safety Computer Administrator	1.00	1.00	1.00	1.00
Senior Telecommunications Technician	1.00	1.00	1.00	1.00
Website and Systems Developer	1.00	1.00	1.00	1.00
<b>Total IT Department</b>	<b>16.50</b>	<b>17.50</b>	<b>17.50</b>	<b>17.50</b>

# Information Technology Objectives and Performance Measures

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## Support Services

- It is the objective of Information Technology (IT) to provide prompt, effective technology support to all City departments. A comparison of average response times, against the IT goal of two days for PC and Telecom work orders and 5 days for Programming work orders is one way of measuring this objective.

<b>Analysis of IT Support Services</b>				
<b>Average Response Time*</b>				
	<i>Council Goal &amp; Objective</i>	2018-19	2019-20	2020-21 Projected
Total PC Work Orders		10103	9,605	10,000
Average Response Time (days) *	5.5	1.5	1.5	1.5
Total Telecom Work Orders		955	852	950
Average Response Time (days) *	5.5	1	1.0	1.0
Total Programming Work Orders **		653	478	550
Average Response Time (days) *	5.5	1.5	1.5	1.5

\*Average response time is the number of days from the receipt of a call for service to close the work order.

\*\*Total Programming Work Orders includes web programming.

Link to [City Council Strategic Goals & Objectives](#).

## Fire Service

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Delivery of fire protection and emergency medical services are functions essential to the City of Mesquite. The Mesquite Fire Department provides these services to our citizens and visitors 24 hours a day. The Department is comprised of six divisions: Administration, Operations, Emergency Medical Services (EMS), Training, Prevention and Emergency Management. There are seven fire stations located throughout the city, each equipped with an engine company and an advanced life support ambulance. In addition, two fire stations also house a truck company.



**Mesquite Fire Department acquired a SOLO Rescue Decon Washer to clean SCBA (self-contained breathing apparatus) equipment.**

### **Fire Administration**

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The Fire Administration division is responsible for overseeing the efficient delivery of fire suppression, fire prevention, and emergency medical services. All policies and procedures relating to the Department are enforced and administered by this division.

### **Fire Operations**

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The Fire Operations division is responsible for planning and executing programs to prevent and suppress fires. The division also responds to EMS calls and other requests for service to a variety of incidents in an effort to minimize the loss of life and property.

### **Emergency Medical Service**

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Approximately 75% of calls answered by the Mesquite Fire Department are calls for Emergency Medical Services. The EMS division is responsible for the planning and execution of a program to provide emergency medical care in a pre-hospital setting. This division is responsible for quality assurance review of all EMS care provided to our citizens and visitors. The EMS Division is also responsible for overseeing ambulance billing operations and periodic third-party billing audits.

### **Fire Prevention**

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The Fire Prevention division is responsible for those activities intended to reduce the incidence of fires, hazardous chemical releases, and life and property loss due to fires. This division develops and conducts programs aimed at these objectives as well as enforcing adopted fire codes through plan reviews and comprehensive inspection programs. Through Fire Investigations and Bomb Squad functions, violations of local, state and federal law are investigated and presented to the appropriate court for adjudication. Public awareness programs targeted for specific audiences are also coordinated through this division.

### **Fire Training**

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The Fire Training division is responsible for research and development and in-house training of fire department personnel in emergency operations, fire suppression, and incident command. It maintains and coordinates emergency medical training of firefighter/EMS personnel. The Training Division also prepares Operations personnel to safely and successfully control emergency situations in the City of Mesquite. It maintains records and fulfills training requirements as directed by the State and Federal government.

### **Emergency Management**

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Emergency Management at the local level is the responsibility of the local government, as defined in the Texas Disaster Act and the Executive Orders of the Governor. This division is responsible for maintaining the Emergency Management Plan, which addresses mitigation, preparedness, response, and recovery. This division coordinates the City's adopted Emergency Management Plan in response to natural disasters or other situations as needed.

**Fire Service**  
**Financial Summary**  
**Fund Allocations, Division Allocations, Expenditure Categories**  
**Fiscal Years 2018-19 to 2020-21**

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	\$ 29,273,255	\$ 30,588,590	\$ 30,040,770	\$ 30,825,960
<b>Total Fund Allocations</b>	<b>\$ 29,273,255</b>	<b>\$ 30,588,590</b>	<b>\$ 30,040,770</b>	<b>\$ 30,825,960</b>

Divisions	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Fire Administration	\$ 1,572,589	\$ 1,241,240	\$ 1,404,750	\$ 1,210,870
Fire Operations	23,354,135	25,824,120	24,202,060	25,865,260
Emergency Medical Services	1,174,670	1,220,440	1,229,330	1,283,570
Fire Prevention	1,687,789	1,561,520	1,804,040	1,605,060
Fire Training	1,257,473	497,740	1,159,020	606,320
Emergency Management	226,599	243,530	241,570	254,880
<b>Total Division Allocations</b>	<b>\$ 29,273,255</b>	<b>\$ 30,588,590</b>	<b>\$ 30,040,770</b>	<b>\$ 30,825,960</b>

Expenditure Categories	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Personal Services	\$ 27,588,667	\$ 28,270,270	\$ 27,683,040	\$ 28,539,360
Supplies	564,481	799,100	847,160	627,080
Contractual Services	1,119,090	1,513,020	1,503,810	1,652,620
Capital Outlay	1,018	6,200	6,760	6,900
Other Financing Uses	0	0	0	0
Reimbursements	0	0	0	0
<b>Total Expenditures</b>	<b>\$ 29,273,255</b>	<b>\$ 30,588,590</b>	<b>\$ 30,040,770</b>	<b>\$ 30,825,960</b>

Fire Service  
 Authorized Staffing Levels  
 Fiscal Years 2018-19 to 2020-21

Staffing Levels by Fund

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	210.00	213.00	213.00	213.00
<b>Total All Funds</b>	<b>210.00</b>	<b>213.00</b>	<b>213.00</b>	<b>213.00</b>

Summary of Divisional Staffing Levels

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Fire Administration	8.00	8.00	8.00	8.00
Fire Operations	182.00	185.00	185.00	185.00
Emergency Medical Service	5.00	5.00	5.00	5.00
Fire Prevention	10.00	10.00	10.00	10.00
Fire Training	3.00	3.00	3.00	3.00
Emergency Management	2.00	2.00	2.00	2.00
<b>Total Fire Service</b>	<b>210.00</b>	<b>213.00</b>	<b>213.00</b>	<b>213.00</b>

Fire Administration

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Assistant Fire Chief	2.00	2.00	2.00	2.00
Administrative Secretary	1.00	1.00	1.00	1.00
Fire Chief	1.00	1.00	1.00	1.00
Fire Captain	1.00	1.00	1.00	1.00
Firefighter	1.00	1.00	1.00	1.00
Public Safety Operations Analyst	1.00	1.00	1.00	1.00
Administrative Aide	1.00	1.00	1.00	1.00
<b>Total Fire Administration</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

Fire Operations

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Fire Captain	23.00	23.00	23.00	23.00
Fire Deputy Chief	3.00	3.00	3.00	3.00
Fire Driver-Engineer	33.00	33.00	33.00	33.00
Fire Lieutenant	11.00	11.00	11.00	11.00
Firefighter	112.00	115.00	115.00	115.00
<b>Total Fire Operations</b>	<b>182.00</b>	<b>185.00</b>	<b>185.00</b>	<b>185.00</b>

### Emergency Medical Services

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Fire Captain	1.00	1.00	1.00	1.00
Fire Deputy Chief	1.00	1.00	1.00	1.00
Fire Lieutenant	3.00	3.00	3.00	3.00
Total Emergency Medical Service	5.00	5.00	5.00	5.00

### Fire Prevention

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Fire Captain	2.00	2.00	2.00	2.00
Fire Deputy Chief	1.00	1.00	1.00	1.00
Fire Lieutenant	6.00	6.00	6.00	6.00
Firefighter	1.00	1.00	1.00	1.00
Total Fire Prevention	10.00	10.00	10.00	10.00

### Fire Training

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Fire Captain	1.00	1.00	1.00	1.00
Fire Department Nurse	1.00	1.00	1.00	1.00
Fire Lieutenant	1.00	1.00	1.00	1.00
Total Fire Training	3.00	3.00	3.00	3.00

### Emergency Management

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Emergency Management Coordinator	1.00	1.00	1.00	1.00
Senior Emergency Management Specialist	1.00	1.00	1.00	1.00
Total Emergency Management	2.00	2.00	2.00	2.00

### Departmental Job Classifications

Job Classification	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Fire Chief	1.00	1.00	1.00	1.00
Assistant Fire Chief	2.00	2.00	2.00	2.00
Fire Deputy Chief	5.00	5.00	5.00	5.00
Fire Captain	28.00	28.00	28.00	28.00
Fire Lieutenant	21.00	21.00	21.00	21.00
Fire Driver-Engineer	33.00	33.00	33.00	33.00
Firefighter	114.00	117.00	117.00	117.00
<b>Total Sworn Fire Personnel</b>	<b>204.00</b>	<b>207.00</b>	<b>207.00</b>	<b>207.00</b>
Emergency Management Coordinator	1.00	1.00	1.00	1.00
Administrative Secretary	1.00	1.00	1.00	1.00
Fire Department Nurse	1.00	1.00	1.00	1.00
Public Safety Operations Analyst	1.00	1.00	1.00	1.00
Administrative Aide	1.00	1.00	1.00	1.00
Senior Emergency Management Specialist	1.00	1.00	1.00	1.00
<b>Total Civilian Personnel</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>
<b>Total Fire Service Personnel</b>	<b>210.00</b>	<b>213.00</b>	<b>213.00</b>	<b>213.00</b>

# Fire Service

## Objectives and Performance Measures

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### Fire Service

- It is the objective of the Fire Department to protect our citizens and visitors by minimizing the loss of life and property resulting from fire, medical emergencies, and other disasters. This is a comparison of the number of incidents and average response time.

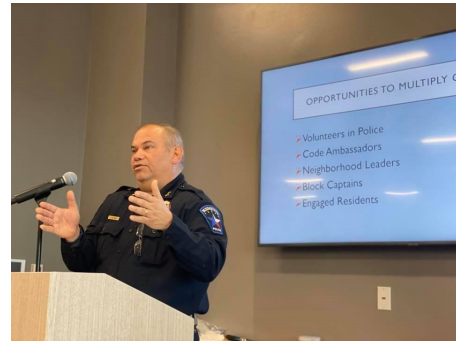
<b>Analysis of Fire Service Responses</b>				
<b>Number of Responses and Average Response Time</b>				
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projection</i>
Number of Responses	1.1 thru 1.4	18,726	18,609	19,070
Fire	1.1 thru 1.4	410	417	420
Structure Fire	1.1 thru 1.4	167	153	160
EMS	1.1 thru 1.4	13,980	13,925	14,360
False Alarm	1.1 thru 1.4	1,443	1,328	1,380
Other	1.1 thru 1.4	2,893	1,647	2,750
Average Fire Response Time	1.1 thru 1.4	5:38	5:29	5:29
90% Fire Response Time	1.1 thru 1.4	8:19	8:18	7:50
Average EMS Response Time (Code 3)	1.1 thru 1.4	4:58	5:12	5:00
90% EMS Response Time (Code 3)	1.1 thru 1.4	7:05	7:16	7:00

Link to [City Council Strategic Goals & Objectives](#).

## Police Service

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Delivery of police services is a major function of the City of Mesquite. All law enforcement services are performed in a manner which is consistent with all federal, state, and local laws and in accordance with departmental policies. The Police Department provides daily 24-hour police service within the corporate limits of the City and is comprised of six divisions. Divisions within the department include: Administration, Operations, Criminal Investigation, School Resources Program, Technical Services and Staff Support.



**Police Chief Charles Cato at the 3rd Annual Neighborhood Summit in February 2020**

### **Police Administration**

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Police Administration is responsible for overseeing the Police Department in order to ensure law enforcement services are performed in a manner which is consistent with all state, local, and federal laws and in accordance with departmental policies. Administration's goal is to ensure that all organizational decisions which establish departmental and operational priorities or which allocate personnel and resources are made within the context of the Department's mission and philosophy.

### **Police Operations**

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Police Operations is charged with providing a uniformed police presence to the community. Additionally, the Operations Bureau is to provide police service to the citizens of Mesquite as the primary responder of all accidents, criminal complaints, traffic violations, and domestic problems. Primary goals and objectives of this division are to improve police abilities relating to the detection and prevention of criminal activity, to reduce response times for police calls for service, and to promote and maintain a positive image of the police department within the community.

### **Police Criminal Investigations**

---

The Criminal Investigation Bureau is primarily responsible for conducting follow-up investigations on reported criminal offenses. Other responsibilities include oversight of the Automated Fingerprint Identification Services (AFIS), the Narcotics Bureau, and Crime Scene Investigation. The primary goal of this division is to conduct efficient and effective investigations of criminal offenses leading to the apprehension and prosecution of offenders.

### **Police School Resource Officer Program**

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The School Resource Officer Program (SRO) provides direct law enforcement assistance to the Mesquite Independent School District (MISD) through the placement of two Mesquite police officers in each of the five MISD high schools, one in each of the nine middle schools, one in the Learning Center, and one in the Mesquite Academy. Major objectives of the SRO program are to deter and reduce crime on high school and middle school campuses and to improve relationships between students and law enforcement officers. The Police Department also provides officers to fourth grade classrooms in the MISD through the LETS (Law Enforcement Teaching Students) Program. The LETS Program is an effort to establish a positive officer-student relationship. The program focuses on topics such as building a positive self-concept, developing sound decision making skills, coping with pressure, and understanding the effects of drug abuse on self, family, and community.

### **Police Technical Services**

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The Technical Services Bureau provides support services for line operations of the Police Department. Support services include communications/dispatch operations, police records, jail/detention facilities, property room maintenance, and security alarm/motor vehicle impounding operations.

### **Police Staff Support**

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The Staff Support Bureau provides services for other Police Department entities by providing the recruiting and selection of all police personnel as well as coordinating all training mandated by the State of Texas. The adopted mission of this division is to support, develop, and enhance the abilities, skills, and knowledge of the Police Department.

### **911 Emergency Fund**

---

The 911 Emergency Fund is used for the accumulation of resources for and the payment of the 911 emergency fund telephone system maintenance. Telephone users within the City are charged a monthly fee for being connected to 911 service. Funds collected in excess of routine maintenance are transferred to the General Fund to help offset the cost of communications operators in the Technical Services division.

**Police Service**  
**Financial Summary**  
**Fund Allocations, Division Allocations, Expenditure Categories**  
**Fiscal Years 2018-19 to 2020-21**

Funds	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	\$ 37,400,128	\$ 39,205,380	\$ 39,693,480	\$ 41,105,000
Confiscated Seizure Fund	1,006,951	340,300	877,724	309,300
911 Service Fee Fund	976,466	940,000	940,000	940,000
<b>Total Fund Allocations</b>	<b>\$ 39,383,545</b>	<b>\$ 40,485,680</b>	<b>\$ 41,511,204</b>	<b>\$ 42,354,300</b>

Divisions	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Police Administration	\$ 1,144,293	\$ 1,249,320	\$ 1,261,390	\$ 1,213,500
Police Operations	19,237,587	19,785,230	19,804,550	20,999,150
Police Criminal Investigation	7,777,730	7,777,250	8,340,580	7,887,310
Police School Resource Officers	1,358,530	1,556,430	1,706,130	1,702,220
Police Technical Services	6,465,297	7,350,370	7,033,790	7,457,520
Police Staff Support	1,416,691	1,486,780	1,547,040	1,845,300
State Police Confiscated Trust	822,499	207,800	730,201	237,800
Fed Police Confiscated Trust	184,452	132,500	147,523	71,500
US Treas Police Confiscated	0	0	0	0
911 Services	976,466	940,000	940,000	940,000
<b>Total Division Allocations</b>	<b>\$ 39,383,545</b>	<b>\$ 40,485,680</b>	<b>\$ 41,511,204</b>	<b>\$ 42,354,300</b>

Expenditure Categories	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Personal Services	\$ 37,357,086	\$ 37,329,880	\$ 37,232,230	\$ 38,371,520
Supplies	606,117	653,270	671,070	566,350
Contractual Services	2,457,409	3,531,110	4,386,068	4,642,340
Capital Outlay	441,830	24,200	424,306	65,700
Other Financing Uses	850,000	800,000	800,000	800,000
Reimbursements	(2,328,898)	(1,852,780)	(2,002,470)	(2,091,610)
<b>Total Expenditures</b>	<b>\$ 39,383,545</b>	<b>\$ 40,485,680</b>	<b>\$ 41,511,204</b>	<b>\$ 42,354,300</b>

### Staffing Levels by Fund

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	331.50	333.50	333.50	337.50
<b>Total All Funds</b>	<b>331.50</b>	<b>333.50</b>	<b>333.50</b>	<b>337.50</b>

### Summary of Divisional Staffing Levels

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Police Administration	8.00	8.00	7.00	7.00
Police Operations	156.00	157.00	155.00	158.00
Police Criminal Investigation	56.00	56.00	55.00	55.00
Police School Resource Officers	24.00	24.00	24.00	25.00
Police Technical Services	78.50	79.50	81.50	81.50
Police Staff Support	9.00	9.00	11.00	11.00
<b>Total Police Service</b>	<b>331.50</b>	<b>333.50</b>	<b>333.50</b>	<b>337.50</b>

### Police Administration

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Law Enforcement Coordinator	2.00	2.00	1.00	1.00
Assistant Chief of Police	2.00	2.00	2.00	2.00
Chief of Police	1.00	1.00	1.00	1.00
Police Sergeant	1.00	1.00	1.00	1.00
Police Officer	1.00	1.00	0.00	0.00
Senior Administrative Law Enforcement Coordinator	1.00	1.00	2.00	2.00
<b>Total Police Administration</b>	<b>8.00</b>	<b>8.00</b>	<b>7.00</b>	<b>7.00</b>

### Police Operations

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Law Enforcement Coordinator	1.00	1.00	1.00	1.00
Police Captain	1.00	1.00	1.00	1.00
Police Lieutenant	4.00	4.00	5.00	5.00
Police Sergeant	13.00	13.00	14.00	14.00
Police Officer	128.00	129.00	127.00	130.00
Police Payroll Technician	1.00	1.00	1.00	1.00
Public Safety Professional	8.00	8.00	6.00	6.00
<b>Total Police Operations</b>	<b>156.00</b>	<b>157.00</b>	<b>155.00</b>	<b>158.00</b>

### Police Criminal Investigation

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Law Enforcement Coordinator	1.00	1.00	1.00	1.00
Administrative Secretary	4.00	4.00	4.00	4.00
Police Captain	1.00	1.00	1.00	1.00
Police Crime Analyst	2.00	2.00	2.00	2.00
Police Lieutenant	3.00	3.00	2.00	2.00
Police Sergeant	6.00	6.00	5.00	5.00
Police Officer	39.00	39.00	40.00	40.00
<b>Total Criminal Investigation</b>	<b>56.00</b>	<b>56.00</b>	<b>55.00</b>	<b>55.00</b>

### Police School Resource Officers

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Police Sergeant	2.00	2.00	2.00	2.00
Police Officer	22.00	22.00	22.00	23.00
<b>Total Police School Resource Officers</b>	<b>24.00</b>	<b>24.00</b>	<b>24.00</b>	<b>25.00</b>

### Police Technical Services

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Law Enforcement Coordinator	1.00	1.00	1.00	1.00
Detention Officer	22.00	22.00	22.00	22.00
Police Captain	1.00	1.00	1.00	1.00
Police Lieutenant	1.00	1.00	1.00	1.00
Police Records Supervisor	1.00	1.00	1.00	1.00
Police Sergeant	4.00	4.00	4.00	4.00
Public Service Professionals	0.00	0.00	2.00	2.00
Property Room Clerk	1.00	1.00	1.00	1.00
Property Room Supervisor	0.00	1.00	1.00	1.00
Public Safety Communications Manager	1.00	1.00	1.00	1.00
Public Safety Dispatcher	34.00	34.00	29.00	29.00
Public Safety Dispatcher (FTE)	0.50	0.50	5.50	5.50
Public Safety Dispatcher Supervisor	3.00	3.00	3.00	3.00
Records Clerk	9.00	9.00	9.00	9.00
<b>Total Police Technical Services</b>	<b>78.50</b>	<b>79.50</b>	<b>81.50</b>	<b>81.50</b>

### Police Staff Support

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Law Enforcement Coordinator	1.00	1.00	1.00	1.00
Police Captain	1.00	1.00	1.00	1.00
Police Lieutenant	1.00	1.00	1.00	1.00
Police Officer	5.00	5.00	7.00	7.00
Police Sergeant	1.00	1.00	1.00	1.00
<b>Total Police Staff Support</b>	<b>9.00</b>	<b>9.00</b>	<b>11.00</b>	<b>11.00</b>

## Departmental Job Classifications

Job Classification	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Assistant Chief of Police	2.00	2.00	2.00	2.00
Chief of Police	1.00	1.00	1.00	1.00
Police Captain	4.00	4.00	4.00	4.00
Police Lieutenant	9.00	9.00	9.00	9.00
Police Sergeant	27.00	27.00	27.00	27.00
Police Officer	195.00	196.00	196.00	200.00
<b>Total Sworn Police Personnel</b>	<b>238.00</b>	<b>239.00</b>	<b>239.00</b>	<b>243.00</b>
Administrative Law Enforcement Coordinator	6.00	6.00	5.00	5.00
Administrative Secretary	4.00	4.00	4.00	4.00
Detention Officer	22.00	22.00	22.00	22.00
Police Crime Analyst	2.00	2.00	2.00	2.00
Police Records Supervisor	1.00	1.00	1.00	1.00
Police Payroll Technician	1.00	1.00	1.00	1.00
Property Room Clerk	1.00	1.00	1.00	1.00
Property Room Supervisor	0.00	1.00	1.00	1.00
Public Safety Communications Manager	1.00	1.00	1.00	1.00
Public Safety Dispatcher	34.00	34.00	29.00	29.00
Public Safety Dispatcher (FTE)	0.50	0.50	5.50	5.50
Public Safety Dispatcher Supervisor	3.00	3.00	3.00	3.00
Public Safety Professional	8.00	8.00	6.00	6.00
Public Service Professionals	0.00	0.00	2.00	2.00
Records Clerk	9.00	9.00	9.00	9.00
Senior Administrative Law Enforcement Coordinator	1.00	1.00	2.00	2.00
<b>Total Civilian Personnel</b>	<b>93.50</b>	<b>94.50</b>	<b>94.50</b>	<b>94.50</b>
<b>Total Police Service Personnel</b>	<b>331.50</b>	<b>333.50</b>	<b>333.50</b>	<b>337.50</b>

# Police Service Objectives and Performance Measures

## Crime Control

- It is the objective of the Mesquite Police Department to meet or exceed the average clearance rate for Index Crimes among all Group II cities (populations of 100,000 to 249,999). This analysis is compiled by the calendar year and can only be compared in that manner.

Analysis of Index Crimes													
By Type, Percent Change From Prior Year, MPD Clearance Rate, and National Clearance Rate													
		2018-19				2019-20				2020-21 Projected			
		Reported Crimes		Crimes Cleared		Reported Crimes		Crimes Cleared		Reported Crimes		Crimes Cleared	
Type of Crime	Council Goal & Objective	Number Reported	Percent Change	MPD Cleared	National Average*	Number Reported	Percent Change	MPD Cleared	National Average*	Number Reported	Percent Change	MPD Cleared	National Average*
Murder	1.1 - 1.4	5	0.00%	62.30%	61.60%	8	60.00%	100.00%		5	-37.50%	90.00%	
Rape	1.1 - 1.4	52	-14.06%	33.40%	34.50%	43	-17.31%	58.14%		40	-6.98%	58.00%	
Robbery	1.1 - 1.4	257	-16.39%	30.40%	29.70%	150	-41.63%	30.00%		150	0.00%	30.00%	
Aggravated Assault	1.1 - 1.4	317	-5.92%	52.50%	53.30%	306	-3.47%	62.93%		317	3.59%	64.00%	
Burglary	1.1 - 1.4	631	-5.05%	13.90%	13.50%	600	-4.91%	15.50%		590	-1.67%	17.00%	
Larceny Theft	1.1 - 1.4	3,665	-0.36%	18.90%	19.20%	3,392	-7.45%	25.53%		3,350	-1.24%	27.00%	
Motor Vehicle Theft	1.1 - 1.4	771	-3.55%	13.80%	13.70%	892	15.69%	10.65%		800	-10.31%	12.00%	
Total		5,698	-2.11%			5,391	-5.39%			5,252	-2.58%		

\* Source: Crime in The United States - Clearance rates shown are for Group II cities.

Link to [City Council Strategic Goals & Objectives](#).

- It is the objective of the Mesquite Police Department to seize illicit narcotics and narcotic assets obtained from narcotic offenders. One measure of the success of this objective is an analysis of the value of the seized narcotics and narcotic assets.

Analysis of Narcotic Seizures				
By Value of Narcotics and Narcotic Assets				
	Council Goal & Objective	2018-19	2019-20	2020-21 Projected
Narcotics	1.1 - 1.4	\$2,459,35	\$3,780,000	\$4,000,000
Narcotic Assets	1.1 - 1.4	1,353,672	2,105,000	2,310,000
Total		\$3,813,02	\$5,885,000	\$6,310,000

Link to [City Council Strategic Goals & Objectives](#).

Crime Control (continued)

- It is the objective of the Mesquite Police Department to reduce the societal costs of crime by enforcement of criminal laws. One measure of this objective is an analysis of criminal arrests by type of crime (index, non-index) and type of offender (adult/juvenile).

<b>Analysis of Criminal Arrests By Type of Arrest and Age</b>				
	<b>Council Goal &amp; Objective</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21 Projected</b>
<b>Adult</b>				
New Offense Arrests	1.1 - 1.4	4,292	3,288	3,588
Warrant Only Arrests	1.1 - 1.4	1,629	868	1,200
<b>Juvenile</b>				
New Offense Arrests	1.1 - 1.4	580	472	500
Warrant Only Arrests	1.1 - 1.4	9	10	11

Link to [City Council Strategic Goals & Objectives](#).

- It is the objective of the Mesquite Police Department to lift quality prints from crime scenes and to increase the identification of suspects through the Automated Fingerprint Identification System (AFIS). One measure of success is the number of suspects identified through the use of AFIS. This analysis shows the number of entries into the AFIS system and the number of suspects identified. The “Percentage of Hits” shows the percentage of identifications out of the total number of entries. This analysis is compiled by the calendar year and can only be compared in that manner

<b>Analysis of Automated Fingerprint Identification System Inquiries By Number of Entries/ Suspects Identified</b>				
	<b>Council Goal &amp; Objective</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21 Projected</b>
AFIS Entries	1.3	192	208	200
Suspects Identified	1.3	63	55	59
Percentage of Hits	1.3	32.8 %	26.4 %	29.5 %

Link to [City Council Strategic Goals & Objectives](#).

## Youth Programs

- It is the objective of the Mesquite Police Department to design and implement youth programs intended to improve self-esteem and decision-making skills, and to build resistance to drug use, gang pressures and other destructive behaviors. This is a description of the programs, followed by a programmatic analysis of the number of events/presentations, the number of participants, the number of contacts, the number of counseling sessions and the number of extracurricular activities attended.

Analysis of Mesquite Police Department Youth Programs							
By Type of Program, Number of Events, Number of Participants, and Types of Contact							
	Council Goal & Objective	2018-19		2019-20		2020-21 Projected	
		School Resource Officers	LETS Program	School Resource Officers	LETS Program	School Resource Officers	LETS Program
Number of Events/Presentations	1.2	360	175	228	700	324	695
Number of Students/Participants	1.2	22,500	3,500	6,300	13,500	9,500	13,000
Number of Contacts	1.2	27,000		10,000		12,000	
Number of Counseling Sessions	1.2	3,250		3,300		3,500	
Number of Extracurricular Activities Attended	1.2	580		400		600	

Link to [City Council Strategic Goals & Objectives](#).

## Traffic Control

- It is the objective of the Mesquite Police Department to reduce loss of life and personal injury as the result of motor vehicle accidents through rigorous enforcement of applicable laws and ordinances. This analysis shows the number of traffic citations issued by type, number and percentage of total citations.

Analysis of Traffic Citations							
By Type/Percentage of Citations							
	Council Goal & Objective	2018-19		2019-20		2020-21 Projected	
		Number	Percentage	Number	Percentage	Number	Percentage
Speed Related Citations	1.1 - 1.4	9,758	26.0 %	9,543	33.9 %	9,600	32.4 %
Other Citations	1.1 - 1.4	27,353	74.0 %	18,579	66.1 %	20,000	67.6 %
Total		37,111	100.0 %	28,122	100.0 %	29,600	100.0 %

Link to [City Council Strategic Goals & Objectives](#).

Traffic Control (continued)

- This analysis shows the number, type, and percentage of traffic accident related injuries and deaths occurring in the City.

<b>Analysis of Injuries and Deaths Resulting from Traffic Accidents in the City of Mesquite</b>							
<b>By Types of Injuries and Deaths</b>							
	Council Goal & Objective	2018-19		2019-20		2020-21 Projected	
		Number	Percentage	Number	Percentage	Number	Percentage
<b>Injuries</b>							
Persons Sustaining Incap. Injuries	1.1 - 1.4	51	6.5 %	31	4.0 %	40	5.1 %
Persons Sustaining Non-Incap. Injuries	1.1 - 1.4	241	30.7 %	258	33.2 %	255	32.4 %
Persons Sustaining Possible Injuries	1.1 - 1.4	480	61.1 %	477	61.4 %	480	61.0 %
Deaths	1.1 - 1.4	13	1.7 %	11	1.4 %	12	1.5 %
<b>Total</b>		<b>785</b>	<b>100.0 %</b>	<b>777</b>	<b>100.0 %</b>	<b>787</b>	<b>100.0 %</b>

Link to [City Council Strategic Goals & Objectives](#).

Personnel

- It is the objective of the Mesquite Police Department to recruit qualified applicants for sworn and civilian positions. This analysis shows the number of applicants evaluated, a breakout of sworn and civilian appointments and the total number of appointments made.

<b>Analysis of Appointments</b>				
<b>By Applications Evaluated, Commissioned and Civilian Evaluated, and Total Appointments</b>				
	Council Goal & Objective	2018-19	2019-20	2020-21 Projected
Applications Evaluated*	1.1	552	852	940
Commissioned Appointments	1.1	14	13	17
Civilian Appointments	1.1	25	22	22
Total Appointments/ Ratio of Applications to Appointments	1.1	14 to 1	24 to 1	22 to 1

\*Only those applicants passing initial screening by the Human Resources Division are referred to MPD.

Link to [City Council Strategic Goals & Objectives](#).

Personnel (continued)

- It is the objective of the Mesquite Police Department to provide service to the community in an exemplary fashion. One measure of the quality of service is the number of commendations received by the department. This analysis shows the number/type of Commendations received by department personnel.

<b>Analysis of Commendations Received by MPD</b>				
<b>By Type and Number of Commendations</b>				
	Council Goal & Objective	2018-19	2019-20	2020-21 Projected
Internal Commendations*	1.2	257	129	250
External Commendations**	1.2	130	147	150
<b>Total</b>		<b>387</b>	<b>276</b>	<b>400</b>

\*Internal Commendations are employee-generated

\*\*External Commendations are citizen-generated

Link to [City Council Strategic Goals & Objectives](#).

- It is the objective of the Mesquite Police Department to investigate all complaints of police officer or civilian staff misconduct. Investigations are conducted in order to maintain public confidence, promote efficiency, discipline, and good public relations. There are two types of complaints: formal and summary. A formal complaint is more serious and is investigated by the Staff Review Committee. A summary complaint is considered somewhat less serious and is investigated by the officer's/staff member's supervisor. This analysis shows the number of complaints filed by type, the significant results of the investigations, and the number of complaints pending at the time of this report.

<b>Analysis of Personnel Complaints</b>							
<b>By Type of Complaint, Disposition and Number</b>							
	Council Goal & Objective	2018-19		2019-20		2020-21 Projected	
		Number	Percentage of Total	Number	Percentage of Total	Number	Percentage of Total
<b>Complaints Sustained</b>							
Formal	1.2	28	90.3 %	27	87.1 %	28	87.5 %
Summary	1.2	0	— %	0	— %	0	— %
<b>Complaints Unfounded /Exonerated/Not Sustained</b>							
Formal	1.2	2	6.5 %	1	3.2 %	2	6.3 %
Summary	1.2	0	— %	0	— %	0	— %
<b>Disposition Pending</b>							
Formal	1.2	1	3.2 %	3	9.7 %	2	6.3 %
Summary	1.2	0	— %	0	— %	0	— %
<b>Total</b>		<b>31</b>	<b>100.0 %</b>	<b>31</b>	<b>100.0 %</b>	<b>32</b>	<b>100.1 %</b>

Link to [City Council Strategic Goals & Objectives](#).

## Training

- It is the objective of the Mesquite Police Department to provide support, develop and enhance the abilities, skills, and knowledge of police department personnel. This analysis shows the number of hours of training department personnel received from various outside sources and the Mesquite Police Academy. The Mesquite Police Academy provides in-service training for all police personnel; basic police recruit orientation, field training programs, firearms training and monthly firearm qualifications.

<b>Analysis of Hours of Training for Police Personnel</b>							
<b>By Type of Training, Type/Number of Personnel</b>							
<i>Type of Training</i>	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>		<i>2019-20</i>		<i>2020-21 Projected</i>	
		<i>Commissioned</i>	<i>Civilian</i>	<i>Commissioned</i>	<i>Civilian</i>	<i>Commissioned</i>	<i>Civilian</i>
<b>Mesquite Police Academy</b>							
Basic Peace Officers Course	1.1 - 1.4	14,007	0	7,482	0	10,000	0
In-Service	1.1 - 1.4	14,716	1,682	11,508	2,087	15,000	1,500
Recruit Orientation	1.1 - 1.4	272	200	60	44	150	100
Field Training	1.1 - 1.4	3,200	1,250	5,430	550	5,000	1,000
Firearms Training	1.1 - 1.4	2,668	0	2,926	0	3,300	0
Monthly Firearms Qualification	1.1 - 1.4	410	0	410	0	410	0
Other Sources of Training	1.1 - 1.4	1,600	100	542	0	1,500	100
<b>Total</b>		<b>36,873</b>	<b>3,232</b>	<b>28,358</b>	<b>2,681</b>	<b>35,360</b>	<b>2,700</b>

Link to [City Council Strategic Goals & Objectives](#).

## Housing and Community Service

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The Housing and Community Services Department provides services related to community development, housing, health, human services, and transportation.



Keep Mesquite Beautiful hosts a successful Trash Bash on September 19, 2020.

### Administration

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Administration provides direction, supervision, and support for the efficient administration and effective delivery of services. Administration goals are: 1) Improve the quality of service delivery, 2) Demonstrate good fiscal stewardship, 3) Provide a positive work environment which encourages teamwork, initiative, and productivity, and 4) Maintain effective community partnerships and intergovernmental relationships.

### Animal Services

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Mesquite Animal Services serves the residents of Mesquite, both animal and human, with professional and compassionate animal care including education, compliance, adoptions and disease prevention. This Division also enforces City ordinances and State laws governing animals.

### Health Clinic

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The Mesquite Health Clinic promotes public health and quality of life by providing immunizations for children to aid in the prevention of childhood diseases. The Clinic also provides immunizations for adults to aid in the prevention of influenza and pneumococcal disease during the flu season. The Mesquite Health Clinic has closed indefinitely.

### Volunteer Services

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The Volunteer Services program encourages community involvement and participation in local government by providing opportunities for individuals to augment City staff and services within various departments. Volunteer Services recruits volunteers and matches volunteer skills with the needs of a department, and tracks volunteer progress and contributions. Volunteer Services also works closely with Keep Mesquite Beautiful, Inc. to implement and maintain litter reduction and educational programs in the community.

### STAR Transit Services

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STAR Transit is a public transportation service. Anyone residing in their service area may ride STAR Transit. Destinations could include job locations, educational facilities, non-emergency medical appointments, senior centers, and career-training facilities. STAR Transit can take passengers to run errands and visit friends.

Housing and Community Services  
Financial Summary  
Fund Allocations, Division Allocations, Expenditure Categories  
Fiscal Years 2018-19 to 2020-21

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	\$ 1,793,618	\$ 2,057,760	\$ 2,158,440	\$ 2,121,680
<b>Total Fund Allocations</b>	<b>\$ 1,793,618</b>	<b>\$ 2,057,760</b>	<b>\$ 2,158,440</b>	<b>\$ 2,121,680</b>

Divisions	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administration	\$ 62,530	\$ 129,240	\$ 128,540	\$ 141,370
Animal Services	1,373,392	1,506,100	1,552,890	1,831,170
Public Health Clinic	78,871	116,860	71,090	27,060
MTED/Star Transit	191,532	190,000	290,220	0
Volunteer Services	87,293	115,560	115,700	122,080
<b>Total Division Allocations</b>	<b>\$ 1,793,618</b>	<b>\$ 2,057,760</b>	<b>\$ 2,158,440</b>	<b>\$ 2,121,680</b>

Expenditure Categories	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Personal Services	\$ 1,015,741	\$ 1,109,890	\$ 1,126,980	\$ 1,318,800
Supplies	140,274	167,530	144,930	146,870
Contractual Services	637,603	779,910	886,100	655,580
Capital Outlay	0	430	430	430
Other Financing Uses	0	0	0	0
Reimbursements	0	0	0	0
<b>Total Expenditures</b>	<b>\$ 1,793,618</b>	<b>\$ 2,057,760</b>	<b>\$ 2,158,440</b>	<b>\$ 2,121,680</b>

**Housing and Community Services  
Authorized Staffing Levels  
Fiscal Years 2018-19 to 2020-21**

**Staffing Levels by Fund**

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	17.35	18.35	18.35	21.00
<b>Total All Funds</b>	<b>17.35</b>	<b>18.35</b>	<b>18.35</b>	<b>21.00</b>

**Summary of Divisional Staffing Levels**

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administration	1.00	1.00	1.00	1.00
Animal Services	14.00	15.00	15.00	19.00
Health Clinic	1.35	1.35	1.35	0.00
Volunteer Services	1.00	1.00	1.00	1.00
<b>Total Housing and Community Services</b>	<b>17.35</b>	<b>18.35</b>	<b>18.35</b>	<b>21.00</b>

**Administration**

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Executive Secretary	1.00	1.00	1.00	1.00
<b>Total Administration</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**Animal Services**

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Animal Services Officer	7.00	8.00	10.00	14.00
Animal Shelter Attendant	3.00	3.00	0.00	0.00
Animal Shelter and Rescue Supervisor	1.00	1.00	1.00	1.00
Field Supervisor - Animal Services	1.00	1.00	1.00	1.00
Manager of Animal Services	1.00	1.00	1.00	1.00
Senior Animal Services Officer	1.00	1.00	2.00	2.00
<b>Total Animal Services</b>	<b>14.00</b>	<b>15.00</b>	<b>15.00</b>	<b>19.00</b>

### Health Clinic

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Health Clinic Clerk	0.60	0.60	0.60	0.00
Nurse	0.75	0.75	0.75	0.00
Total Health Clinic	1.35	1.35	1.35	0.00

### Volunteer Services

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
KMB Executive Director	1.00	1.00	1.00	1.00
Total Volunteer Services	1.00	1.00	1.00	1.00

### Departmental Job Classifications

Job Classification	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Animal Services Officer	7.00	8.00	10.00	14.00
Animal Shelter Attendant	3.00	3.00	0.00	0.00
Animal Shelter and Rescue Supervisor	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00
Field Supervisor - Animal Services	1.00	1.00	1.00	1.00
Health Clinic Clerk	0.60	0.60	0.60	0.00
Manager of Animal Services	1.00	1.00	1.00	1.00
Nurse	0.75	0.75	0.75	0.00
Senior Animal Services Officer	1.00	1.00	2.00	2.00
KMB Executive Director	1.00	1.00	1.00	1.00
Total Housing and Community Services	17.35	18.35	18.35	21.00

# Housing and Community Services

## Objectives and Performance Measures

### Animal Services

- The Mesquite Animal Services Division protects the residents of Mesquite from zoonotic diseases, educates residents about the humane treatment of animals, and enforces laws to protect animals. The division's objectives are to reduce the threat of zoonotic diseases in Mesquite, facilitate adoptions for eligible animals, and enhance Animals Services' interactions with residents through community outreach.

Analysis of Animal Services										
Performance Measure	Council Goal & Objective	2018-19			2019-20			2020-21 Projected		
		dog	cat	other	dog	cat	other	dog	cat	other
Return To Owner	5.1	948	48	10	726	28	2	800	75	5
Adopted	5.1	1,166	569	62	1,100	761	89	1,100	650	75
Rescued	5.1	1,082	1,567	52	544	994	139	750	1,200	75
Total		3,196	2,184	124	2,370	1,783	230	2,650	1,925	155

Link to [City Council Strategic Goals & Objectives](#).

### Volunteer Services

The Volunteer Services program encourages community involvement and participation in local government by providing opportunities for individuals to augment City staff and services within various departments. Volunteer Services recruits volunteers and matches volunteer skills with the needs of a department and tracks volunteer progress and contributions. Independent Sector's ([http://independentsector.org/volunteer\\_time](http://independentsector.org/volunteer_time)) annual report assigns a value of \$25.10/hour for volunteers in Texas.

- It is the objective of Volunteer Services to meet the volunteer needs of City departments and to support the management of these volunteers. The following analysis shows the performance measures of the Volunteer Services program.

Analysis of Volunteer Services				
Performance Measure	Council Goal & Objective	2018-19	2019-20	2020-21 Projected
Number of Active Volunteers	5.1	480	205	310
Number of Volunteer Hours	5.1	61,021	29,111	37,200
Value of Volunteer Hours	5.1	1,531,649	73,686	933,720
Hours per Volunteer	5.1	127.00	116.00	120.00
Value per Volunteer	5.1	3,191	2,923	3,012

Link to [City Council Strategic Goals & Objectives](#).

### Volunteer Services (continued)

- Volunteer Services also works to support annual City events in need of casual or one-time volunteers. These so-called special event volunteers provide service that would otherwise be covered by paid employees.

<b>Analysis of Special Event Volunteers</b>				
Performance Measure	Council Goal & Objective	2018-19	2019-20	2020-21 Projected
Number of Active Volunteers	6.3	2,688	1,092	2,200
Number of Volunteer Hours	6.3	15,610	4,645	11,000
Value of Volunteer Hours	6.3	391,811	116,589	276,100
Hours per Volunteer	6.3	5.80	4.25	5.00
Value per Volunteer	6.3	145	107	126

Link to [City Council Strategic Goals & Objectives](#).

# Housing and Community Service Grant Services

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Grant Services accounts for funding from the Federal Government pertaining to the Housing and Urban Development Community Development Block Grant program and the Section 8 Housing Choice Voucher program.



## **Housing Choice Voucher Program**

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The Housing Office administers the Housing Choice Voucher program. This program is 100% federally funded by HUD for subsidizing rental payments for eligible low-income families. Through this subsidy, participating families are able to move to decent, safe, and sanitary housing.

## **CDBG Administration**

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Community Development Block Grant (CDBG) Administration involves the general management, planning, and monitoring of the CDBG program. Responsibilities include program budgets, consolidated plans, liaison and reporting to HUD, compliance with regulations, citizen participation, and assistance to other departments utilizing funds, assistance to eligible recipients, and project monitoring and management.

## **Housing Rehabilitation**

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The Housing Office administers the Forgivable Loan and Minor Home Repair Grant programs through the City's CDBG program. The grants and loans are direct benefits to qualified homeowners by bringing each affected dwelling into compliance with HUD's Housing Quality Standards and the City's minimum codes for existing housing.

## **Comprehensive Planning**

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The Comprehensive Planning function assists policy-makers in managing growth and development, and stabilizing and conserving existing development through planning services including preparation, updating, and implementation of comprehensive plans, functional plans, and neighborhood plans.

## **Code Enforcement**

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The function of the Code Enforcement program is to provide close interaction between the code inspectors and residents to educate and prevent neighborhood decline in areas eligible for CDBG assistance. Through education, Code Enforcement strives for willing compliance and encourages citizen participation. The residents' participation is essential to help monitor and eliminate nuisances with their neighborhood and to gain a cleaner environment.

**Housing and Community Services Grant Services**  
**Financial Summary**  
**Fund Allocations, Division Allocations, Expenditure Categories**  
**Fiscal Years 2018-19 to 2020-21**

Funds	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Community Development Block Grant Program Fund	\$ 1,189,518	\$ 1,128,827	\$ 1,796,532	\$ 1,143,107
Housing Choice Voucher Program Fund	13,617,013	13,282,370	15,696,064	15,738,260
<b>Total Fund Allocations</b>	<b>\$ 14,806,532</b>	<b>\$ 14,411,197</b>	<b>\$ 17,492,596</b>	<b>\$ 16,881,367</b>

Programs	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administration	\$ 74,681	\$ 85,000	\$ 106,589	\$ 86,300
Comprehensive Planning	91,205	97,280	100,175	0
Housing Rehabilitation	464,571	400,000	961,204	415,500
Code Enforcement	198,595	245,485	249,269	225,000
Hope's Door (Formerly New Beginnings Center)	35,000	40,000	40,000	43,466
Mission East Dallas County Health Ministries	10,000	12,000	12,000	18,000
Mesquite Social Services	7,352	20,000	36,248	0
Senior Source Program	5,000	10,000	10,000	15,000
Sharing Life Outreach	25,000	30,000	30,000	30,000
Sharing Life Outreach Homelessness Transition Program	45,900	27,324	27,324	50,000
Down Payment Assistance	10,667	20,000	25,452	19,841
H.O.M.E	2,800	0	0	0
Orphan Sidewalks	210,615	111,738	154,933	225,000
Summer Youth Internship Program	0	15,000	26,469	0
Visiting Nurse Association Program	8,132	15,000	16,868	15,000
Housing Choice Voucher Program Admin Fee HCV	1,274,713	1,482,370	1,483,770	1,738,260
Housing Choice Voucher Program Payment HCV	12,342,300	11,800,000	14,000,000	14,000,000
Housing CARES ACT	0	0	212,294	0
<b>Total Program Allocations</b>	<b>\$ 14,806,532</b>	<b>\$ 14,411,197</b>	<b>\$ 17,492,596</b>	<b>\$ 16,881,367</b>

Expenditure Categories	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Personal Services	\$ 1,364,643	\$ 1,321,695	\$ 1,424,964	\$ 1,269,090
Supplies	10,256	14,140	193,334	15,990
Contractual Services	13,212,591	12,801,264	15,777,005	15,434,187
Capital Outlay	213,667	154,098	207,293	232,580
Other Financing Uses	150,000	150,000	0	0
Reimbursements	(144,625)	(30,000)	(110,000)	(70,480)
<b>Total Expenditures</b>	<b>\$ 14,806,532</b>	<b>\$ 14,411,197</b>	<b>\$ 17,492,596</b>	<b>\$ 16,881,367</b>

### Staffing Levels by Fund

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2021-22
Community Development Block Grant Fund	7.00	7.00	6.00	6.00
Housing Choice Voucher Program Fund	11.50	11.50	11.50	11.50
<b>Total All Funds</b>	<b>18.50</b>	<b>18.50</b>	<b>17.50</b>	<b>17.50</b>

### Summary of Divisional Staffing Levels

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2021-22
CDBG Administration	1.00	1.00	1.00	1.00
CDBG Code Enforcement	3.00	3.00	3.00	3.00
CDBG Comprehensive Planning	1.00	1.00	0.00	0.00
CDBG Housing Rehabilitation	2.00	2.00	2.00	2.00
Housing Choice Voucher Program	11.50	11.50	11.50	11.50
<b>Total Grant Services</b>	<b>18.50</b>	<b>18.50</b>	<b>17.50</b>	<b>17.50</b>

### Housing Choice Voucher Program

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2021-22
Administrator of Housing	1.00	1.00	1.00	1.00
Housing Inspector	2.00	2.00	2.00	2.00
Housing Intake Clerk	1.00	1.00	1.00	1.00
Housing Occupancy Supervisor	1.00	1.00	1.00	1.00
Housing Occupancy Technician	4.00	4.00	4.00	4.00
Housing Records Specialist	1.00	1.00	1.00	1.00
Housing Specialist (FTE)	0.50	0.50	0.50	0.50
Manager of Housing and Community Services	1.00	1.00	1.00	1.00
<b>Total Housing Choice Voucher Program</b>	<b>11.50</b>	<b>11.50</b>	<b>11.50</b>	<b>11.50</b>

### CDBG Administration

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2021-22
CDBG Coordinator	1.00	1.00	1.00	1.00
<b>Total CDBG Administration</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

### CDBG Housing Rehabilitation

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2021-22
Grant Coordinator	1.00	1.00	1.00	1.00
CDBG Projects Inspector	1.00	1.00	1.00	1.00
<b>Total Housing Rehabilitation</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

### CDBG Comprehensive Planning

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2021-22
Senior Planner	1.00	1.00	0.00	0.00
<b>Total CDBG Comprehensive Planning</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>	<b>0.00</b>

### CDBG Code Enforcement

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2021-22
Environmental Code Inspector	1.00	1.00	0.00	0.00
Senior Environmental Code Inspector	2.00	2.00	3.00	3.00
<b>Total CDBG Code Enforcement</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

### Departmental Job Classifications

Job Classification	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2021-22
Administrator of Housing	1.00	1.00	1.00	1.00
CDBG Coordinator	1.00	1.00	1.00	1.00
CDBG Projects Inspector	1.00	1.00	1.00	1.00
Environmental Code Inspector	1.00	1.00	0.00	0.00
Grant Coordinator	1.00	1.00	1.00	1.00
Housing Inspector	2.00	2.00	2.00	2.00
Housing Intake Clerk	1.00	1.00	1.00	1.00
Housing Occupancy Supervisor	1.00	1.00	1.00	1.00
Housing Occupancy Technician	4.00	4.00	4.00	4.00
Housing Records Specialist	1.00	1.00	1.00	1.00
Housing Specialist (FTE)	0.50	0.50	0.50	0.50
Manager of Housing and Community Services	1.00	1.00	1.00	1.00
Senior Planner	1.00	1.00	0.00	0.00
Senior Environmental Code Inspector	2.00	2.00	3.00	3.00
<b>Total Grant Services</b>	<b>18.50</b>	<b>18.50</b>	<b>17.50</b>	<b>17.50</b>

# Housing and Community Services Grant Services Objectives and Performance Measures

## Housing Rehabilitation

- It is the objective of the Community Development Block Grant (CDBG) Division to provide home rehabilitation assistance for low-income homeowners by bringing their home into compliance with U S Department of Housing & Urban Development (HUD) and City standards. The rehabilitation program is funded with CDBG monies from HUD. This analysis shows the number of applicants processed and approved/not approved under the program’s provisions. Numbers for “not approved” include homeowners withdrawing their applications.

<b>Analysis of Housing Rehabilitation Program</b>				
<b>By Number of Applications Processed and Approved/Not Approved, and Percentage Processed Compared to Action Plan Goal</b>				
	<b>Council Goal &amp;</b>			
<u>Applications</u>	<u>Objective</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21 Projected</u>
Received	2.5	33	38	24*
Action Plan Goal	2.5	30	40	16
% of Action Plan Goal	2.5	110%	95%	1.5%
<b>Disposition of Applications</b>				
Number/Percent Approved	2.5	31/94%	35/92%	23/96%
Number/Percent Not Approved	2.5	2/6%	3/7.9%	1/4%

Link to [City Council Strategic Goals & Objectives](#).

## Housing

It is the objective of the Housing Division to have a HIGH PERFORMER program designation by the U.S. Department of Housing & Urban Development (HUD). The HIGH PERFORMER designation is based on the Section 8 Management Assessment Program (SEMAP), which measures 14 indicators to determine program compliance. The indicators measured are a combination of self-certification (eight indicators) and electronic data collection by HUD (six indicators). SEMAP is submitted electronically 60 days after fiscal year end (November 30) and HUD conducts a confirmatory review to approve the submission. HUD can give the division a rating of High, Standard, or Troubled.

- Maintain a 98% or more Public & Indian Housing Information Center (PIC) Reporting Rate**

The Housing Division must report at least 98% of the family records to HUD by transmitting HUD Forms 50058 through PIC. If the Housing Division has less than a 98% reporting rate, the Housing Division cannot receive the full number of points in the SEMAP Indicators, resulting in a Standard or Troubled Designation.

The reporting rate also indicates that annual reexaminations are being conducted in a timely manner, since PIC does not recognize any annual reexamination records that are over 15 months. The PIC reporting rate also captures new admissions, terminations (in good or bad standing), and maintains your family record inventory. PIC is monitored on a monthly basis and directly impacts the Voucher Management System (VMS) and budget authority future allocations since any discrepancies between what is reported in VMS and what is captured in PIC have to be reconciled. The PIC system also identifies discrepancies in rent calculations, income under reporting by participants, debts owed by participants that may disqualify them from future assistance, duplicate subsidy reports, and social security number discrepancies.

## Housing (continued)

- **Utilize 98% or more of Housing Choice Vouchers (HCV) or Housing Assistance Payment (HAP) Budget Authority**

The Housing Division must lease up at least 95% of the baseline units or expend at least 95% of the Budget Authority on an annual basis (whichever is higher). If the Housing Division lease up is less than 95%, the SEMAP score would be 0. The Housing Division goal is set at 98% lease up in order to receive the maximum number of points on SEMAP.

- **Insuring 100% of units meet Housing Quality Standards (HQS) guidelines**

Each unit under contract with the Housing Division must meet HQS standards. All new units that are being leased must pass the HQS inspection before the execution of the HAP contract. This indicator is tracked by PIC. All units must have at least one annual HQS inspection. This indicator is also tracked by PIC. All failed units must pass, be abated, or the HAP contract terminated if the unit does not pass within the required time frame (no more than 60 days under abatement).

- **Increase Family Self Sufficiency Program (FSS) participation to a minimum of 25 participants**

The Family Self Sufficiency program is a voluntary program that promotes independence from welfare while the participant is meeting educational, employment, and financial goals. HUD encourages the FSS program by providing grant opportunities to agencies by providing grant monies for FSS coordinators. In order to apply for an FSS coordinator grant, the Housing Division must have a minimum of 25 participants for a full time position or 15 participants for a part time position.

- **Homeownership participation to a minimum of 10 participants**

The HCV Homeownership Option is used to assist a family residing in a home purchased and owned by one or more members of the family. The Homeownership Program option offers monthly assistance payments that contribute to the family's mortgage payment. The City of Mesquite Housing Division has the capacity to operate a successful HCV homeownership program as defined by regulations.

- **Project Based Vouchers participation to a minimum of 18 participants**

In the Project-based Rental Assistance Voucher Program (PBV), the rental assistance is attached to the structure. The PBV program is funded with a portion of the Housing Division's budget authority and the Housing Division does not receive any special funding or additional vouchers for the PBV program. HUD approval is not required to operate a PBV program. The Housing Division may use up to 20% of the voucher funding (budget authority) for project-based rental assistance. Except for units designated as elderly/disabled or receiving supportive services, no more than 25% of units in a building may have project-based assistance (24 CFR 983.56). The Housing Division is not required to reduce the number of PBV units selected under an Agreement or HAP contract if the amount of budget authority is subsequently reduced (24 CFR 983.6). The Housing Division may provide project-based assistance for existing housing that does not need rehabilitation, as well as for newly constructed or rehabilitated housing.

Housing (continued)

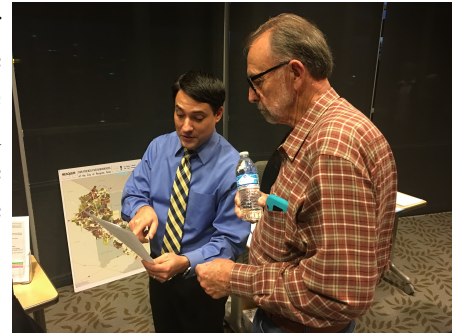
<b>Performance Measures</b>				
	<b>Council Goal &amp; Objective</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21 Projected</b>
<b><u>High Performer Designation</u></b>				
	Confirmed Designation	2.5	High	High
<b><u>Maintain a 98% or more PIC Reporting Rate</u></b>				
	Average PIC Reporting Rate	2.5	100%	100%
<b><u>Utilize 98% or more of HCV Vouchers or HAP Budget Authority</u></b>				
	Lease up of Baseline Units	2.5	98%	98%
<b><u>Increase FSS participation to a minimum of 25 participants</u></b>				
	# of participants	2.5	25	25
<b><u>Homeownership participation a minimum of 10 participants</u></b>				
	# of participants	2.5	3	5
<b><u>Projected Based Voucher participation to a minimum of 18 participants</u></b>				
	# of participants	2.5	18	18

Link to [City Council Strategic Goals & Objectives](#).

## Neighborhood Services

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Neighborhood Services is responsible for monitoring and ensuring the maintenance of private properties within neighborhoods through code enforcement and neighborhood engagement and renewal activities. Neighborhood Services became a department during fiscal year 2016 to better serve the needs of the community.



### **Neighborhood Services Administration**

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Neighborhood Services Administration sets the annual departmental goals and strategies as well as provides organizational direction to accomplish objectives. This Division also provides analysis to ensure the department operates within the appropriated budget.

### **Environmental Code Inspection**

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Environmental Code Inspection is responsible for monitoring and insuring compliance with the City's codes which include trash, litter, dumping, junk cars, high grass and weeds, graffiti, and other code violations. A primary goal of this Division is to maintain a safe, clean, disease-free environment for all Mesquite citizens. During fiscal year 2016, the Environmental Code Inspection division was moved from Planning and Development Services to Neighborhood Services.

### **Neighborhood Vitality**

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The mission of the Neighborhood Vitality Division is to create a level of engagement and participation to connect Mesquite residents to the appropriate resources in order to maintain safe and sustainable neighborhoods.

**Neighborhood Services**  
**Financial Summary**  
**Fund Allocations, Division Allocations, Expenditure Categories**  
**Fiscal Years 2018-19 to 2020-21**

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	\$ 1,228,273	\$ 1,489,750	\$ 1,506,080	\$ 1,399,160
<b>Total Fund Allocations</b>	<b>\$ 1,228,273</b>	<b>\$ 1,489,750</b>	<b>\$ 1,506,080</b>	<b>\$ 1,399,160</b>

Divisions	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Neighborhood Services Administration	\$ 243,576	\$ 310,420	\$ 290,690	\$ 292,200
Environmental Code Inspection	826,553	987,510	1,051,610	1,083,460
Neighborhood Vitality	158,144	191,820	163,780	23,500
<b>Total Division Allocations</b>	<b>\$ 1,228,273</b>	<b>\$ 1,489,750</b>	<b>\$ 1,506,080</b>	<b>\$ 1,399,160</b>

Expenditure Categories	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Personal Services	\$ 1,098,520	\$ 1,126,960	\$ 1,148,440	\$ 1,037,680
Supplies	19,748	18,170	18,170	12,920
Contractual Services	205,768	344,620	339,470	348,560
Capital Outlay	0	0	0	0
Other Financing Uses	0	0	0	0
Reimbursements	(95,763)	0	0	0
<b>Total Expenditures</b>	<b>\$ 1,228,273</b>	<b>\$ 1,489,750</b>	<b>\$ 1,506,080</b>	<b>\$ 1,399,160</b>

Neighborhood Services  
Authorized Staffing Levels  
Fiscal Years 2018-19 to 2020-21

Staffing Levels by Fund

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	14.00	14.00	14.00	14.00
Total General Fund	14.00	14.00	14.00	14.00

Summary of Divisional Staffing Levels

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administration	3.00	3.00	3.00	3.00
Environmental Code Inspection	9.00	9.00	9.00	9.00
Neighborhood Vitality	2.00	2.00	2.00	2.00
Total Neighborhood Services	14.00	14.00	14.00	14.00

Administration

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Director of Neighborhood Services	1.00	1.00	1.00	1.00
Energov System and Development Process Analyst	1.00	1.00	1.00	1.00
Sr. Administrative Secretary	1.00	1.00	1.00	1.00
Total Administration	3.00	3.00	3.00	3.00

Environmental Code Inspection

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Environmental Code Field Supervisor	2.00	2.00	2.00	2.00
Environmental Code Inspector	4.00	4.00	1.00	1.00
High Intensity Code Officer	0.00	0.00	0.00	0.00
Manager of Environmental Code	1.00	1.00	1.00	1.00
Senior Environmental Code Inspector	2.00	2.00	5.00	5.00
Total Environmental Code Inspection	9.00	9.00	9.00	9.00

### Neighborhood Vitality

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Manager of Neighborhood Vitality	1.00	1.00	1.00	1.00
Neighborhood Vitality Analyst	0.00	0.00	1.00	1.00
Management Analyst	1.00	1.00	0.00	0.00
<b>Total Neighborhood Vitality</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

### Departmental Job Classifications

Job Classification	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Director of Neighborhood Services	1.00	1.00	1.00	1.00
Energov System and Development Process Analyst	1.00	1.00	1.00	1.00
Environmental Code Field Supervisor	2.00	2.00	2.00	2.00
Environmental Code Inspector	4.00	4.00	1.00	1.00
High Intensity Code Officer	0.00	0.00	0.00	0.00
Neighborhood Vitality Analyst	0.00	0.00	1.00	1.00
Management Analyst	1.00	1.00	0.00	0.00
Manager of Environmental Code	1.00	1.00	1.00	1.00
Manager of Neighborhood Vitality	1.00	1.00	1.00	1.00
Sr. Administrative Secretary	1.00	1.00	1.00	1.00
Senior Environmental Code Inspector	2.00	2.00	5.00	5.00
<b>Total Neighborhood Services</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>

# Neighborhood Services Objectives and Performance Measures

## Environmental Code

- The Department of Neighborhood Services is responsible for monitoring and ensuring the maintenance of private properties within neighborhoods through Environmental Code enforcement and neighborhood renewal activities. This is a report of Environmental Code violations, their source, and stage of resolution.

<b>Outputs: Environmental Code Violations</b>													
<b>By Source of Complaint, Type of Violation and How Resolved</b>													
	Council Goal & Objective	2018-19				2019-20				2020-21 Projected			
		Weeds & Grass	Trash & Junk	Parking	Inoperable Vehicles	Weeds & Grass	Trash & Junk	Parking	Inoperable Vehicles	Weeds & Grass	Trash & Junk	Parking	Inoperable Vehicles
<b>Citizen</b>													
Telephone & Walk-ins	2.1	651	280	88	115	543	306	93	98	597	293	90.5	106.5
Internet	2.1	204	182	44	77	649	401	277	161	427	292	161	119
Inspector	2.1	8,240	5,930	1,667	1,991	6,816	4,768	1,001	1,286	7,528	5,349	1,334	1,638.
<b>Total</b>		<b>9,095</b>	<b>6,392</b>	<b>1,799</b>	<b>2,183</b>	<b>8,008</b>	<b>5,475</b>	<b>1,371</b>	<b>1,545</b>	<b>8,552</b>	<b>5,934</b>	<b>1,586</b>	<b>1,864</b>
<b>Resolved by Abatement (Contractual)</b>													
Number	2.4	796	555	13	31	812	559	28	21	804	557	21	26
Percentage	2.4	9 %	9 %	1 %	1 %	10 %	10 %	2 %	1 %	9 %	9 %	1 %	1 %
<b>Stage of Resolution</b>		<b>I</b>	<b>II</b>	<b>III</b>	<b>IV</b>	<b>I</b>	<b>II</b>	<b>III</b>	<b>IV</b>	<b>I</b>	<b>II</b>	<b>III</b>	<b>IV</b>
All violations	2.4	81.8 %	6.6 %	4.2 %	1.6 %	88.0 %	7.7 %	3.1 %	0.0 %	85 %	7 %	4 %	1 %

**I = First Notice      II = Abatement      III = Citation      IV = Municipal Court**

Link to [City Council Strategic Goals & Objectives](#).

# Planning and Development Services

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Planning and Development Services assists City policy-makers in managing growth and development, stabilizing and conserving existing development, and preserving the City's historic heritage. It is also responsible for enforcing those codes designed to insure the health and safety of all citizens in Mesquite. Included in this department are the following: 1) Administration, 2) Building Inspection, 3) Repair and Demolition, 4) Health Division, 5) Planning and Zoning, and 6) Historic Preservation.



**Planning and Development Department earns Planning Excellence Award**

## **Administration**

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Administration's goal is to provide staff support in a timely and thorough manner to inquiries and requests for services from the City Council, the Planning and Zoning Commission, the City Manager, other City departments, developers, and applicants and citizens in general. Administration also provides direction, support, and overall supervision of seven divisional budgets within the Planning and Development Services Department.

## **Building Inspection**

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Building Inspection is responsible for the enforcement of codes that regulate and control the design, construction, quality of materials, use and occupancy, location, and maintenance of all buildings and structures within the City. Other duties include the implementation of the hotel/motel inspection program designed to inspect existing properties for code compliance.

## **Repair and Demolition**

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The Repair and Demolition program operates under the supervision of the Building Inspection Division. Responsibilities include rehabilitation, repair, securement, and demolition of substandard structures through enforcement activities. The goal of this program is to assist citizens and the business community in their efforts to improve the appearance of the residential neighborhoods, multi-family complexes, and commercial properties by pro-actively pursuing property in sub-standard conditions.

## **Health Division**

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The Health Division serves as the Local Health Authority responsible for the enforcement of health and sanitation codes for the City. Responsibilities include conducting regulatory inspections and an epidemiological investigation of food service establishments, child and adult care centers, public/private schools, and public and semi-public swimming pools. The Division is also responsible for the City's vector (mosquito) control efforts.

## **Planning and Zoning**

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The Planning and Zoning Division assists policy-makers in managing growth and development and conserving existing development through current and long-range planning services, including administration of the subdivision and zoning regulations; preparation, updating and implementation of comprehensive and policy planning; preparation and analysis of related housing, land use, and demographic information; and staff support to the City Council, Planning and Zoning Commission and the Board of Adjustment.

## **Historic Preservation**

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The Historic Preservation Division is responsible for increasing the awareness of the City's historic heritage through educational activities, development of programs and policies related to the preservation and commemoration of significant places, and events and implementation of specific preservation activities.

**Planning and Development Services**  
**Financial Summary**  
**Fund Allocations, Division Allocations, Expenditure Categories**  
**Fiscal Years 2018-19 to 2020-21**

Funds	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	\$ 2,805,049	\$ 3,432,350	\$ 3,276,020	\$ 3,385,600
Roadway Impact Fee Fund	850,000	1,285,100	2,020,000	1,428,070
Water and Sewer Impact Fee Fund	400,000	400,000	800,000	450,000
Total Fund Allocations	<u>\$ 4,055,049</u>	<u>\$ 5,117,450</u>	<u>\$ 6,096,020</u>	<u>\$ 5,263,670</u>

Divisions	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administration	\$ 292,080	\$ 305,940	\$ 307,110	\$ 321,450
Building Inspection	1,494,917	1,849,330	1,740,460	1,816,850
Historic Preservation	90,257	117,000	152,510	120,540
Health Division	553,175	572,050	576,950	594,170
Planning and Zoning	373,700	538,030	468,990	482,590
Repair and Demolition	920	50,000	30,000	50,000
Roadway Impact Fee Assessments	850,000	1,285,100	2,020,000	1,428,070
Water and Sewer Impact Fee Assessments	400,000	400,000	800,000	450,000
Total Division Allocations	<u>\$ 4,055,049</u>	<u>\$ 5,117,450</u>	<u>\$ 6,096,020</u>	<u>\$ 5,263,670</u>

Expenditure Categories	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Personal Services	\$ 2,612,704	\$ 2,871,320	\$ 2,781,180	\$ 2,861,490
Supplies	34,110	51,620	49,150	55,710
Contractual Services	158,235	509,410	445,690	587,690
Capital Outlay	0	0	0	0
Other Financing Uses	1,250,000	1,685,100	2,820,000	1,878,070
Reimbursements	0	0	0	(119,290)
Total Expenditures	<u>\$ 4,055,049</u>	<u>\$ 5,117,450</u>	<u>\$ 6,096,020</u>	<u>\$ 5,263,670</u>

Planning and Development Services  
 Authorized Staffing Levels  
 Fiscal Years 2018-19 to 2020-21

Staffing Levels by Fund

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	37.25	38.25	38.25	38.25
Total General Fund	37.25	38.25	38.25	38.25

Summary of Divisional Staffing Levels

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administration	2.00	2.00	2.00	2.00
Building Inspection	20.00	21.00	21.00	21.00
Health Division	7.50	7.50	7.50	7.50
Historic Preservation	1.75	1.75	1.75	1.75
Planning and Zoning	6.00	6.00	6.00	6.00
Total Planning and Development Services	37.25	38.25	38.25	38.25

Administration

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Director of Planning and Development	1.00	1.00	1.00	1.00
Senior Administrative Supervisor	1.00	1.00	0.00	0.00
Administrative Aide	0.00	0.00	1.00	1.00
Total Administration	2.00	2.00	2.00	2.00

### Building Inspection

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Secretary	0.00	0.00	0.00	0.00
Building Inspection Field Supervisor	1.00	1.00	1.00	1.00
Senior Building Inspector	5.00	5.00	4.00	4.00
Building Inspectors	1.00	1.00	4.00	4.00
Building Official	2.00	2.00	1.00	1.00
Electrical/Energy Inspector	1.00	1.00	2.00	2.00
Permit Technician	2.00	2.00	1.00	1.00
Plans Examiner	2.00	2.00	3.00	3.00
Plumbing/Mechanical Inspector	2.00	3.00	2.00	2.00
Senior Administrative Secretary	1.00	1.00	0.00	0.00
Senior Permit Technician	2.00	2.00	2.00	2.00
Zoning Inspector	1.00	1.00	1.00	1.00
<b>Total Building Inspection</b>	<b>20.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>

### Health Division

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Secretary	1.00	0.00	0.00	0.00
Undergraduate Intern	0.50	0.50	0.50	0.50
Health Specialist II	4.00	4.00	4.00	4.00
Health Official	1.00	1.00	1.00	1.00
Senior Administrative Secretary	0.00	1.00	1.00	1.00
Vector Control Technician (FTE)	1.00	1.00	1.00	1.00
<b>Total Licensing and Compliance</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>

### Historic Preservation

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Florence Ranch Park Coordinator (FTE)	0.25	0.25	0.25	0.25
Historic Homes Coordinator	0.50	0.50	0.50	0.50
Manager of Historic Preservation	1.00	1.00	1.00	1.00
<b>Total Historic Preservation</b>	<b>1.75</b>	<b>1.75</b>	<b>1.75</b>	<b>1.75</b>

### Planning and Zoning

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Assistant Director of Planning and Development Services	0.00	0.00	0.00	0.00
Manager of Planning and Zoning	1.00	1.00	1.00	1.00
Planner	4.00	4.00	3.00	3.00
Principal Planner	0.00	0.00	1.00	1.00
Senior Administrative Secretary	1.00	1.00	1.00	1.00
<b>Total Planning and Zoning</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>

### Departmental Job Classifications

Job Classification	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Aide	0.00	0.00	1.00	1.00
Administrative Secretary	1.00	0.00	0.00	0.00
Assistant Director of Planning and Development Services	0.00	0.00	0.00	0.00
Building Inspection Field Supervisor	1.00	1.00	1.00	1.00
Building Inspector	1.00	1.00	4.00	4.00
Building Official	2.00	2.00	1.00	1.00
Director of Planning and Development	1.00	1.00	1.00	1.00
Electrical/Energy Inspector	1.00	1.00	2.00	2.00
Florence Ranch Park Coordinator (FTE)	0.25	0.25	0.25	0.25
Undergraduate Intern	0.50	0.50	0.50	0.50
Health Specialist II	4.00	4.00	4.00	4.00
Health Official	1.00	1.00	1.00	1.00
Historic Homes Coordinator	0.50	0.50	0.50	0.50
Manager of Historic Preservation	1.00	1.00	1.00	1.00
Manager of Planning and Zoning	1.00	1.00	1.00	1.00
Permit Technician	2.00	2.00	1.00	1.00
Planner	4.00	4.00	3.00	3.00
Plans Examiner	2.00	2.00	3.00	3.00
Principal Planner	0.00	0.00	1.00	1.00
Plumbing/Mechanical Inspector	2.00	3.00	2.00	2.00
Senior Administrative Secretary	2.00	3.00	2.00	2.00
Senior Administrative Supervisor	1.00	1.00	0.00	0.00
Senior Building Inspector	5.00	5.00	4.00	4.00
Senior Permit Technician	2.00	2.00	2.00	2.00
Vector Control Technician (FTE)	1.00	1.00	1.00	1.00
Zoning Inspector	1.00	1.00	1.00	1.00
<b>Total Planning and Development Services</b>	<b>37.25</b>	<b>38.25</b>	<b>38.25</b>	<b>38.25</b>

# Planning and Development Services Objectives and Performance Measures

## Building Inspection

- The Building Inspection Division oversees the standards for construction and life safety in all residential and commercial buildings. The Division works closely with all divisions of the Planning & Development Services Department and other departments on every project of note that takes place in the City. It also coordinates with the Building Standards Board on matters pertaining to condemnation and the clearance of blight conditions.

<b>Outputs: Building Inspection Services</b>							
<b>By Type of Plan, Number of Plans Reviewed, Review Time And Inspections Requested/Percentage Inspected Within 24 Business Hours</b>							
	Council Goal & Objective	2018-19		2019-20		2020-21 Projected	
		Number of Plans	Avg. Review Time per Plan	Number of Plans	Avg. Review Time per Plan	Number of Plans	Avg. Review Time per Plan
<u>Type of Plan</u>							
Residential	5.5	3,409	6	3,495	6	3,700	6
Commercial	5.5	480	14	489	12	450	8
Total		3,889		3,984		4,150	
<u>Inspections</u>							
Inspections Requested	5.5	21,049		20,990		21,500	
% Made Within 24 Business Hours	5.5	0%		100%		0%	

Link to [City Council Strategic Goals & Objectives](#).

Building Inspection (continued)

- New single-family residential construction will continue to lag behind historical trends. Large urban residential projects have increased the overall number of inspections. Commercial activity, especially remodels and additions, has remained steady despite the residential slowdown. Home renovations are expected to increase as a result of the intense efforts of the Neighborhood Revitalization Program.

<b>Outputs: Building Permits Issued</b>										
<b>By Type, Number, Value and Average Issuance Time</b>										
	Council Goal & Objective	2018-19			2019-20			2020-21 Projected		
		New Construction	Remodel/ Addition	Demolition	New Construction	Remodel/ Addition	Demolition	New Construction	Remodel/ Addition	Demolition
Type of Permit										
Residential	5.5	95	3,292	22	135	3,360	12	200	3,400	5
Commercial	5.5	23	447	10	26	163	8	18	200	5
Total	5.5	118	3,739	32	161	3,523	20	220	3,700	10
Value of Permit (000)										
Residential	5.5	20,834	30,015		37,866	45,041		56,097	45,577	
Commercial	5.5	200,310	108,153		150,136	67,208		103,940	82,400	
Total		221,144	138,168		188,002	112,249		160,037	127,977	

Link to [City Council Strategic Goals & Objectives](#).

Health Division

- The Health Division is responsible for safeguarding the public health through the enforcement of State rules for food establishments, vector control and the Mesquite Smoking Ordinance. The Division also works closely with local, state, and federal agencies in emergency management, particularly bio-terrorism.

<b>Outputs: Food Permit and Inspection Activity</b>													
<b>By Establishment Classification, Number of Permits Issued, Number of Inspections Conducted (With Significant Findings) Number of Follow-Up Inspections and Average Inspection Score</b>													
Activity	Council Goal & Objective	2018-19				2019-20				2020-21 Projected			
		Class I	Class II	Class III	Class IV-VII	Class I	Class II	Class III	Class IV-VII	Class I	Class II	Class III	Class IV-VII
Permits Issued	5.5	326	70	100	53	331	72	106	190	321	70	101	99
Inspections Conducted	5.5	1,261	269	397	305	1,174	181	215	299	1,222	240	334	303
<u>Significant Findings</u>													
Critical Violations	5.5	3,108	406	131	276	2,724	231	97	267	2,990	331	122	272
Non-Critical Violations	5.5	1,076	86	82	163	1,959	153	56	156	1,342	103	70	152
Follow-Up Inspections	5.5	474	269	81	77	788	77	14	78	570	205	56	83
Average Inspection Score	5.5	92	95	99	97	94	91	99	97	92	94	99	97

Link to [City Council Strategic Goals & Objectives](#).

## Planning

- The Planning Division provides the City Council and the Planning & Zoning Commission with technical assistance and advice on current and comprehensive planning issues that impact the future growth and development of the city. The Division is the starting point for permit applicants on all new construction. Staff reviews the applications for conformance with the Zoning Ordinance, Subdivision Ordinance, the Mesquite Comprehensive Plan and the Community Appearance Manual. Staff also coordinates interdepartmental review of development applications. Current planning and platting activities include processing zone changes, conditional use permits, requests for variances or special exceptions, plats, and site plans.

<b>Outputs: Current Planning/Platting Activities</b>																					
<b>By Number/Type/Disposition of Cases Submitted to P&amp;Z Commission and City Council</b>																					
Type of Case	2018-19						2019-20						2020-21 Projected								
	Planning & Zoning					City Council	Planning & Zoning					City Council	Planning & Zoning			City Council					
	Approved (Final Action)	Approved (Sent to Council)	Withdrawn	Denied/No Appeal	Appealed to City Council	Approved	Denied	Approved (Final Action)	Approved (Sent to Council)	Withdrawn	Denied/No Appeal	Appealed to City Council	Approved	Denied	Approved (Final Action)	Approved (Sent to Council)	Withdrawn	Denied/No Appeal	Appealed to City Council	Approved	Denied
Zoning *	0	33	1	1	2	31	5	3	32	1	1	0	30	0	35	30	(Unable to project actions to be taken by the Planning and Zoning Commission and the City Council.)				
Text Amendments *	0	6	0	0	0	6	0	0	9	0	0	0	5	0	8	8					
Plats *	19	0	0	0	0	0	10	0	0	0	0	0	0	10	0						
Subdivision / Traffic Variances *	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0						
Total	21	39	1	1	2	37	5	13	41	1	1	0	35	0	53	38					

\* Council Goal & Objective: Section 2.5 & 5.5.

Link to [City Council Strategic Goals & Objectives](#).

# Public Works

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The Public Works Department is responsible for the direction of nine divisions that are responsible for planning, design, construction and operation of City infrastructure (water, sanitary sewer, drainage, streets, alleys, etc..)

## Public Works Administration

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Public Works Administration provides oversight and direction for all divisions mentioned below. It manages staff groups responsible for planning and implementation of public works programs and for the delivery of essential community services to ensure that established community goals and needs are pursued efficiently and effectively.



2020 National Public Works Week

## Traffic Engineering Division

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The primary function of the Traffic Engineering Division is the design maintenance and operation of all traffic control devices in the City of Mesquite, including traffic signals, traffic signs, pavement marking, school zone flashers, radar speed signs, dynamic message boards, etc. The Traffic Engineering Division also conducts studies and investigations related to traffic safety related issues including accident investigations, sight visibility investigations, speed studies, traffic signal and stop sign studies and pedestrian studies. In addition, the Traffic Engineering Division is responsible for the operation and maintenance of street lighting on City streets and the local highway system for traffic safety purposes. The local street lighting system is owned, installed, and maintained by Oncor. The City directs and requests additions and changes to the system and pays a monthly lease (including electrical power consumed) for each street light unit in service. The basis for said charges is a tariff authorized by the Texas Public Utilities Commission.

## Engineering Division

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The primary function of the Engineering Division is to make certain that all infrastructure projects within the City are designed and constructed in accordance with the City Engineering Design Manual and accepted engineering practices and approved specifications. Other functions include administration of the Federal Flood Insurance Program and Flood Plain Management Program, issuance and inspection of right-of-way use permits to public utilities (electric, gas, phone and communications). The Engineering Division also provides Water and Sewer Engineering function to ensure that all water and sewer infrastructure projects within the city are designed and constructed in accordance with accepted engineering practices and approved specifications. A secondary function is to manage and update the Water and Wastewater Master Plans. The Engineering Division also manages the City of Mesquite Storm Water Permit and the Storm Water Operating Program is to comply with the amended U.S. Clean Water Act. Under this act, all municipalities with populations in excess of 100,000 must obtain a National Pollution Discharge Elimination System permit.approved specifications.

## Solid Waste Division

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The Solid Waste Division is responsible for residential municipal solid waste collection twice weekly and once weekly for yard trimmings. The Solid Waste Division is also responsible for the residential recycling program. The Solid Waste Division also operates the City composting facility which collects and/or receives landscape materials from a variety of sources including residential homes, commercial landscape businesses, and other municipalities. The landscape materials are processed into a usable mulch or compost product, which is distributed to the public and sold to landscaping companies and other businesses.

## **Street Division**

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The Streets Division is responsible for the maintenance and repair of concrete and asphalt streets, concrete alleys, points, handicap ramps, all City drainage system infrastructure including storm sewers, bridges and culverts. The Streets Division also provides emergency response in the event of inclement weather. The City's 50/50 Cost Share Program is also administered by the Streets Division which includes the reconstruction of curbs, gutters, drive approaches, and sidewalks as requested by the homeowner. The Streets Division also has a small drainage operations and maintenance crew that provides operations and maintenance functions for City owned drainage infrastructure including storm sewer pipe, inlets, headwalls, drainage channels, detention ponds, bridges and culverts. The Streets Division also provides street sweeping to clean the City's main thoroughfare, arterial, and collector streets on a regular basis to reduce the amount of pollution flowing into city streams as required by the City's NPDES storm water permit.

## **Equipment Services Division**

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The primary function of Equipment Services is to support the City's motor fleet with maintenance and repair services. Specific duties include specification writing for new vehicles and equipment, repair and maintenance of equipment, and preventive maintenance of the motorized fleet.

## **Infrastructure Management Division**

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Infrastructure Management Division manages the asset management plans for the department including the identification of prioritized infrastructure needs and condition ratings of infrastructure assets. This division also assists in the development and analysis of infrastructure maintenance practices to meet performance objectives and coordinates with field operations, the Engineering Division and GIS Division.

## **Geographic Information Systems (GIS) Division**

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The Geographical Information System (GIS) Division is responsible for developing, operating and maintaining all mapping functions and all geographically related databases using an integrated system of computer hardware, software and trained personnel. In-addition the GIS division provides advanced data analysis to allow for the capture, storage, retrieval, analysis, and display of this data.

## **Utilities Division**

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The Utilities Division Water Utilities Administration is responsible for overseeing the efficient delivery of water and sewer utility service to all customers and users of the utility system. This division is an integral part of utility system development, capital improvement construction, and utility coordination with area builders and developers. Water Production is responsible for overseeing all pumping facilities, water quality control, and maintenance of pump station reservoirs, lift stations, and elevated water tanks. Service ensures compliance with existing State and Federal water quality and delivery mandates. Water Distribution is responsible for all water mains, fire hydrants, valves, new connections, and pipe replacement in short sections with recurring problems. Water Distribution insures continuous water service to all customers. Water and Sewer Reconstruction is responsible for the replacement of obsolete and/or deteriorated sections of water and wastewater mains and closing loops in the distribution system to eliminate dead-end mains. Meter Services is responsible for the measurement of water to customers and related activities. These activities include meter reading, meter and box change-outs, meter repair, and repair of small leaks. Meter Services also handles customer service and customer relations involving water and sewer billing. Wastewater Collection maintains and repairs all city-owned sewer lines, manholes, clean-outs, taps, and services in compliance with State and Federal mandates. Wastewater Treatment provides funds for the treatment of the City's wastewater. The vast majority is treated by North Texas Municipal Water District at the Southeast Mesquite facility. The City of Dallas treats a small portion of the City's wastewater.

Public Works  
Financial Summary  
Fund Allocations, Division Allocations, Expenditure Categories  
Fiscal Years 2018-19 to 2020-21

Funds	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	\$ 13,445,608	\$ 14,886,060	\$ 14,502,450	\$ 14,937,050
Water and Sewer Fund	42,930,925	46,958,370	47,269,510	47,975,730
Drainage Utility District Fund	4,005,657	3,776,800	4,488,800	4,367,110
<b>Total Fund Allocations</b>	<b>\$ 60,382,190</b>	<b>\$ 65,621,230</b>	<b>\$ 66,260,760</b>	<b>\$ 67,279,890</b>

Divisions	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Public Works Administration	\$ 529,457	\$ 556,140	\$ 531,640	\$ 532,380
Traffic Engineering	1,041,124	1,234,530	1,381,420	1,290,380
Street Lighting	1,128,927	1,195,870	1,146,370	1,166,460
Engineering	717,669	789,790	671,250	710,230
Engineering Reimbursement	(1,547,437)	(1,200,000)	(1,200,000)	(1,200,000)
Residential Solid Waste Collection	6,212,440	6,357,990	6,429,510	6,467,900
Compost Facility Operations	571,693	503,280	614,110	546,940
Street Maintenance	3,490,660	3,710,410	3,705,130	3,946,360
Equipment Services	1,301,075	1,738,050	1,223,020	1,476,400
Infrastructure Management	157,966	179,500	172,600	222,380
GIS Operations	643,664	718,360	664,940	748,030
Drainage Utility Operations	3,302,571	3,011,170	3,118,960	3,287,330
Drainage Utility Dist Capital	0	410,000	440,000	0
DUD Street Sweeping Program	178,187	211,630	219,140	226,430
Drainage Maintenance and Construction	0	144,000	135,900	179,080
Drainage Cost Allocation	524,900	574,800	574,800	674,270
Water and Sewer Administration	444,766	651,220	647,800	698,370
Water and Sewer Engineering	27,526	7,150	110,510	4,460
Water and Sewer Streets	69,708	65,780	169,160	176,870
Water Production	24,460,199	26,585,270	26,537,750	26,665,770
Meter Services	1,053,875	1,151,430	1,161,730	1,198,870
Water Distribution	2,071,025	2,234,640	2,270,280	2,335,410
Wastewater Collection	1,688,401	1,795,630	1,744,890	1,849,000
Wastewater Treatment	11,447,474	12,541,500	12,541,500	13,091,000
Water Sewer Capital	352,770	588,440	831,900	564,120
<b>Total Division Allocations</b>	<b>\$ 60,382,190</b>	<b>\$ 65,756,580</b>	<b>\$ 65,844,310</b>	<b>\$ 66,858,440</b>

Expenditure Categories	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Personal Services	\$ 16,552,837	\$ 17,247,850	\$ 17,135,690	\$ 17,864,400
Supplies	3,794,468	3,926,130	3,723,572	3,919,920
Contractual Services	41,996,547	45,985,290	46,803,378	47,549,230
Capital Outlay	388,337	1,036,440	1,309,900	610,270
Other Expenditures	3,179,712	3,035,410	2,460,610	2,551,100
Other Financing Uses	0	4,000	4,000	4,000
Reimbursements	(5,529,711)	(5,039,090)	(5,176,390)	(5,219,030)
<b>Total Expenditures</b>	<b>\$ 60,382,190</b>	<b>\$ 66,196,030</b>	<b>\$ 66,260,760</b>	<b>\$ 67,279,890</b>

### Staffing Levels by Fund

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	158.00	158.00	163.00	163.00
Water and Sewer Fund	99.57	100.57	100.57	100.57
Drainage Utility District (DUD) Fund	7.00	10.00	11.00	11.00
<b>Total All Funds</b>	<b>264.57</b>	<b>268.57</b>	<b>274.57</b>	<b>274.57</b>

### Summary of Divisional Staffing Levels

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Public Works Administration	3.00	3.00	3.00	3.00
Street Lighting	2.00	2.00	2.00	2.00
Engineering	7.00	7.00	7.00	7.00
Traffic Engineering	12.00	12.00	12.00	12.00
Drainage Maintenance & Construction	0.00	3.00	3.00	3.00
Drainage Utility Operations	4.00	4.00	5.00	5.00
DUD TPDES-Street & Storm Sewer Cleaning	3.00	3.00	3.00	3.00
Residential Waste Collection	61.00	61.00	61.00	61.00
Compost Facility Operations	3.00	3.00	3.00	3.00
Street Maintenance-Street & Alley Repair	46.00	46.00	46.00	46.00
Alley Reconstruction	0.00	0.00	5.00	5.00
Equipment Services	24.00	24.00	24.00	24.00
Water and Sewer Administration	4.50	4.50	4.50	4.50
Water and Sewer Street Repairs	1.00	1.00	1.00	1.00
Water Production	17.57	17.57	17.57	17.57
Meter Services	18.50	19.50	19.50	19.50
Water Distribution	26.00	26.00	26.00	26.00
Wastewater Collection	23.00	23.00	23.00	23.00
Infrastructure Management	2.00	2.00	2.00	2.00
GIS Operations	7.00	7.00	7.00	7.00
<b>Total Public Works</b>	<b>264.57</b>	<b>268.57</b>	<b>274.57</b>	<b>274.57</b>

### Public Works Administration

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Aide	1.00	1.00	1.00	1.00
Assistant Director of Public Works	1.00	1.00	1.00	1.00
Director of Public Works	1.00	1.00	1.00	1.00
<b>Total Public Works Administration</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

### Street Lighting

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Maintenance Worker II	1.00	1.00	1.00	1.00
Street Lighting Maintenance Technician	1.00	1.00	1.00	1.00
<b>Total Street Lighting</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

### Engineering Services

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Assistant City Engineer	1.00	1.00	1.00	1.00
Assistant Director Public Works	1.00	1.00	1.00	1.00
Graduate Engineer	1.00	1.00	1.00	1.00
Public Works Construction Inspector	4.00	4.00	4.00	4.00
<b>Total Engineering Services</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

### Traffic Engineering

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Graduate Engineer	1.00	1.00	1.00	1.00
Manager of Traffic Engineering & Street Lighting	1.00	1.00	1.00	1.00
Signal Maintenance Supervisor	1.00	1.00	1.00	1.00
Signal Maintenance Technician	3.00	3.00	3.00	3.00
Signs and Markings Supervisor	1.00	1.00	1.00	1.00
Signs and Markings Technician	3.00	3.00	3.00	3.00
Traffic Engineer	1.00	1.00	0.00	0.00
Assistant Manager Traffic/Street Lighting	0.00	0.00	1.00	1.00
Traffic/Street Lighting Superintendent	1.00	1.00	1.00	1.00
<b>Total Traffic Engineering</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>

### Drainage Utility District Operating

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Assistant City Engineer	1.00	0.00	1.00	1.00
City Engineer	0.00	1.00	1.00	1.00
Engineering Technician	0.00	0.00	1.00	1.00
Engineering Plans & Records Specialist	1.00	1.00	0.00	0.00
Office Coordinator	1.00	1.00	1.00	1.00
Storm Water Specialist	1.00	1.00	1.00	1.00
<b>Total DUD Operating</b>	<b>4.00</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>

### DUD TPDES Street Cleaning

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Equipment Operator II	1.00	1.00	1.00	1.00
Heavy Equipment Operator	2.00	2.00	2.00	2.00
<b>Total DUD TPDES Street Cleaning</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

### Drainage Maintenance & Construction

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Equipment Operator II	0.00	1.00	1.00	1.00
Maintenance Crew Chief	0.00	1.00	1.00	1.00
Maintenance Worker II	0.00	1.00	1.00	1.00
<b>Total Drainage Maintenance and Construction</b>	<b>0.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

### Residential Solid Waste Collection

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Clerk	1.00	1.00	1.00	1.00
Assistant Manager of Solid Waste	1.00	1.00	1.00	1.00
Heavy Equipment Operator-Solid Waste	8.00	8.00	8.00	8.00
Manager of Solid Waste	1.00	1.00	1.00	1.00
Office Coordinator	1.00	0.00	0.00	0.00
Residential Solid Waste Crew Chief	0.00	0.00	28.00	28.00
Residential Solid Waste Driver	0.00	0.00	10.00	10.00
Residential Solid Waste Crew Chief/Driver/Collector	46.00	46.00	8.00	8.00
Solid Waste Supervisor	3.00	4.00	4.00	4.00
<b>Total Residential Solid Waste Collection</b>	<b>61.00</b>	<b>61.00</b>	<b>61.00</b>	<b>61.00</b>

### Composting Facility

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Clerk	1.00	1.00	1.00	1.00
Heavy Equipment Operator-Solid Waste	2.00	2.00	2.00	2.00
<b>Total Composting Facility</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

### Street Maintenance

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Clerk	1.00	1.00	1.00	1.00
Assistant Manager of Streets	2.00	2.00	2.00	2.00
Concrete Crew Chief	3.00	3.00	3.00	3.00
Concrete Finisher	6.00	6.00	5.00	5.00
Equipment Operator I	4.00	4.00	4.00	4.00
Equipment Operator II	5.00	5.00	5.00	5.00
Heavy Equipment Operator-Streets	2.00	2.00	2.00	2.00
Maintenance Crew Chief	3.00	3.00	3.00	3.00
Maintenance Worker I	5.00	5.00	4.00	4.00
Maintenance Worker II	8.00	8.00	10.00	10.00
Manager of Streets	1.00	1.00	1.00	1.00
Office Coordinator	1.00	1.00	1.00	1.00
Public Works Construction Inspector	3.00	3.00	3.00	3.00
Streets Supervisor	2.00	2.00	2.00	2.00
<b>Total Street Maintenance</b>	<b>46.00</b>	<b>46.00</b>	<b>46.00</b>	<b>46.00</b>

### Alley Reconstruction

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Concrete Crew Chief	0.00	0.00	1.00	1.00
Concrete Finisher	0.00	0.00	2.00	2.00
Equipment Operator II	0.00	0.00	1.00	1.00
Maintenance Worker II	0.00	0.00	1.00	1.00
Total Alley Reconstruction	0.00	0.00	5.00	5.00

### Equipment Services

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Secretary	1.00	1.00	1.00	1.00
Assistant Manager of Equipment Services	1.00	1.00	0.00	0.00
Equipment Mechanic	11.00	11.00	15.00	15.00
Equipment Services Administrative Clerk	1.00	1.00	1.00	1.00
Equipment Services Service Writer	1.00	1.00	1.00	1.00
Equipment Services Supervisor	2.00	2.00	2.00	2.00
Fabrication Welder	1.00	1.00	1.00	1.00
Heavy Equipment Mechanic	2.00	2.00	1.00	1.00
Manager of Equipment Services	1.00	1.00	1.00	1.00
Senior Mechanic	2.00	2.00	0.00	0.00
Equipment Services Technical Coordinator	0.00	0.00	1.00	1.00
Tire Repairer	1.00	1.00	0.00	0.00
Total Equipment Services	24.00	24.00	24.00	24.00

### Water Production

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Public Works Backflow Inspector	1.00	1.00	1.00	1.00
Public Works FOG Inspector	1.00	1.00	1.00	1.00
Public Works Dispatcher/Water Station Monitor	9.00	9.00	9.00	9.00
Seasonal Utility Worker (FTE)	0.57	0.57	0.57	0.57
Senior Water Production Technician	1.00	1.00	1.00	1.00
Production Supervisor	1.00	1.00	1.00	1.00
Water Production Technician	4.00	4.00	4.00	4.00
Total Water Production	17.57	17.57	17.57	17.57

### Meter Services

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Meter Reader	6.00	7.00	7.00	7.00
Meter Reader (FTE)	0.50	0.50	0.50	0.50
Secretary (W&S)	1.00	1.00	1.00	1.00
Utilities Technician	2.00	2.00	2.00	2.00
Utility Supervisor	1.00	1.00	1.00	1.00
Water Services Representative	8.00	8.00	8.00	8.00
Total Meter Services	18.50	19.50	19.50	19.50

### Water Distribution

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Concrete Finisher	2.00	2.00	0.00	0.00
Maintenance Worker II	13.00	13.00	15.00	15.00
Utilities Technician	1.00	1.00	1.00	1.00
Utility Crew Chief	8.00	8.00	8.00	8.00
Asst Mgr of Utilities-Meter Service/Production	0.00	0.00	1.00	1.00
Utility Supervisor	2.00	2.00	1.00	1.00
<b>Total Meter Services</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>

### Wastewater Collection

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Maintenance Worker II	13.00	12.00	12.00	12.00
Utilities Technician	1.00	2.00	2.00	2.00
Utility Crew Chief	8.00	8.00	8.00	8.00
Utility Supervisor	1.00	1.00	1.00	1.00
<b>Total Wastewater Collection</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>

### Water and Sewer Administration

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Supervisor	1.00	1.00	1.00	1.00
Assistant Manager of Utilities	1.00	1.00	1.00	1.00
Graduate Intern	0.50	0.50	0.50	0.50
Manager of Utilities	1.00	1.00	1.00	1.00
Sustainability Progr.	1.00	1.00	1.00	1.00
<b>Total Water and Sewer Administration</b>	<b>4.50</b>	<b>4.50</b>	<b>4.50</b>	<b>4.50</b>

### Water and Sewer Street Repairs

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Public Works Construction Inspector	1.00	1.00	1.00	1.00
<b>Total Water and Sewer Street Repairs</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

### Infrastructure Management

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Asset Management Analyst	1.00	0.00	0.00	0.00
Business Intel Analyst	0.00	1.00	1.00	1.00
Infrastructure Asset Manager	1.00	1.00	1.00	1.00
<b>Total Infrastructure Management</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

### GIS Operations

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
GIS Analyst	1.00	1.00	1.00	1.00
GIS Coordinator	1.00	1.00	0.00	0.00
GIS Manager	1.00	1.00	1.00	1.00
GIS Senior Analyst	2.00	2.00	2.00	2.00
GIS Technician	2.00	2.00	3.00	3.00
<b>Total GIS Operation</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

## Departmental Job Classifications

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Aide	1.00	1.00	1.00	1.00
Administrative Clerk	3.00	3.00	3.00	3.00
Administrative Secretary	1.00	1.00	1.00	1.00
Administrative Supervisor	1.00	1.00	1.00	1.00
Asset Management Analyst	1.00	0.00	0.00	0.00
Assistant City Engineer	1.00	1.00	1.00	1.00
Assistant City Engineer	1.00	0.00	1.00	1.00
Assistant Director of Public Works	2.00	2.00	2.00	2.00
Assistant Manager of Equipment Services	1.00	1.00	0.00	0.00
Assistant Manager of Solid Waste	1.00	1.00	1.00	1.00
Assistant Manager Traffic/Street Lighting	0.00	0.00	1.00	1.00
Assistant Manager of Streets	2.00	2.00	2.00	2.00
Asst Mgr of Utilities-Meter Service/Production	0.00	0.00	1.00	1.00
Assistant Manager of Utilities	1.00	1.00	1.00	1.00
Business Intel Analyst	0.00	1.00	1.00	1.00
City Engineer	0.00	1.00	1.00	1.00
Concrete Crew Chief	3.00	3.00	4.00	4.00
Concrete Finisher	6.00	6.00	7.00	7.00
Concrete Finisher	2.00	2.00	0.00	0.00
Director of Public Works	1.00	1.00	1.00	1.00
Engineering Plans & Records Specialist	1.00	1.00	0.00	0.00
Engineering Technician	0.00	0.00	1.00	1.00
Equipment Mechanic	11.00	11.00	15.00	15.00
Equipment Operator I	4.00	4.00	4.00	4.00
Equipment Operator II	5.00	5.00	6.00	6.00
Equipment Operator II	1.00	2.00	2.00	2.00
Equipment Services Administrative Clerk	1.00	1.00	1.00	1.00
Equipment Services Service Writer	1.00	1.00	1.00	1.00
Equipment Services Supervisor	2.00	2.00	2.00	2.00
Equipment Services Technical Coordinator	0.00	0.00	1.00	1.00
Fabrication Welder	1.00	1.00	1.00	1.00
GIS Analyst	1.00	1.00	1.00	1.00
GIS Coordinator	1.00	1.00	0.00	0.00
GIS Manager	1.00	1.00	1.00	1.00
GIS Senior Analyst	2.00	2.00	2.00	2.00
GIS Technician	2.00	2.00	3.00	3.00
Graduate Intern	0.50	0.50	0.50	0.50
Graduate Engineer	2.00	2.00	2.00	2.00
Heavy Equipment Mechanic	2.00	2.00	1.00	1.00
Heavy Equipment Operator - Streets	2.00	2.00	2.00	2.00
Heavy Equipment Operator	2.00	2.00	2.00	2.00
Heavy Equipment Operator - Solid Waste	10.00	10.00	10.00	10.00
Infrastructure Asset Manager	1.00	1.00	1.00	1.00
Maintenance Crew Chief	0.00	1.00	1.00	1.00
Maintenance Crew Chief	3.00	3.00	3.00	3.00
Maintenance Worker I	5.00	5.00	4.00	4.00

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Maintenance Worker II	0.00	1.00	1.00	1.00
Maintenance Worker II	9.00	9.00	12.00	12.00
Maintenance Worker II	26.00	25.00	27.00	27.00
Public Works Construction Inspector	1.00	1.00	1.00	1.00
Manager of Equipment Services	1.00	1.00	1.00	1.00
Manager of Solid Waste	1.00	1.00	1.00	1.00
Manager of Streets	1.00	1.00	1.00	1.00
Manager of Traffic Engineering & Street Lighting	1.00	1.00	1.00	1.00
Manager of Utilities	1.00	1.00	1.00	1.00
Meter Reader	6.00	7.00	7.00	7.00
Meter Reader (FTE)	0.50	0.50	0.50	0.50
Office Coordinator	2.00	1.00	1.00	1.00
Office Coordinator	1.00	1.00	1.00	1.00
Production Supervisor	1.00	1.00	1.00	1.00
Public Works Backflow Inspector	1.00	1.00	1.00	1.00
Public Works Dispatcher/Water Station Monitor	9.00	9.00	9.00	9.00
Public Works Construction Inspector	7.00	7.00	7.00	7.00
Public Works FOG Inspector	1.00	1.00	1.00	1.00
Residential Solid Waste Crew Chief	0.00	0.00	28.00	28.00
Residential Solid Waste Driver	0.00	0.00	10.00	10.00
Residential Solid Waste Crew Chief/Driver/Collector	46.00	46.00	8.00	8.00
Seasonal Utility Worker (FTE)	0.57	0.57	0.57	0.57
Secretary (W&S)	1.00	1.00	1.00	1.00
Senior Mechanic	2.00	2.00	0.00	0.00
Senior Water Production Technician	1.00	1.00	1.00	1.00
Signal Maintenance Supervisor	1.00	1.00	1.00	1.00
Signal Maintenance Technician	3.00	3.00	3.00	3.00
Signs and Markings Supervisor	1.00	1.00	1.00	1.00
Signs and Markings Technician	3.00	3.00	3.00	3.00
Solid Waste Supervisor	3.00	4.00	4.00	4.00
Storm Water Specialist	1.00	1.00	1.00	1.00
Street Lighting Maintenance Technician	1.00	1.00	1.00	1.00
Streets Supervisor	2.00	2.00	2.00	2.00
Sustainability Progr.	1.00	1.00	1.00	1.00
Tire Repairer	1.00	1.00	0.00	0.00
Traffic Engineer	1.00	1.00	0.00	0.00
Traffic/Street Lighting Superintendent	1.00	1.00	1.00	1.00
Utilities Technician	4.00	5.00	5.00	5.00
Utility Crew Chief	16.00	16.00	16.00	16.00
Utility Supervisor	4.00	4.00	3.00	3.00
Water Production Technician	4.00	4.00	4.00	4.00
Water Services Representative	8.00	8.00	8.00	8.00
<b>Total Public Works</b>	<b>264.57</b>	<b>268.57</b>	<b>274.57</b>	<b>274.57</b>

# Public Works

## Traffic, Engineering, & Geographical Information Systems

### Objectives and Performance Measures

#### Traffic Engineering

- It is the objective of the Traffic Engineering Division to improve traffic operations by efficiently and effectively operating and maintaining the City's traffic control devices. This analysis shows the number and type of traffic control devices in the City, the number of work hours installing and maintaining traffic control devices by type, and the number of emergency call outs by type of traffic control device.

Analysis of Traffic Control Devices													
By Number/Type of Traffic Control Devices, Work Hours Installing/Maintaining, and Emergency Call Outs													
		2018-19				2019-20				2020-21 Projected			
		Work Hours				Work Hours				Work Hours			
<i>Traffic Control Devices</i>	<i>Council Goal &amp; Objective</i>	<i>Number</i>	<i>Installing</i>	<i>Maintaining</i>	<i>Call-Outs</i>	<i>Number</i>	<i>Installing</i>	<i>Maintaining</i>	<i>Call-Outs</i>	<i>Number</i>	<i>Installing</i>	<i>Maintaining</i>	<i>Call-Outs</i>
Signs	3.1 / 5.1 / 5.5	32,500	3,000	2,600	180	32,550	2,800	3,800	120	32,600	2,400	4,000	150
Traffic Signals	3.1 / 5.1 / 5.5	121	500	9,600	544	123	250	6,000	840	123	150	6,800	900
School Zone Flashers	3.1 / 5.1 / 5.5	80	160	600	220	84	80	780	220	86	40	800	220
Freeway Lighting	3.1 / 5.1 / 5.5	1,270	100	2,100	90	1,270	290	3,200	180	1,270	290	3,200	150
Pavement Markings	3.1 / 5.1 / 5.5	N/A	250	2,000	0	N/A	600	3,000	0	N/A	400	3,000	0
Contractor Assistance	3.1 / 5.1 / 5.5	200	1,000	100	100	150	380	1,200	85	200	400	200	100
Sub-total			5,010	17,000	1,134		4,400	17,980	1,445		3,680	18,000	1,520
Total			23,144				23,825				23,200		

Link to [City Council Strategic Goals & Objectives](#).

Traffic Engineering (continued)

- It is the objective of the Traffic Engineering Division to be responsive to citizen inquiries and complaints. This analysis shows the number of inquiries/complaints and the percentage the division investigated and responded to within the goal of five business days. Two big Radar trailers are being deployed on an as-needed basis on secondary arterials and collector streets. Two smaller Radar trucks are being deployed on minor collectors and local streets according to priority.

<b>Analysis of Citizen Inquiries/Complaints By Number Received and Percentage Responded to Within Goal of Five Business Days</b>				
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Complaints/Inquiries Received	3.1 / 5.1 / 5.5	700	640	650
Percent Responded to Within Five Business Days	3.1 / 5.1 / 5.5	95%	96%	97%
Radar Trailer Deployments	3.1 / 5.1 / 5.5	150	67	75

Link to [City Council Strategic Goals & Objectives](#).

Traffic Engineering (continued)

- It is the objective of the Traffic Engineering Division to conduct or participate in traffic studies that will lead to improved traffic safety and traffic flow on City streets. This analysis shows the number of traffic studies and the number of work hours devoted to those studies.

<b>Analysis of Traffic Studies &amp; Reviews</b>										
<b>By Type/Number, Work Hours Spent By Type and Average Work Hours</b>										
<i>Type of Study</i>	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>			<i>2019-20</i>			<i>2020-21 Projected</i>		
		<i>Number</i>	<i>Total Work Hours</i>	<i>Avg. Work Hours Per Study</i>	<i>Number</i>	<i>Total Work Hours</i>	<i>Avg. Work Hours Per Study</i>	<i>Number</i>	<i>Total Work Hours</i>	<i>Avg. Work Hours Per Study</i>
Accident Studies	3.1 / 5.1 / 5.5	41	287	7	209	418	2	200	400	2
Parking Studies	3.1 / 5.1 / 5.5	14	112	8	10	80	8	15	120	8
School Studies	3.1 / 5.1 / 5.5	10	150	15	8	120	15	5	75	15
Speed Bump Studies	3.1 / 5.1 / 5.5	22	220	10	6	60	10	10	100	10
Speed Studies	3.1 / 5.1 / 5.5	63	945	15	75	1,125	15	70	1,050	15
Stop Sign Studies	3.1 / 5.1 / 5.5	11	110	10	16	160	10	20	200	10
Street Light Studies	3.1 / 5.1 / 5.5	27	135	5	14	70	5	15	75	5
Traffic Signal Studies	3.1 / 5.1 / 5.5	11	132	12	4	48	12	10	120	12
Plat/Zoning Reviews	3.1 / 4.1 / 4.3 / 4.4	136	272	2	147	294	2	275	550	2
Plan Reviews	3.1 / 4.1 / 4.3 / 4.4	241	723	3	218	654	3	225	675	3
Visibility Reviews	3.1 / 5.1 / 5.5	53	159	3	43	129	3	50	150	3
Miscellaneous Studies	3.1 / 5.1 / 5.5	202	606	3	240	720	3	225	675	3
<b>Total</b>		<b>831</b>	<b>3,851</b>	<b>8</b>	<b>990</b>	<b>3,878</b>	<b>7</b>	<b>1,120</b>	<b>4,190</b>	<b>7</b>

Link to [City Council Strategic Goals & Objectives](#).

## Engineering Plan Reviews

- It is the objective of the Engineering Division to expeditiously review plans from private developers and plans for the City's capital improvement programs for compliance with all applicable engineering standards. The Engineering Division also works to ensure plans are free from errors when approved for construction. This analysis shows the results of the Division's plan reviews.

<b>Analysis of Engineering Plan Reviews</b>							
<b>By Type/Number of Plans, Average Review Time</b>							
<i>Type of Plans</i>	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>		<i>2019-20</i>		<i>2020-21 Projected</i>	
		<i>No. of Plans Reviewed</i>	<i>Average Review Time</i>	<i>No. of Plans Reviewed</i>	<i>Average Review Time</i>	<i>No. of Plans Reviewed</i>	<i>Average Review Time</i>
Private Developer PAM Prep	5.1 / 5.3	331	1 hour	230	1 hour	234	1 hour
Private Developer 1st Review	5.1 / 5.3	76	11.88 days	68	11 days	70	10 days
Private Developer Subsequent	5.1 / 5.3	126	8.03 days	125	5 days	125	5 days
Private Developer Fast Track	5.1 / 5.3	11	0 days	7	3 days	9	3 days
Small Cells 1st review	5.1 / 5.3	51	41.45 days	23	43 days	20	40 days
Small Cells Subsequent	5.1 / 5.3	67	19.75 days	7	39 days	10	30 days

Link to [City Council Strategic Goals & Objectives](#).

## Geographic Information Systems

- It is the objective of GIS to provide high quality mapping, data, analysis, and records to the City's citizens and employees for use in making informed decisions and to provide high quality usable information to citizens. The analysis shows the results of GIS customer service and data management.

Analysis of GIS Utilization							
		2018-19		2019-20		2020-21 Projected	
<i>Types of Requests for data</i>	<i>Council Goal &amp; Objective</i>	Number of Requests	Average Time to fulfill request	Number of Requests	Average Time to fulfill request	Number of Requests	Average Time to fulfill request
General Helpdesk Requests (includes external Email requests)*	5.1 / 5.5	722	3.5 Hrs	803	3.5 Hrs	800	3.5 Hrs
Maintenance and Other Misc Requests	1.3 / 5.5	205	3.5 Hrs	178	3.5 Hrs	170	3.5 Hrs
Maps/Mapbooks Produced (incl locator maps)	5.5 / 6.1 / 6.2	163	6.0 Hrs	85	6.0 Hrs	90	6.0 Hrs
Interactive Map Applications	5.5 / 6.1 / 6.2	23	7 - 14 days	29	7 - 14 days	30	7 - 14 days
Planning and Zoning Requests**	2.1 / 2.2 / 2.3 / 2.4 / 2.5 / 5.1 / 5.3 / 5.5 / 6.1	11	1 day	72	1-3 days	70	1 day
Addressing Requests	1.3 / 5.5	57	1-2 days	74	1-2 days	120	1-2 days
UAS Flight Requests	3.1 / 4.4	23	1-5 days (weather)	9	1-5 days (weather)	15	1-5 days (weather)
Spillman Requests***	1.3 / 5.5	95	1-2 days	153	1-2 days	200	1-2 days
Energov Requests	5.1 / 5.3 / 5.5	4	3.5 Hrs	3	3.5 Hrs	5	3.5 Hrs
Cityworks requests	5.5	176***	3.5 Hrs	616	3.5 Hrs	700	3.5 Hrs
Data Analysis Requests****	5.5 / 6.1 / 6.2	105	1-2 days	122	1-2 days	115	1-2 days
Web map utilization (internal + external visitors)****	5.5	970,000		1,000,000 plus		1,000,000 plus	
Special Projects: Data conversion database scripting/admin (Enterprise Software Upgrades) System Architecture development.	5.5	133		122		130	

Important Note: Gishelpdesk has been reformatted to provide better metrics going forward. This set of data reflects a new set of performance measures to better reflect what work is being done. Previous years have been recalculated to allow for an apples to apples comparison going forward. (note that GIS has taken on more responsibilities with the implementation of Cityworks as it feeds a new workload maintaining infrastructure. Energov requests are mainly confined to larger implementations such as CSS and 311 systems (going online in the 2021 FY).

\* Formerly Web & phone requests for GIS data (incl As-builts & Plats)

\*\*Reflects Newly aquired responsibilities from Engineering Reorganization - GIS does E-review for plat closures and special Annexation Requests. This was previously a small portion of our work, it now requires a category of its own.

\*\*\*Cityworks reflects a partial year total on some tasks for 2018-2019 as it was newly implemented.

\*\*\*\*GIS has switched over several servers this year, and has a mix of cloud vs local hosted services. The metrics however aren't exact given that single sign on for cloud, hits the server, vastly inflating the number of hits. Its estimated that the utilization from all combined is roughly the same as last year, given the full year of energov being implemented. Spillman software will be using web services for routing services which will also increase the load.

\*\*\*\*\*Visit Mesquite Data Mining Project

Link to [City Council Strategic Goals & Objectives](#).

# Public Works Drainage Utility District Objectives and Performance Measures

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## Street Sweeping

- It is the objective of Streets Services Division to maintain the appearance and enhance the safety of arterial roads and main thoroughfares (New Market is an example of an arterial road, while Galloway Avenue is an example of a major thoroughfare). This analysis shows the annual number of miles of streets swept, the number of business days the City’s street sweeper was in service and the average number of miles swept per business day.

<b>Analysis of Street Sweeper Activity</b>				
<b>By Number of Miles Swept, Number of Business Days Sweeper in Service, Average Number of Miles Swept Per Day of Use</b>				
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Number of Miles Swept	5.5	2,264	1,734	1,999
Number of Business Days Street Sweeper in Service	5.5	143	116	130
Average Number of Miles Swept Per Day of Use	5.5	15.83	14.95	15.38

\*Equipment downtime is the cause for low efficiency.

Link to [City Council Strategic Goals & Objectives](#).

# Public Works Field Services Objectives and Performance Measures

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## Solid Waste

- It is the objective of the Solid Waste Division to provide residential customers with dependable, efficient, and courteous curbside refuse collection. This analysis shows the number of residential customers, the number of routes, the average number of customers serviced per route, and the average number of compacted tons of refuse taken to the landfill per route. The analysis also shows the number of service complaints received per year, the average per route, percentage of complaints responded to within the goal of 24 business hours, and the percentage of complaints found to be valid.

<b>Analysis of Residential Solid Waste Services</b>				
<b>By Number of Customers/Routes, Average Customers/Compacted Tons Collected Per Route, Number of Service Complaints, Responded to Within 24 Business Hours, Percent Found to be Valid, and Average Complaints Per Route</b>				
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Number of Residential Customers	5.5	38,500	38,000	38,247
Number of Routes	5.5	38	38	40
Average Customers Per Route	5.5	1,013	1,013	956
Average Compacted Tons Collected Per Route	5.5	1,492	1,492	1,600
Number of Service Complaints	5.5	216	375	200
Percent Responded to Within 24 Business Hours	5.5	100 %	100 %	100 %
Percent Found to be Valid	5.5	1 %	1 %	1 %
Average Number of Complaints Per Route	5.5	5.70	3.75	2.00

Link to [City Council Strategic Goals & Objectives](#).

Solid Waste (continued)

- It is the objective of Solid Waste Division to promote the City’s recycling program. The City’s recycling program is designed to reduce landfill usage and landfill costs. This analysis shows the number of tons of refuse diverted from the landfill through recycling programs and the estimated landfill savings realized through the recycling program.
  - Blue Bag Program - A voluntary program of citizen recycling. Recyclable materials (newsprint, magazines, phone books, steel cans, aluminum cans, and plastic) are placed in “Blue Bags.” Sanitation Services collects the bags and delivers them to a recycling contractor.
  - Compost Program - Once each week Sanitation Services collects grass clippings, other yard waste, and tree branches for composting. The City gives the compost to citizens, and the Parks Division uses the compost in the City’s parks. (Program began August, 1996.)

<b>Analysis of Recycling Program</b>							
<b>By Program/Number of Tons of Refuse Diverted From Landfill, and Estimated Savings</b>							
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>		<i>2019-20</i>		<i>2020-21 Projected</i>	
		<i>Recyclables</i>	<i>Compost</i>	<i>Recyclables</i>	<i>Compost</i>	<i>Recyclables</i>	<i>Compost</i>
Tons of Refuse Collected	5.5	2,193	38,000	2,200	38,000	2,200	40,000
Tons of Refuse Diverted From Landfill	5.5	2,193	38,000	2,200	38,000	2,200	40,000
Estimated Landfill Cost Savings	5.5	\$51,535	\$893,000	\$53,900	\$931,000	\$53,900	\$980,000

Link to [City Council Strategic Goals & Objectives](#).

## Street Services

- It is the objective of the Street Services Division to maintain the City's streets and alleys in good, serviceable condition. This analysis shows the number of miles of streets and alleys falling within the responsibility of the Streets Services Division, the number of tons of asphalt, cubic yards of concrete, gallons of Crackseal used annually for street/alley maintenance, the average usage of each per street/alley mile, and the average number of work hours used making repairs with each material. The analysis also shows the number of tons of sand stored and used maintaining the serviceability of City streets during winter ice conditions.

<b>Analysis of Usage of Street Maintenance Materials</b>										
<b>By Type of Material, Average Use per Mile of Streets/Alleys,</b>										
<b>Average Works Hours Per Mile of Streets/Alleys</b>										
		2018-19			2019-20			2020-21 Projected		
		<i>(440 Streets/220 Alleys=660 Miles)</i>			<i>(440 Streets/220 Alleys=660 Miles)</i>			<i>(440 Streets/220 Alleys=660 Miles)</i>		
<i>Type of Material/ Measure</i>	<i>Council Goal &amp; Objective</i>	<i>Amount of Material Used</i>	<i>Average Use per Mile Street/Alley</i>	<i>Work Hours per Mile Street/Alley</i>	<i>Amount of Material Used</i>	<i>Average Use per Mile Street/Alley</i>	<i>Work Hours per Mile Street/Alley</i>	<i>Amount of Material Used</i>	<i>Average Use per Mile Street/Alley</i>	<i>Work Hours per Mile Street/Alley</i>
Asphalt/Ton	5.5	4,026	6.10	42.11	3,685	5.58	32.98	4,000	6.06	41.55
Concrete/Cubic Yard	5.5	3,224	4.88	20.18	4,728	7.16	51.14	4,000	6.06	44.66
Crackseal/Gallons	5.5	3,438	5.21	0.70	1,354	2.05	4.07	800	1.21	2.39
Sand/Ton (winter icing)	5.5	5	0.01	0.25	0	0	0	100	0.15	0.13
Total Work Hours/ Mile				63.24			88.19			88.73

FIGURES REFLECTED FOR 2018-19 FOR CONCRETE IS FULL DEPTH REPAIRS

Link to [City Council Strategic Goals & Objectives](#).

Equipment Services

- It is the objective of the Equipment Services Division to reduce the amount of unleaded gasoline used by City vehicles. One measure of this objective is to show how many vehicles in the City’s fleet are converted to propane and what percentage of the fleet uses propane. Also, included in this analysis is the amount of unleaded gasoline, diesel fuel, and propane fuel used each year by City vehicles. (The reader should be aware police vehicles are not considered appropriate for propane use. Police vehicles make up approximately 25-30% of the City’s fleet.)

<b>Analysis of Propane Fueled Vehicles &amp; Fuel Consumption</b>				
<b>By Conversion, Percentage of Fleet, and Type/Amount of Fuel Consumed</b>				
Propane Vehicles	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Beginning Number of Propane/Non-Propane Vehicles	5.5	20/593	12/732	7/732
Vehicles Purchased on Propane/Converted to Propane	5.5	0/0	0/0	0/0
Ending Number of Propane/Non-Propane Vehicles	5.5	12/667	7/715	2/715
% of Fleet Using Propane	5.5	1.8 %	1.0 %	0.3 %
<i>Fuel Use (Gallons)</i>				
Gasoline	5.5	394,758	402,909	415,050
Diesel	5.5	254,390	228,183	283,650
Propane	5.5	26,379	21,298	17,038

Link to [City Council Strategic Goals & Objectives](#).

Equipment Services (continued)

- It is the objective of the Equipment Services Division to service all City vehicles quickly and in a cost-efficient manner. This analysis shows the number and type of vehicles maintained, the average number of mechanic hours per type of vehicle, the number of calls for road service, together with the average road service response time.

<b>Analysis of Fleet Composition &amp; Maintenance</b>				
<b>By Number/Type of Vehicles, Total Number of Mechanic Hours, Average Mechanic Hours Per Vehicle, and Road Service Calls</b>				
<i>Type of Vehicle</i>	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Sedan, General Use	5.5	49	52	52
Fire Vehicles	5.5	72	76	76
Police Vehicles	5.5	235	248	248
Van, General Use	5.5	20	23	23
Bus/Van/Sedan, MTED	5.5	0	0	0
Truck, Pick-Up	5.5	189	188	188
Truck, Diesel	5.5	78	72	72
Truck, Gas	5.5	13	8	8
Tractor (Equipment)	5.5	88	92	92
Total Fleet		744	759	759
<i>Fleet Maintenance</i>				
Total Maintenance Workhours	5.5	26,520	19,469	19,469
Average Per Vehicle		35.65	25.65	25.65
<i>Road Service</i>				
Number of Calls for Road Service	5.5	780	557	557
Average Time Charged (Hours)		0.75	0.82	0.82

Link to [City Council Strategic Goals & Objectives](#).

# Public Works

## Water & Sewer Operations

### Objectives and Performance Measures

#### Water & Sewer Operations

- It is the objective of the Water & Sewer Utilities Division to ensure that users of the City’s water and sanitary sewer system experience a high-quality, dependable, and consistent level of service. One measure of this objective is an analysis of the frequency and results of water quality tests on the City’s water supply.

<b>Analysis of Water Quantity Pumped and Number of Water Quality Tests</b>				
<b>By Gallons of Water Pumped and Number/Frequency of Tests</b>				
<u>Water Tests</u>	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Number of Gallons Pumped	5.5	6,066,383,000	5,909,548,000	6,100,000,000
Number of Tests	5.5	3,914	4,237	4,500
Average Frequency Per Month	5.5	154	353	400

Link to [City Council Strategic Goals & Objectives](#).

- Another measure of the objective is an analysis of the number of water main miles and the number of water main breaks together with the ratio of water main breaks to system miles per year. Similarly, the analysis shows the number of sewer main miles and the number of mains cleaned as a ratio of sewer main miles and the ration of Water & Sewer Utilities field personnel to water connections.

<b>Analysis of Water &amp; Sewer Systems</b>							
<b>By Miles of, and Connections to, Water &amp; Sewer Systems, Number of Water Main Breaks &amp; Sewer Mains cleaned, Ratio of Water Main Breaks &amp; Sewer Mains Cleaned to Water &amp; Sewer Main Connections and, Ratio of Field Personnel to Water Connections</b>							
<u>Water &amp; Sewer</u>	Council Goal & Objective	2018-19		2019-20		2020-21 Projected	
		Water System	Sewer System	Water System	Sewer System	Water System	Sewer System
System Miles	5.5	602	485	613	483	620	490
Connections to System	5.5	55725	55725	55980	55980	57000	57000
Number of Water Main Breaks	5.5	172		206		200	
Miles of Sewer Mains Cleaned	5.5		150		126		130
Ratio of Water Main Breaks to Connections	5.5	0		1 to 272		1 to 285	
Ratio of Sewer Mains Cleaned to Connections	5.5		14' to 1		12' to 1		12' to 1
Ratio of W&S Field Service Personnel to Connections	5.5	1 to 2322	1 to 2786	1 to 2333	1 to 2799	1 to 2375	1 to 2850

Link to [City Council Strategic Goals & Objectives](#).

Water & Sewer Operations (continued)

- It is the objective of the Water & Sewer Utilities Division to investigate all customer complaints about water quality and sanitary sewer service. This analysis shows the number/type of complaints received and the major findings of complaint investigations.

<b>Analysis of Customer Complaints – Water &amp; Sewer Utilities</b>				
<b>By Number/Type of Complaints and Major Findings</b>				
	Council Goal & Objective	2018-19	2019-20	2020-21 Projected
<u>Complaints</u>				
Water	5.5	863	1,093	1,200
Sewer	5.5	3,409	2,968	3,000
Meter Calls	5.5	0	5,343	5,500
Repairs Made	5.5	624	2,771	2,850
<u>Major Findings</u>				
Complaint Valid-W&S Problem	5.5	4,896	9,765	10,050
Complaint Valid-Customer problem	5.5	1,600	2,410	2,500
Complaint Not Supported by Investigation	5.5	66	0	0

Link to [City Council Strategic Goals & Objectives](#).

## Library Services

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The Mesquite Public Library System offers a variety of services and materials to meet the various business, personal, educational and recreational needs of the community. The Library System is housed in two facilities, the Main Library and the North Branch.



**"Library To Go" program was started in 2020 as a result of the COVID-19 Pandemic.**

### Administration

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Library Administration plans and directs the overall program of service for the Library Department, provides centralized accounting functions for the department, maintains information on the web and generally coordinates activities for both libraries. Policies and appropriate procedural guidelines also come from this division. The Technical Services division of Administration provides acquisition and processing of materials, centralized circulation services, maintenance of online catalog, and assistance on the public computers/copiers/fax machines.

### Main Library

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The Main Library provides reference and research services to the residents of Mesquite and houses the bulk of the collection, including materials for genealogy. Other services include: free access to a variety of print and non-print media, including digital books, audiobooks and magazines; library programs designed to meet the interests and needs of various age groups; the ability to borrow materials from other libraries; reader advisory and literacy support; access to the Internet on public computers and through Wi-Fi; community meeting room. Library services may be enhanced through cooperative efforts with the Texas State Library and Archives Commission.

### North Branch Library

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The North Branch Library provides residents of the north Mesquite area with a variety of information resources including access to books, as well as other print and non-print media, available from both the North Branch and the Main Library collection. Services to the public include professional reference and reader advisory assistance, inter-library loan, free Internet access, community meeting room, and programming for all ages.

Library Services  
Financial Summary  
Fund Allocations, Division Allocations, Expenditure Categories  
Fiscal Years 2018-19 to 2020-21

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	\$ 2,029,285	\$ 2,537,310	\$ 2,363,510	\$ 2,654,750
<b>Total Fund Allocations</b>	<b>\$ 2,029,285</b>	<b>\$ 2,537,310</b>	<b>\$ 2,363,510</b>	<b>\$ 2,654,750</b>

Divisions	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administration	\$ 664,418	\$ 969,160	\$ 964,400	\$ 1,036,930
North Branch	512,141	685,520	559,790	708,430
Main Branch	852,726	882,630	839,320	909,390
<b>Total Division Allocations</b>	<b>\$ 2,029,285</b>	<b>\$ 2,537,310</b>	<b>\$ 2,363,510</b>	<b>\$ 2,654,750</b>

Expenditure Categories	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Personal Services	\$ 1,607,042	\$ 1,687,930	\$ 1,563,150	\$ 1,732,130
Supplies	192,230	196,600	165,230	199,250
Contractual Services	224,027	652,780	635,130	723,370
Capital Outlay	5,986	0	0	0
Other Financing Uses	0	0	0	0
Reimbursements	0	0	0	0
<b>Total Expenditures</b>	<b>\$ 2,029,285</b>	<b>\$ 2,537,310</b>	<b>\$ 2,363,510</b>	<b>\$ 2,654,750</b>

Library Services  
Authorized Staffing Levels  
Fiscal Years 2018-19 to 2020-21

Staffing Levels by Fund

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	32.72	32.72	32.72	32.72
<b>Total All Funds</b>	<b>32.72</b>	<b>32.72</b>	<b>32.72</b>	<b>32.72</b>

Summary of Divisional Staffing Levels

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administration/Technical Services	8.73	8.73	8.73	8.73
Library-North Branch	9.18	9.18	9.18	9.18
Library-Central Branch	14.81	14.81	14.81	14.81
<b>Total Department of Library Services</b>	<b>32.72</b>	<b>32.72</b>	<b>32.72</b>	<b>32.72</b>

Library Administration

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Aide	1.00	1.00	1.00	1.00
Director of Library Services	1.00	1.00	1.00	1.00
Library Page (FTE)	0.73	0.73	0.73	0.73
Library Assistant I	3.00	2.00	2.00	2.00
Library Services Supervisor-Admin	1.00	1.00	1.00	1.00
Senior Library Assistant-Admin	0.00	0.00	1.00	1.00
Senior Library Assistant	2.00	3.00	2.00	2.00
<b>Total Administration/Technical Services</b>	<b>8.73</b>	<b>8.73</b>	<b>8.73</b>	<b>8.73</b>

Library North Branch

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Assistant Librarian (FTE)	0.96	0.96	0.96	0.96
Librarian-North	0.00	0.00	1.00	1.00
Librarian	2.00	2.00	1.00	1.00
Library Page (FTE)	0.96	0.96	0.96	0.96
Library Assistant I	2.00	2.00	2.00	2.00
Library Assistant I (FTE)	1.26	1.26	1.26	1.26
Manager of Branch Library Services	1.00	1.00	1.00	1.00
Senior Library Assistant-North	1.00	1.00	1.00	1.00
<b>Total North Branch Library</b>	<b>9.18</b>	<b>9.18</b>	<b>9.18</b>	<b>9.18</b>

### Library Central

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Assistant Librarian (FTE)	1.44	1.44	1.44	1.44
Librarian-Central	0.00	0.00	1.00	1.00
Librarian	4.00	4.00	3.00	3.00
Library Page (FTE)	2.04	2.04	2.04	2.04
Library Assistant I	2.00	2.00	2.00	2.00
Library Assistant I (FTE)	3.33	3.33	3.33	3.33
Library Services Supervisor	1.00	1.00	1.00	1.00
Senior Library Assistant-CIRC	1.00	1.00	1.00	1.00
<b>Total Central Library</b>	<b>14.81</b>	<b>14.81</b>	<b>14.81</b>	<b>14.81</b>

### Departmental Job Classifications

Job Classification	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Aide	1.00	1.00	1.00	1.00
Assistant Librarian (FTE)	2.40	2.40	2.40	2.40
Director of Library Services	1.00	1.00	1.00	1.00
Librarian	6.00	6.00	6.00	6.00
Library Page (FTE)	3.73	3.73	3.73	3.73
Library Assistant I	7.00	6.00	6.00	6.00
Library Assistant I (FTE)	4.59	4.59	4.59	4.59
Library Services Supervisor	2.00	2.00	2.00	2.00
Manager of Branch Library Services	1.00	1.00	1.00	1.00
Senior Library Assistant	4.00	5.00	5.00	5.00
<b>Total Department of Library Services</b>	<b>32.72</b>	<b>32.72</b>	<b>32.72</b>	<b>32.72</b>

# Library Services Objectives and Performance Measures

## Satisfaction Survey

- It is the objective of the Mesquite Public Library System to provide superior service to its patrons. The results of an annual patron survey provide a measure of the library's performance relative to the goal of attaining a high (over 80%) Extremely Satisfied/Very Satisfied rating. This analysis shows the level of library patron satisfaction with staff helpfulness, ease of locating materials, and overall satisfaction with library services.

<b>Analysis of Library Patron Satisfaction</b>										
<b>By Staff Helpfulness, Ease of Locating Materials, and Overall Satisfaction</b>										
<b>(Annual Survey of Randomly Selected Patrons)</b>										
		<i>2018-19</i>			<i>2019-20</i>			<i>2020-21 Projected</i>		
<u>Customer Satisfaction</u>	<b>Council Goal &amp; Objective</b>	<i>Staff Helpfulness</i>	<i>Ease of Locating Materials</i>	<i>Overall Satisfaction With Library Services</i>	<i>Staff Helpfulness</i>	<i>Ease of Locating Materials</i>	<i>Overall Satisfaction With Library Services</i>	<i>Staff Helpfulness</i>	<i>Ease of Locating Materials</i>	<i>Overall Satisfaction With Library Services</i>
Extremely Satisfied (Percentage)	5.5 / 6.3	79 %	60 %	62 %	72 %	55 %	58 %	74 %	63 %	64 %
Very Satisfied (Percentage)	5.5 / 6.3	18 %	31 %	32 %	22 %	33 %	30 %	22 %	30 %	29 %
Somewhat Satisfied (Percentage)	5.5 / 6.3	2 %	4 %	3 %	3 %	8 %	7 %	3 %	6 %	6 %
Not Very Satisfied (Percentage)	5.5 / 6.3	0 %	1 %	1 %	2 %	1 %	2 %	1 %	1 %	1 %
Not At All Satisfied (Percentage)		0 %	0 %	0 %	0 %	0 %	0 %	0 %	0 %	0 %

Link to [City Council Strategic Goals & Objectives](#).

## Per Capita Library Visits and Registrations

- It is the objective of the Mesquite Public Library System to promote the value of its holdings and services to the citizens of the community. One measure of this objective is an analysis of annual library visits made by community members and the per capita number of citizens who are registered borrowers.

<b>Analysis of Library Visits and Patron Registrations</b>				
<b>By Number (Per Capita) of Annual Library Visits and Registered Borrowers</b>				
<u>Per Capita</u>	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Library Visits	5.5 / 6.3	1.77	0.92	1.20
Registered Borrowers	5.5 / 6.3	0.20	0.05	0.10

(Population designated by City of Mesquite Ordinance.): 145,030

Link to [City Council Strategic Goals & Objectives](#).

## Use of Materials and Information Requests

- It is the objective of the Mesquite Public Library System to increase the usage of the library’s materials and to provide personalized answers to the wide range of informational questions from library patrons. One way to measure this objective is an analysis of materials circulated (“checked out”) by patrons and materials used on-site. The analysis also shows the per capita number of requests for information received by staff members.

<b>Analysis of Comparative Per Capita Materials Usage and Information Requests</b>				
<b>By Type of Material Usage and Source of Information Requests</b>				
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
<b>Materials Usage</b>				
Circulated*	5.5	1.91	1.14	1.50
On-Site Use	5.5	0.2	0.1	0.15
<b>Information Requests</b>				
Remote Inquiry	5.5	0.14	0.11	0.13
On-Site Inquiry	5.5	0.56	0.38	0.48

\*Does not include electronic materials.

Link to [City Council Strategic Goals & Objectives](#).

## Library Use by Children

- It is the objective of the Mesquite Public Library System to increase library awareness and usage among the community’s children. This objective can be measured through an analysis of attendance at programs designed to inform, educate, entertain, and further library use by children. Additionally, the objective can be measured by examining the per capita participation in the annual Summer Reading Program, together with the percentage of participants completing the program.

<b>Analysis of Library Usage by Children</b>				
<b>By Type of Program and Per Capita (Under 11*) Attendance</b>				
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
<b>Children’s Programs</b>				
Number of Programs	6.3	439	263	275
Per Capita Attendance*	6.3	0.45	0.46	0.47
<b>Summer Reading Program</b>				
Per Capita Attendance*	6.3	0.19	0.005	0.1
Completion Rate (Percentage)	6.3	42.61 %	18.00 %	25.00 %

\*Per Capita calculations taken from American Community Survey of Mesquite for population under 11 years on: <https://data.census.gov/cedsci/>

Link to [City Council Strategic Goals & Objectives](#).

## Library Volunteers

- It is the objective of the Mesquite Public Library System to encourage citizen volunteers to participate in the delivery of library services to the community. This analysis shows the number of annual volunteer hours donated and the value of those hours.

<b>Analysis of Library Volunteerism</b>				
<b>By Number/Monetary Value* of Volunteer Hours</b>				
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Number of Volunteer Hours	6.3	1,824	499	525
Value of Volunteer Hours*	6.3	\$46,372	\$13,566	\$15,000

\*FY2020 based on annual value of \$27.20 per hour of volunteer service as assigned by [http://www.independentsector.org/volunteer\\_time](http://www.independentsector.org/volunteer_time): Currently @ \$27.20

Link to [City Council Strategic Goals & Objectives](#).

## Technological Resources

- It is the objective of the Mesquite Public Library System to promote access to the increasing number of resources offered through technological means. One measure of this objective is the annual usage of the Library's public access computers. This objective can also be measured by the number of visits to the online databases, the number of movies streamed, and by counting the number of eAudiobooks, eBooks, and ePeriodicals that are downloaded annually.

<b>Technological Resource Usage</b>				
<b>By Number of Annual Public Access Computer Sessions, Database Visits, Downloaded E-Audiobooks &amp; E-Books</b>				
	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Computer Sessions	6.3	68,455	36,996	50,000
Database Visits	6.3	40,193	52,198	55,300
eAudiobooks Downloaded	6.3	16,374	18,106	20,250
eBooks Downloaded	6.3	22,211	27,693	29,750
ePeriodicals Downloaded	6.3	1,276	1,727	1,975
Streaming Videos	6.3	50	47	45

Link to [City Council Strategic Goals & Objectives](#).

# Parks and Recreation

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Parks and Recreation is responsible for maintaining and developing a quality park system, providing recreational opportunities to citizens, and maintaining park buildings and facilities in clean and safe conditions. These objectives are achieved through the following divisions.



Serving Mesquite Citizens of all ages

## Administration

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This Division provides direction, support, and overall supervision for each division within the department. It works with the Parks and Recreation Advisory Board, the Tree Board and many special interest groups to gain a feel for the community's needs.

## Parks

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The Parks Division is responsible for professional grounds maintenance of City parks, school/parks, building sites, athletic fields, playgrounds, picnic facilities, swimming pools, recreation center landscapes, drainage channel vegetation, medians, right-of-way maintenance and the urban forestry program.

## Recreation

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The primary function of the Recreation Division is to provide organization, administration, and leadership of a wide variety of activities designed to meet the leisure needs of the entire community. Recreation's goal is to offer quality experiences that enrich lives by providing a wide range of activities and special events for all age levels.

## Aquatics

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The Aquatics Division provides the oversight for the administration and operation of three municipal swimming pools during the months of May, June, July, and August. The primary goal is to provide a diverse, quality aquatics program as well as a safe, clean environment for users of the swimming pools.

## Westlake Sports Center

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The Westlake Sports Center offers tennis lessons, league play and tennis tournaments, as well as archery lessons and an archery range to encourage youth participation. Many programs are offered for free or low cost for accessibility.

## Golf Course

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The Mesquite Golf Course is an 18-hole course that offers a challenging experience for both beginners and advanced golfers. It can accommodate tournaments and has a pro shop along with dining to provide a complete experience.

**Parks and Recreation  
Financial Summary  
Fund Allocations, Division Allocations, Expenditure Categories  
Fiscal Years 2018-19 to 2020-21**

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	\$ 2,670,807	\$ 2,523,040	\$ 2,526,220	\$ 3,980,200
Golf Course Fund	1,058,943	1,167,180	1,106,590	1,182,320
<b>Total Fund Allocations</b>	<b>\$ 3,729,750</b>	<b>\$ 3,690,220</b>	<b>\$ 3,632,810</b>	<b>\$ 5,162,520</b>

Divisions	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administration	\$ 549,962	\$ 715,160	\$ 715,860	\$ 772,230
Park Operation	3,772,720	3,897,610	4,080,210	4,236,010
Park Operation Reimbursements	(5,795,511)	(6,356,150)	(6,412,150)	(5,207,000)
Golf Course	1,058,943	1,167,180	1,106,590	1,182,320
Tennis	132,942	137,210	163,880	146,760
Recreation Administration	1,715,102	1,565,740	1,566,400	1,532,560
Florence Comm. Center	52,273	102,670	49,700	49,970
Lakeside Activity Center	18,073	20,900	20,900	21,100
Shaw Gymnasium	420	7,250	7,250	7,100
Goodbar Activity Center	9,216	18,050	18,560	72,100
Athletic Programs	454,007	549,340	501,790	524,190
Evans Comm. Center	231,323	243,390	237,850	245,870
Scott Dunford Comm. Center	55,148	86,120	86,030	33,860
Westlake House	4,030	5,090	5,090	5,090
Rutherford Comm. Center	161,075	173,000	179,490	184,190
After School Adventures	120,722	126,110	125,380	129,920
Senior Program	384,526	319,460	373,170	405,470
Summer Camp Program	108,495	106,520	106,070	106,590
Day Camp	9,976	10,550	11,610	12,650
Thompson School Gym	0	6,380	6,510	69,920
Summer Sizzle	95,467	101,500	10,100	0
Christmas in the Park	60,199	62,000	62,000	40,000
Special Events	86,674	98,500	79,770	70,000
City Lake Pool	159,815	204,210	204,600	152,610
Town East Pool	112,279	106,990	109,910	122,260
Vanston Pool	142,783	166,580	167,070	165,110
Marlins Swim Team	29,092	48,860	49,170	81,640
<b>Total Division Allocations</b>	<b>\$ 3,729,750</b>	<b>\$ 3,690,220</b>	<b>\$ 3,632,810</b>	<b>\$ 5,162,520</b>

Expenditure Categories	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Personal Services	\$ 6,337,937	\$ 6,397,690	\$ 6,270,160	\$ 6,498,290
Supplies	522,114	574,560	526,020	527,930
Contractual Services	2,610,496	3,027,120	3,201,780	3,296,300
Capital Outlay	1,140	4,000	4,000	4,000
Other	85,118	78,000	78,000	78,000
Reimbursements	(5,827,055)	(6,391,150)	(6,447,150)	(5,242,000)
<b>Total Expenditures</b>	<b>\$ 3,729,750</b>	<b>\$ 3,690,220</b>	<b>\$ 3,632,810</b>	<b>\$ 5,162,520</b>

**Parks and Recreation  
Authorized Staffing Levels  
Fiscal Years 2018-19 to 2020-21**

**Staffing Levels by Fund**

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	115.07	115.07	115.07	115.07
Golf Course Fund	16.72	16.72	16.72	16.72
Total All Funds	131.79	131.79	131.79	131.79

**Summary of Divisional Staffing Levels**

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administration	6.00	6.00	6.00	6.00
Aquatic Services	13.72	13.72	13.72	13.72
Athletic Programs	3.00	3.00	3.00	3.00
Golf Course	16.72	16.72	16.72	16.72
Park Services	38.76	38.76	38.76	38.76
Recreation Center Programs	7.00	7.00	7.14	7.14
Recreation Services	39.09	39.09	39.09	39.09
Senior Program	5.25	5.25	5.11	5.11
Westlake Sports Center (Tennis)	2.25	2.25	2.25	2.25
Total Parks and Recreation	131.79	131.79	131.79	131.79

**Administration**

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Secretary	1.00	1.00	1.00	1.00
Director of Parks & Recreation	1.00	1.00	1.00	1.00
Office Coordinator	1.00	1.00	1.00	1.00
Park Project Manager	1.00	1.00	1.00	1.00
Reservation Technician	1.00	1.00	1.00	1.00
Special Events and Sponsorship Coordinator	1.00	1.00	1.00	1.00
Total Administration	6.00	6.00	6.00	6.00

**Athletic Programs**

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Athletics / Aquatics Coordinator	2.00	2.00	2.00	2.00
Senior Recreation Supervisor Athletics and Aquatics	1.00	1.00	1.00	1.00
Total Athletic Programs	3.00	3.00	3.00	3.00

### Golf Course

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Food and Beverage Worker (FTE)	0.75	0.75	0.75	0.75
Golf Cart Attendant (FTE)	2.00	2.00	2.00	2.00
Golf Course Equipment Operator	3.00	3.00	3.00	3.00
Golf Course Maintenance Technician	1.00	1.00	1.00	1.00
Golf Course Maintenance Worker (FTE)	0.63	0.63	0.63	0.63
Golf Course Superintendent	1.00	1.00	1.00	1.00
Manager of Golf	1.00	1.00	1.00	1.00
Pro Shop Attendant (FTE)	5.34	5.34	5.34	5.34
Senior Food and Beverage Worker	1.00	1.00	1.00	1.00
Senior Pro Shop Attendant	1.00	1.00	1.00	1.00
<b>Total Golf Course</b>	<b>16.72</b>	<b>16.72</b>	<b>16.72</b>	<b>16.72</b>

### Recreation Services

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Custodian	8.00	8.00	8.00	8.00
Custodian (FTE)	0.50	0.50	0.50	0.50
Manager of Recreation Services	1.00	1.00	1.00	1.00
Marketing Specialist	1.00	1.00	1.00	1.00
Recreation Leader I (TMRS)	0.00	0.00	0.83	0.83
Recreation Leader I (PARS)	0.00	0.00	22.08	22.08
Recreation Leader II (FTE)	27.25	27.25	4.34	4.34
Support Services Supervisor	1.00	1.00	1.00	1.00
Undergraduate Intern	0.34	0.34	0.34	0.34
<b>Total Recreation Services</b>	<b>39.09</b>	<b>39.09</b>	<b>39.09</b>	<b>39.09</b>

### Park Services

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Secretary	1.00	1.00	1.00	1.00
Chemical Application Technician	1.00	1.00	1.00	1.00
District Park Supervisor	3.00	3.00	3.00	3.00
Manager of Park Services	1.00	1.00	1.00	1.00
Park Athletic Fields Technician	5.00	5.00	5.00	5.00
Park Equipment Mechanic	1.00	1.00	1.00	1.00
Park Equipment Operator	7.00	7.00	7.00	7.00
Park Grounds Maintenance Technician	5.00	4.00	3.00	3.00
Park Irrigation Technician	4.00	4.00	4.00	4.00
Park Maintenance Mechanic Facilities	4.00	4.00	4.00	4.00
Park Maintenance Specialist	3.00	4.00	5.00	5.00
Seasonal Park Workers (FTE)	0.76	0.76	0.76	0.76
Senior Grounds Maintenance Technician	3.00	3.00	3.00	3.00
<b>Total Park Services</b>	<b>38.76</b>	<b>38.76</b>	<b>38.76</b>	<b>38.76</b>

### Aquatic Services

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Cashier (FTE)	0.96	0.96	0.96	0.96
Facility Attendant (FTE)	0.52	0.52	0.52	0.52
Head Lifeguard (FTE)	1.29	1.29	1.29	1.29
Lifeguard (FTE)	9.74	9.74	9.74	9.74
Swim Coach (FTE)	0.38	0.38	0.38	0.38
Swimming Pool Supervisor (FTE)	0.83	0.83	0.83	0.83
<b>Total Aquatic Services</b>	<b>13.72</b>	<b>13.72</b>	<b>13.72</b>	<b>13.72</b>

### Recreation Center Programs

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Recreation Leader I (PARS)	0.00	0.00	0.14	0.14
Recreation Supervisor-RASP	0.00	1.00	1.00	1.00
Recreation Specialist	4.00	4.00	4.00	4.00
Recreation Supervisor-Rutherford	2.00	1.00	1.00	1.00
Senior Recreation Supervisor	1.00	1.00	1.00	1.00
<b>Total Recreation Center Programs</b>	<b>7.00</b>	<b>7.00</b>	<b>7.14</b>	<b>7.14</b>

### Senior Programs

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Recreation Leader I (TMRS)	0.00	0.00	1.55	1.55
Recreation Leader I (PARS)	0.00	0.00	0.56	0.56
Recreation Specialist	0.00	0.00	1.00	1.00
Recreation Leader II (FTE)	2.25	2.25	0.00	0.00
Senior Programs Supervisor	2.00	2.00	1.00	1.00
Senior Recreation Supervisor	1.00	1.00	1.00	1.00
<b>Total Senior Programs</b>	<b>5.25</b>	<b>5.25</b>	<b>5.11</b>	<b>5.11</b>

### Westlake Sports Center

Full-time Position	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Westlake Sports Center Attendant (FTE)	1.25	1.25	1.25	1.25
Westlake Sports Center Supervisor	1.00	1.00	1.00	1.00
<b>Total Westlake Sports Center</b>	<b>2.25</b>	<b>2.25</b>	<b>2.25</b>	<b>2.25</b>

### Departmental Job Classifications

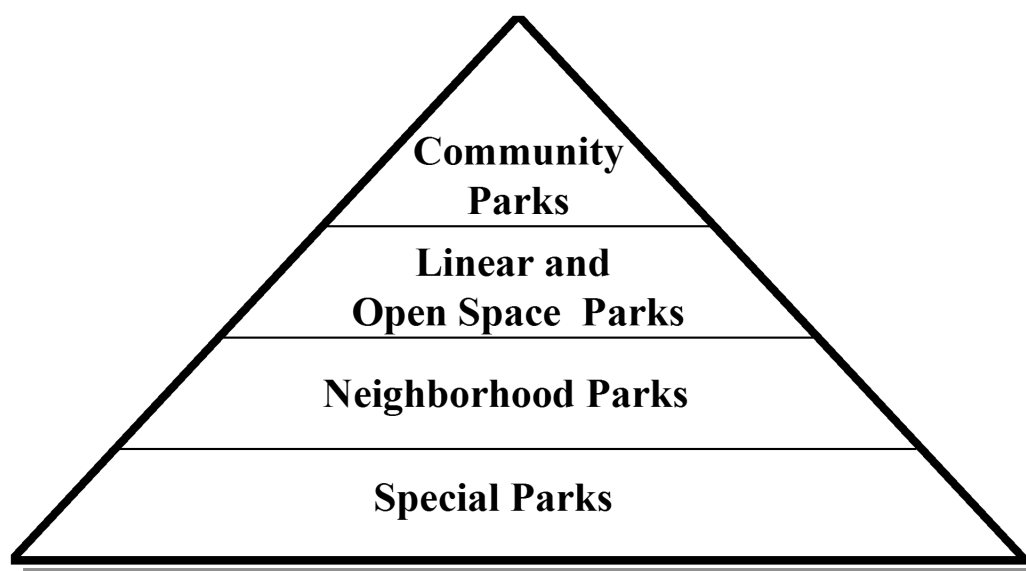
Job Classification	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Administrative Secretary	2.00	2.00	2.00	2.00
Athletics / Aquatics Coordinator	2.00	2.00	2.00	2.00
Cashier (FTE)	0.96	0.96	0.96	0.96
Chemical Application Technician	1.00	1.00	1.00	1.00
Custodian	8.00	8.00	8.00	8.00
Custodian (FTE)	0.50	0.50	0.50	0.50
Director of Parks & Recreation	1.00	1.00	1.00	1.00
District Park Supervisor	3.00	3.00	3.00	3.00
Facility Attendant (FTE)	0.52	0.52	0.52	0.52
Food and Beverage Worker (FTE)	0.75	0.75	0.75	0.75
Golf Cart Attendant (FTE)	2.00	2.00	2.00	2.00
Golf Course Equipment Operator	3.00	3.00	3.00	3.00
Golf Course Maintenance Technician	1.00	1.00	1.00	1.00
Golf Course Maintenance Worker (FTE)	0.63	0.63	0.63	0.63
Golf Course Superintendent	1.00	1.00	1.00	1.00
Head Lifeguard (FTE)	1.29	1.29	1.29	1.29
Lifeguard (FTE)	9.74	9.74	9.74	9.74
Manager of Golf	1.00	1.00	1.00	1.00
Manager of Park Services	1.00	1.00	1.00	1.00
Manager of Recreation Services	1.00	1.00	1.00	1.00
Marketing Specialist	1.00	1.00	1.00	1.00
Office Coordinator	1.00	1.00	1.00	1.00
Park Athletic Fields Technician	5.00	5.00	5.00	5.00
Park Equipment Mechanic	1.00	1.00	1.00	1.00
Park Equipment Operator	7.00	7.00	7.00	7.00
Park Grounds Maintenance Technician	5.00	4.00	3.00	3.00
Park Irrigation Technician	4.00	4.00	4.00	4.00
Park Maintenance Mechanic Facilities	4.00	4.00	4.00	4.00
Park Maintenance Specialist	3.00	4.00	5.00	5.00
Park Project Manager	1.00	1.00	1.00	1.00
Pro Shop Attendant (FTE)	5.34	5.34	5.34	5.34
Recreation Supervisor-RASP	0.00	1.00	1.00	1.00
Recreation Leader I (TMRS)	0.00	0.00	2.38	2.38
Recreation Leader I (PARS)	0.00	0.00	22.78	22.78
Recreation Leader II (FTE)	29.50	29.50	4.34	4.34
Recreation Specialist	4.00	4.00	5.00	5.00
Recreation Supervisor-Rutherford	2.00	1.00	1.00	1.00
Reservation Technician	1.00	1.00	1.00	1.00
Seasonal Park Workers (FTE)	0.76	0.76	0.76	0.76
Senior Food and Beverage Worker	1.00	1.00	1.00	1.00
Senior Grounds Maintenance Technician	3.00	3.00	3.00	3.00
Senior Programs Supervisor	2.00	2.00	1.00	1.00
Senior Pro Shop Attendant	1.00	1.00	1.00	1.00
Senior Recreation Supervisor	2.00	2.00	2.00	2.00
Senior Recreation Supervisor Athletics & Aquatics	1.00	1.00	1.00	1.00
Special Events and Sponsorship Coordinator	1.00	1.00	1.00	1.00
Support Services Supervisor	1.00	1.00	1.00	1.00
Swim Coach (FTE)	0.38	0.38	0.38	0.38
Swimming Pool Supervisor (FTE)	0.83	0.83	0.83	0.83
Undergraduate Intern	0.34	0.34	0.34	0.34
Westlake Sports Center Attendant (FTE)	1.25	1.25	1.25	1.25
Westlake Sports Center Supervisor	1.00	1.00	1.00	1.00
<b>Total Parks and Recreation</b>	<b>131.79</b>	<b>131.79</b>	<b>131.79</b>	<b>131.79</b>

# Parks and Recreation Objectives and Performance Measurements

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## Park Planning

- It is the objective of the Mesquite Parks and Recreation Department to provide the citizens of Mesquite a park system (including developed open spaces) that meets the overall minimum standards published by The National Recreation and Park Association (NRPA). This objective can be measured by comparing Mesquite's overall parks system against the NRPA standard. A brief definition of Mesquite park types based on the City's *Comprehensive Park Master Plan* precedes the analysis.



### **City of Mesquite Park Classification System**

- Community Parks: Designed to offer large or special facilities for organized recreationalists. Community Parks include both intensive and passive uses, are planned at a ratio of 3 acres per 1,000 population, are typically 20-100 acres in size, and service an area of two miles radius.
- Linear and Open Space Parks: Designed to act as buffers around various land uses and linkages between parks and neighborhoods, these parks include activities that promote exposure to the experience offered in this environment, vary greatly in size and shape, and service areas vary greatly and have no designations.
- Neighborhood Parks: Designed to serve as active play or passive recreation areas for families in the immediate neighborhood, these parks include school parks and other smaller type parks not associated with the school system. Neighborhood Parks are typically 1-20 acres in size, are planned at a ratio of 2-3 acres per 1,000 population, and service an area of one-half mile.
- Special Parks: Recreational or open space facilities designed to serve a specific purpose, such as an aquatic facility, athletic complex, dog park, BMX track, tennis center, etc.

## Parks

- It is the objective of the Parks Division to maintain, beautify, and make safe the grounds for the entire City's parks. One measure of this objective is an analysis of the number and percentage of park employee work hours devoted to attaining the objective.

<b>Analysis of Park Services Employee Workhours Per Acre</b>										
<b>Annual Work Hours by Activity Per Acre of Park Land</b>										
<i>Activity</i>	<i>Council Goal &amp; Objective</i>	<i>2018-19 (1,700 Acres)</i>			<i>2018-19 (1,700 Acres)</i>			<i>2018-19 (1,700 Acres)</i>		
		<i>Annual Workhours</i>	<i>Annual W/H per Acre</i>	<i>Percentage W/H Used</i>	<i>Annual Workhours</i>	<i>Annual W/H per Acre</i>	<i>Percentage W/H Used</i>	<i>Annual Workhours</i>	<i>Annual W/H per Acre</i>	<i>Percentage W/H Used</i>
Litter Control	2.1	8,840	4.66	11.52 %	11,120	5.71	13.59 %	16,680	5.65	15.56 %
Athletic Field Maint.	2.1	11,240	5.92	14.63 %	11,300	5.80	13.81 %	16,950	5.75	15.84 %
Mowing	2.1	27,040	14.24	35.20 %	27,090	13.90	33.09 %	40,635	13.77	37.93 %
Playground Maint.	2.1	10,800	5.69	14.06 %	10,900	5.59	13.31 %	16,350	5.54	15.26 %
Irrigation Maint.	2.1	8,620	4.54	11.22 %	8,700	4.47	10.64 %	13,050	4.42	12.18 %
Pest Control	2.1	2,236	1.18	2.92 %	2,300	1.18	2.81 %	3,450	1.17	3.22 %
<b>Total Work Hours</b>		<b>68,776</b>	<b>40.46</b>	<b>100.00 %</b>	<b>71,410</b>	<b>42.01</b>	<b>100.00 %</b>	<b>107,115</b>	<b>36.30</b>	<b>100.00 %</b>

Link to [City Council Strategic Goals & Objectives](#).

## Athletic and Aquatics Division

- It is the objective of the Mesquite Athletic and Aquatic Division to provide a variety of opportunities for citizens of all ages. The Division operates seven athletic complexes and three swimming pools and coordinates usage of City facilities with five athletic associations. The analysis reflects the programs offered and the number of participants by program category.

<b>Analysis of Athletic and Aquatic Programs</b>				
<i>Category</i>	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Youth Baseball	6.3	1330	300	1,200 (1)
Youth Basketball	6.3	1361	720	1000
Adult Basketball*	6.3	0	0	4
Football/Drill	6.3	1554	900	1,500***
Youth Soccer	6.3	4045	0**	4,000 (1)
Adult Soccer*	6.3	34	6	20
Youth Softball	6.3	879	122	0 (1)
Adult Softball*	6.3	102	25	100 (1)
Youth Volleyball	6.3	655	134	650
Adult Volleyball*	6.3	26	6	12
Tennis	6.3	3786	2112	3,500 (2)
Swim Team	6.3	186	139	185
Swim Lessons	6.3	830	0**	825
Open Swim	6.3	72520	0**	73000

\*number of teams

\*\*Cancelled due to COVID

\*\*\*Estimate as rosters are currently not set

(1)No Spring/Fall/Summer

(2)All membership scans, reservations, POS and classes

Link to [City Council Strategic Goals & Objectives](#).

## Recreation Centers

- It is the objective of the Recreation Centers to offer quality programs with high customer satisfaction levels. The analysis measures the success of the programs by the number of participants in the various program categories offered as well as the revenue generated by participation.

<b>Analysis of Recreation Center Programs</b>				
<i>Category</i>	<i>Council Goal &amp; Objective</i>	<i>2018-19</i>	<i>2019-20</i>	<i>2020-21 Projected</i>
Class Participation	6.3	5,785	1,787	3,500
Class Revenue	6.3	\$116,681	\$43,523	\$75,000
Membership Cards	6.3	2,048	1,194	1,000
Fitness Passes	6.3	753	428	400
Total Visitors	6.3	53,420	23,011	30,000
Total Center Revenue	6.3	\$133,257	\$50,784	85,000*
ASA Participants	6.3	5,473	3,019	3,000
ASA Revenue	6.3	\$417,560	\$231,026	\$230,000
Summer Camp Participants	6.3	3,004	383	3,000
Summer Camp Revenue	6.3	\$277,949	\$27,923	\$277,000
Senior Program Participants	6.3	60,977	44,255	35,000
Senior Lunches Served	6.3	22,247	30,947	30,000

\*Does not include reservation revenue just classes and memberships

Link to [City Council Strategic Goals & Objectives](#).

## Airport Services

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The Department of Airport Services provides a safe, efficient, and environmentally sensitive air transportation facilities appropriate to the needs of the community. This responsibility is accomplished through such means as promulgation and enforcement of the “Airport Minimum Standards, Rules and Regulations” maintenance and marketing of this facility, promotion of the airport as an economic development tool of the City, public awareness of the airport, and local



**Mesquite Metro Airport.**

**Airport Services**  
**Financial Summary**  
**Fund Allocations, Division Allocations, Expenditure Categories**  
**Fiscal Years 2018-19 to 2020-21**

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Airport Operating Fund	\$ 1,730,840	\$ 2,249,880	\$ 2,345,930	\$ 2,210,410
Total Fund Allocations	<u>\$ 1,730,840</u>	<u>\$ 2,249,880</u>	<u>\$ 2,345,930</u>	<u>\$ 2,210,410</u>

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Airport Services	\$ 1,730,840	\$ 2,249,880	\$ 2,345,930	\$ 2,210,410
Total Division Allocations	<u>\$ 1,730,840</u>	<u>\$ 2,249,880</u>	<u>\$ 2,345,930</u>	<u>\$ 2,210,410</u>

Expenditure Categories	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Personal Services	\$ 493,762	\$ 552,210	\$ 501,900	\$ 610,060
Supplies	650,981	934,000	675,200	848,250
Contractual Services	371,274	537,360	466,020	546,290
Capital Outlay	15,013	26,500	503,000	6,000
Other Financing Uses	199,810	199,810	199,810	199,810
Total Expenditures	<u>\$ 1,730,840</u>	<u>\$ 2,249,880</u>	<u>\$ 2,345,930</u>	<u>\$ 2,210,410</u>

**Airport Services**  
**Authorized Staffing Levels**  
**Fiscal Years 2018-19 to 2020-21**  
**Staffing Levels by Fund**

Fund	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Municipal Airport Fund	9.48	9.48	9.48	9.48
<b>Total Municipal Airport Fund</b>	<b>9.48</b>	<b>9.48</b>	<b>9.48</b>	<b>9.48</b>

**Summary of Divisional Staffing Levels**

Division	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Airport Services	9.48	9.48	9.48	9.48
<b>Total Airport Services</b>	<b>9.48</b>	<b>9.48</b>	<b>9.48</b>	<b>9.48</b>

**Departmental Job Classifications**

Job Classification	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Assistant Manager of FBO Operations	1.00	1.00	1.00	1.00
Airfield Maintenance Specialist	1.00	1.00	1.00	1.00
Airport General Manager	1.00	1.00	1.00	1.00
Airport Security Technician (FTE)	1.40	1.40	1.40	1.40
Executive Secretary (FTE)	0.60	0.60	0.60	0.60
Senior Line Services Technician	1.00	1.00	1.00	1.00
Line Services Technician (FTE)	3.48	3.48	3.48	3.48
<b>Total Airport Services</b>	<b>9.48</b>	<b>9.48</b>	<b>9.48</b>	<b>9.48</b>

## Non-Departmental

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Non-departmental expenditures are those expenditures that do not readily pertain to any specific department. Examples include debt service payments, insurance, reserve appropriations, and fund transfers.



### Debt Service Funds

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The Debt Service Funds accumulate resources for the payment of general long-term debt principal, interest, and related costs on debt issued by the City. Funds are normally transferred into these funds from other funds. The City of Mesquite maintains three debt service funds: 1) the General Obligation Debt Service Fund, 2) the Water and Sewer Revenue Bond Debt Service Fund, and 3) the Drainage Utility District Revenue Bond Debt Service Fund.

### Reserve Funds

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Reserve funds are normally authorized by City Council action or by bond covenants and accumulate resources for specified purposes. Funds are transferred into these funds from other funds. The City of Mesquite has three reserve funds: 1) the Water and Sewer Revenue Reserve Fund, 2) the Drainage Utility District Revenue Reserve Fund, and 3) the Duck Creek Reserve Fund.

### Reserve Appropriations (General and Water & Sewer)

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The Reserve Appropriation budgets provide funding for emergency purposes as well as a variety of other purposes including 1) uncollectible accounts, 2) purchase of plastic bags for resale to the public, 3) bank depository services, and 4) public safety equipment.

### Insurance

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These budgets provide appropriations for the City's general liability insurance program. Coverage is provided for auto, general liability, property damage, fire and extended coverage, police liability, public officials and employee's liability, workers' compensation, and unemployment insurance. Funds for retirement health insurance are also accounted for here.

**Non-Departmental  
Financial Summary**  
**Fund Allocations, Division Allocations, Expenditure Categories**  
**Fiscal Years 2018-19 to 2020-21**

Funds	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
General Fund	\$ 22,487,894	\$ 21,080,130	\$ 17,830,910	\$ 17,841,170
General Obligation Debt Service Fund	21,779,706	21,909,910	21,923,990	20,818,160
Water and Sewer Operating Fund	17,520,971	19,260,010	19,317,910	18,464,840
Water and Sewer Debt Service Fund	9,118,408	9,744,160	9,746,600	10,689,220
Drainage Utility District Revenue Reserve Fund	37,070	0	0	0
Drainage Utility District Debt Service Fund	429,825	934,970	938,470	787,980
<b>Total Fund Allocations</b>	<b>\$ 71,373,874</b>	<b>\$ 72,929,180</b>	<b>\$ 69,757,880</b>	<b>\$ 68,601,370</b>

Divisions	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Drainage Utility District Debt Service	\$ 429,825	\$ 934,970	\$ 938,470	\$ 787,980
Drainage Utility District Revenue Reserve	37,070	0	0	0
General Obligation Debt Service	21,779,706	21,909,910	21,923,990	20,818,160
Enterprise Fund Cost Allocation	0	0	(1,554,040)	(1,606,000)
General Fund Debt Service	18,370,000	18,064,000	18,064,000	17,316,040
General Fund Reserve	1,374,393	259,000	(1,487,180)	14,190
Public Safety Equipment	392,662	1,208,000	1,208,000	0
Insurance	1,444,480	1,497,630	1,497,630	1,564,440
General Liability	655,000	0	50,000	0
Group Medical Insurance	0	0	0	500,000
Capital Projects Reserve	250,000	50,000	50,000	50,000
Foreclosed Properties	1,358	1,500	2,500	2,500
Convention Center Chill Plant	513,551	439,450	416,450	421,450
Water and Sewer Revenue Reserve	0	0	0	0
Water and Sewer Debt Service	9,118,408	9,744,160	9,746,600	10,689,220
Water and Sewer Operating Transfers	10,361,920	10,760,160	10,760,160	10,170,390
Water and Sewer Cost Allocation	4,550,000	5,870,400	5,870,400	5,928,520
Water and Sewer Insurance	1,405,000	1,405,000	1,235,900	989,480
Water and Sewer Reserve	690,500	785,000	1,035,000	955,000
<b>Total Division Allocations</b>	<b>\$ 71,373,874</b>	<b>\$ 72,929,180</b>	<b>\$ 69,757,880</b>	<b>\$ 68,601,370</b>

Expenditure Categories	Actual 2018-19	Adopted 2019-20	Amended 2019-20	Adopted 2020-21
Personal Services	\$ 1,299,082	\$ 1,602,630	\$ 1,597,630	\$ 2,507,610
Supplies	72,543	85,500	86,500	86,500
Contractual Services	4,057,658	2,699,450	1,016,170	1,352,950
Capital Outlay	0	0	0	0
Other Expenditures	0	0	0	0
Other Financing Uses	34,616,652	35,952,560	34,448,520	32,358,950
Debt Service	31,327,939	32,589,040	32,609,060	32,295,360
Reimbursements	0	0	0	0
<b>Total Expenditures</b>	<b>\$ 71,373,874</b>	<b>\$ 72,929,180</b>	<b>\$ 69,757,880</b>	<b>\$ 68,601,370</b>

# Capital Budget

- Summary
- Proposed Bond Sale
- Impact of Capital Budget on Operating Budgets
  - Airport Projects
  - Drainage Utility District Projects
  - Municipal Projects
  - Parks and Recreation Projects
  - Public Safety Projects
  - Street Projects
  - Traffic Projects
  - Water and Sewer Projects
- Routine Vehicle and Equipment Expenditures

## CAPITAL BUDGET

The first year of the City's five-year Capital Improvement Plan is known as the Capital Budget, and funding for the capital projects identified therein is contained in the FY 2020-21 Adopted Budget. Capital projects are significant expenditures to acquire long-term assets that have a minimum value of \$5,000 and a useful life of five years or more. These assets are usually financed with debt obligations or sales tax revenues for projects eligible under the 4B Sales Tax provisions. Other revenues such as assessments, contributions from other governmental entities and developer participation are also utilized.

The Budget also contains funding for capital assets that are routine in nature and may be lesser in value – a minimum of \$1,000 and a useful life of at least five years. These capital expenditures are usually finance through general revenues or, if eligible, are included in short-term debt obligations. As recommended by GASB Statement 34, the City reports all capital assets, including infrastructure, in the government-wide Statement of Net Assets and reports depreciation expenses – the cost of “using up” capital assets – in the statement of activities. All capital assets have a minimum capitalization threshold of \$5,000 for each individual item, and the expected useful life of capitalized assets varies depending on the type of asset; for example, a computer has an expected useful life of five years, but a building has an expected useful life of 45 years.

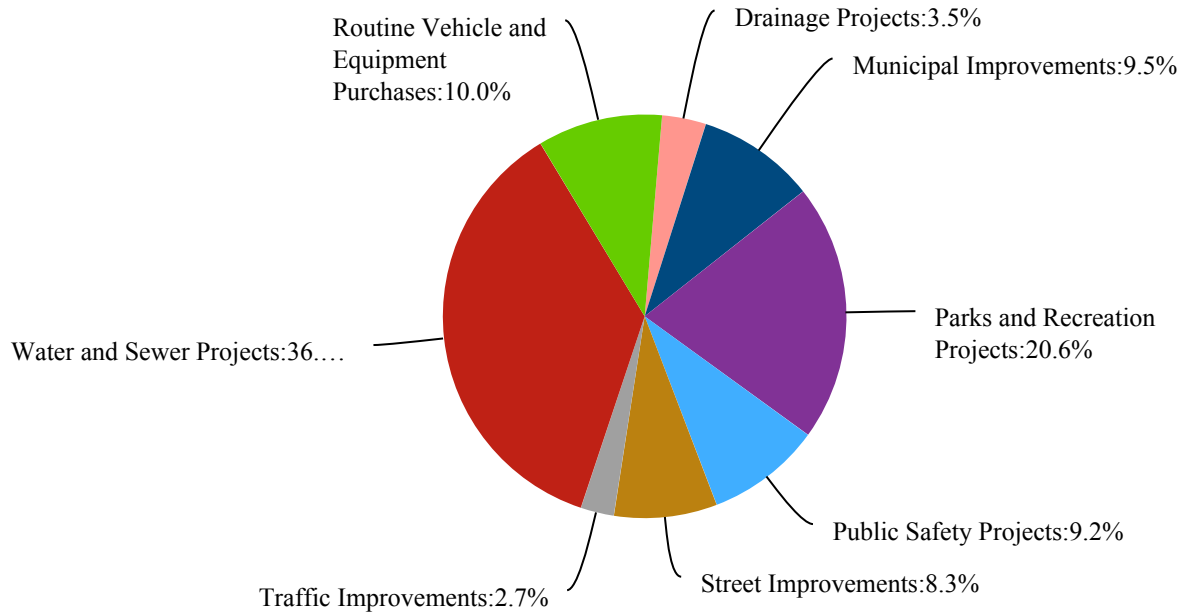
Nonrecurring capital expenditures may be classified into eight program areas: Airport, Drainage, Municipal, Parks and Recreation, Public Safety, Streets, Traffic, Water and Sewer, and nonrecurring capital expenditures such as Routine Vehicle and Equipment Expenditures are itemized and grouped by funding source. Municipal projects, for example, account for \$4,030,468, or 9.5 percent, of all FY 2020-21 adopted capital expenditures, and street improvements represent 8.3 percent and Parks and Recreation projects account for 20.6 percent. Parks and Recreation projects are funded primarily through sales tax revenues allocated to the Mesquite Quality of Life Corporation which administers the 4B sales tax dollars.

Funding sources for all capital expenditures vary by project type and use, and a more detailed description of all capital expenditures and their funding sources is found in this section of the budget document and debt service schedules for the associated outstanding debt can be found in the Outstanding Debt section.

City of Mesquite  
 Capital Expenditure Summary  
 Fiscal Year 2020-21

Capital Expenditure Category	Prior Year Expenditures	Revised 19-20 Funding	Adopted 20-21 Funding	Total Funding
Airport Projects	\$ 652,334	\$ 586,823	\$ 0	\$ 1,239,157
Drainage Projects	12,972,063	6,744,041	1,502,000	21,218,104
Municipal Improvements	7,514,746	8,993,260	4,030,468	20,538,474
Parks and Recreation Projects	7,195,749	14,852,565	8,772,000	30,820,314
Public Safety Projects	11,388,443	3,008,947	3,916,000	18,313,390
Street Improvements	72,769,487	69,063,154	3,522,200	145,354,841
Traffic Improvements	2,791,738	2,304,567	1,136,000	6,232,305
Water and Sewer Projects	24,085,473	45,219,680	15,430,000	84,735,153
Routine Vehicle and Equipment Purchases	3,642,973	6,992,571	4,264,150	14,899,694
<b>Total Capital Expenditures</b>	<b>\$ 143,013,006</b>	<b>\$ 157,765,608</b>	<b>\$ 42,572,818</b>	<b>\$ 343,351,432</b>

**Adopted Fiscal Year 2020-21 Capital Expenditures**



**2021 General Obligation Bond Sale**

The adopted General Obligation Bond Debt Service Fund budget includes \$20,818,160 to meet this year’s annual debt service requirements for outstanding general obligation debt and the issuance of \$14,435,050 in additional general obligation debt to fund the capital improvements listed below. The General Fund’s portion of this debt service amount is \$17,316,040, a decrease of \$747,960 from the last year’s amended budget amount.

<b>2021 Certificates of Obligation Bond Sale</b>	
<b>Project Description</b>	<b>Amount</b>
Street and Alley Reconstruction	\$ 2,432,200
Griffin Lane Overlay	300,000
Right-of-Ways (ROW) Participation on US80	540,000
Traffic Control Systems and Devices Upgrades	130,000
New Traffic Signal	250,000
Traffic Signal Optimization	216,000
50/50 Sidewalk replacement Program	200,000
ADA Compliance and Orphan Sidewalks	50,000
Screening Wall Replacement	250,000
<b>Total Streets and Alley Improvements</b>	<b>4,368,200</b>
Animal Shelter Expansion	2,000,000
Municipal Building Improvements	400,000
<b>Total Municipal Improvements</b>	<b>2,400,000</b>
Engine Replacement	742,000
Ambulance Replacement	208,000
Ambulance Remount	208,000
<b>Total Public Safety Improvements</b>	<b>1,158,000</b>
Vehicles and Computer Equipment	3,580,850
Body Cameras & In-Car Video	1,243,000
911 System & Equipment	675,000
Public Safety Mobile Data Computers (MDCs) Replacement	810,000
<b>Total Equipment and Software</b>	<b>6,308,850</b>
<b>Cost of Issue</b>	<b>200,000</b>
<b>Total Bond Sale</b>	<b>\$ 14,435,050</b>

The 2021 proposed bond sale includes the continuation of several ongoing bond programs: \$2.432 million for Street and Alley improvements, \$250,000 for screening wall replacements; \$130,000 for traffic signal upgrades; \$200,000 for the 50/50 Sidewalk Program; \$50,000 for orphan sidewalks and ADA compliance; \$250,000 for New Traffic Signal; and \$3.580 million for routine replacement of vehicle and computer equipment. Some of the major routine vehicle replacements include a 6 Ford Explorers and a Dodge Charger for Police Operation; two Animal Services trucks; two Rear Loaders, Wheel Loader and Trommel for Public Works Solid Waste; and a Concrete Mixer and a

Road Milling Machine for Public Works Street Division. Besides the regular routine replacement of computers and equipment, some of the major Information Technology Equipment and Software includes; \$1,243,000 Body Cameras & In-Car Video system for Police; \$675,000 911 System & Equipment for Police; and MDCs replacement.

The \$2,000,000 for Animal Shelter Expansion is to expand the Animal Shelter and Adoption Center located at 1650 Gross Road, Mesquite, Texas by approximately 4,000 SF +/- and to renovate and repurpose the existing space to expand housing for dogs and cats, outdoor place spaces, public transaction area, offices and support.

The bond sales also includes an Engine and an Ambulance Replacement as well as an Ambulance Remount for Fire at a cost of \$1,158,000

**2021 Water and Sewer Revenue Bond Sale**

The 2020-21 Water and Sewer Fund budget includes \$17,980,000 in water and sewer revenue bonds to undertake the projects listed below.

<b>2021 Water and Sewer Revenue Bond Sale</b>	
Project Description	Amount
IH 20 Business Park	500,000
Kaufman County Water Infrastructure Improvements	5,835,500
TxDOT Reconstruction of US 80	60,000
Emergency Water and Sewer Repairs	400,000
In-house Waterline Replacement	950,000
Residential Street Reconstruction	7,284,500
Water Meter Replacement Program	125,000
Barnes Bridge Ground Storage tanks	200,000
South East Ground Storage tanks	75,000
Revenue Reserve	2,250,000
Cost of Issue	300,000
<b>Total Water and Sewer Revenue Bond Sale</b>	<b>\$ 17,980,000</b>

The Revenue Reserve Fund is a bond requirement used to set aside funds solely for the purpose of retiring final maturities of water and sewer bonds and paying principal and interest on any revenue bonds if and when the amounts in the Water and Sewer Bond Debt Service Fund are insufficient for such purposes. The amount to be accumulated in the reserve fund shall be equal to the average annual debt service requirements on all outstanding water and sewer revenue bonds. The proposed Water and Sewer bond sale contains \$2,250,000 in proceeds for this purpose.

## **Impact of Capital Budget on Operating Budgets**

The cost to finance large, nonrecurring capital projects or to acquire other capital equipment is not necessarily limited to annual principal and interest payments to pay off debt. Some capital projects require additional funds to operate or maintain them once they are acquired and may have an impact on yearly operating budgets. For example, a new traffic signal will require additional electricity, or a new building may require additional janitorial staffing and will increase routine maintenance and utility costs. Generally speaking, a capital project's impact to yearly operating budgets of \$10,000 or more is considered significant, whether the impact is limited to the current budget fiscal year or in subsequent fiscal years.

The following project is expected to have a significant impact on the fiscal year 2020-21 operating budget and future operating budgets:

***Animal Shelter Expansion*** – The expansion of the Animal Shelter will have a significant impact on the Operating Budget. Besides the capital need to purchase vehicles, additional animal service officers, cleaning crew and other utility and supplies cost will be needed for the operation and management of the expanded facility. Therefore, the cost to general fund is expected to be approximately \$260,000 for fiscal year 2020-21 and then approximately \$450,000 on an annual basis once the expansion of facility is operational.

Adopted Capital Budget  
 Airport Projects  
 Fiscal Year 2020-21

Project Name	Prior Year Expenditures	Revised 19-20 Funding	Adopted 20-21 Funding	Total Funding
Airport Maintenance & Capital Improvements	\$ 360,549	\$ 57,095	\$ 0	\$ 417,644
Runway Rehabilitation	291,785	59,728	0	351,513
Airport Hanger Purchase	0	470,000	0	470,000
<b>Total Airport Projects</b>	<b>\$ 652,334</b>	<b>\$ 586,823</b>	<b>\$ 0</b>	<b>\$1,239,157</b>

## *Airport Projects*

**1) Project: *Airport Maintenance & Capital Improvements***

**Funding Sources:** 4B Sales Tax Funds (2012 Appropriations) - \$50,000  
4B Sales Tax Funds (2013 Appropriations) - \$99,354  
4B Sales Tax Funds (2015 Appropriations) - \$18,290  
4B Sales Tax Funds (2016 Appropriations) - \$50,000  
4B Sales Tax Funds (2017 Appropriations) - \$50,000  
4B Sales Tax Funds (2018 Appropriations) - \$50,000  
4B Sales Tax Funds (2019 Appropriations) - \$50,000  
4B Sales Tax Funds (2020 Appropriations) - \$50,000

**Total Project Cost: \$417,644**

**Description:**

Airport Maintenance fund set up through 4B funding in order to help with routine and non-routine airport projects. Funds have been spend on the upkeep of airport facilities and hangars, upkeep of airport land, upkeep of navigational aids (Instrument Landing System, Localizer, Non-Directional Beacon, Distance Measuring Equipment, Precision Approach Path Indicator, and the Automated Weather Observation System), and routine repair of concrete and asphalt surfaces.

**2) Project: *Runway Rehabilitation***

**Funding Source:** 4B Sales Tax Funds (2015 Appropriations) - \$21,710  
4B Sales Tax Funds (2018 Appropriations) - \$329,803

**Total Project Cost: \$351,513**

**Description:**

This project is for the engineering and design of runway improvements, upgrade lighting, drainage and taxiway lighting.

**3) Project: *Airport Hanger Purchase***

**Funding Source:** Airport Operating Funds - \$470,000

**Total Project Cost: \$200,000**

**Description:**

Acquisition of real property located at 1290 Airport Blvd., Mesquite, TX 75181. The facility was purchased through City Council action for a total purchasing price of \$470,000. The facility consists of roughly 6,000 sf of hangar space with 2,000 sf of office space attached.

Adopted Capital Budget  
 Drainage Utility District Projects  
 Fiscal Year 2020-21

Project Name	Prior Year Expenditures	Revised 19-20 Funding	Adopted 20-21 Funding	Total Funding
FEMA LOMRs (Ongoing)	\$ 162,367	\$ 199,903	\$ 50,000	\$ 412,270
Thomasson Square Drainage Improvements	2,230,637	191,535	0	2,422,172
Town East Boulevard Drainage Improvements	3,067,226	1,446,553	0	4,513,779
South Mesquite Drainage Improvements	6,328,979	1,008,021	0	7,337,000
Park Drainage Improvements (Ongoing)	0	0	352,000	352,000
Palos Verde Erosion Control	0	1,565,865	0	1,565,865
Drainage Property Acquisitions	2,231	313,769	50,000	366,000
Scyene Road Drainage Improvements	1,118,718	3,000	0	1,121,718
Service Center Drainage Improvements	32,160	67,840	50,000	150,000
Annual Minor Drainage Improvements and Maintenance	15,722	155,478	0	171,200
City Lake Park Dam Drainage Improvements	0	80,000	500,000	580,000
South Mesquite Creek Slope	14,023	722,077	0	736,100
Lucas Bridge at South Mesquite	0	630,000	0	630,000
McWhorter Park Drainage	0	360,000	0	360,000
South Parkway Road and Drainage	0	0	500,000	500,000
<b>Total Drainage Utility District Projects</b>	<b>\$ 12,972,063</b>	<b>\$ 6,744,041</b>	<b>\$ 1,502,000</b>	<b>\$ 21,218,104</b>

## **Drainage Utility District Projects**

- 1) **Project:** *FEMA Letter of Map Revisions (LOMRs) (Ongoing)*  
**Funding Sources:** 2002 Drainage Utility District Revenues Bonds - \$14,900  
DUD Revenues (2008 Appropriations) - \$60,000  
DUD Revenues (2015 Appropriations) - \$60,000  
DUD Revenues (2016 Appropriations) - \$77,370  
DUD Revenues (2019 Appropriations) - \$50,000  
DUD Revenues (2020 Appropriations) - \$100,000  
DUD Revenues (2021 Appropriations) - \$50,000  
**Total Project Cost:** **\$412,270**

**Description:**

Completing Letter of Map Revisions (LOMRs) for new bridges constructed by the Texas Department of Transportation (TXDOT). The LOMRs are needed to comply with FEMA regulations and to maintain current floodplain maps.

- 2) **Project:** *Thomasson Square Drainage Improvements*  
**Funding Sources:** DUD Revenues (2012 Appropriations) - \$101,342  
DUD Revenues (2014 Appropriations) - \$1,053,000  
DUD Revenues (2017 Appropriations) - \$959,011  
DUD Revenues (2018 Appropriations) - \$308,819  
**Total Project Cost:** **\$2,422,172**

**Description:**

Drainage improvements related to the Gus Thomasson Sustainability project from Karla Drive to Moon Drive. The project includes a reconstructed four-lane divided road with two vehicle lanes in each direction with the addition of a bicycle path, a wider sidewalk and improvements to underground utilities. The City received a \$3 million Sustainable Development Grant through the North Central Texas Council of Governments to offset some of the project costs. This project is part of the City's revitalization initiative to restore the vitality of neighborhoods and its adjoining commercial corridor.

## **Drainage Utility District Projects**

- 3) **Project:** *Town East Boulevard Drainage Improvements*  
**Funding Sources:** *DUD Revenues (2015 Appropriations) - \$450,000*  
*DUD Revenues (2016 Appropriations) - \$700,000*  
*DUD Revenues (2017 Appropriations) - \$927,000*  
*DUD Revenues (2018 Appropriations) - \$1,071,012*  
*DUD Revenues (2019 Appropriations) - \$365,767*  
*2019 Drainage Utility District Revenue Bonds - \$1,000,000*  
**Total Project Cost:** *\$4,513,779*

**Description:**

Upgrade to the existing drainage system along Town East Boulevard in conjunction with the reconstruction of Town East, from U.S. 80 to Military Parkway. The project will include four lanes separated by a depressed bioswale median with concrete curb and gutter designed to handle a 100-year flood and divert storm water runoff underground and into the City's storm water system.

- 4) **Project:** *South Mesquite Creek Drainage Improvements*  
**Funding Sources:** *DUD Revenues (2015 Appropriations) - \$537,000*  
*2019 Drainage Utility District Revenue Bonds - \$6,800,000*  
**Total Project Cost:** *\$7,337,000*

**Description:**

Concrete channel improvements along South Mesquite Creek, from North Mesquite Drive to Towne Centre Drive, to address erosion and help facilitate commercial development in the Town East Restaurant and Retail Area. Total project budget is estimated at \$7.6 million. The Towne Centre Tax Increment Reinvestment Zone (TIRZ) fund will pay the debt services costs of the \$7 million in DUD Revenue Bonds along with reimbursing the DUD Fund the \$537,000 that was appropriated in 2015.

- 5) **Project:** *Park Drainage Improvements (Ongoing)*  
**Funding Sources:** *DUD Revenues (2021 Appropriations) - \$352,000*  
**Total Project Cost:** *\$352,000*

**Description:**

Erosion control and drainage improvements at various parks within the City including Westover Greenbelt, McWhorter School Park, Dunford School Bridge, Parlos Verde Park, Westlake Tennis Center and Camp Rorie Galloway.

## **Drainage Utility District Projects**

- 6) **Project:** *Palos Verde Erosion Control*  
**Funding Sources:** *DUD Revenues (2019 Appropriations) - \$1,100,000*  
*DUD Revenues (2020 Appropriations) - \$465,865*  
**Total Project Cost:** **\$1,565,865**  
**Description:**  
Replace the existing rusted corrugated metal overflow with a new concrete overflow structure and to modify the emergency spillway to accommodate the required 75% Probably Maximum Flood (PMF) flows by TCEQ. This project also includes, the extension of a large storm sewer pipe from the downstream face of the dam to Northwest Drive to eliminate the severe erosion occurring in the park near Northwest Drive, and the addition of a new 20-space parking lot downstream of the dam.
- 7) **Project:** *Drainage Property Acquisitions*  
**Funding Sources:** *DUD Revenues (2018 Appropriations) - \$216,000*  
*DUD Revenues (2019 Appropriations) - \$100,000*  
*DUD Revenues (2021 Appropriations) - \$50,000*  
**Total Project Cost:** **\$366,000**  
**Description:**  
Purchase properties for future drainage projects.
- 8) **Project:** *Scyene Road Drainage Improvements*  
**Funding Sources:** *DUD Revenues (2018 Appropriations) - \$1,060,169*  
*DUD Revenues (2019 Appropriations) - \$61,549*  
**Total Project Cost:** **\$1,121,718**  
**Description:**  
This project is to develop the water main and drainage improvements along the reconstructed Scyene Road as part of an agreement with Ashley Furniture Industries, Inc., from Clay - Mathis Road to Lawson Road. The drainage improvements will be completed in two phases. Phase 1 includes Scyene Road and the associated drainage and water utility improvements from Clay Mathis to Airport Boulevard. Phase 2 includes the remainder of the road and the associated drainage and water utility improvements from Airport Boulevard and ending at the Lawson Road intersection.

## **Drainage Utility District Projects**

- 9) **Project:** *Service Center Drainage Improvements*  
**Funding Sources:** *DUD Revenues (2019 Appropriations) - \$50,000*  
*DUD Revenues (2020 Appropriations) - \$50,000*  
*DUD Revenues (2021 Appropriations) - \$50,000*  
**Total Project Cost:** *\$150,000*  
**Description:**  
This is a multi-year funded project (\$50,000/ year) that will improve paving and drainage on the Equipment Service Center Property. It will provide impervious surfaces to store material and equipment on, which will reduce material contamination, reduce water runoff contamination, reduce contamination of the subgrade due to direct infiltration, and provide much needed additional parking for employees and equipment.
- 10) **Project:** *Annual Minor Drainage Improvements and Maintenance*  
**Funding Sources:** *DUD Revenues (2019 Appropriations) - \$100,000*  
*DUD Revenues (2020 Appropriations) - \$71,200*  
**Total Project Cost:** *\$171,200*  
**Description:**  
This project addresses drainage issues throughout the City. It is not intended to fund major projects, but instead make minor repairs to the existing system as well as make temporary emergency repairs until a permanent solution is executed.
- 11) **Project:** *City Lake Park Dam Drainage Improvements*  
**Funding Sources:** *DUD Revenues (2020 Appropriations) - \$80,000*  
*DUD Revenues (2021 Appropriations) - \$500,000*  
**Total Project Cost:** *\$580,000*  
**Description:**  
Drainage improvements to the City lake dam and associated overflow systems to bring the dam into compliance with Texas Commission on Environmental Quality (TCEQ) regulations.
- 12) **Project:** *South Mesquite Creek Slope*  
**Funding Sources:** *DUD Revenues (2020 Appropriations) - \$736,100*  
**Total Project Cost:** *\$736,100*  
**Description:**  
South Mesquite Creek is a construction of approximately 270 linear feet of sheet piling, bank stabilization with boulders, slope stabilization, and erosion control for the gabions on the west bank of South Mesquite Creek just north of Pioneer Road.

## **Drainage Utility District Projects**

- 13) **Project:** *Lucas Bridge at South Mesquite*  
**Funding Sources:** *DUD Revenues (2020 Appropriations) - \$630,000*  
**Total Project Cost:** *\$630,000*

**Description:**

Abandoned utilities along Lucas Blvd at South Mesquite Creek had resulted in significant erosion, had redirected the creek, and was undermining one of the bridge abutments. The project removed abandoned concrete culverts, abandoned sanitary sewer lines, dead trees, and damaged portions of the bridge abutment and restored the creek bank by reinforcing the creek bank near the side of the abutment with a wall of gabion baskets 250 feet long and between nine and twelve feet high. A new concrete flume and concrete apron was constructed to restore areas that were damaged and needed replacement. Imported fill was brought in to protect an active sewer line and the creek bed was restored to its natural paths.

- 14) **Project:** *McWhorter Park Drainage*  
**Funding Sources:** *DUD Revenues (2020 Appropriations) - \$360,000*  
**Total Project Cost:** *\$360,000*

**Description:**

Drainage utilities in McWhorter Park have overwhelmed the existing erosion protection resulting in ditches in the park from severe erosion. The project will provide a confluence structure at the junction of two existing storm drain pipes and then convey the runoff across the park to the south through a pipe system. A new erosion control apron will be built on the south side of the park at the outlet of the new pipe system. Restoration work includes fill in damaged areas and sod placement to allow continuous access across the park.

- 15) **Project:** *South Parkway Road & Drainage*  
**Funding Sources:** *DUD Revenues (2021 Appropriations) - \$500,000*  
**Total Project Cost:** *\$500,000*

**Description:**

Reconstruct culvert on Sybil Drive over West Fork of South Mesquite Creek; Improve drainage in creek to reduce flooding of South Parkway Road and adjacent area.

Adopted Capital Budget  
Municipal Projects  
Fiscal Year 2020-21

Project Name	Prior Year Expenditures	Revised 19-20 Funding	Adopted 20-21 Funding	Total Funding
Compass Bus Service (Ongoing)	\$ 0	\$ 152,248	\$ 432,500	\$ 584,748
Integrated Data Management System	3,703,293	2,340	0	3,705,633
Payroll Software Upgrade	296,282	4,175	0	300,457
Fleet Management Software	158,984	16,016	0	175,000
Animal Shelter HVAC Renovations	15,057	843	0	15,900
Fire Station No. 4	2,693,799	4,536,201	0	7,230,000
IH-20 Corridor Development	47,360	52,640	0	100,000
Facility Assessment & Management Software	456	249,544	0	250,000
Developer Participation - Ashley Furniture	0	1,000,000	0	1,000,000
Comprehensive Plan Update	222,500	2,500	0	225,000
Animal Shelter Munters Unit Replacement	6,800	340,386	0	347,186
Mesquite Arts Center Carpet Replacement	39,459	13,541	0	53,000
SAN Data Storage	0	150,000	0	150,000
Camera System Upgrade	21,678	31,322	0	53,000
Mesquite Art Center Roof Repairs	0	7,000	0	7,000
License & Compliance Software	34,250	61,750	0	96,000
Economic Development Incentives	81,908	128,229	30,000	240,137
Furniture Replacements	35,977	64,023	50,000	150,000
Downtown Development Project	82,425	799,637	0	882,062
General Government Building Project	56,975	121	0	57,096
Heavy Equipment Maintenance Software	0	9,268	0	9,268
Concrete Repair at City Hall and Municipal Building	9,763	10,920	0	20,683
Roadway Right-of-Way Acquisition	7,780	90,180	0	97,960
Building Modification and Improvements	0	406,000	300,000	706,000
Transfer Station Curb and Gutter Replacement	0	8,000	0	8,000
Historic Mesquite, Inc., and Health Division Storage Construction	0	125,000	0	125,000
Equipment Services Shop Bay Awnings	0	20,000	0	20,000
Equipment Services Shop Ventilation System Upgrades	0	5,000	0	5,000
Third Chiller Installation at Police and City Hall/Court	0	300,000	0	300,000
Radio-Frequency Identification System Implementation	0	80,000	0	80,000
Emergency Shelter	0	10,000	0	10,000
EnerGov/City Sourced Software	0	24,000	0	24,000
Fire Station 5 Security Fencing	0	30,500	0	30,500
Demand Response Transportation	0	195,638	1,117,968	1,313,606
ExecuTime Advance Scheduling	0	66,238	0	66,238
Relocate Compost Facility Office	0	0	100,000	100,000
Animal Shelter Expansion	0	0	2,000,000	2,000,000
<b>Total Municipal Projects</b>	<b>\$ 7,514,746</b>	<b>\$ 8,993,260</b>	<b>\$ 4,030,468</b>	<b>\$ 20,538,474</b>

## **Municipal Projects**

- 1) **Project:** *Compass Bus Service (Ongoing)*  
**Funding Source:** 4B Sales Tax Funds (2020 Appropriations) - \$126,873  
2020 CARES Transportation Grant - \$25,375  
4B Sales Tax Funds (2021 Appropriations) - \$284,000  
2021 CARES Transportation Grant - \$148,500  
**Total Project Cost:** **\$584,748**

**Description:**

Initially, a demonstration project for DART light rail in Mesquite, this program is operated by STAR Transit and the City's costs are reimbursed 80 percent by federal grant funds through the North Central Texas Council of Governments, the local metropolitan planning organization. The park and ride bus service currently takes riders from Hanby Stadium near downtown Mesquite to DART's Lawnview rail station in East Dallas. Starting in 2020, the Compass Bus service will be funded 100% by CARES Act grant funding for the next several years.

- 2) **Project:** *Integrated Data Management System*  
**Funding Source:** 2011 Certificate of Obligation - \$20,550  
2012 Certificates of Obligation - \$750,000  
2013 Certificates of Obligation - \$1,700,00  
2014 Certificates of Obligation - \$735,083  
2016 Water and Sewer Revenue Bonds - \$500,000  
**Total Project Cost:** **\$3,705,633**

**Description:**

This project is the implementation of a new integrated accounting, purchasing and budgeting software system to replace the existing system that's been in place for the past 20 years and is no longer supported by software manufacturers. The new system will provide greater functionality through integration of municipal court, water billing, permits and other operations throughout the organization and will improve customer service.

- 3) **Project:** *Payroll Software Upgrade*  
**Funding Source:** 2011 Certificates of Obligation - \$35,340  
2017 Certificates of Obligation - \$265,117  
**Total Project Cost:** **\$300,457**

**Description:**

This project will integrate a Tyler payroll software module into the Tyler MUNIS integrated data management system. The software upgrade will lead to greater efficiencies in every department where payroll information is entered.

## **Municipal Projects**

- 4) **Project:** *Fleet Management Software*  
**Funding Source:** *2017 Certificates of Obligation*  
**Total Project Cost:** *\$175,000*  
**Description:**  
To purchase and implement a fleet management software to help facilitate the Equipment Services operation.
- 5) **Project:** *Animal Shelter HVAC Renovations*  
**Funding Source:** *2017 Certificates of Obligation*  
**Total Project Cost:** *\$15,900*  
**Description:**  
To hire a consultant to determine the cost of removing the current de-humidification system and replacing with a Heating, Ventilation, and Air Conditioning (HVAC) unit. The current de-humidification system is not conducive for the summer months and requires additional rental of equipment to keep kennel area cool.
- 6) **Project:** *Fire Station No. 4*  
**Funding Source:** *2017 Certificates of Obligation - \$500,000*  
*2018 Certificates of Obligation - \$3,625,000*  
*2019 Certificate of Obligation - \$1,925,000*  
*2020 Certificate of Obligation - \$1,180,000*  
**Total Project Cost:** *\$7,230,000*  
**Description:**  
This project is to acquire land, design and construct a new Fire Station No. 4. Total projected cost is \$7.23 million.
- 7) **Project:** *IH-20 Corridor Development*  
**Funding Source:** *2017 Capital Projects Reserves - \$50,000*  
*2018 Capital Projects Reserves - \$50,000*  
**Total Project Cost:** *\$100,000*  
**Description:**  
To create a unique identity for the IH-20 Corridor including Master Land Use and Design Plan based on modeling, feasibility, and market results.

## *Municipal Projects*

8) **Project:** *Facility Assessment & Management Software*

**Funding Source:** 2018 Certificates of Obligation - \$100,000  
2019 Capital Project Reserve Fund - \$150,000

**Total Project Cost:** **\$250,000**

**Description:**

To purchase software that will identify and prioritize needs and evaluate costs for facilities improvements needed over a 20 year time horizon. It will provide accurate projections of replacement and extend the useful life of facilities and equipment, identify appropriate levels of funding to reduce deferred maintenance backlog, reduce the amount of emergency work, and report progress in deferred maintenance over time to decision makers.

9) **Project:** *Developer Participation - Ashley Furniture*

**Funding Source:** 2017 Capital Projects Reserves - \$600,000  
2018 Capital Projects Reserves - \$200,000  
2019 Capital Projects Reserves - \$200,000

**Total Project Cost:** **\$1,000,000**

**Description:**

Economic Development incentive for the Ashley Furniture manufacturing and distribution center built in the City of Mesquite.

10) **Project:** *Comprehensive Plan Update*

**Funding Source:** 2018 Capital Project Reserves

**Total Project Cost:** **\$225,000**

**Description:**

This is a significant update to the Comprehensive Plan, or Development Guide. The last time a major update occurred was in 2003. Best practices suggest a thorough review every 10 years to take into account changes in demographics, employment, transportation and neighborhood designs. The update will guide future development in Mesquite for at least the next 10 years.

11) **Project:** *Animal Shelter Munters Unit Replacement*

**Funding Source:** 2017 Certificates of Obligation - \$35,165  
2018 Certificates of Obligation - \$312,021

**Total Project Cost:** **\$347,186**

**Description:**

Replace existing deficient dehumidification system with 2 separate systems designed to handle the humidity and heat load found in this geographical area.

## **Municipal Projects**

- 12) **Project:** *Mesquite Arts Center Carpet Replacement*  
**Funding Source:** 2018 Certificates of Obligation - \$45,000  
2019 Certificate of Obligation - \$8,000  
**Total Project Cost:** \$53,000  
**Description:**  
Replace existing carpet in front of the concert hall and install new carpet in the concert hall.
- 13) **Project:** *SAN Data Storage*  
**Funding Source:** 2019 Certificates of Obligation  
**Total Project Cost:** \$150,000  
**Description:**  
The SAN Data Storage is utilized by all city departments for the data storage of its enterprise applications. This purchase will extend the hardware and software warranty of this enterprise storage for an additional year of service for a total life of six years.
- 14) **Project:** *Camera System Upgrade*  
**Funding Source:** 2019 Certificates of Obligation  
**Total Project Cost:** \$53,000  
**Description:**  
To upgrade the system to Avigilon Web-Based System from DVR recording System at various locations.
- 15) **Project:** *Mesquite Art Center Roof Repairs*  
**Funding Source:** 2016 Certificates of Obligation  
**Total Project Cost:** \$7,000  
**Description:**  
Repair the roof beneath walk pads; repair leaking ducts, flashings and penetration boots.
- 16) **Project:** *License & Compliance Software*  
**Funding Source:** 2014 - Certificates of Obligation - \$15,000  
2017 Certificates of Obligation - \$81,000  
**Total Project Cost:** \$96,000  
**Description:**  
This project will replace a Health inspection system that was developed in-house over 15 years ago. The existing system no longer supports the State of Texas reporting requirements and needs to be replaced. The new software will be hosted in the Microsoft Azure cloud and will be actively developed by Hedgerow Software.

## **Municipal Projects**

- 17) **Project:** *Economic Development Incentives*  
**Funding Source:** 2020 Towne Centre TIRZ Fund - \$210,137  
2021 Towne Centre TIRZ Fund - \$20,000  
2021 Town East/Skyline TIRZ Fund - \$10,000  
**Total Project Cost:** \$240,137  
**Description:**  
This project is for public-private partnerships that rehabilitate downtown buildings for adaptive reuse and beautification. The incentives are based on qualifying criteria and require financial participation by the applicant.
- 18) **Project:** *Furniture Replacements*  
**Funding Source:** 2019 Capital Project Reserves Fund - \$50,000  
2020 Capital Project Reserves Fund - \$50,000  
2021 Capital Project Reserves Fund - \$50,000  
**Total Project Cost:** \$150,000  
**Description:**  
This project is to fund furniture replacements throughout the City.
- 19) **Project:** *Downtown Development Project*  
**Funding Source:** 2019 Towne Centre TIRZ Fund - \$497,935  
2020 Towne Centre TIRZ Fund - \$384,127  
**Total Project Cost:** \$882,062  
**Description:**  
This project is to fund the downtown area operations including maintenance and streetscapes.
- 20) **Project:** *General Government Building Project*  
**Funding Source:** 2015 Certificates of Obligation - \$39,682  
2016 Certificates of Obligation - \$17,414  
**Total Project Cost:** \$57,096  
**Description:**  
This project is to fund an employee wellness workout room and equipment at City Hall.
- 21) **Project:** *Heavy Equipment Maintenance Software*  
**Funding Source:** 2015 Certificates of Obligation  
**Total Project Cost:** \$9,268  
**Description:**  
This project is to purchase software to assist in the diagnoses and repair of City owned heavy equipment.

## **Municipal Projects**

- 22) **Project:** *Concrete Repair at City Hall and Municipal Building*  
**Funding Source:** *2016 Certificates of Obligation*  
**Total Project Cost:** **\$20,683**  
**Description:**  
This project is for the concrete repair at the City Hall and Municipal Building.
- 23) **Project:** *Roadway Right-of-way Acquisition*  
**Funding Source:** *2019 Capital Project Reserves Fund - \$13,000*  
*2020 Capital Project Reserves Fund - \$84,960*  
**Total Project Cost:** **\$97,960**  
**Description:**  
This project is to acquire (in fee) a right-of-way (ROW) in Kaufman County for a future project.
- 24) **Project:** *Building Modification and Improvements*  
**Funding Source:** *2019 Certificates of Obligation - \$90,000*  
*2020 Certificates of Obligation - \$316,000*  
*2021 Certificates of Obligation - \$300,000*  
**Total Project Cost:** **\$706,000**  
**Description:**  
This project is to fund various City's owned building modification and improvements project throughout the City.
- 25) **Project:** *Transfer Station Curb and Gutter Replacement*  
**Funding Source:** *2020 Certificates of Obligation*  
**Total Project Cost:** **\$8,000**  
**Description:**  
This project is to repair concrete at the City solid waste transfer station at the Service Center.
- 26) **Project:** *Historical Mesquite Inc. and Health Division Storage Construction*  
**Funding Source:** *2020 Certificates of Obligation*  
**Total Project Cost:** **\$125,000**  
**Description:**  
This project is to construct a metal building with 960 square feet of insulated, conditioned storage space to house Historical Mesquite Inc. artifacts. The structure will have 4 additional 10 ft. x 12 ft. non-conditioned storage spaces, as well as a 15 foot covered area across the front of the structure.

## *Municipal Projects*

- 27) **Project:** *Equipment Services Shop Bay Awnings*  
**Funding Source:** *2020 Certificates of Obligation*  
**Total Project Cost:** *\$20,000*  
**Description:**  
This project is to build and install awnings for Equipment Services shop bays to allow working on vehicles outside during summer months.
- 28) **Project:** *Equipment Services Shop Ventilation System Upgrades*  
**Funding Source:** *2020 Certificates of Obligation*  
**Total Project Cost:** *\$5,000*  
**Description:**  
This project is to upgrade ventilation systems at the Equipment Services shop to help protect technicians' health and provide safe area while working on vehicles.
- 29) **Project:** *Third Chiller installation at Police and City Hall/Court*  
**Funding Source:** *2020 Certificates of Obligation*  
**Total Project Cost:** *\$300,000*  
**Description:**  
This project is to purchase and install the third Trane Chiller for the Police and City Hall/Court complex. The facility was built with the capacity to add a third chiller, but the third chiller was never installed. An engineering study by Halff Associates shows the facility is under the required cooling tonnage during the peak summer months.
- 30) **Project:** *Radio-Frequency Identification System Implementation*  
**Funding Source:** *2020 Certificates of Obligation*  
**Total Project Cost:** *\$80,000*  
**Description:**  
The Library Department plans to implement a radio-frequency identification (RFID) system in both libraries. RFID tags on library items would contain electronic information that allows for faster scanning to check items in and out, simplify the inventory process and act as a security device. The main components for implementation include RFID tags, tagging stations, various scanners, security gates, staff checkout stations, and self-checkout stations.
- 31) **Project:** *Emergency Shelter*  
**Funding Source:** *2020 Capital Project Reserves Fund - \$10,000*  
**Total Project Cost:** *\$10,000*  
**Description:**  
This project is for overnight warming shelter as check in of affectees from emergency disasters.

## *Municipal Projects*

- 32) **Project:** *EnerGov/City Sourced Software*  
**Funding Source:** *2017 Certificates of Obligation - \$24,000*  
**Total Project Cost:** *\$24,000*  
**Description:**  
Citysourced/Energov allows for the maintenance and operation of myMesquite which is a customer service-driven platform launched in January 2020 to improve the residents' interactions with the City. myMesquite enables citizens to easily submit requests and concerns through an app on their smart devices, including photos and GPS location, or through a link provided on the City website. Through real-time delivery and the automation of routing requests, myMesquite offers valuable benefits for both residents and the City, including improved communication and efficiencies in addressing concerns. The user-friendly platform also allows the City Manager's Office to analyze the data to discover trends, reallocate resources to more effectively address concerns and gain a better understanding of the City's performance.
- 33) **Project:** *Fire Station 5 Security Fencing*  
**Funding Source:** *2016 Certificates of Obligation - \$30,500*  
**Total Project Cost:** *\$30,500*  
**Description:**  
Fire Station No. 5 Security Fencing- This is part of a multi-phase project to enhance the physical security at our fire stations. We have installed a security fence at new Fire Station No. 4 when it was built. Fire Station No. 5 is next. Grant funding will be used for Fire Stations 1,3, &7 during calendar year 2021.
- 34) **Project:** *Demand Response Transportation*  
**Funding Source:** *2020 CARES Transportation Grant - \$195,638*  
*2021 CARES Transportation Grant - \$1,117,968*  
**Total Project Cost:** *\$1,313,606*  
**Description:**  
This project is for the Demand Response Transportation program which includes both a traditional and expanded service. This project is funded at a 100% for the next several years through CARES Act grant funding.
- 35) **Project:** *ExecuTime Advance Scheduling*  
**Funding Source:** *2014 Certificates of Obligation - \$11,238*  
*2017 Certificates of Obligation - \$55,000*  
**Total Project Cost:** *\$66,238*  
**Description:**  
This project will integrate a Time Entry Scheduling software (ExecuTime Enterprises) module into the Tyler MUNIS integrated data management system. The software upgrade will lead to greater efficiencies in every department where payroll information is entered, reviewed and approved for processing.

## *Municipal Projects*

**36) Project:** *Relocate Compost Facility Office*

**Funding Source:** *2021 Certificates of Obligation - \$100,000*

**Total Project Cost:** *\$100,000*

**Description:**

Purchase and install a new office/restroom trailer or container to create a new entrance off of Lawson Rd.

**37) Project:** *Animal Shelter Expansion*

**Funding Source:** *2021 Certificates of Obligation - \$2,000,000*

**Total Project Cost:** *\$2,000,000*

**Description:**

Animal Shelter and Adoption Center located at 1650 Gross Road, Mesquite, Texas. Expansion of approximately 4,000 SF +/- and renovation/repurposing of existing space to expand housing for dogs and cats, outdoor place spaces, public transaction area, offices and support.

Adopted Capital Budget  
Parks and Recreation Projects  
Fiscal Year 2020-21

Project Name	Prior Year Expenditures	Revised 19-20 Funding	Adopted 20-21 Funding	Total Funding
Eastfield Soccer Complex (Ongoing)	\$ 28,994	\$ 50,000	\$ 40,000	\$ 118,994
Parks and Recreation System Maintenance (Ongoing)	1,735,505	886,495	525,000	3,147,000
Highway Corridor Maintenance (Ongoing)	898,373	1,056,763	550,000	2,505,136
Park Operations (Ongoing)	0	6,412,150	5,207,000	11,619,150
High-Profile Median Maintenance (Ongoing)	30,047	19,953	15,000	65,000
Trail Construction and Maintenance (Ongoing)	648,416	2,401,934	50,000	3,100,350
Palos Verde Erosion Control	239,984	131,316	0	371,300
Picnic Shelter Replacements (Ongoing)	71,271	7,572	0	78,843
Evans Recreation Center Roof Replacement	9,947	240,053	0	250,000
Florence Park Improvements	257,473	7,527	0	265,000
Downtown Heritage Square Improvements	0	100,000	0	100,000
Westlake Tennis Courts Renovation	568,948	9,545	0	578,493
Seabourn Park	21,479	48,521	0	70,000
Military Parkway Trail	2,203,542	1,145,078	0	3,348,620
KidsQuest Park Improvement	272,123	857,877	0	1,130,000
City Lake Ballfield	44,684	365,316	0	410,000
Motley Park Playground	20,105	19,495	0	39,600
Rutherford Park Improvement	79,368	20,632	0	100,000
Playground Maintenance	40,000	30,000	30,000	100,000
Veterans Memorial	5,490	394,338	0	399,828
Florence Ranch House Fence Replacement	20,000	30,000	0	50,000
Park Master Plan	0	200,000	0	200,000
Copeland Property Development Phase I & II	0	160,000	1,010,000	1,170,000
Town East Playground Surface Replacement	0	100,000	0	100,000
City Lake Aquatic Center Slide Resurface & Rails	0	100,000	0	100,000
Golf Capital Improvements	0	50,000	50,000	100,000
Valley Creek Concession Building	0	8,000	0	8,000
Dunford Recreation Center - HVAC & Interior Update	0	0	720,000	720,000
Loncy Leake Ballfield Renovation	0	0	225,000	225,000
Westlake Indoor Court Renovation	0	0	200,000	200,000
Vanston Pool Slide Resurface & Stair Paint	0	0	150,000	150,000
<b>Total Parks and Recreation Projects</b>	<b>\$ 7,195,749</b>	<b>\$ 14,852,565</b>	<b>\$ 8,772,000</b>	<b>\$ 30,820,314</b>

## **Park Projects**

- 1) **Project:** *Eastfield Soccer Complex (ongoing)*  
**Funding Source:** *4B Sales Tax Funds (2018-2021 Appropriations)*  
**Total Project Cost:** *\$118,994*  
**Description:**  
This project provides funding for the annual lease payment with the Dallas County Community College District for the City's use of the District's 30-acre soccer field complex located at Eastfield College in north Mesquite, which includes onsite security, and various replacements of goals, lighting and renovations to the concession building.
- 2) **Project:** *Parks and Recreation System Maintenance (ongoing)*  
**Funding Source:** *4B Sales Tax Funds (2015-2021 Appropriations)*  
**Total Project Cost:** *\$3,147,000*  
**Description:**  
This project is the replacement of park site and swimming pool furnishings and appurtenances supportive of a larger facility not associated with any particular project or any particular park site that has been approved for improvements. Items would include small scale and relatively inexpensive improvements and/or replacements such as but not limited to: drinking fountains, BBQ grills, picnic tables, litter receptacles, re-dressing playground surfacing, fence gates, court re-striping, basketball goal/ backboards, irrigation systems, etc.
- 3) **Project:** *Highway Corridor Maintenance (ongoing)*  
**Funding Source:** *4B Sales Tax Funds (2017-2021 Appropriations) - \$2,250,000*  
*Towne Centre TIRZ Funds (2019 Appropriations) - \$51,097*  
*Towne Centre TIRZ Funds (2020 Appropriations) - \$104,040*  
*Towne Centre TIRZ Funds (2021 Appropriations) - \$100,000*  
**Total Project Cost:** *\$2,505,137*  
**Description:**  
This project provides funding to maintain the annual landscaping of highway corridors and gateway entrances to Mesquite. This also includes areas within the Towne Centre Tax Increment Reinvestment Zone (TIRZ) #2.
- 4) **Project:** *Park Operations (ongoing)*  
**Funding Source:** *4B Sales Tax Funds (2020-2021 Appropriations)*  
**Total Project Cost:** *\$11,619,150*  
**Description:**  
This project will provide funding for the day-to-day repair, maintenance and operations cost of park property and improvements.

## **Park Projects**

- 5) **Project:** *High Profile Median Maintenance (ongoing)*  
**Funding Source:** *4B Sales Tax Funds (2018-2021 Appropriations)*  
**Total Project Cost:** *\$65,000*  
**Description:**  
This project provides funding for the landscape construction enhancement and maintenance of highly visible intersections at major thoroughfares. This includes the planting of seasonal color beds for the summer season and again for the winter season.
- 6) **Project:** *Trail Construction and Maintenance (ongoing)*  
**Funding Source:** *4B Sales Tax Funds (2017-2021 Appropriations) - \$695,350*  
*Towne Centre TIRZ - \$2,005,000*  
*Texas Department of Transportation Grant - \$400,000*  
**Total Project Cost:** *\$3,100,350*  
**Description:**  
Design and construction of Heritage Trail, Phase I and II, as identified by the Trails Master Plan. This project will complete over eight miles of connected trails and hike and bike trails throughout Mesquite in addition to the Mesquite-Garland trail connector project. The proposed improvements for the trail connector project generally include construction of a 12' wide multi-use concrete trail from the Mesquite Heritage Trail to the southern extension of Garland's Duck Creek Trail pedestrian bridge at Duck Creek.
- 7) **Project:** *Palos Verdes Erosion Control*  
**Funding Source:** *4B Sales Tax Funds (2011-2012 Appropriations)*  
**Total Project Cost:** *\$371,300*  
**Description:**  
This project provides funding for the study, engineering and design for the Palos Verdes Dam Emergency Action Plan Preparation and Dam Overflow Repair.
- 8) **Project:** *Picnic Shelter Replacements (ongoing)*  
**Funding Source:** *4B Sales Tax Funds (2014 Appropriations)*  
**Total Project Cost:** *\$78,843*  
**Description:**  
This funding will begin an ongoing project to replace the existing six picnic shelters throughout the City. These shelters typically have four to six picnic tables and are reserved for family gatherings and birthday parties. Many of the shelters are over 30 years old and have reached the end of their useful life.

## **Park Projects**

9) **Project:** *Evans Recreation Center Roof Replacement*

**Funding Source:** *4B Sales Tax Funds (2015 Appropriations)*

**Total Project Cost:** *\$250,000*

**Description:**

This project will fund the replacement of the aging roof system over the senior center portion of Evans Recreation Center.

10) **Project:** *Florence Park Improvements*

**Funding Source:** *4B Sales Tax Funds (2015 Appropriations)*

**Total Project Cost:** *\$265,000*

**Description:**

Updates and renovations to Florence Park, including new backstops, benches, picnic tables and other park infrastructure.

11) **Project:** *Downtown Heritage Square Renovations*

**Funding Source:** *4B Sales Tax Funds (2016-2018 Appropriations)*

**Total Project Cost:** *\$100,000*

**Description:**

This project will fund the replacement of rotting wood and structures at the downtown gazebo, sidewalk replacements and parking lot overlay as a near term solution to improve the downtown area for businesses and special events.

12) **Project:** *Westlake Tennis Court Renovations*

**Funding Source:** *4B Sales Tax Funds (2015-2017 Appropriations)*

**Total Project Cost:** *\$578,493*

**Description:**

Development of two new tennis courts at the Westlake Tennis Center.

13) **Project:** *Seabourn Park*

**Funding Source:** *4B Sales Tax Funds (2017 Appropriations)*

**Total Project Cost:** *\$70,000*

**Description:**

This project is part of the Mesquite Independent School District (MISD) and Parks and Recreation Land Swap Program. MISD plans to build a new school on the existing Seabourn Park location and in return will construct a new park on the demolished site of the old school. This project is to fund incidental park upgrades requested by the City during construction of the new park.

## *Park Projects*

- 14) **Project:** *Military Parkway Trail*  
**Funding Source:** *4B Sales Tax Funds (2016 - 2020 Appropriations) - \$3,326,100*  
*Capital Project Reserve Funds - \$22,520*  
**Total Project Cost:** *\$3,348,620*  
**Description:**  
Construct a twelve foot trail along Military Parkway from Sam Houston to Rodeo Center Boulevard and from Downtown to Rodeo Center. This project is being led and partially funded by Dallas County. Approximately 80% of this project will be reimbursed by the Texas Department of Transportation.
- 15) **Project:** *KidsQuest Park Improvement*  
**Funding Source:** *4B Sales Tax Funds (2018 - 2020 Appropriations)*  
**Total Project Cost:** *\$1,130,000*  
**Description:**  
The existing community-built KidsQuest playground facility at DeBusk Park has reached the end of its useful life. It is proposed to organize another community-built effort to replace and expand the facility with additional parking and a picnic pavilion.
- 16) **Project:** *City Lake Ballfield*  
**Funding Source:** *4B Sales Tax Funds (2018 Appropriations)*  
**Total Project Cost:** *\$410,000*  
**Description:**  
Loncy Leak is the City's first Little League ballfield and it needs to be renovated and enhanced with new player dug outs, high mast lighting, security gating, and outfield barrier.
- 17) **Project:** *Motley Park Playground*  
**Funding Source:** *4B Sales Tax Funds (2018 Appropriations)*  
**Total Project Cost:** *\$39,600*  
**Description:**  
The playground at Motley Park is shared with the Motley Elementary school. It is old and significant components were damaged by vandalism and had to be removed. This project funding combined with the insurance claim will restore and renew the playground.

## *Park Projects*

- 18) **Project:** *Rutherford Park Improvement*  
**Funding Source:** *4B Sales Tax Funds (2019 Appropriations)*  
**Total Project Cost:** *\$100,000*  
**Description:**  
MISD is constructing a replacement school for Rutherford Elementary on the current park property and will reconstruct the park and its features on the old school site after demolition of the school. This provides the opportunity to upgrade some of the features and add park amenities, such as parking lot lighting and additional sidewalks.
- 19) **Project:** *Playground Maintenance*  
**Funding Source:** *4B Sales Tax Funds (2017 - 2021 Appropriations)*  
**Total Project Cost:** *\$100,000*  
**Description:**  
This project will be a multi-year, phased program to address the deteriorating playground surfacing at the City's public playgrounds. A condition assessment has been conducted and found that the poured-in-place surfacing is beyond its useful life and needs major repairs, patching, or complete replacement. This product has an anticipated useful life of approximately 10 years and in some cases the current installation is over 18 years old. A major maintenance plan has been identified to address this situation based on the condition.
- 20) **Project:** *Veterans Memorial*  
**Funding Source:** *4B Sales Tax Funds (2018-2020 Appropriations)*  
**Total Project Cost:** *\$399,828*  
**Description:**  
The City is participating in a Citizens' fundraising effort to construct a memorial to honor our Veterans and those who serve in the military. A site at City Lake Park has been identified for the future project. This project will be funded by private donations as well as City contributions.
- 21) **Project:** *Florence Ranch House Fence Replacement*  
**Funding Source:** *4B Sales Tax Funds (2019 Appropriations)*  
**Total Project Cost:** *\$50,000*  
**Description:**  
The existing fence around this historic house property is painted wood and was installed almost 28 years ago. It has deteriorated beyond the ability to make repairs and needs to be completely replaced. Approximately 200 feet of the perimeter will be replaced with a more durable and maintenance free steel fence. Another 200 feet surrounding the house must be replaced with a acceptable wood fence of historical character.

## **Park Projects**

- 22) **Project:** *Park Master Plan*  
**Funding Source:** *4B Sales Tax Funds (2020 Appropriations)*  
**Total Project Cost:** *\$200,000*  
**Description:** .  
Professional services to prepare a Park System Master Plan document for Mesquite. Plan will consider current and future Parks and Recreation needs.
- 23) **Project:** *Copeland Property Development Phase I & II*  
**Funding Source:** *4B Sales Tax Funds (2020-2021 Appropriations)*  
**Total Project Cost:** *\$1,170,000*  
**Description:**  
Plan, design, and construct the first phase of improvements for a new community park. This phase will consist of a Dog Park feature with associated parking lot.
- 24) **Project:** *Town East Playground Surface Replacement*  
**Funding Source:** *4B Sales Tax Funds (2020 Appropriations)*  
**Total Project Cost:** *\$100,000*  
**Description:**  
The playgrounds existing poured in place safety surface (PIP) is beyond its useful life and needs major refurbishing. This project will make repairs and resurface the entire surface of the two playground areas.
- 25) **Project:** *City Lake Aquatic Center Slide Resurface & Rails*  
**Funding Source:** *4B Sales Tax Funds (2020 Appropriations)*  
**Total Project Cost:** *\$100,000*  
**Description:**  
Refurbish the fiberglass slide surface of the tall spiral slide and the small slide in the kiddie pool with special surfacing produce to restore proper slide surface.
- 26) **Project:** *Golf Capital Improvements*  
**Funding Source:** *Golf Cash Projects Fund*  
**Total Project Cost:** *\$100,000*  
**Description:**  
This project is an ongoing project to fund the equipment needs as well as any infrastructure repair or maintenance a the Golf Course. This project is funded by a transfer from 4B to Golf Cash Projects Fund each year.

## *Park Projects*

- 27) **Project:** *Valley Creek Concession Building*  
**Funding Source:** *4B Sales Tax Funds (2020 Appropriations)*  
**Total Project Cost:** *\$8,000*  
**Description:**  
The Concessions area at Valley Creek (Hubert Terry baseball Complex) needs to be updated. Work shall include: pressure washing, replacing the counters with stainless steel units, interior and exterior painting, fan replacement.
- 28) **Project:** *Dunford Recreation Center - HVAC & Interior Update*  
**Funding Source:** *4B Sales Tax Funds (2021 Appropriations)*  
**Total Project Cost:** *\$720,000*  
**Description:**  
The interior finishes in this recreation center is old and need to be updated. Work will include new flooring, restroom renovation, paint, and modification to the check-in counter to improve operations.
- 29) **Project:** *Loncy Leake Ballfield Renovation*  
**Funding Source:** *4B Sales Tax Funds (2021 Appropriations)*  
**Total Project Cost:** *\$225,000*  
**Description:**  
The Loncy Leake Ballfield at City Lake Park is significant for where Mesquite Baseball began. The field needs major maintenance and upgrades including: improvements to the field to provide better drainage, shaded dugouts, new fencing, new lighting, architectural treatments to enhance the appearance and create a unique identity.
- 30) **Project:** *Westlake Indoor Court Renovation*  
**Funding Source:** *4B Sales Tax Funds (2021 Appropriations)*  
**Total Project Cost:** *\$200,000*  
**Description:**  
The covered courts at the Westlake Sports center were constructed on a unstable land fill and have significantly settled over the years. Lifting, leveling, and resurfacing the 3 courts will extend the useful life of this asset as a revenue source.
- 31) **Project:** *Vanston Pool Slide Resurface & Stair Paint*  
**Funding Source:** *4B Sales Tax Funds (2021 Appropriations)*  
**Total Project Cost:** *\$150,000*  
**Description:**  
The pool's two slides and stair structure need to be resurfaced and painted to extend the useful life and provide safe service.

Adopted Capital Budget  
Public Safety Projects  
Fiscal Year 2020-21

Project Name	Prior Year Expenditures	Revised 19-20 Funding	Adopted 20-21 Funding	Total Funding
Ambulance Remounts	\$ 0	\$ 204,750	\$ 208,000	\$ 412,750
Engine Replacement	1,275,600	714,400	742,000	2,732,000
Public Safety Radio System Upgrade	10,011,183	916,045	0	10,927,228
Dispatch Furniture Replacement	18,607	1,051	0	19,658
Mobile Data Computer Replacements	0	0	810,000	810,000
Thermal Imaging Cameras	64,561	19,659	30,000	114,220
Fire Station Placement Study	18,492	12,508	0	31,000
Ambulance Replacement	0	275,250	208,000	483,250
Solo SCBA/Mask Washer	0	28,000	0	28,000
Electronic Ticket Writer	0	45,000	0	45,000
Public Safety Dispatch Integrated System	0	41,784	0	41,784
Public Protection Classification Update	0	35,500	0	35,500
Body Cameras & In-Car Video	0	0	1,243,000	1,243,000
911 System & Equipment	0	0	675,000	675,000
ACLS Monitor Replacement	0	715,000	0	715,000
<b>Total Public Safety Projects</b>	<b>\$ 11,388,443</b>	<b>\$ 3,008,947</b>	<b>\$ 3,916,000</b>	<b>\$ 18,313,390</b>

## **Public Safety Projects**

- 1) **Project:** *Ambulance Remounts*  
**Funding Source:** *General Fund - \$204,750*  
*2021 Certificates of Obligation - \$208,000*  
**Total Project Cost:** *\$412,750*  
**Description:**  
Replacement of chassis for ambulances per the Fire Department's vehicle replacement schedule.
- 2) **Project:** *Engine Replacement*  
**Funding Source:** *General Fund - \$1,990,000*  
*2021 Certificates of Obligation - \$742,000*  
**Total Project Cost:** *\$2,732,000*  
**Description:**  
Scheduled replacement of engines per the Fire Department's vehicle replacement schedule.
- 3) **Project:** *Public Safety Radio System Upgrade*  
**Funding Source:** *2008 Certificates of Obligation - \$102,228*  
*4B Sales Tax Funds (2014 Appropriations) - \$125,000*  
*2015 Certificates of Obligation - \$5,350,000*  
*2016 Certificates of Obligation - \$5,350,000*  
**Total Project Cost:** *\$10,927,228*  
**Description:**  
Phase I and II of the P25 Radio System Upgrade. The analog radio system became obsolete after 2017. The first phase involved hiring a consultant to help identify and document the City's current and future radio coverage requirements. The consultant evaluated how to best obtain the optimal public safety radio system coverage for the planned next generation P25 digital radio system and to develop proposed system budgetary costs and alternatives. Phase II funded the development of an RFP for two implementation phases in 2016 and 2017. Total cost of the project is estimated at \$11 million and will be funded with Certificates of Obligation; however, the debt service for these bonds will be reimbursed with sales tax dollars from the 4B Quality of Life Fund.
- 4) **Project:** *Dispatch Furniture Replacement*  
**Funding Source:** *Capital Project Reserve Fund*  
**Total Project Cost:** *\$19,658*  
**Description:**  
Replacement of public safety dispatch chairs that were over eight years old and passed their useful life. Public Safety Dispatch provides daily 24-hour service.

## **Public Safety Projects**

- 5) **Project:** *Mobile Data Computer Replacements*  
**Funding Source:** *2021 Certificates of Obligation*  
**Total Project Cost:** **\$810,000**  
**Description:**  
Replacement of current police and fire mobile data computers and software nearing warranty expiration. Mobile Data Computers allow for more efficient deployment of personnel and provide first responders remote access to critical information in the field.
- 6) **Project:** *Thermal Imaging Cameras*  
**Funding Source:** *4B Sales Tax Funds (2018 - 2021 Appropriations)*  
**Total Project Cost:** **\$114,220**  
**Description:**  
Replacement of thermal imaging cameras. These cameras are placed in each truck and engine to aid firefighters' ability to see through smoke in a fire and/or at night and to facilitate the rescue of individuals.
- 7) **Project:** *Fire Station Placement Study*  
**Funding Source:** *Capital Project Reserve Fund*  
**Total Project Cost:** **\$31,000**  
**Description:**  
This Project is to hire a consultant to review the current locations of the City of Mesquite fire stations and recommend additional sites for the locations of new fire stations in the future.
- 8) **Project:** *Ambulance Replacement*  
**Funding Source:** *General Fund - \$275,250*  
*2021 Certificates of Obligation - \$208,000*  
**Total Project Cost:** **\$483,250**  
**Description:**  
This is a scheduled replacement of the ambulances.
- 9) **Project:** *Solo SCBA/Mask Washer*  
**Funding Source:** *General Fund*  
**Total Project Cost:** **\$28,000**  
**Description:**  
Purchase and installation of a specialized commercial washer to clean firefighter breathing air apparatus and cylinders after exposure to cancer causing atmospheres encountered in all structural firefighting activities.

## **Public Safety Projects**

- 10) **Project:** *Electronic Ticket Writer*  
**Funding Source:** *2017 Certificates of Obligation*  
**Total Project Cost:** *\$45,000*

**Description:**

Electronic ticket writers are issued to the officers who write the most citations to increase efficiency. These are handheld devices which scan an offender's driver's license and complete most of the citation automatically. A citation can be completed in less than half the time of a written citation and the offender can sign the citation digitally. A written record of the citation is printed for the offender and the citation data is later downloaded into the court database, reducing the need for input and reducing input errors in court.

- 11) **Project:** *Public Safety Dispatch Integrated System*  
**Funding Source:** *Capital Project Reserve Funds*  
**Total Project Cost:** *\$41,784*

**Description:**

This project is to pay for professional services to analyze the integration of the Town of Sunnyvale Public Safety Dispatching Services into the City of Mesquite Public Safety Communication Center. The Town of Sunnyvale will reimburse the City of Mesquite the full-cost of the professional services.

- 12) **Project:** *Public Protection Classification Update*  
**Funding Source:** *Capital Project Reserve Funds*  
**Total Project Cost:** *\$35,500*

**Description:**

The Insurance Service Office (ISO) is working with the Texas State Fire Marshal's Office to update Public Protection Classification (PPC) that are ten years and older.

- 13) **Project:** *Body Cameras & In-Car Video*  
**Funding Source:** *2021 Certificates of Obligation*  
**Total Project Cost:** *\$1,243,000*

**Description:**

Police Body Cameras are a critical piece of equipment to ensure police accountability and to assist with the prosecution of criminal activity. They also tend to modify the behavior of subjects that the police interact with. In our current configuration, body cameras interface with the in-car (squad car) camera, such that the body camera also functions as the microphone for the in-car camera. Police are expected to use their body camera on all enforcement activity and during contact with any suspects. These cameras must be dependable, but they must also go everywhere that police officers go, which is a harsh environment for camera equipment (involving heat, cold, water, mud, humidity, and impacts). Because of the critical nature of the body camera and the difficult environment that they operate in, police body cameras have a four year replacement cycle and they must be covered by an extended warranty.

## **Public Safety Projects**

- 14) **Project:** *911 System & Equipment*  
**Funding Source:** *2021 Certificates of Obligation*  
**Total Project Cost:** *\$675,000*

**Description:**

The current computer hardware supporting our emergency telecommunications system, purchased and installed more than five years ago, is outdated and nearing the end of its service life. The equipment is not eligible for software upgrades outside of the current system and is maintained by applying patches. In addition to hardware failures, the equipment is not able to keep pace with rapidly changing software and network technology. The proposed equipment upgrade includes a full hardware refresh, improved anti-virus and network security, and five-year monitoring and response. New functionality includes enhancements to wireless communication, improved location tracking information for callers, and sets up the platform for compatibility with NextGen 911. This equipment is on a five year replacement cycle.

- 15) **Project:** *ACLS Monitor Replacement*  
**Funding Source:** *2020 Certificates of Obligation*  
**Total Project Cost:** *\$715,000*

**Description:**

This project provides for regular replacement of the Department's Advanced Cardiac Life Support (ACLS) monitors, used by paramedics on all Mesquite ambulances, fire engines and fire trucks.

Adopted Capital Budget  
Street Projects  
Fiscal Year 2020-21

Project Name	Prior Year Expenditures	Revised 19-20 Funding	Adopted 20-21 Funding	Total Funding
Alley Reconstruction	\$ 0	\$ 2,416,325	\$ 1,000,000	\$ 3,416,325
Concrete Street Rehabilitation Program	667,461	1,421,539	1,432,200	3,521,200
Gus Thomasson Sustainability	7,442,958	2,054,497	0	9,497,455
Gus Thomasson Reconstruction	6,296,934	7,003,066	0	13,300,000
Town East Boulevard Reconstruction	7,520,660	11,979,040	0	19,499,700
50/50 Sidewalk Program	673,434	622,023	200,000	1,495,457
ADA Compliance and Orphan Sidewalk Program	46,682	166,592	50,000	263,274
Street Leveling Program	407,607	192,393	0	600,000
Residential Street Reconstruction	39,327,410	35,485,090	0	74,812,500
Major Thoroughfare Pavement Preservation	1,448,231	609,269	0	2,057,500
Scyene Road Reconstruction	7,964,825	11,675	0	7,976,500
Front Street	773,613	5,693,895	0	6,467,508
Towne Centre TIRZ Paving Maintenance	197,922	200,000	0	397,922
Skyline Drive (Town East Blvd to Peachtree Rd)	0	1,000,000	0	1,000,000
Roadway Impact Fee Study	1,750	48,750	0	50,500
ROW Participation on US80	0	111,000	540,000	651,000
Griffin Lane Overlay	0	0	300,000	300,000
Heritage Building Alley	0	48,000	0	48,000
<b>Total Street Projects</b>	<b>\$ 72,769,487</b>	<b>\$ 69,063,154</b>	<b>\$ 3,522,200</b>	<b>\$ 145,354,841</b>

## Street Projects

- 1) **Project:** *Alley Reconstruction (ongoing)*  
**Funding Source:** 2014 Certificates of Obligation - \$44,000  
2018 Certificates of Obligation - \$1,000,000  
2019 Certificates of Obligation - \$500,000  
2020 Certificates of Obligation - \$872,325  
2021 Certificates of Obligation - \$1,000,000  
**Total Project Cost:** **\$3,416,325**  
**Description:**  
This project includes funding for the reconstruction of deteriorated paved alleyways throughout the City.
- 2) **Project:** *Concrete Street Rehabilitation Program (ongoing)*  
**Funding Source:** 2016 Certificates of Obligation - \$600,000  
2019 Certificates of Obligation - \$600,000  
2020 Certificates of Obligation - \$889,000  
2021 Certificates of Obligation - \$1,432,200  
**Total Project Cost:** **\$3,521,200**  
**Description:**  
Annual maintenance program to reconstruct portions of concrete thoroughfares throughout the City to help prolong the service life of major arterial roadways.
- 3) **Project:** *Gus Thomasson Sustainability*  
**Funding Source:** 4B Sales Tax Funds - (2012-2015 Appropriations) - \$6,000,000  
2013 Certificates of Obligation - \$55,000  
2014 Certificates of Obligation - \$44,000  
2015 Certificates of Obligation - \$308,455  
2016 Certificates of Obligation - \$175,000  
2018 Certificates of Obligation - \$2,915,000  
**Total Project Cost:** **\$9,497,455**  
**Description:**  
Total reconstruction of Gus Thomasson Road from Karla Drive to Moon Drive. The reconstructed road will be a four-lane divided with two vehicle lanes in each direction with addition of a bicycle path, a wider sidewalk and improvements to underground utilities. The City received a \$3 million Sustainable Development Grant through the North Central Texas Council of Governments to offset some of the project costs. This project is part of the City's revitalization initiative to restore the vitality of neighborhoods and its adjoining commercial corridor.

## Street Projects

4) **Project:** *Gus Thomasson Reconstruction*

**Funding Source:** *Towne Centre TIRZ Funds*

**Total Project Cost:** *\$13,300,000*

**Description:**

Reconstruction of Gus Thomasson Road within existing right-of-way, from US Highway 80 to Town East Boulevard, reducing the number of lanes from six to four lanes for the majority of the project length and incorporating a hike and bike trail on the residential side of the road and a five-foot sidewalk on the east side. The engineering phase includes an analysis of the existing drainage, water and sanitary sewer systems within the right-of-way and any recommendations for upgrades if they are deteriorated or lacking in capacity.

5) **Project:** *Town East Boulevard Reconstruction*

**Funding Source:** *4B Sales Tax Funds - (2013 & 2016 Appropriations) - \$849,700*

*2014 Certificates of Obligation - \$2,000,000*

*2015 Certificates of Obligation - \$2,650,000*

*2016 Certificates of Obligation - \$200,000*

*2017 Certificates of Obligation - \$2,300,000*

*2018 Certificates of Obligation - \$2,365,000*

*2019 Certificates of Obligation - \$3,000,000*

*2020 Certificates of Obligation - \$1,300,000*

*Dallas County - \$4,435,000*

*Texas Department of Transportation- \$400,000*

**Total Project Cost:** *\$19,499,700*

**Description:**

Reconstruction of Town East Blvd., from Military Parkway to U.S. Highway 80, to include four lanes separated by a depressed/bioswale median with concrete curb and gutter. On the east side, a 12-inch wide concrete pedestrian trail will be constructed. Water and sanitary sewer within the right-of-way will also be replaced due to their age and condition. Drainage will be upgraded to meet current 100-year design criteria. Certificates of Obligation will be used to finance the construction of the roadway portion; however, debt service costs for the bond issues will be reimbursed by the 4B Quality of Life Corporation.

## Street Projects

- 6) **Project:** *50/50 Sidewalk Program*  
**Funding Source:** *Citizen Contributions - \$765,457*  
*2016 Certificates of Obligation - \$180,000*  
*2017 Certificates of Obligation - \$50,000*  
*2018 Certificates of Obligation - \$25,000*  
*2019 Certificates of Obligation - \$125,000*  
*2020 Certificates of Obligation - \$150,000*  
*2021 Certificates of Obligation - \$200,000*  
**Total Project Cost:** *\$1,495,457*  
**Description:**  
Reconstruction of deteriorated sidewalks, curb and gutter, and driveway approaches on a first-come, first-serve basis and requires participating residents to reimburse the City for 50 percent of total costs.
- 7) **Project:** *ADA Compliance and Orphan Sidewalk Program (Ongoing)*  
**Funding Source:** *2016 Certificates of Obligation - \$13,274*  
*2017 Certificates of Obligation - \$50,000*  
*2018 Certificates of Obligation - \$50,000*  
*2019 Certificates of Obligation - \$50,000*  
*2020 Certificates of Obligation - \$50,000*  
*2021 Certificates of Obligation - \$50,000*  
**Total Project Cost:** *\$263,274*  
**Description:**  
Installation of sidewalk or ramps in isolated areas that currently meet Title II guidelines of the federal Americans with Disabilities Act.
- 8) **Project:** *Street Leveling Program*  
**Funding Source:** *2016 Certificates of Obligation - \$400,000*  
*2019 Certificates of Obligation - \$200,000*  
**Total Project Cost:** *\$600,000*  
**Description:**  
This project will allow for the leveling of concrete streets by injection methods when the area of concrete is structurally sound and costly repairs are not yet required. Weather conditions cause sections of concrete streets to raise or become separated. This work is performed by contract crews who pump a slurry through small holes drilled in the concrete. The slurry material fills voids under the concrete panels and creates a permanent subgrade.

## *Street Projects*

- 9) **Project:** *Residential Street Reconstruction*  
**Funding Source:** 2016 General Obligation - \$24,812,500  
2018 General Obligation - \$33,650,000  
2020 General Obligation - \$16,350,000

**Total Project Cost:** *\$74,812,500*

**Description:**

This project is directly related to the \$125 million Street Bond Election that was passed by voters on November 3, 2015. The bond proceeds will be used to repair and improve grade 4 residential streets throughout the community.

- 10) **Project:** *Major Thoroughfare Pavement Preservation*  
**Funding Source:** 2016 Certificates of Obligation - \$1,670,000  
Dallas County - \$387,500

**Total Project Cost:** *\$2,057,500*

**Description:**

Pavement Preservation program using overlayment for the major thoroughfares in Mesquite in order extend the life of the major thoroughfares.

- 11) **Project:** *Scyene Road Reconstruction*  
**Funding Source:** 4B Sales Tax Funds - (2018 Appropriations) - \$3,775,000  
2012 Certificates of Obligation - \$2,500  
2014 Certificates of Obligation - \$40,000  
2015 Certificates of Obligation - \$129,000  
2016 Certificates of Obligation - \$510,000  
2018 Certificates of Obligation - \$3,520,000

**Total Project Cost:** *\$7,976,500*

**Description:**

To complete infrastructure improvements to support the development activities on Ashley Furniture's industrial site as agreed upon and approved by City Council's Resolution No. 08-2017. These improvements include reconstructing Scyene Road from Clay-Mathis Road to Lawson Road to support heavy truck traffic and associated water main and drainage improvements.

## *Street Projects*

**12) Project:** *Front Street Reconstruction*

**Funding Source:** *Towne Centre TIRZ Fund*

**Total Project Cost:** *\$6,467,508*

**Description:**

This project is for the reconstruction of Front Street between Ebrite Street and Galloway Avenue. The existing two lane street is one of the oldest in Mesquite and is being upgraded to include storm water drainage, sidewalks with curb ramps, water, sanitary sewer, and grease traps. Lancaster and Broad Streets are being reconstructed between Front Street and Main Street and include the same elements. Amenities are being constructed with the Front Street project including parking lots, landscaping, and a venue stage with space for food trucks and other vendors. A pedestrian connection between Main Street and Front Street named McCollough Plaza will feature a trellis with lights and benches.

**13) Project:** *Town Centre TIRZ Paving Maintenance*

**Funding Source:** *Towne Centre TIRZ Fund*

**Total Project Cost:** *\$397,922*

**Description:**

Pavement rehabilitation within the Towne Centre Tax Increment Reinvestment Zone (TIRZ) limits.

**14) Project:** *Skyline Drive Reconstruction (Town East Blvd to Peachtree Rd)*

**Funding Source:** *2020 Certificates of Obligation*

**Total Project Cost:** *\$1,000,000*

**Description:**

This project is for the reconstruction of Skyline Drive from Town East Boulevard to Peachtree Road. The new roadway will remain a four-lane section and will be reconstructed within the existing ROW. In addition, a screening wall, pedestrian amenities, drainage, water and sanitary sewer improvements are planned for construction.

**15) Project:** *Roadway Impact Fee Study*

**Funding Source:** *Capital Project Reserve Fund - \$20,500*

*2016 Certificates of Obligation - \$30,000*

**Total Project Cost:** *\$50,500*

**Description:**

This project is for the study of the Roadway Impact Fees.

## *Street Projects*

**16) Project:** *Right-Of-Ways (ROW) Participation on US80*

**Funding Source:** *2020 Certificates of Obligation - \$111,000*

*2021 Certificates of Obligation - \$540,000*

**Total Project Cost:** *\$651,000*

**Description:**

City is required to participate in ROW and Utility Relocation costs associated with the Texas Department of Transportation (TxDOT) reconstruction of US 80 in Mesquite. This participation is covered in an agreement with TxDOT.

**17) Project:** *Griffin Lane Overlay*

**Funding Source:** *2021 Certificates of Obligation*

**Total Project Cost:** *\$300,000*

**Description:**

This work includes approximately 200 feet of a two-inch asphalt overlay, from approximately 300 feet southwest of FM 2932 to approximately 500 feet southwest of FM 2932.

**18) Project:** *Heritage Building Alley*

**Funding Source:** *2012 Certificates of Obligation - \$40,000*

*2014 Certificates of Obligation - \$8,000*

**Total Project Cost:** *\$48,000*

**Description:**

This work includes the design of the removal of approximately 165 linear feet of asphalt alley between West Main Street and West Davis Street, just west of Heritage Square Plaza and replacement with 6 inches concrete surface. The work also includes the installation of an 8 inch water main and services to tenants of the Heritage Building, an 8 inch sanitary sewer and grease traps.

Adopted Capital Budget  
Traffic Projects  
Fiscal Year 2020-21

Project Name	Prior Year Expenditures	Revised 19-20 Funding	Adopted 20-21 Funding	Total Funding
ROWS Street Lighting	\$ 329,769	\$ 95,231	\$ 0	\$ 425,000
Screening Wall Replacements	1,647,427	653,611	250,000	2,551,038
Traffic Signal Upgrade	99,270	100,730	155,000	355,000
Traffic Control System and Devices Upgrades	573,767	130,000	130,000	833,767
New Traffic Signal Construction	141,505	164,095	135,000	440,600
Safe Route to Schools Program	0	24,900	0	24,900
New Traffic Signals Installation	0	250,000	250,000	500,000
Traffic Signal Optimization	0	216,000	216,000	432,000
Traffic Signal - Grant Funded	0	670,000	0	670,000
<b>Total Traffic Projects</b>	<b>\$ 2,791,738</b>	<b>\$ 2,304,567</b>	<b>\$ 1,136,000</b>	<b>\$ 6,232,305</b>

## Traffic Projects

- 1) **Project:** *ROWS Street Lighting Improvements*  
**Funding Source:** Towne Centre TIRZ (2009-2020 Appropriations)  
**Total Project Cost:** **\$425,000**  
**Description:**  
Installation of decorative streetlight systems within the ROWS of Texas project improvement district boundaries.
- 2) **Project:** *Screening Wall Replacements*  
**Funding Source:** 1989 General Obligation Bonds - \$23,320  
1996 General Obligation Bonds - \$7,718  
2013 Certificates of Obligation - \$250,000  
2014 Certificates of Obligation - \$260,000  
2015 Certificates of Obligation - \$510,000  
2016 Certificates of Obligation - \$250,000  
2017 Certificates of Obligation - \$250,000  
2018 Certificates of Obligation - \$250,000  
2019 Certificates of Obligation - \$250,000  
2020 Certificates of Obligation - \$250,000  
2021 Certificates of Obligation - \$250,000  
**Total Project Cost:** **\$2,551,038**  
**Description:**  
Replacement of fallen or deteriorated traffic screening walls at various locations throughout the City.
- 3) **Project:** *Traffic Signal Upgrade (ongoing)*  
**Funding Source:** 4B Sales Tax Funds (2019-2021 Appropriations)  
**Total Project Cost:** **\$355,000**  
**Description:**  
This project is an annual program to replace all of the 100+ traffic signal pavement detector loops with video detection cameras. This program will take over a decade to make the transition and older intersections will be addressed first.

## Traffic Projects

4) **Project:** *Traffic Control System and Devices Upgrades*

**Funding Source:** 2014 Certificates of Obligation - \$43,550  
2015 Certificates of Obligation - \$40,104  
2016 Certificates of Obligation - \$100,000  
2017 Certificates of Obligation - \$130,113  
2018 Certificates of Obligation - \$130,000  
2019 Certificates of Obligation - \$130,000  
2020 Certificates of Obligation - \$130,000  
2021 Certificates of Obligation - \$130,000

**Total Project Cost:** **\$833,767**

**Description:**

Based on a federally mandated minimum standards of reflectivity, Traffic staff changed out all the regulatory, warning and ground mounted guide signs in the City, in several phases. North District of the City was changed out in 2014, the Central District in 2015, and the South District in 2017. Funding is being utilized every year to upgrade traffic control equipment such as Traffic controllers, cabinets, video detection upgrades, UPS Battery Backup units, Ethernet switch equipment, fiber optics, etc.

5) **Project:** *New Traffic Signal Construction*

**Funding Source:** 2016 Certificates of Obligation - \$170,600  
4B Sales Tax Funds (2020 Appropriation) - \$135,000  
4B Sales Tax Funds (2021 Appropriation) - \$135,000

**Total Project Cost:** **\$440,600**

**Description:**

This project is to fund a traffic signal at Samuell and Catron for the new FedEx facility on Samuell Boulevard.

6) **Project:** *Safe Route to Schools Program*

**Funding Source:** *Capital Project Reserve Fund*

**Total Project Cost:** **\$24,900**

**Description:**

A study at 50/50 cost share with MISD was performed and has been submitted to Texas Department of Transportation (TxDOT) for an application that involves the construction of a pedestrian trail on East Cartwright Road between Lawson Road and Twin Oaks Drive. This trail provides walkability to five MISD schools within the area. If approved, this grant would require upfront funding by the City, which is reimbursed by TxDOT at 100%.

## Traffic Projects

- 7) **Project:** *New Traffic Signals Installation*  
**Funding Source:** 2020 Certificates of Obligation - \$250,000  
2021 Certificates of Obligation - \$250,000  
**Total Project Cost:** **\$500,000**  
**Description:**  
There are several locations within the City Limits as well as in our extraterritorial jurisdiction that are expected to meet traffic signal justification warrants, and require installation.
- 8) **Project:** *Traffic Signal Optimization*  
**Funding Source:** 2020 Certificates of Obligation - \$216,000  
2021 Certificates of Obligation - \$216,000  
**Total Project Cost:** **\$432,000**  
**Description:**  
Project is to hire a consulting engineer to update the City traffic signal timing plans to account for increased traffic volumes and changes in traffic patterns. This will reduce traffic congestion and air pollution in the City.
- 9) **Project:** *Traffic Signal - Grant Funded*  
**Funding Source:** Texas Department of Transportation- \$670,000  
**Total Project Cost:** **\$670,000**  
**Description:**  
This project is for signal equipment, signing and and timing work associated with the IH-635 work thru TXDOT. The cost include but are not limited to providing signs, cabinets, controllers, detection equipment and battery back up units. It also includes staff/consultant costs associated with emergency call outs and coordination/timing of signals as adapted to construction impacts.

Adopted Capital Budget  
Water and Sewer System Projects  
Fiscal Year 2020-21

Project Name	Prior Year Expenditures	Revised 19-20 Funding	Adopted 20-21 Funding	Total Funding
Sanitary Sewer Rehabilitation Program (Ongoing)	\$1,863,078	\$3,624,003	\$0	\$5,487,081
Water Main Replacement Program	2,111,920	1,326,217	950,000	4,388,137
Emergency Water and Sewer Repairs	421,602	942,559	400,000	1,764,161
Town East Elevated Water Storage Tank	3,397,089	206,460	0	3,603,549
Reinforced Concrete Pipe Sewer Trunk Main Rehabilitation	3,360,105	3,984,594	0	7,344,699
Water Meter Replacement Program	40,475	459,525	125,000	625,000
Thomasson Square Utility Replacements	1,715,902	25,010	0	1,740,912
Town East Water Main Replacement (Skyline to Military)	3,863,203	2,606,292	0	6,469,495
Scyene Road Utility Improvements	1,468,920	31,080	0	1,500,000
Barnes Bridge Transmission Mains	555,489	3,094,511	0	3,650,000
Big Town Elevated Water Tank	2,029,487	216,377	0	2,245,864
Public Works Asset Management Software	242,533	44,467	0	287,000
Kaufman County Water Infrastructure Improvements	1,303,248	19,370,752	5,835,500	26,509,500
N. Mesquite Creek Sanitary Sewer Trunk Main Rehabilitation (Town East Blvd to Tripp Rd)	94,600	3,225,400	0	3,320,000
Wastewater Master Plan Update	362,603	323,397	0	686,000
Water Master Plan	0	500,000	0	500,000
Front Street Reconstruction (Ebrite to Galloway)	0	600,000	0	600,000
Powell Road Reconstruction	0	1,289,000	0	1,289,000
Gus Thomasson Reconstruction (HW80 to Town East)	246,000	1,754,000	0	2,000,000
Oriole, Ervin, Valley View Heights	783,476	30,264	0	813,740
South Parkway	0	213,500	0	213,500
I-20 Industrial Park Project	166,376	333,624	0	500,000
State Highway 352 Utility Relocation Design	59,367	185,633	0	245,000
Utility Assessments	0	474,415	0	474,415
Sanitary Ventilation	0	250,000	0	250,000
Moon Drive Sanitary Sewer	0	108,600	0	108,600
Residential Streets Reconstruction Sanitary Sewer	0	0	7,284,500	7,284,500
IH20 Business Park	0	0	500,000	500,000
Barnes Bridge Ground Storage Tanks	0	0	200,000	200,000
South East Ground Storage Tanks	0	0	75,000	75,000
TxDOT Reconstruction of US80	0	0	60,000	60,000
<b>Total Water and Sewer Projects</b>	<b>\$24,085,473</b>	<b>\$45,219,680</b>	<b>\$15,430,000</b>	<b>\$84,735,153</b>

## *Water and Sewer Projects*

1) **Project:** *Sanitary Sewer Rehabilitation Program (ongoing)*

**Funding Source:** 2016 Water and Sewer Revenue Bonds - \$1,652,106  
2017 Water and Sewer Revenue Bonds - \$3,409,494  
2019 Water and Sewer Revenue Bonds - \$425,480

**Total Project Cost:** **\$5,487,080**

**Description:**

This project is the ongoing replacement of older, deteriorated sanitary sewer lines to prevent ground water infiltration and inflow into the system.

2) **Project:** *Water Main Replacement Program (Ongoing)*

**Funding Source:** 2017 Water and Sewer Revenue Bonds - \$1,077,211  
2018 Water and Sewer Revenue Bonds - \$879,000  
2019 Water and Sewer Revenue Bonds - \$1,481,926  
2021 Water and Sewer Revenue Bonds - \$950,000

**Total Project Cost:** **\$4,388,137**

**Description:**

Replacement of deteriorated water mains by City crews and any related concrete repair of streets that required excavation during the course of water and sewer line replacements projects throughout the City.

3) **Project:** *Emergency Water and Sewer Repairs (ongoing)*

**Funding Source:** 2015 Water and Sewer Revenue Bonds - \$234,061  
2016 Water and Sewer Revenue Bonds - \$247,000  
2017 Water and Sewer Revenue Bonds - \$7,100  
2018 Water and Sewer Revenue Bonds - \$100,000  
2019 Water and Sewer Revenue Bonds - \$300,000  
2020 Water and Sewer Revenue Bonds - \$476,000  
2021 Water and Sewer Revenue Bonds - \$400,000

**Total Project Cost:** **\$1,764,161**

**Description:**

Project will fund unexpected or unfunded water and/or sanitary sewer repairs that may occur within the fiscal year.

## *Water and Sewer Projects*

- 4) **Project:** *Town East Elevated Storage Tank*
- Funding Source:** 2008 Water and Sewer Revenue Bonds - \$850,000  
2009 Water and Sewer Revenue Bonds - \$500,000  
2011 Water and Sewer Revenue Bonds - \$729,962  
2013 Water and Sewer Revenue Bonds - \$811,000  
2014 Water and Sewer Revenue Bonds - \$492,586  
2015 Water and Sewer Revenue Bonds - \$70,000  
2017 Water and Sewer Revenue Bonds - \$150,000
- Total Project Cost:** **\$3,603,549**

**Description:**

Treating the interior and repainting the exterior of the Town East Elevated Storage Tank located in the Town East Mall retail area and reconstructing the foundation and adding a masonry screening wall and exterior lighting.

- 5) **Project:** *Reinforced Concrete Pipe Sewer Trunk Main Rehabilitation*
- Funding Source:** 2012 Water and Sewer Revenue Bonds - \$298,144  
2015 Water and Sewer Revenue Bonds - \$1,194,229  
2016 Water and Sewer Revenue Bonds - \$1,196,370  
2017 Water and Sewer Revenue Bonds - \$988,451  
2018 Water and Sewer Revenue Bonds - \$1,008,300  
2019 Water and Sewer Revenue Bonds - \$668,000  
2020 Water and Sewer Revenue Bonds - \$1,991,205
- Total Project Cost:** **\$7,344,699**

**Description:**

Rehabilitation of large diameter Reinforced Concrete Pipe (RCP) sanitary sewer trunk main up to 48-inches in diameter that have eroded over time from sewer gas. The CIPP method involves lining the interior of the existing mains in place. The first phase of this project is the North Trunk Main along Belt Line Road, from Tripp Road to north of Bluffview Drive (approximately 8,150 feet) and the following phase will be the South Trunk Main, from the South Mesquite Creek Wastewater Treatment Plant to Pioneer Road (approximately 18,800 feet).

## *Water and Sewer Projects*

- 6) **Project:** *Water Meter Replacement Program*  
**Funding Source:** 2017 Water and Sewer Revenue Bonds - \$125,000  
2018 Water and Sewer Revenue Bonds - \$125,000  
2019 Water and Sewer Revenue Bonds - \$125,000  
2020 Water and Sewer Revenue Bonds - \$125,000  
2021 Water and Sewer Revenue Bonds - \$125,000  
**Total Project Cost:** **\$625,000**  
**Description:**  
Improve infrastructure by implementing a systemic water meter replacement program. Approximately 1,300 water meters are planned for replacement in each fiscal year.
- 7) **Project:** *Thomasson Square Utility Replacements*  
**Funding Source:** 2009 Water and Sewer Revenue Bonds - \$60,912  
2013 Water and Sewer Revenue Bonds - \$960,000  
2014 Water and Sewer Revenue Bonds - \$42,000  
2017 Water and Sewer Revenue Bonds - \$678,000  
**Total Project Cost:** **\$1,740,912**  
**Description:**  
Water and sewer relocations and improvements related to the Gus Thomasson Sustainability project from Karla Drive to Moon Drive. The project includes a reconstructed four-lane divided road with two vehicle lanes in each direction with the addition of a bicycle path, a wider sidewalk and improvements to underground utilities. Existing water and sewer lines within the existing right-of-way will be relocated to allow for street widening and on-street parallel parking. The City received a \$3 million Sustainable Development Grant through the North Central Texas Council of Governments to offset some of the project costs. This project is part of the City's revitalization initiative to restore the vitality of neighborhoods and its adjoining commercial corridor.
- 8) **Project:** *Town East Water Main Replacement (Skyline to Military)*  
**Funding Source:** 2009 Water and Sewer Revenue Bonds - \$328,000  
2010 Water and Sewer Revenue Bonds - \$285,000  
2011 Water and Sewer Revenue Bonds - \$407,000  
2013 Water and Sewer Revenue Bonds - \$70,332  
2014 Water and Sewer Revenue Bonds - \$330,000  
2017 Water and Sewer Revenue Bonds - \$2,549,163  
2018 Water and Sewer Revenue Bonds - \$600,000  
2019 Water and Sewer Revenue Bonds - \$350,000  
2020 Water and Sewer Revenue Bonds - \$1,550,000  
**Total Project Cost:** **\$6,469,495**  
**Description:**  
The replacement of a 24-inch diameter water main from Military Parkway to Skyline Drive. This project will be constructed along with the Town East Boulevard roadway reconstruction project.

## *Water and Sewer Projects*

- 9) **Project:** *Scyene Road Utility Improvements*  
**Funding Source:** *2018 Water and Sewer Revenue Bonds*  
**Total Project Cost:** *\$1,500,000*

**Description:**

Water and sewer utilities improvements in conjunction with reconstruction of Scyene Road in order to make Ashley Furniture's industrial site ready for development.

- 10) **Project:** *Barnes Bridge Transmission Mains*  
**Funding Source:** *2014 Water and Sewer Revenue Bonds - \$300,000*  
*2015 Water and Sewer Revenue Bonds - \$1,550,000*  
*2016 Water and Sewer Revenue Bonds - \$1,800,000*  
**Total Project Cost:** *\$3,650,000*

**Description:**

The Barnes Bridge Pump Station pumps approximately 70 percent of the City's water consumption; however, the pump station is served by only a single 30-inch diameter water main that was constructed in 1959, and in order to improve system reliability, several additional water mains are needed. The first phase will be the transmission main from the pump station to LaPrada Drive. The second transmission main will run along LaPrada, from Barnes Bridge Road to Gus Thomasson Road, and the third transmission main will run along LaPrada, from Barnes Bridge Road to Pinehurst Lane. Total cost of the project is estimated at \$7 million.

- 11) **Project:** *Big Town Elevated Water Tank*  
**Funding Source:** *2013 Water and Sewer Revenue Bonds - \$137,400*  
*2015 Water and Sewer Revenue Bonds - \$1,333,464*  
*2017 Water and Sewer Revenue Bonds - \$775,000*  
**Total Project Cost:** *\$2,245,864*

**Description:**

The Big Town tank is the oldest of the four elevated reservoirs and was constructed in 1962-63 and has a capacity of two-million gallons. The interior of the tank was last painted in early 1993. Inspection of the tank in mid-2014 revealed that the interior coating system has reached the end of its effective service life and significant corrosion of the interior of the tank is occurring. This project will include interior structural repairs, interior painting, updating exterior City logos and long-term maintenance provisions of the Big Town Elevated Water Tank.

## *Water and Sewer Projects*

- 12) **Project:** *Public Works Asset Management Software*  
**Funding Source:** 2014 Water and Sewer Revenue Bonds - \$30,000  
2018 Water and Sewer Revenue Bonds - \$250,000  
2019 Water and Sewer Revenue Bonds - \$7,000  
**Total Project Cost:** **\$287,000**

**Description:**

This software will enable the Public Works Department collect the data needed to make data-driven decisions. The outcome will be a software system that reduces time required for current data entry and reporting workflows, and provides the ability to track activity and money spent on individual assets necessary for future projections and decision-making.

- 13) **Project:** *Kaufman County Water Infrastructure Improvements*  
**Funding Source:** 2017 Water and Sewer Revenue Bonds - \$100,000  
2018 Water and Sewer Revenue Bonds - \$1,250,000  
2019 Water and Sewer Revenue Bonds - \$6,375,000  
2020 Water and Sewer Revenue Bonds - \$12,949,000  
2021 Water and Sewer Revenue Bonds - \$5,835,500  
**Total Project Cost:** **\$26,509,500**

**Description:**

This project is to design, obtain easements and construct a 24-inch water transmission main across the East Fork of the Trinity River from Lawson Road to proposed Kaufman County pump station site and to design and build a potable water pump station and associated ground storage tanks in Kaufman County to supply land within the City of Mesquite and selected extraterritorial jurisdiction (ETJ) with potable water from the City System.

- 14) **Project:** *North Mesquite Creek Sanitary Sewer Trunk Main Rehabilitation*  
**Funding Source:** 2017 Water and Sewer Revenue Bonds - \$200,000  
2018 Water and Sewer Revenue Bonds - \$200,000  
2019 Water and Sewer Revenue Bonds - \$2,070,000  
2020 Water and Sewer Revenue Bonds - \$850,000  
**Total Project Cost:** **\$3,320,000**

**Description:**

Replace approximately 6,700 ft of sanitary sewer along North Mesquite Creek from Town East Boulevard to Tripp Road.

## *Water and Sewer Project*

- 15) **Project:** *Wastewater Master Plan Update*  
**Funding Source:** 2014 Water and Sewer Revenue Bonds - \$140,000  
2019 Water and Sewer Revenue Bonds - \$546,000  
**Total Project Cost:** \$686,000  
**Description:**  
Update Wastewater Master Plan to reflect sanitary sewer system improvements constructed, asset management plan and an update to City's Capacity Management, Operations and Maintenance (CMOM). The updated plan will guide capital improvement planning and private development planning.
- 16) **Project:** *Water Master Plan*  
**Funding Source:** 2020 Water and Sewer Revenue Bonds  
**Total Project Cost:** \$500,000  
**Description:**  
Update of the 2011 Water Master Plan to account for development, annexations and changes in the North Texas Municipal Water District (NTMWD) system and CIP plan. The updated Water Master Plan will reflect system improvements constructed since previous update, the City's recent asset management plan and the projected future development. The updated Water Master Plan will guide capital improvement planning and private development planning.
- 17) **Project:** *Front Street Reconstruction (Ebrite to Galloway)*  
**Funding Source:** 2020 Water and Sewer Revenue Bonds  
**Total Project Cost:** \$600,000  
**Description:**  
This project is for the reconstruction of Front Street between Ebrite Street and Galloway Avenue. The existing two lane street is one of the oldest in Mesquite and is being upgraded to include storm water drainage, sidewalks with curb ramps, water, sanitary sewer, and grease traps. Lancaster and Broad Streets are being reconstructed between Front Street and Main Street and include the same elements.
- 18) **Project:** *Powell Road Reconstruction*  
**Funding Source:** 2020 Water and Sewer Revenue Bonds  
**Total Project Cost:** \$1,289,000  
**Description:**  
This project is to improve the water and sanitary sewer along side the reconstruction of the road project.

## *Water and Sewer Project*

- 19) **Project:** *Gus Thomasson Reconstruction (Highway 80 to Town East)*  
**Funding Source:** *2019 Water and Sewer Revenue Bonds*  
**Total Project Cost:** *\$2,000,000*

**Description:**

The funds are for the engineering and construction phase for drainage, water and sanitary sewer systems within the right-of-way. This is part of the reconstruction of Gus Thomasson Road from US Highway 80 to Town East Boulevard, reducing the number of lanes from six to four lanes for the majority of the project length and incorporating a hike and bike trail on the residential side of the road and a five-foot sidewalk on the east side.

- 20) **Project:** *Oriole, Ervin, Valley View Heights*  
**Funding Source:** *2014 Water and Sewer Revenue Bonds - \$82,000*  
*2016 Water and Sewer Revenue Bonds - \$133,000*  
*2017 Water and Sewer Revenue Bonds - \$598,740*  
**Total Project Cost:** *\$813,740*

**Description:**

This is the water and sewer portion of roads improvements along Oriole, Ervin, Cascade, Hoops, Haddock, and streets in Valley View Heights area.

- 21) **Project:** *South Parkway*  
**Funding Source:** *2019 Water and Sewer Revenue Bonds*  
**Total Project Cost:** *\$213,500*

**Description:**

A portion of this project is funded for conceptual reconstruction of South Parkway utilities, including hydraulic study of West Fork of the South Mesquite Creek.

- 22) **Project:** *I-20 Industrial Park Project*  
**Funding Source:** *2019 Water and Sewer Revenue Bonds*  
**Total Project Cost:** *\$500,000*

**Description:**

This project is for the water and sewer infrastructure of the I-20 Industrial Park.

- 23) **Project:** *State Highway 352 Utility Relocation Design*  
**Funding Source:** *2009 Water and Sewer Revenue Bonds - \$8,475*  
*2017 Water and Sewer Revenue Bonds - \$161,525*  
*2019 Water and Sewer Revenue Bonds - \$75,000*  
**Total Project Cost:** *\$245,000*

**Description:**

TxDOT is widening SH 352 and this project is to design related water and sanitary sewer relocations.

## *Water and Sewer Projects*

- 24) **Project:** *Utility Assessments*  
**Funding Source:** 2019 Water and Sewer Revenue Bonds - \$250,000  
2020 Water and Sewer Revenue Bonds - 224,415  
**Total Project Cost:** \$474,415  
**Description:**  
This project is for the assessment of water and sewer assets within the City of Mesquite to determine remaining life expectancy and condition.
- 25) **Project:** *Sanitary Ventilation*  
**Funding Source:** 2019 Water and Sewer Revenue Bonds  
**Total Project Cost:** \$250,000  
**Description:**  
This project is to construct ventilation to sanitary sewer system near Paschall Park to reduce odor issues in the area.
- 26) **Project:** *Moon Drive Sanitary Sewer*  
**Funding Source:** 2016 Water and Sewer Revenue Bonds - \$80,000  
2019 Water and Sewer Revenue Bonds - \$28,600  
**Total Project Cost:** \$108,600  
**Description:**  
Project is to replace and relocate approximately 300 L.F. of blocked 8" sanitary sewer in the area of Moon Drive and Modlin Street.
- 27) **Project:** *Residential Streets Reconstruction Sanitary Sewer*  
**Funding Source:** 2021 Water and Sewer Revenue Bonds  
**Total Project Cost:** \$7,284,500  
**Description:**  
Project to replace aging and high-risk water and sewer lines on residential streets that have planned road rehabilitation scheduled. Utility replacement will be completed prior to or in conjunction with the planned street rehabilitation in an effort to avoid newly rehabilitated streets from being damaged due to utility main breaks.
- 28) **Project:** *IH20 Business Park*  
**Funding Source:** 2021 Water and Sewer Revenue Bonds  
**Total Project Cost:** \$500,000  
**Description:**  
This project includes a study to analyze the master plan sanitary sewer improvements, along with the master plan drainage improvements necessary to sustain a Business Park that would be situated between Faithon P. Lucas Sr. Boulevard, Lawson Road, McKenzie Road, and the Lawson Tributary of South Mesquite Creek.

## *Water and Sewer Projects*

- 29) **Project:** *Barnes Bridge Ground Storage Tanks*  
**Funding Source:** *2021 Water and Sewer Revenue Bonds*  
**Total Project Cost:** *\$200,000*

**Description:**

The work scope will be cleaning both ground storage tanks, the 2,000,000 gallons, and the 5,000,000 gallons, to remove sediment that accumulates on the tank's bottom. Also includes hiring an engineering company to study the best solution to fix the ground storage tanks' flat tops to shed water. The repairs are a requirement by Texas Commission on Environmental Quality to abate the rainwater from setting on top of the tanks.

- 30) **Project:** *South East Ground Storage Tanks*  
**Funding Source:** *2021 Water and Sewer Revenue Bonds*  
**Total Project Cost:** *\$75,000*

**Description:**

The scope will be to repaint the exterior roof and sidewalls of both the 7,500,00 gallons and the 5,000,000 gallons concrete tanks by steam-cleaning, then applying a special coating of the Tnemec paint system.

- 31) **Project:** *TxDOT Reconstruction of US80*  
**Funding Source:** *2021 Water and Sewer Revenue Bonds*  
**Total Project Cost:** *\$60,000*

**Description:**

TxDOT reconstruction of US 80 from IH 30 in Dallas County to FM 460 to Kaufman County includes the interchange of IH 635. The proposed US 80 Project consists of reconstruction and widening of the US 80 facility main lanes to three to four in each direction and reconstruction of the frontage roads, ramps and bridge structures within the project limits. The proposed project would generally follow the existing alignment; however, portions of US 80 would be shifted north and/or south to avoid and minimize environmental impacts.

**Adopted Capital Budget**  
**Routine Vehicle and Equipment Expenditures**  
**Fiscal Year 2020-21**

User and Description	Funding Source	Prior Year Expenditures	Revised 19-20	Adopted 20-21	Total Funding
<b>General Government</b>					
City Manager - Replacement Computers	Certificates of Obligation	\$ 1,170	\$ 5,100	\$ 0	\$ 6,270
City Manager - Replacement Laptops	Certificates of Obligation	3,472	1,950	3,900	9,322
City Manager - Replacement Tablets	Certificates of Obligation	0	600	1,200	1,800
City Council -Replacement Tablets	Certificates of Obligation	0	0	2,800	2,800
Arts Center - Replacement Computers	Certificates of Obligation	1,140	2,550	0	3,690
Arts Center -Replacement Laptops	Certificates of Obligation	0	0	1,950	1,950
Economic Development - Replacement Computers	Certificates of Obligation	1,140	0	0	1,140
Economic Development -Replacement Laptops	Certificates of Obligation	0	0	1,950	1,950
Facility Maintenance - Replacement Computers	Certificates of Obligation	0	3,900	2,550	6,450
Facility Maintenance - Replacement Vehicles	Certificates of Obligation	0	16,000	0	16,000
Convention and Visitors Bureau - Computers	HOT Fund	0	1,280	0	1,280
Convention and Visitors Bureau - Laptops	HOT Fund	0	3,350	0	3,350
City Secretary - Replacement Computers	Certificates of Obligation	1,140	3,825	1,275	6,240
City Secretary -Replacement Tablets	Certificates of Obligation	0	0	800	800
City Attorney - Replacement Computers	Certificates of Obligation	3,420	2,550	0	5,970
City Attorney - Replacement Laptops	Certificates of Obligation	5,788	0	0	5,788
City Attorney -Replacement Tablets	Certificates of Obligation	0	0	400	400
Human Resources - Replacement Computers	Certificates of Obligation	1,140	0	19,125	20,265
Human Resources - Replacement Laptops	Certificates of Obligation	0	5,850	5,850	11,700
Human Resources - Replacement Semi-Rugged Laptops	Certificates of Obligation	0	2,700	0	2,700
Finance Administration - Replacement Computers	Certificates of Obligation	0	5,100	1,275	6,375
Finance Transportation Pool - Vehicles	Certificates of Obligation	19,817	0	0	19,817
Finance -Replacement Tablets	Certificates of Obligation	0	0	400	400
Tax - Replacement Computers	Certificates of Obligation	0	0	7,650	7,650
Municipal Court - Replacement Computers	Certificates of Obligation	0	3,825	8,925	12,750
Municipal Court - Equipment	Court Technology	59,399	35,400	0	94,799
Accounting - Replacement Computers	Certificates of Obligation	0	1,275	6,375	7,650
Warehouse - Replacement Computers	Certificates of Obligation	4,560	1,275	0	5,835
Print Shop - Replacement Computers	Certificates of Obligation	1,140	1,275	1,275	3,690
Purchasing - Replacement Computers	Certificates of Obligation	1,140	6,375	0	7,515
Information Technology - Replacement Computers	Certificates of Obligation	5,829	14,025	22,950	42,804
Information Technology - Replacement Laptops	Certificates of Obligation	19,920	0	23,400	43,320
Information Technology - Replacement Workstations	Certificates of Obligation	63,974	0	0	63,974

<b>User and Description</b>	<b>Funding Source</b>	<b>Prior Year Expenditures</b>	<b>Revised 19-20</b>	<b>Adopted 20-21</b>	<b>Total Funding</b>
Information Technology - Computer Equipment	Certificates of Obligation	155,057	230,800	921,150	1,307,007
<b>Fire Service</b>					
Administration - Replacement vehicles	Certificates of Obligation	0	59,000	0	59,000
Emergency Management - Replacement Tablet	Certificates of Obligation	0	450	450	900
Operations - Replacement Computers	Certificates of Obligation	2,712	11,800	27,425	41,937
Operations - Replacement Laptops	Certificates of Obligation	7,868	23,400	5,850	37,118
Operations - Replacement Semi-Rugged Laptops	Certificates of Obligation	0	5,000	8,100	13,100
Operations - Replacement Tablets	Certificates of Obligation	1,560	0	9,700	11,260
<b>Police Service</b>					
Administration - Replacement Computers	Certificates of Obligation	4,560	3,825	2,800	11,185
Administration - Replacement Laptops	Certificates of Obligation	0	0	1,950	1,950
Administration - Replacement Equipment	Certificates of Obligation	0	6,100	0	6,100
Administration - Replacement Tablets	Certificates of Obligation	0	5,600	0	5,600
Operations -Replacement Laptops	Certificates of Obligation	0	0	1,950	1,950
Operations - Replacement Vehicles	Certificates of Obligation	654,488	786,500	355,000	1,795,988
Operations - Replacement Computers	Certificates of Obligation	0	7,650	20,400	28,050
Operations - Replacement Workstation	Certificates of Obligation	0	2,500	0	2,500
Operations - Replacement Tablets	Certificates of Obligation	0	1,400	0	1,400
Operations - Computers	Seizure Fund	9,844	594,106	0	603,950
Operations - Equipment	Seizure Fund	364,354	125,000	0	489,354
Operations - Vehicles	Seizure Fund	45,492	0	0	45,492
Criminal Investigations - Replacement Computers	Certificates of Obligation	33,356	3,700	25,325	62,381
Criminal Investigations - Replacement Equipment	Certificates of Obligation	0	2,800	2,800	5,600
Criminal Investigations - Replacement Semi-Rugged Laptops	Certificates of Obligation	0	3,800	0	3,800
Criminal Investigations - Replacement Tablets	Certificates of Obligation	0	1,400	0	1,400
Criminal Investigation - Replacement Vehicles	Certificates of Obligation	35,721	258,900	0	294,621
Technical Services - Replacement Computers	Certificates of Obligation	49,320	8,925	63,750	121,995
Technical Services - Replacement Tablets	Certificates of Obligation	0	1,400	0	1,400
Staff Support - Replacement Laptops	Certificates of Obligation	1,912	7,800	1,950	11,662
Staff Support - Replacement Computers	Certificates of Obligation	2,280	5,100	2,550	9,930
Staff Support - Replacement Tablets	Certificates of Obligation	0	1,400	0	1,400
Staff Support - Replacement Vehicles	Certificates of Obligation	0	56,000	0	56,000
School Resource Officer - Vehicles	Certificates of Obligation	38,885	0	60,000	98,885
<b>Housing and Community Services</b>					
Animal Services - Replacement Computers	Certificates of Obligation	1,140	1,275	6,375	8,790
Animal Services - Replacement Laptops	Certificates of Obligation	0	1,950	0	1,950

<b>User and Description</b>	<b>Funding Source</b>	<b>Prior Year Expenditures</b>	<b>Revised 19-20</b>	<b>Adopted 20-21</b>	<b>Total Funding</b>
Animal Services -Vehicles	Certificates of Obligation	0	0	108,000	108,000
Animal Services - Replacement Tablets	Certificates of Obligation	0	1,050	5,500	6,550
Health Clinic - Replacement Computers	Certificates of Obligation	0	3,825	1,275	5,100
Health Clinic - Replacement Laptops	Certificates of Obligation	0	1,950	0	1,950
Housing administration - Replacement Computer	Certificates of Obligation	0	1,275	0	1,275
Housing administration - Replacement Laptops	Certificates of Obligation	0	1,950	0	1,950
Community Administration -Replacement Tablets	Certificates of Obligation	0	0	400	400
Keep Mesquite Beautiful - Replacement Laptops	Certificates of Obligation	0	1,950	0	1,950
CDBG Administration - replacement computers	CDBG Grant	1,140	1,200	1,280	3,620
CDBG Housing Rehab - replacement computers	CDBG Grant	0	1,200	1,200	2,400
<b>Neighborhood Services</b>					
Administration - Replacement Computers	Certificates of Obligation	3,052	0	0	3,052
Neighborhood Vitality - Vehicles	Certificates of Obligation	27,166	0	0	27,166
Code Enforcement - Replacement Vehicles	Certificates of Obligation	0	35,000	0	35,000
Code Inspection - Replacement Laptops	Certificates of Obligation	0	1,950	0	1,950
Code Inspection - Replacement Semi-Rugged Laptops	Certificates of Obligation	0	2,700	0	2,700
Code Inspection - Replacement Tablets	Certificates of Obligation	0	600	1,800	2,400
<b>Planning and Development Services</b>					
Building Inspection - Replacement Computers	Certificates of Obligation	1,654	1,700	8,075	11,429
Building Inspection - Replacement Tablets	Certificates of Obligation	35,125	1,200	550	36,875
Building Inspection - Replacement Vehicles	Certificates of Obligation	27,095	105,000	0	132,095
Historic Preservation - Replacement Laptops	Certificates of Obligation	0	1,950	0	1,950
Licensing and Compliance - Replacement Tablets	Certificates of Obligation	0	3,600	0	3,600
Licensing and Compliance - Semi-Rugged Laptops	Certificates of Obligation	11,606	0	0	11,606
License & Compliance - Replacement Vehicles	Certificates of Obligation	30,225	35,000	0	65,225
Planning & Zoning - Replacement Laptops	Certificates of Obligation	1,140	2,300	0	3,440
Planning & Zoning - Replacement Tablets	Certificates of Obligation	0	0	600	600
Planning & Zoning - Replacement Computers	Certificates of Obligation	0	1,275	2,975	4,250
<b>Public Works</b>					
Public Works Admin - semi-rugged laptops	Certificates of Obligation	1,294	0	0	1,294
Public Works Admin - Replacement Tablets	Certificates of Obligation	363	0	0	363
Traffic Engineering - Replacement Semi-Rugged Laptops	Certificates of Obligation	4,609	5,400	0	10,009
Traffic Engineering - Replacement Vehicles	Certificates of Obligation	322,238	0	0	322,238
Traffic Engineering - Replacement Equipment	Certificates of Obligation	0	0	3,200	3,200
Traffic Engineering - Replacement Computers	Certificates of Obligation	0	4,675	0	4,675

User and Description	Funding	Prior Year	Revised	Adopted	Total
	Source	Expenditures	19-20	20-21	Funding
Engineering - Replacement Computers	Certificates of Obligation	1,140	0	2,775	3,915
Engineering - Replacement Tablets	Certificates of Obligation	0	4,700	0	4,700
Engineering - Replacement Laptops	Certificates of Obligation	2,427	0	13,650	16,077
Engineering - Replacement Semi-Rugged Laptops	Certificates of Obligation	0	2,900	0	2,900
Engineering - Replacement Workstations	Certificates of Obligation	2,409	0	0	2,409
Residential Solid Waste - Replacement Computers	Certificates of Obligation	0	2,550	0	2,550
Residential Solid Waste - Replacement Laptops	Certificates of Obligation	3,824	1,950	0	5,774
Residential Solid Waste - Replacement Semi-rugged laptop	Certificates of Obligation	0	0	5,400	5,400
Residential Solid Waste - Replacement Vehicles	Certificates of Obligation	757	0	0	757
Residential Solid Waste - Replacement Equipment	Certificates of Obligation	387,660	1,107,760	779,800	2,275,220
Drainage - Replacement Computers	Drainage Utility Fees	0	2,000	0	2,000
Drainage - Replacement Equipments	Drainage Utility Fees	0	100,000	0	100,000
Drainage - Replacement Vehicles	Drainage Utility Fees	0	338,000	0	338,000
Street Maintenance -Replacement Computers	Certificates of Obligation	0	0	3,300	3,300
Street Maintenance - Major Equipment	Certificates of Obligation	156,197	0	0	156,197
Streets Maintenance - Replacement Vehicles	Certificates of Obligation	0	127,000	0	127,000
Street Maintenance - Replacement Semi-Rugged Laptops	Certificates of Obligation	1,514	16,200	0	17,714
Streets Maintenance - Replacement Equipments	Certificates of Obligation	0	621,230	901,000	1,522,230
Equipment Services - replacement Laptops	Certificates of Obligation	1,912	0	1,950	3,862
Equipment Services - Replacement Computers	Certificates of Obligation	1,140	5,100	1,275	7,515
Equipment Services - Replacement Equipments	Certificates of Obligation	6,299	105,000	0	111,299
Equipment Services - Replacement Vehicles	Certificates of Obligation	154,151	156,500	0	310,651
<b>Library Services</b>					
Central Branch - Replacement Computers	Certificates of Obligation	10,260	13,675	7,800	31,735
North Branch - Replacement Computers	Certificates of Obligation	0	2,550	1,275	3,825
<b>Parks and Recreation</b>					
Parks and Recreation - Replacement Computers	Certificates of Obligation	3,420	20,400	18,275	42,095
Parks and Recreation - Replacement Laptops	Certificates of Obligation	0	3,900	1,950	5,850
Parks and Recreation -Replacement Tablets	Certificates of Obligation	0	0	400	400
Parks Services -Replacement Tablets	Certificates of Obligation	0	0	6,050	6,050
Parks Services - replacement mower	Certificates of Obligation	174,954	0	0	174,954
Parks and Recreation - Replacement Equipment	Certificates of Obligation	0	6,100	44,000	50,100
Park Services - Replacement Equipment	Certificates of Obligation	0	201,000	0	201,000
Park Services - Replacement Vehicles	Certificates of Obligation	46,968	175,000	28,000	249,968
Municipal Golf - Replacement Computer	Golf Fund	1,140	0	0	1,140
Municipal Golf - Replacement Vehicle	Golf Fund	0	0	0	0

<b>User and Description</b>	<b>Funding Source</b>	<b>Prior Year Expenditures</b>	<b>Revised 19-20</b>	<b>Adopted 20-21</b>	<b>Total Funding</b>	
Municipal Golf - Replacement TV	Golf Fund	0	1,000	1,000	2,000	
Recreation Services - Replacement Vehicle	Certificates of Obligation	0	63,160	0	63,160	
<b>Airport Operations</b>						
Municipal Airport - Replacement Equipment	Hangar Rental Proceeds	15,013	33,000	6,000	54,013	
<b>Water and Sewer Operations</b>						
Replacement Computers	Water and Sewer User Fees	68,735	15,980	9,150	93,865	
Replacement Tablets	Water and Sewer User Fees	0	0	1,100	1,100	
Replacement Equipment	Water and Sewer User Fees	166,907	257,380	86,700	510,987	
Replacement Workstation	Water and Sewer User Fees	0	0	3,300	3,300	
Replacement Vehicles	Water and Sewer User Fees	49,946	364,920	245,200	660,066	
Replacement Laptops	Water and Sewer User Fees	0	1,950	27,000	28,950	
Replacement Water Meters and Boxes	Water and Sewer User Fees	68,313	191,670	191,670	451,653	
<b>Housing Choice Voucher Program</b>						
Housing Administration - Replacement Vehicle	Grants	0	0	0	0	
Housing - Replacement Computers (2)	Grants	1,912	12,550	5,100	19,562	
Housing - Replacement Laptop	Grants	0	1,960	0	1,960	
Housing - Replacement Tablet	Grants	0	450	0	450	
<b>Conference Center Capital Replacement Fund</b>						
Conference Center & Exhibit Hall Equipment	Room Rental Proceeds	136,513	400,000	99,600	636,113	
<b>Public, Educational and Government Access Fund</b>						
City Hall - Public Access Equipment Upgrade	PEG Fees	110,017	82,500	5,000	197,517	
<b>Total Routine Vehicle and Equipment Expenditures</b>			<b>\$ 3,642,973</b>	<b>\$ 6,992,571</b>	<b>\$ 4,264,150</b>	<b>\$ 14,899,694</b>

**MESQUITE**

T E X A S

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## **Statistical Section**

Community Profile  
General Fund Expenditures by Category  
General Fund Revenues by Source  
Property Tax Levies and Collections  
Assessed Value of Taxable Property, Tax Levy and Distribution  
Property Tax Rates-Direct and Overlapping  
Principal Taxpayers  
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Computation of Direct and Estimated Overlapping Bonded Debt  
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Property and Construction Values

## Community Profile

### History



The first plat for the town site of Mesquite was recorded on May 22, 1873 at the Dallas County Courthouse by A.R. Alcott, a Texas & Pacific Railroad Company engineer and planner of depot towns. The railroad company bought a square mile of land, built a depot, and offered business property and residential lots for sale. Mesquite incorporated December 3, 1887. It was the second town, outside of Dallas, in Dallas County to do so.

In 1882, Senator R.S. Kimbrough established *The Texas Mesquiter* (now *The Mesquite News*), the oldest newspaper in the county outside of the City of Dallas. The newspaper began its news coverage of hometown people and events, printing with handset metal and wood type on an old George Washington hand press.

Mesquite remained a quiet agricultural town from 1873 to the late 1950s, as the population only increased by 1,561 residents between 1890 and 1950. However, the post-World War II building boom brought phenomenal growth as new subdivisions began to spring up. Big Town Mall, the first enclosed mall in the Southwest, was constructed in 1959, and the first public library in Mesquite was opened in 1964 as City services were expanded to meet the needs of a growing population.

In 1970, LBJ Freeway connected Mesquite to neighboring communities. The expressway, as well as Town East Mall, brought increased economic growth to the City. Located at the crossroads of Interstates 20, 30 and 635, State Highway 352, U.S. Highway 80, and the Union Pacific Railroad, Mesquite now covers over 49 square miles and is surrounded by Garland to the north, Dallas to the west, Lake Ray Hubbard to the northeast, Sunnyvale to the east, and Balch Springs to the south.



### School

Each school day, the Mesquite Independent School District welcomes nearly 39,000 students through the doors of 49 campuses, including 33 elementary schools, 10 middle schools, 5 high schools plus the Mesquite Academy and the Learning Center. Mesquite ISD has a record of steady, marked improvement and a continual quest for excellence. MISD is home to two academically recognized schools selected and honored by the Texas Education Agency.



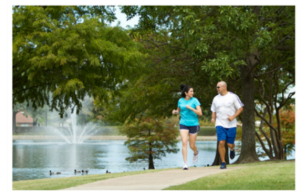
### Higher Education



Dallas College Eastfield Campus, a member of the seven-campus Dallas County Community College District, is a two-year community college offering freshmen and sophomore level academic transfer programs, technical and occupational training, and a variety of non-credit personal enrichment classes. Texas A & M University- Commerce, Mesquite Metroplex Center offers various Graduate Degree Programs and the Texas A&M Engineering Extension Service, a member of the Texas A & M University System, offers adult occupational and technical training.

### Recreation and Leisure Activities

The Parks and Recreation Department offers a variety of programs through five recreation centers, three senior centers, seven gymnasiums and reservation facilities. There are 70+ parks with amenities such as playgrounds, pavilions, disc golf courses, athletic fields, and three swimming pools.



The Mesquite Public Library broke ground in 1963 and the Main Library opened its doors in 1964. In 1981, the North Branch Library opened. The library system has a collection of over 200,000 items including books, magazines, DVDs, CDs, eBooks and eAudiobooks. Additional services include, computers for public use and a variety of databases that can be accessed over the internet.

The Mesquite Golf Course is a 154-acre, 18-hole public golf course owned and managed by the City of Mesquite. At 6,980 yards and par 71, the Mesquite Golf Course offers a challenging course for all golfers from beginner to championship level. The Mesquite Golf Course is located at 825 N. Hwy 67 (IH-30 at Northwest Drive).

City-wide redevelopment is evidenced in remodel/addition permits issued, remaining steady from 2019 to 2020, both in number and valuation. Downtown Mesquite revitalization has made major gains, including construction of the Front Street Station infrastructure improvement project, redevelopment of properties, facade enhancements made possible by the Downtown Facade Improvement Grant Program, statewide awards for operations and programming, and achieving National Accreditation from the National Main Street organization. Alejandro's at Front Street Station is scheduled to open in early 2021.

## Entertainment

With over 4 million square feet of retail space, ample hospitality and entertainment venues, and two restaurant rows offering over 30 restaurants and 30 movie screens, Mesquite's reputation as a retail, restaurant and entertainment destination is well deserved.

The ROWS of Texas, a 4 ½ mile shopping, entertainment, and dining district along IH 635, delivers on Mesquite's promise of Real. Texas. Flavor, with its Retail, Restaurant and Rodeo Rows. The Mesquite Championship Rodeo, on the south end of the district, has been a mainstay of thrilling rodeo events since 1958. Founded by ProRodeo Hall of Fame member Neal Gay, the PRCA-sanctioned rodeo provides all the traditional rodeo events every Saturday night from June through August. Mesquite Arena, home of the Mesquite Championship Rodeo, hosts concerts and other sporting events throughout the year.

Town East Mall has been a retail powerhouse in Mesquite since it opened in 1971. In addition to almost 200 shops and department stores, the mall recently partnered with the Mesquite Independent School district to open the READ PLAY TALK play area for children. Mesquite's other retail shopping centers host almost all of the major big box retailers such as Office Depot, Ross, and Target. Also, Boot Barn and Cavender's add that Texas shopping flair.



The Mesquite Arts Center is the premiere destination for fine and performing arts in the City. The 500 seat Concert Hall is the home to the Mesquite Symphony Orchestra and the Mesquite Community Band, and hosts national and international touring companies. The more intimate Black Box Theatre hosts the Mesquite Arts Theatre that has been producing excellent regional theatre for more than 40 years. During the summer, the Missoula Children's Theatre takes over the Black Box for a week. The team holds an open audition and casts 50-60 local students to perform in a musical theatre production. The show is rehearsed throughout the week and two public performances are presented at the end of the week. Just for Kidz educational opportunities provide free Saturday and Spring Break activities such as Hip Hop 101, DJ 101 and Silkscreen your own t-shirt. The Mesquite Arts Council also produces online and in person educational content with MAC Doodles, Create Your Own.... a workshop series and Tote-and-Go, supplying arts and crafts kits for local families. Spring kicks off the outdoor concert season with April Rocks each Friday evening on the North Lawn of the Arts Center. The Courtyard Concert Series follows up in May, in the Arts Center beautiful courtyard, and continues through the summer. Regional acts from the North Texas region perform along with the Mesquite Community Band summer concerts, and their annual Independence Day concert. Add the Jazz Breaks concert series and there is music all summer long at the Arts Center. The Arts Center is the

location of the City’s memorial to the lives lost on September 11, 2001. A 15-foot long, 575-pound piece of twisted steel from the Twin Towers is the centerpiece of Mesquite Freedom Park. With the support of the local community, the City of Mesquite created this outdoor place of gathering, reflection and celebration of freedom.

## Employment

Mesquite’s 4,000 + businesses, employing approximately 56,883 workers, offer a diverse choice of jobs in the service, healthcare, retail, industrial and public administration sectors. The 1,000 acre Skyline Industrial Park is home to the largest concentration of industries on the east side of the DFW Metroplex. Ranging from small entrepreneurial manufacturers to Fortune 100 companies like PepsiCo, FedEx, United Parcel Service, and Union Pacific Railroad, Mesquite’s industrial sector provides over 9,800 jobs. The retail sector, anchored since 1971 by the 1.2 million square foot Town East Mall, offers shopping and neighborhood centers throughout the City containing Fortune 500 brands such as Super Target, Walmart, Kroger, Home Depot, Lowe’s, CVS, Walgreen’s and more, providing over 14,000 jobs.

Employment is projected to continue growing in Mesquite, as 1.8 million square feet of new industrial space opened during 2019 and 100,000 square feet of new retail space opened in 2018. An additional 1.7 million square feet of new industrial space is set to begin construction in 2020 and 125,000 square feet of new retail is under construction.

Major employers in the City and the number of employees are set forth in the following table:

<u>Company Name</u>	<u>Nature of Business</u>	<u>Number of Employees</u>
Mesquite ISD	Education	4,200
Town East Mall	Shopping Center	2,750
United Parcel Service Inc	Postal Carrier	2,300
City of Mesquite	Public Administration	1,260
Dallas College Eastfield Campus	Education	950
Dallas Regional Medical Center	Health Care	900
Walmart	Retail	850
Pepsi Beverages Co	Manufacturing	780
Ashley Furniture Distribution	Distribution/Manufacturing	650
Morrison Products	Manufacturing	460

Source: The City of Mesquite Economic Development Division

<u>MESQUITE CLIMATE</u>	
Average Temperature	64.8 degrees (F)
Average Relative Humidity	64%
Average Annual Rainfall	37.8 inches
Highest Elevation	530 feet
Lowest Elevation	415 feet

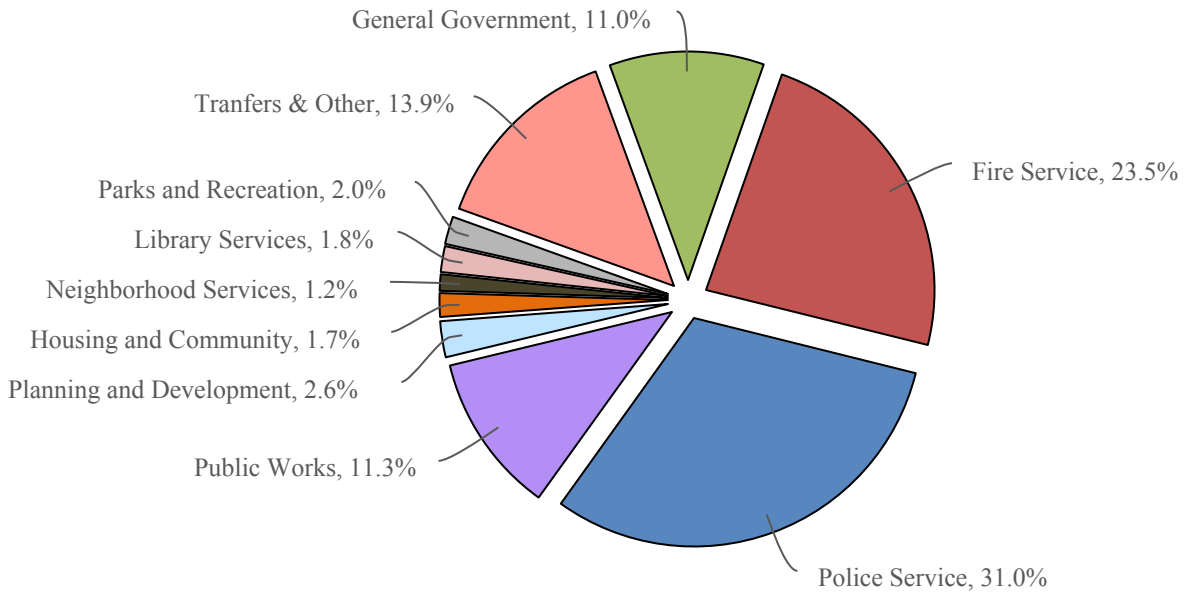
## Growth

Mesquite has seen significant growth in the value of new home permits increasing more than 200% to an average value of \$275,000 with the onset of IH-20 residential activity. The IH-20 corridor, as well as remaining infill tracts within the City, will bring the construction of more than 6,500 new home sites beginning in 2019.

**General Government Expenditures by Category**  
**Last Ten Fiscal Years**  
 In Thousands (000)

Fiscal Year	General Government	Fire Service	Police Service	Public Works	Planning and Development	Housing and Community Services	Neighborhood Services	Library Services	Parks and Recreation	Other Expenditures	Cost Allocation Reimb	Transfers	Total
2011	10,071	23,198	29,958	12,511	2,850	1,718	0	2,060	4,313	2,548	0	8,952	98,179
2012	9,642	22,830	30,032	12,586	2,817	1,659	0	1,925	4,158	2,384	0	9,559	97,592
2013	9,801	23,114	30,139	12,693	2,620	1,780	0	1,873	2,749	3,696	0	10,300	98,765
2014	9,878	23,585	30,520	12,025	2,622	2,192	0	1,880	3,141	2,935	0	10,370	99,148
2015	10,799	24,406	30,489	12,381	2,675	1,725	0	2,004	5,224	2,476	0	9,850	102,029
2016	10,867	25,546	32,175	12,150	2,254	1,814	806	1,895	2,744	3,636	0	11,819	105,706
2017	11,092	26,537	34,016	12,231	2,443	1,533	1,067	2,041	1,863	2,890	0	14,800	110,513
2018	12,189	27,566	35,017	11,763	2,742	1,701	1,162	2,047	1,313	4,125	0	16,000	115,625
2019	13,487	29,273	37,400	13,446	2,805	1,794	1,228	2,029	2,671	3,213	0	19,275	126,621
2020	14,011	30,041	39,694	14,502	3,276	2,158	1,506	2,364	2,526	1,221	(1,554)	18,164	127,909

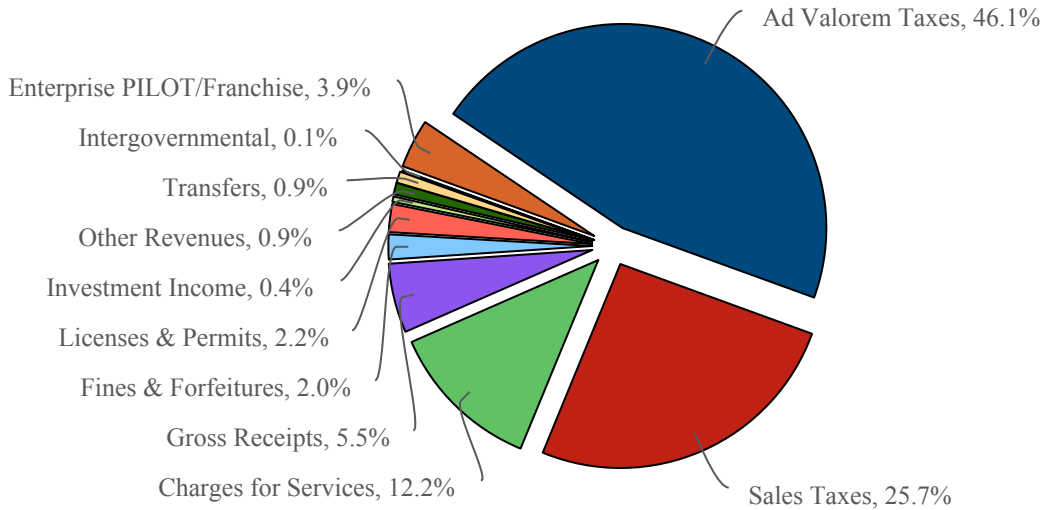
**General Fund Expenditures by Category**



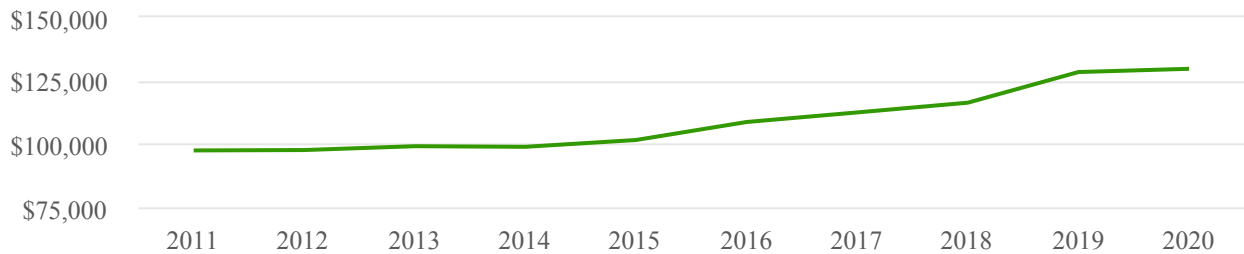
**General Fund Revenues by Source**  
**Last Ten Fiscal Years**  
 In Thousands (000)

Year	Ad Valorem Taxes	Sales Taxes	Charges for Services	Gross Receipts Taxes	Fines & Forfeitures	Licenses & Permits	Investment Income	Other Revenues	Transfers	Intergovernmental	Enterprise PILOT/ Franchise	Total
2011	36,571	26,498	12,722	7,802	2,567	1,158	232	1,399	8,016	497	0	97,462
2012	35,828	27,440	12,902	7,507	3,328	1,086	65	1,126	7,893	438	0	97,613
2013	35,138	29,072	12,927	7,538	3,928	1,167	36	928	7,885	513	0	99,132
2014	35,199	30,085	13,028	7,914	3,521	1,604	32	1,148	5,536	826	0	98,893
2015	36,439	31,254	14,020	7,770	2,988	1,705	77	1,649	5,550	129	0	101,581
2016	38,345	32,667	14,569	7,504	3,102	2,225	144	2,517	6,009	1,601	0	108,683
2017	44,459	33,021	13,991	7,446	3,096	2,231	247	2,013	5,750	212	0	112,466
2018	48,252	33,122	13,903	7,742	2,931	2,057	450	1,525	6,250	76	0	116,308
2019	55,821	33,716	15,978	7,564	3,330	2,337	776	1,602	7,189	90	0	128,403
2020	59,807	33,280	15,843	7,137	2,585	2,883	574	1,214	1,171	150	5,041	129,685

**General Fund Revenues by Source**

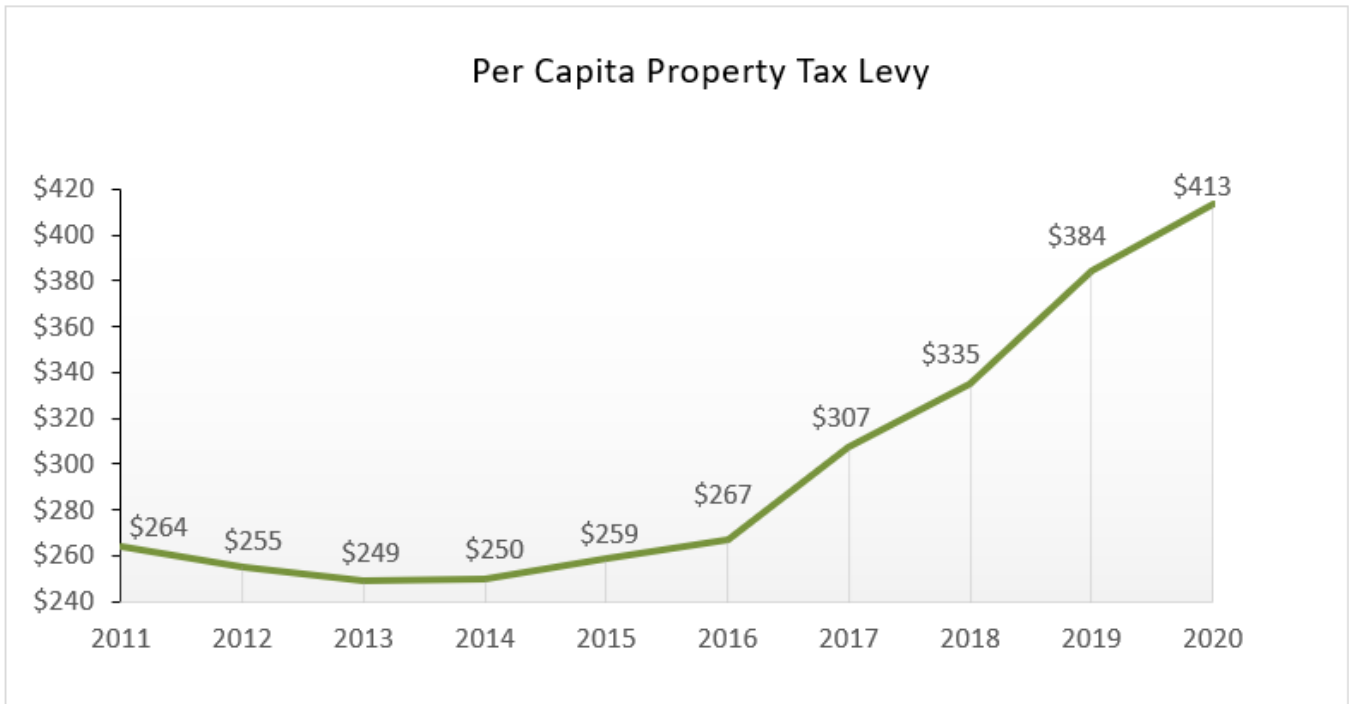


**Total General Fund Revenues (000) by Fiscal Year**



**Property Tax Levies and Collections**  
Last Ten Fiscal Years

Year	Adjusted Current Tax Levy	Current Tax Collections (2)	Percentage of Current Taxes Collected	Delinquent Tax Collections (1)	Total Tax Collections	% Total Tax Collections/ Current Levy
2011	\$ 36,392,283	\$ 35,761,897	98.27%	\$ 484,010	\$ 36,245,907	99.60%
2012	35,677,427	35,225,462	98.73%	314,859	35,540,321	99.62%
2013	34,819,001	34,336,926	98.62%	319,409	34,656,335	99.53%
2014	34,961,217	34,457,251	98.56%	308,934	34,766,185	99.44%
2015	36,282,438	35,805,787	98.69%	217,340	36,023,127	99.29%
2016	37,960,913	37,517,675	98.83%	186,695	37,704,370	99.32%
2017	43,954,143	43,411,278	98.76%	256,839	43,668,117	99.35%
2018	48,024,985	47,447,173	98.80%	236,133	47,683,306	99.29%
2019	55,708,582	54,944,161	98.63%	303,773	55,247,934	99.17%
2020	60,103,187	59,289,630	98.65%	455,917	59,745,547	99.40%

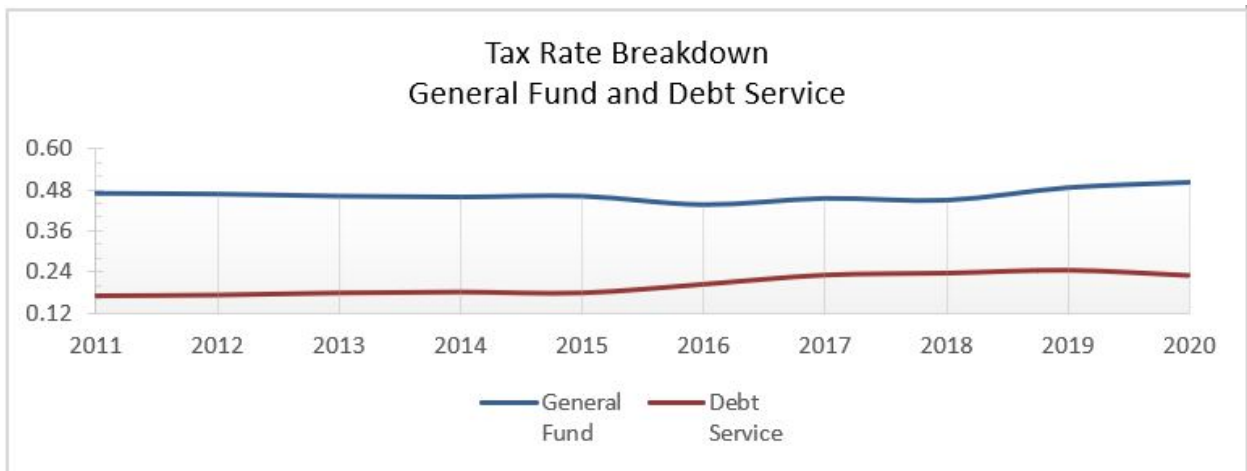
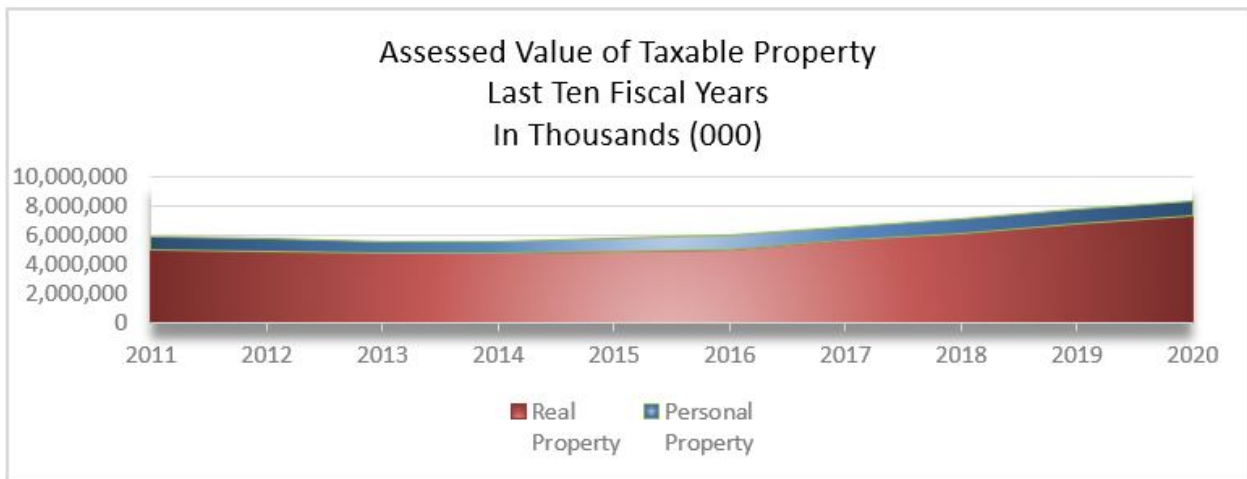


(1) Delinquent Tax Collections do not include penalty and interest.

(2) Current year collections are net of the amount collected for Tax Incentive Financing District (TIF).

**Assessed Value of Taxable Property, Tax Levy, and Distribution**  
Last Ten Fiscal Years

Year	Assessed Valuation of Taxable Property			Tax Rate (2)	Total Tax Levy	Tax Levy Distribution	
	Real Property	Personal Property	Total (1)			General Fund	Debt Service
2011	\$ 5,033,253,710	\$ 806,244,680	\$ 5,839,498,390	\$ 0.64000	\$ 37,372,790	\$ 0.47076	\$ 0.16924
2012	4,913,543,225	835,748,720	5,749,291,945	0.64000	36,795,468	0.46859	0.17141
2013	4,759,235,572	847,624,630	5,606,860,202	0.64000	35,883,905	0.46225	0.17775
2014	4,743,167,903	867,926,160	5,611,094,063	0.64000	35,911,002	0.45953	0.18047
2015	4,936,838,157	799,004,189	5,735,842,346	0.64000	36,709,391	0.46220	0.17780
2016	5,035,080,686	927,480,690	5,962,561,376	0.64000	38,160,393	0.43637	0.20363
2017	5,660,431,750	867,037,847	6,527,469,597	0.68700	44,843,716	0.45542	0.23158
2018	6,167,654,569	931,670,651	7,099,325,220	0.68700	48,772,364	0.44972	0.23728
2019	6,840,501,579	991,839,720	7,832,341,299	0.73400	57,489,385	0.48792	0.24608
2020	7,331,672,979	1,041,771,727	8,373,444,706	0.73400	61,461,084	0.50390	0.23010



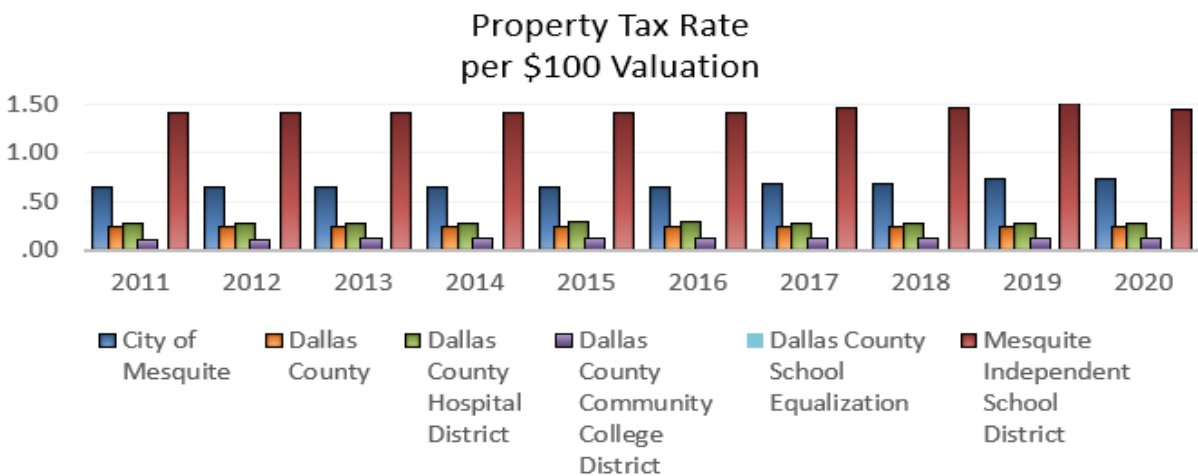
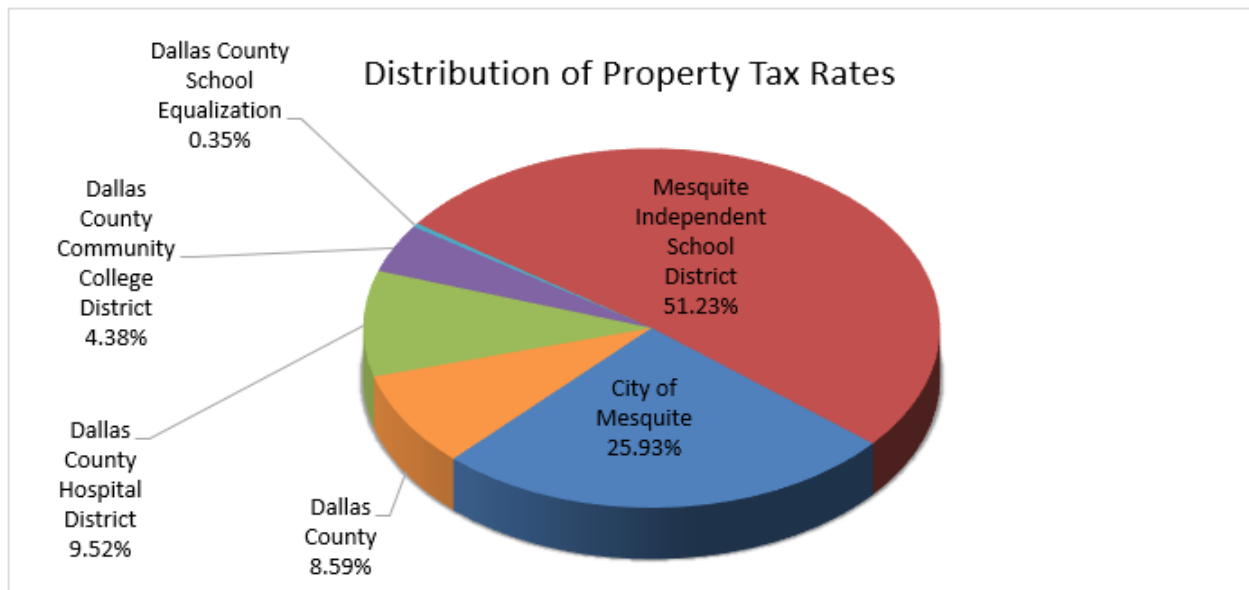
Source: Tax Division, Finance Department

(1) Assessed value is 100% of estimated actual value for all years. Values are as of January 1st of the calendar year prior to the fiscal year-end date and are net of tax exemptions.

(2) Tax rate is per \$100 assessed valuation

**Property Tax Rates Direct and Overlapping Governments**  
(per \$100 Valuation)  
Last Ten Fiscal Years

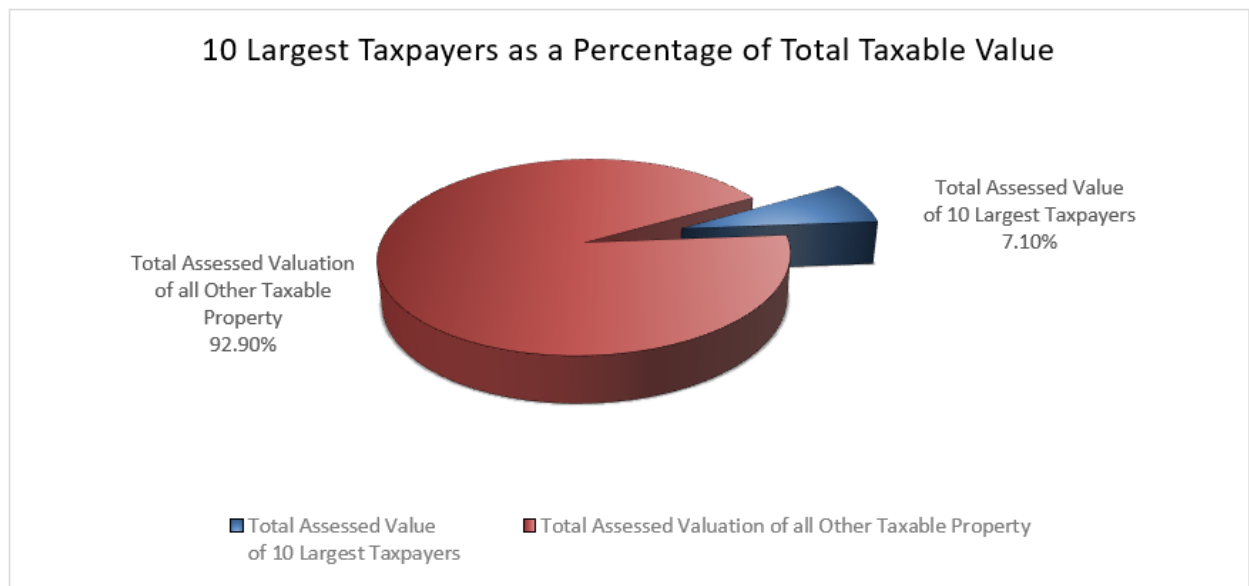
Year	City of Mesquite	Dallas County	Dallas County Hospital District	Dallas County Community College District	Dallas County School Equalization	Mesquite Independent School District	Total
2011	\$0.6400	\$0.2431	\$0.27100	\$0.09923	\$0.0100	\$1.4200	\$2.6833
2012	\$0.6400	\$0.2431	\$0.27100	\$0.09967	\$0.0100	\$1.4200	\$2.6838
2013	\$0.6400	\$0.2431	\$0.27100	\$0.11938	\$0.0099	\$1.4200	\$2.7034
2014	\$0.6400	\$0.2431	\$0.27600	\$0.12470	\$0.0100	\$1.4100	\$2.7038
2015	\$0.6400	\$0.2431	\$0.28600	\$0.12478	\$0.0100	\$1.4100	\$2.7139
2016	\$0.6400	\$0.2431	\$0.28600	\$0.12365	\$0.0100	\$1.4100	\$2.7128
2017	\$0.6870	\$0.2431	\$0.27940	\$0.12293	\$0.0093	\$1.4600	\$2.8017
2018	\$0.6870	\$0.2431	\$0.27940	\$0.12424	\$0.0100	\$1.4600	\$2.8037
2019	\$0.7340	\$0.2431	\$0.27940	\$0.12400	\$0.0100	\$1.5200	\$2.9105
2020	\$0.7340	\$0.2431	\$0.26950	\$0.12400	\$0.0100	\$1.4500	\$2.8306



Source: Dallas Central Appraisal District website, Tax Unit Rates.

Principal Taxpayers  
September 30, 2020

Name of Taxpayer	Nature of Property	2020 Assessed Valuation <sup>(1)</sup>	Percent of Total Assessed Valuation
1 Town East Mall	Shopping Mall	\$135,490,990	1.62 %
2 Pepsi Cola	Soft Drink Bottling	\$69,136,000	0.83 %
3 Ashley Furniture Ind	Furniture Manufacturer	\$67,941,130	0.81 %
4 Market East Associates LLC	Shopping Center	\$67,500,000	0.81 %
5 Oncor Electric Delivery	Electricity Delivery	\$57,850,650	0.69 %
6 Ocean Barons LP	Apartment Complex	\$49,750,000	0.59 %
7 IRIS USA Inc	Decorative Canvas Manufacturer	\$38,830,200	0.46 %
8 United Parcel Service (UPS)	Delivery Company	\$36,844,150	0.44 %
9 SPI Mission Ranch LLC	Apartment Complex	\$35,511,680	0.42 %
10 S2 Camelot LLC	Apartment Complex	\$35,370,300	0.42 %
Total Assessed Value of 10 Largest Taxpayers		<u>\$594,225,100</u>	7.10 %
Total Assessed Valuation of Taxable Property		<u>\$8,373,444,706</u>	

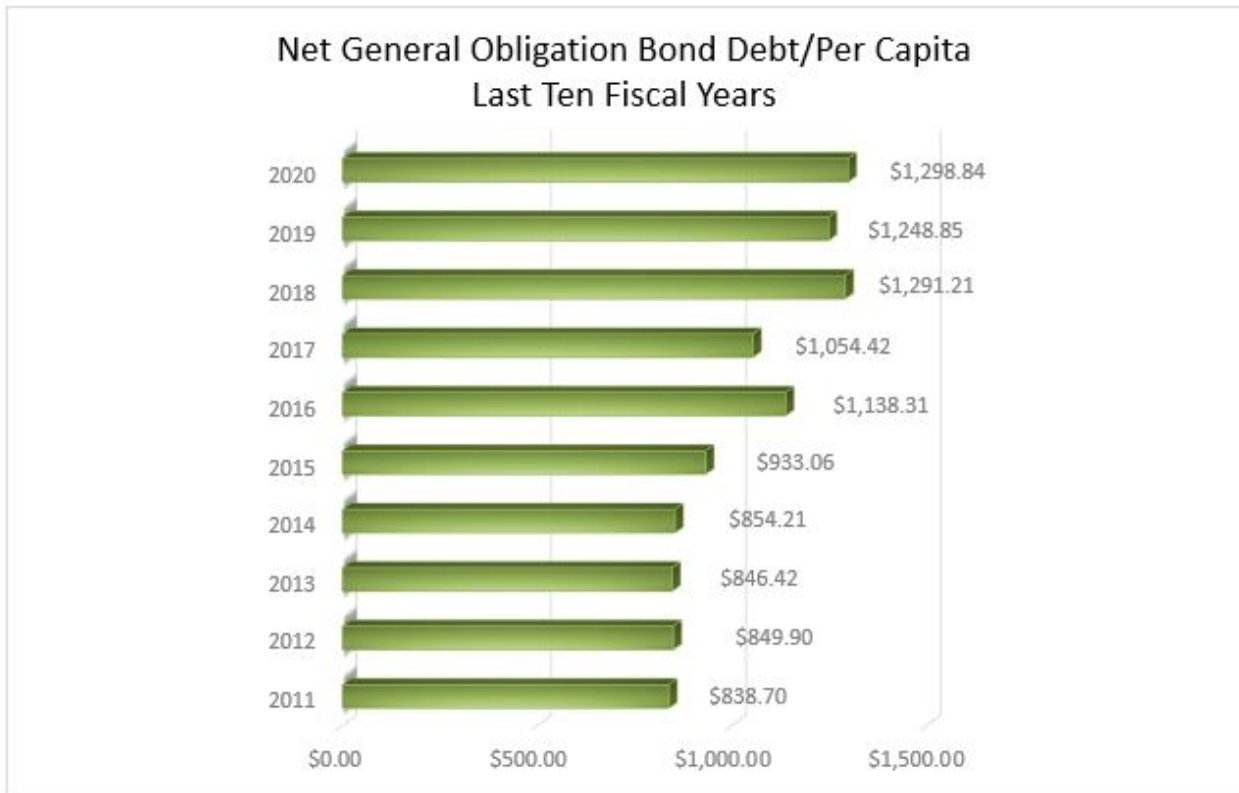


Source: Tax Division, Finance Department, Texas Municipal Reports.

(1) Assessed value is 100% of estimated actual value for all years. Values are as of January 1 of the calendar year prior to the fiscal year-end date and are net of tax exemptions and Tax Incentive Financing Districts (TIF).

**Ratio of Net General Bonded Debt to Assessed Value  
and Net Bonded Debt per Capita  
Last Ten Fiscal Years**

Year	Population <sup>(1)</sup>	Taxable Assessed Value (in 000s) <sup>(2)</sup>	General Bonded Debt <sup>(3)</sup>	Less: Amounts Available in Debt Service Fund <sup>(4)</sup>	Net General Bonded Debt	Net General Bonded Debt/ Assessed Value	Net General Bonded Debt Per Capita
2011	139,870	5,709,877	117,370,000	61,150	117,308,850	2.05%	838.70
2012	139,950	5,627,571	119,000,000	56,293	118,943,707	2.11%	849.90
2013	140,240	5,478,295	118,840,000	138,486	118,701,514	2.17%	846.42
2014	142,210	5,464,314	121,960,000	483,072	121,476,928	2.22%	854.21
2015	142,230	5,735,842	133,180,389	470,685	132,709,704	2.31%	933.06
2016	142,950	5,962,561	162,806,721	85,167	162,721,554	2.73%	1,138.31
2017	143,060	6,527,470	151,445,000	599,175	150,845,825	2.31%	1,054.42
2018	143,350	7,099,325	185,140,000	45,694	185,094,306	2.61%	1,291.21
2019	145,030	7,832,341	181,125,000	4,167	181,120,833	2.31%	1,248.85
2020	145,410	8,373,445	189,695,000	831,001	188,863,999	2.26%	1,298.84

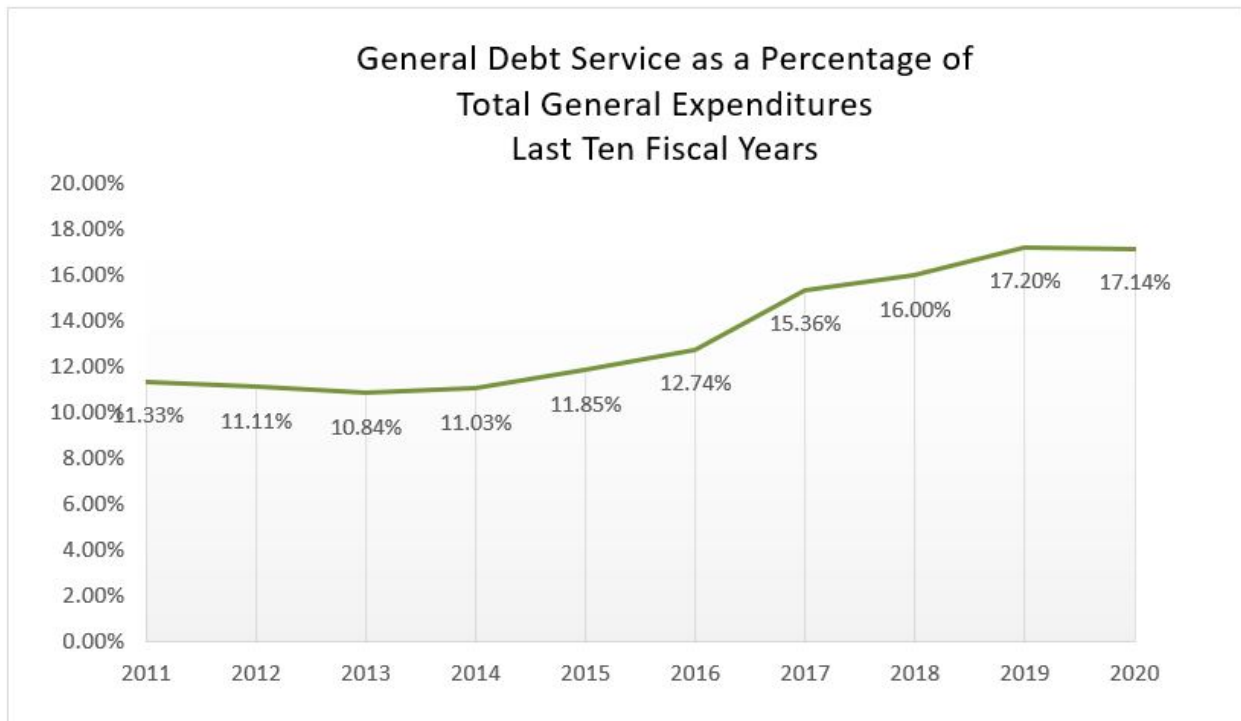


(1) Population estimates were prepared by North Central Texas Council of Governments.  
(2) Taxable Assessed Value is based on the certified roll and is net of Tax Incentive Financing Districts (TIF).  
(3) Includes future accretion on capital appreciation bonds and refunding deferred amount.  
(4) Amount that is available for repayment of general obligation bonded debt

**Ratio of Annual Debt Service Expenditures  
For General Obligation Bonded Debt  
To Total General Governmental**

Last Ten Fiscal Years

Year	Principal	Interest & Fiscal Charges	Total Debt Services	Total General Governmental	Ratio of Debt Service to General Governmental
2011	6,570,000	4,556,040	11,126,040	98,179,247	11.33%
2012	5,860,000	4,982,586	10,842,586	97,591,738	11.11%
2013	5,880,000	4,824,339	10,704,339	98,764,802	10.84%
2014	6,255,000	4,685,621	10,940,621	99,148,194	11.03%
2015	7,385,000	4,705,129	12,090,129	102,029,179	11.85%
2016	8,485,000	4,985,796	13,470,796	105,706,631	12.74%
2017	10,630,000	6,340,443	16,970,443	110,513,011	15.36%
2018	12,805,000	5,693,851	18,498,851	115,624,853	16.00%
2019	14,080,000	7,699,706	21,779,706	126,621,229	17.20%
2020	14,970,000	6,953,990	21,923,990	127,909,200	17.14%



Computation of Direct and Estimated Overlapping Bonded Debt  
September 30, 2019

Taxing Jurisdiction	Total Outstanding Bonded Debt <sup>(2)</sup>	Estimated Percent Applicable	Direct and Estimated Overlapping Bonded Debt
<b>Direct</b>			
City of Mesquite(1)	189,695,000	100.00 %	189,695,000
<b>Overlapping</b>			
Dallas County	130,445,000	3.01 %	3,926,395
Dallas County Community College District	135,375,000	3.01 %	4,074,788
Dallas County Hospital District	622,000,000	3.01 %	18,722,200
Dallas County Schools	27,204,352	3.01 %	818,851
Kaufman County	106,514,166	0.10 %	106,514
Mesquite Independent School District	748,269,389	86.35 %	646,130,617
Dallas Independent School District	3,110,910,000	0.14 %	4,355,274
Forney Independent School District	359,548,181	0.20 %	719,096
Garland Independent School District	511,020,000	0.03 %	153,306
Total overlapping	<u>5,751,286,088</u>		<u>679,007,041</u>
Total Direct and Estimated Overlapping Bonded Debt	<u>\$ 5,940,981,088</u>		<u>\$ 868,702,041</u>
Ratio Direct and Estimated Overlapping Debt to Fiscal 2019 Assessed Valuation <sup>(3)</sup>			<u>10.37 %</u>
Per Capita Direct and Estimated Overlapping Bonded Debt <sup>(4)</sup>			<u>\$ 5,974</u>

(1) Excluding self-supporting debt.

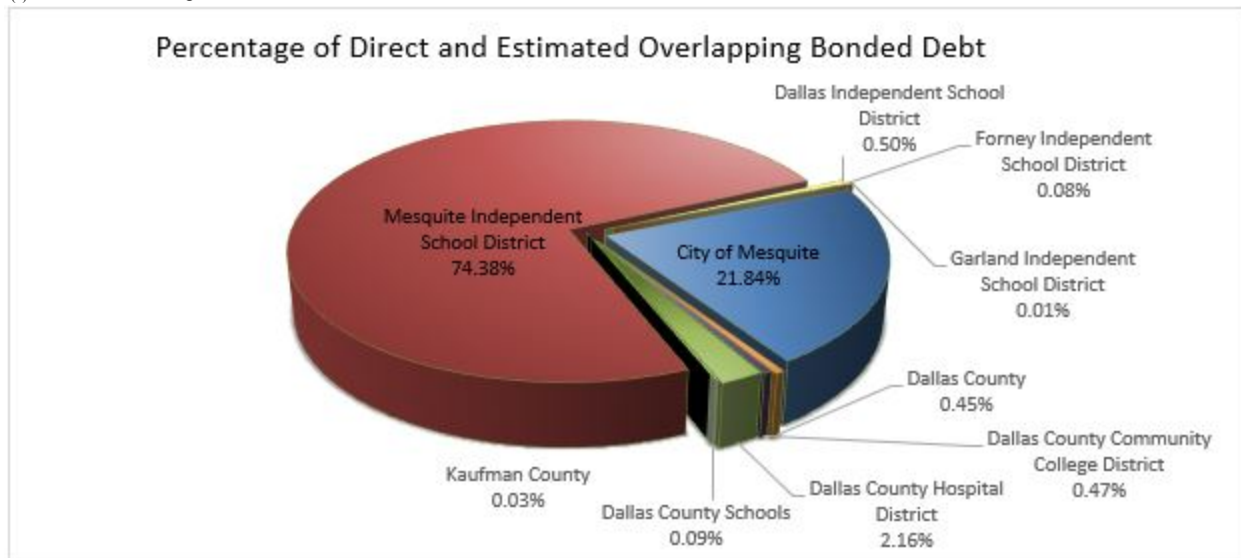
(2) Source is the Municipal Advisory Council of Texas Report.

(3) Fiscal 2019 Assessed Valuation net of value within the City's Tax Increment Finance (TIF) districts:

8,373,444,706

(4) Based on 2019 Population of:

145,410



Schedule of Revenue Bond Coverage  
Last Ten Fiscal Years

Water and Sewer Bonds

Year Ended September	Less:		Net Available Revenue	Total Debt Payments Required <sup>(3)</sup>	Years Remaining	Average Annual Debt Payment	Coverage <sup>(4)</sup>
	Operating Revenue and Other <sup>(1)</sup>	Operating Expense and Other <sup>(2)</sup>					
2010	39,705,639	27,830,065	11,875,574	96,880,248	20	4,844,012	2.5
2011	46,068,546	31,283,576	14,784,970	97,779,815	20	4,888,991	3.0
2012	44,339,863	30,452,086	13,887,777	95,751,908	20	4,787,595	2.9
2013	44,892,336	34,046,541	10,845,795	94,114,740	20	4,705,737	2.3
2014	46,909,102	34,731,035	12,178,067	92,892,214	20	4,644,611	2.6
2015	53,676,246	37,584,068	16,092,178	93,172,648	20	4,658,632	3.5
2016(5)	59,870,312	46,899,920	12,970,392	93,973,373	20	4,698,669	2.8
2017	63,876,537	49,921,956	13,954,581	97,269,491	20	4,863,475	2.9
2018	68,430,178	52,242,775	16,187,403	99,859,175	20	4,992,959	3.2
2019	70,519,694	54,779,163	15,740,531	111,838,664	20	5,591,933	2.8

Drainage Utility Bonds

Year Ended September	Less:		Net Available Revenue	Total Debt Payments Required <sup>(3)</sup>	Years Remaining	Average Annual Debt Payment	Coverage <sup>(4)</sup>
	Operating Revenue and Other <sup>(1)</sup>	Operating Expense and Other <sup>(2)</sup>					
2010	2,184,301	693,285	1,491,016	7,242,523	12	603,544	2.5
2011	2,162,146	869,181	1,292,965	5,666,423	11	515,129	2.5
2012	2,201,193	943,626	1,257,567	4,481,859	10	448,186	2.8
2013	2,171,118	661,823	1,509,295	3,763,916	9	418,213	3.6
2014	2,804,769	687,903	2,116,866	3,237,015	8	404,627	5.2
2015	3,380,515	717,806	2,662,709	2,739,938	7	391,420	6.8
2016(5)	3,818,308	888,855	2,929,453	2,243,100	6	373,850	7.8
2017	4,013,757	1,039,904	2,973,853	1,747,556	5	349,511	8.5
2018	4,062,964	1,139,921	2,923,043	1,249,744	4	312,436	9.4
2019	4,168,327	1,385,229	2,783,098	11,721,457	20	586,073	4.7

Notes:

(1) Includes operating and non-operating revenues.

(2) Includes operating and non-operating expenses exclusive of depreciation and interest expense.

(3) Includes principal and interest of revenue bonds only. Principal and interest amounts represent the amounts payable in subsequent fiscal years.

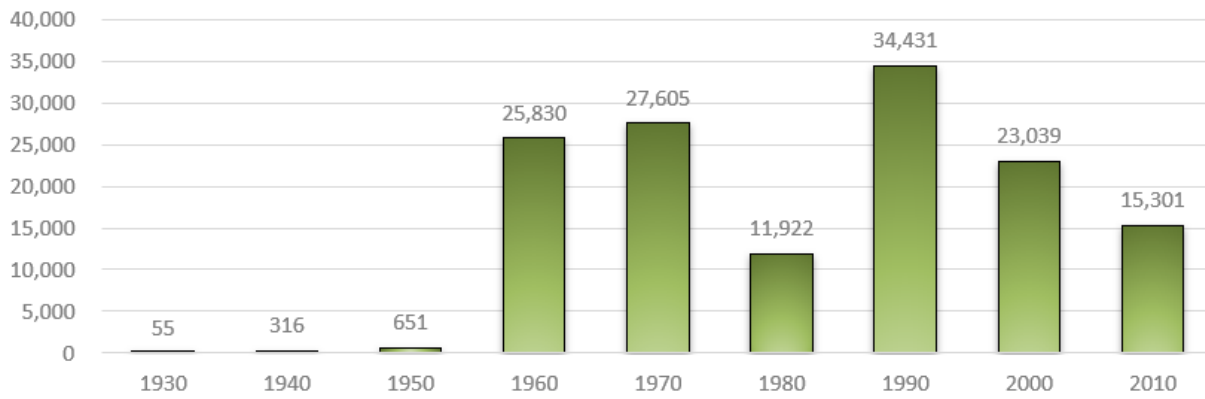
(4) The Water and Sewer Bond coverage requirement is 1.5 and the Drainage Utility District Bond coverage requirement is 1.25. The coverage calculation is Net Revenue Available divided by the Average Annual Debt Payment.

(5) Effective with fiscal year 2016, transfers out are included in the Operating Expense and Other amounts.

## Demographic Statistics

Year	Population <sup>(1)</sup>	Increase	Percentage Increase by Decade
1920	674	—	—%
1930	729	55	8.2%
1940	1,045	316	43.3%
1950	1,696	651	62.3%
1960	27,526	25,830	1,523.0%
1970	55,131	27,605	100.3%
1980	67,053	11,922	21.6%
1990	101,484	34,431	51.3%
2000	124,523	23,039	22.7%
2010	139,824	15,301	12.3%

Population Growth by Decade  
From 1920 through 2010



Year	Population <sup>(1)</sup>	Labor Force	Unemployment Rate <sup>(2)</sup>	School Enrollment <sup>(3)</sup>
2011	139,870	68,810	8.5%	37,137
2012	139,950	69,816	6.8%	38,118
2013	140,240	69,941	6.3%	38,609
2014	142,210	71,025	5.2%	39,220
2015	142,230	75,343	4.3%	39,527
2016	142,950	76,188	3.9%	41,067
2017	143,060	75,847	3.2%	41,025
2018	143,350	74,511	3.7%	41,117
2019	145,030	75,046	3.5%	39,638
2020	145,410	73,311	8.1%	38,533

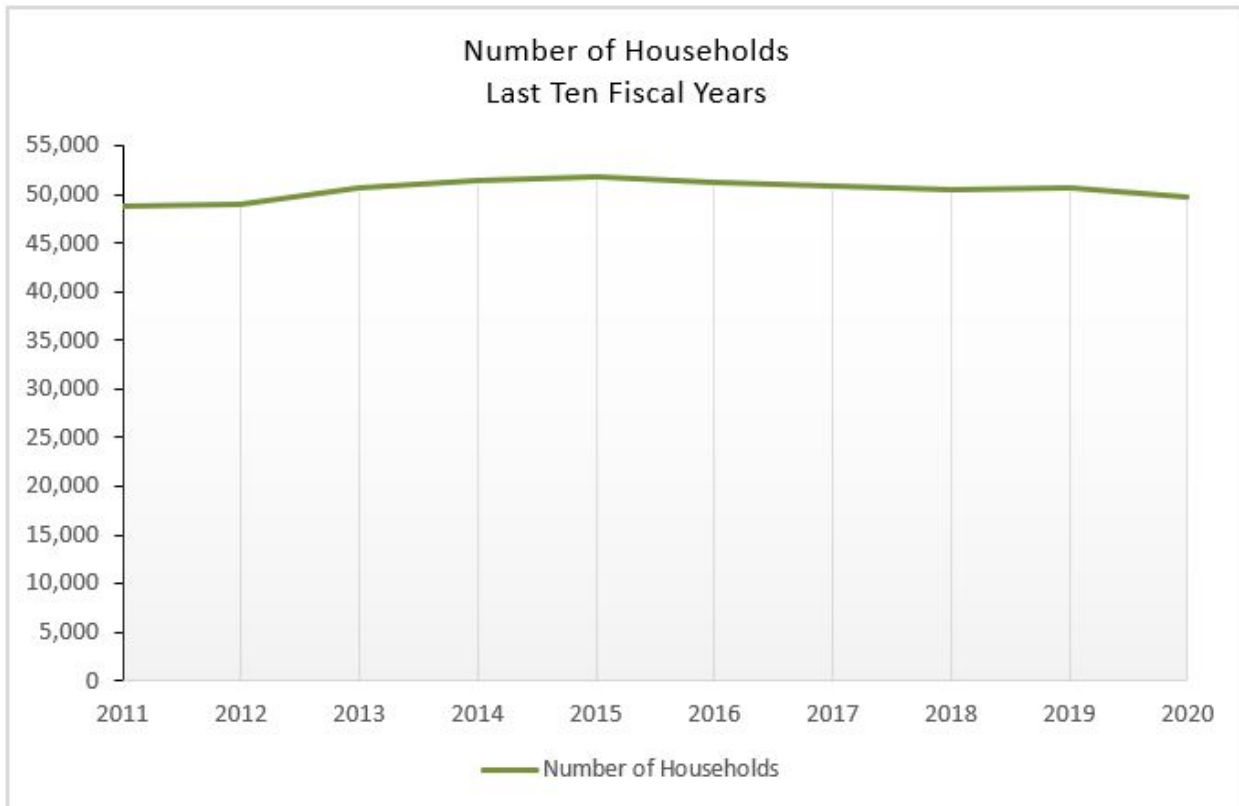
(1) 1930 through 2010 populations are official U.S. Census Bureau count; 2011 through 2020 populations are estimates provided by the North Central Texas Council of Governments.

(2) Texas Workforce Commission

(3) Mesquite Independent School District serves most of the City, encompassing approximately 60 square miles.

## Growth Indices Last Ten Fiscal Years

Year	# of Households <sup>(1)</sup>	Income per Household <sup>(1)</sup>	Utility Customers <sup>(2)</sup>		
			Water	Electric	Gas
2011	48,732	\$51,368	39,169	48,248	25,586
2012	48,986	51,773	39,374	48,319	27,088
2013	50,695	51,763	39,766	48,543	27,064
2014	51,509	55,076	39,677	48,815	25,732
2015	51,766	49,871	39,636	49,009	25,683
2016	51,217	52,395	39,847	49,293	25,761
2017	50,965	54,440	38,382	49,824	25,813
2018	50,539	55,890	36,966	49,821	25,814
2019	50,709	59,149	37,802	49,953	25,775
2020	49,832	61,047	37,283	50,066	25,576



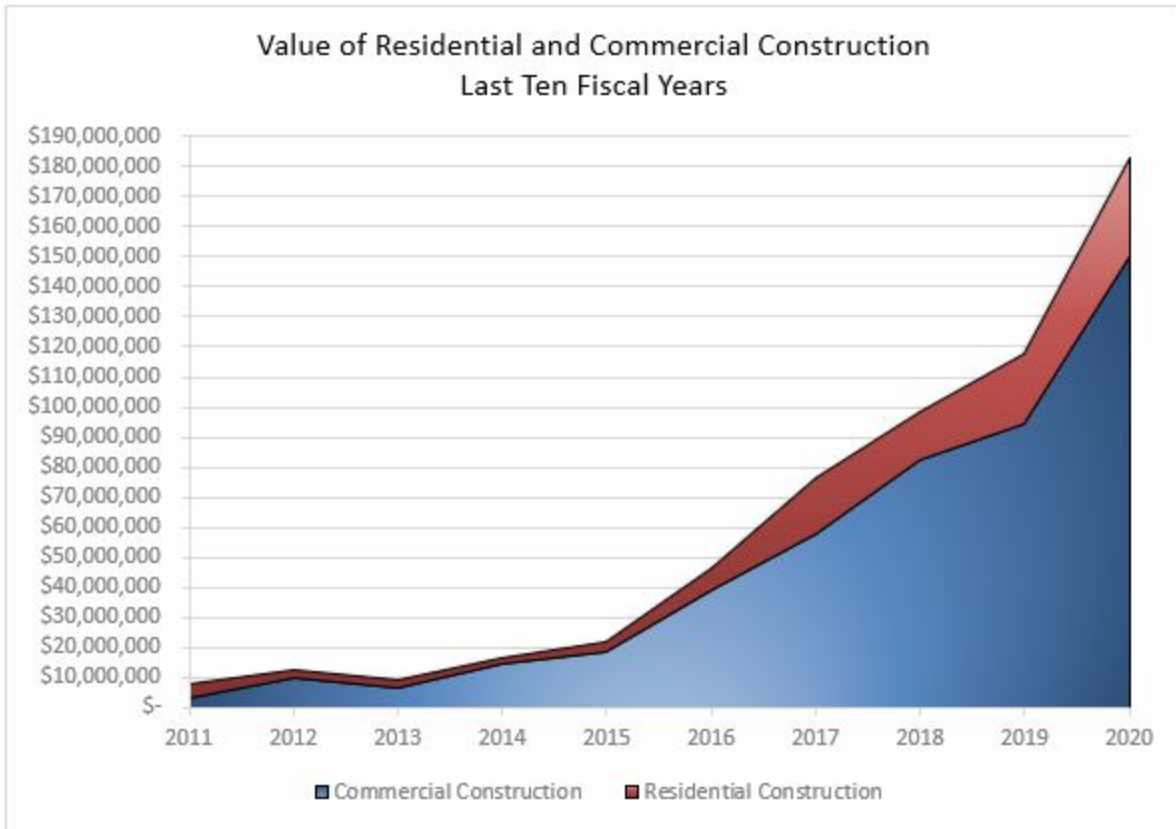
(1) Source: Effective Buying Income estimated based on median household EBI and number of households; information obtained from the City Economic Development Department.

(2) Source: City of Mesquite Water Department, Oncor Electric, and Atmos Energy - Residential Customers Only.

## Property and Construction Values

Last Ten Fiscal Years

Year	Commercial Construction		Residential Construction		Property Value <sup>(2)</sup>
	No. of Units <sup>(1)</sup>	Value <sup>(1)</sup>	No. of Units <sup>(1)</sup>	Value <sup>(1)</sup>	
2011	7	3,140,000	35	4,807,510	5,033,253,710
2012	15	9,850,505	35	2,814,355	4,913,543,225
2013	12	6,645,556	24	2,502,498	4,759,235,572
2014	13	14,285,000	18	2,085,055	4,743,167,903
2015	13	18,451,310	27	3,437,217	4,936,838,157
2016	13	39,403,500	35	6,969,737	5,035,080,686
2017	17	57,714,401	70	18,928,753	5,660,431,750
2018	18	82,658,067	61	15,528,180	6,167,654,569
2019	16	94,592,063	84	22,966,508	6,840,501,579
2020	29	150,135,772	128	32,961,889	7,331,672,979



Sources:

<sup>(1)</sup>Building Inspection Division

<sup>(2)</sup>Tax Division - Property Value is based on the certified roll and is net of Tax Incentive Financing Districts (TIF).

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## **Outstanding Debt**

### Debt Service Requirements

Per Capita Outstanding Tax Supported Debt

Types of Debt Outstanding

Debt Limit

### Details of Outstanding Debt

Summary of Tax Supported Debt

General Obligation Debt

Certificate of Obligation Debt

Water and Sewer Revenue Bond Debt

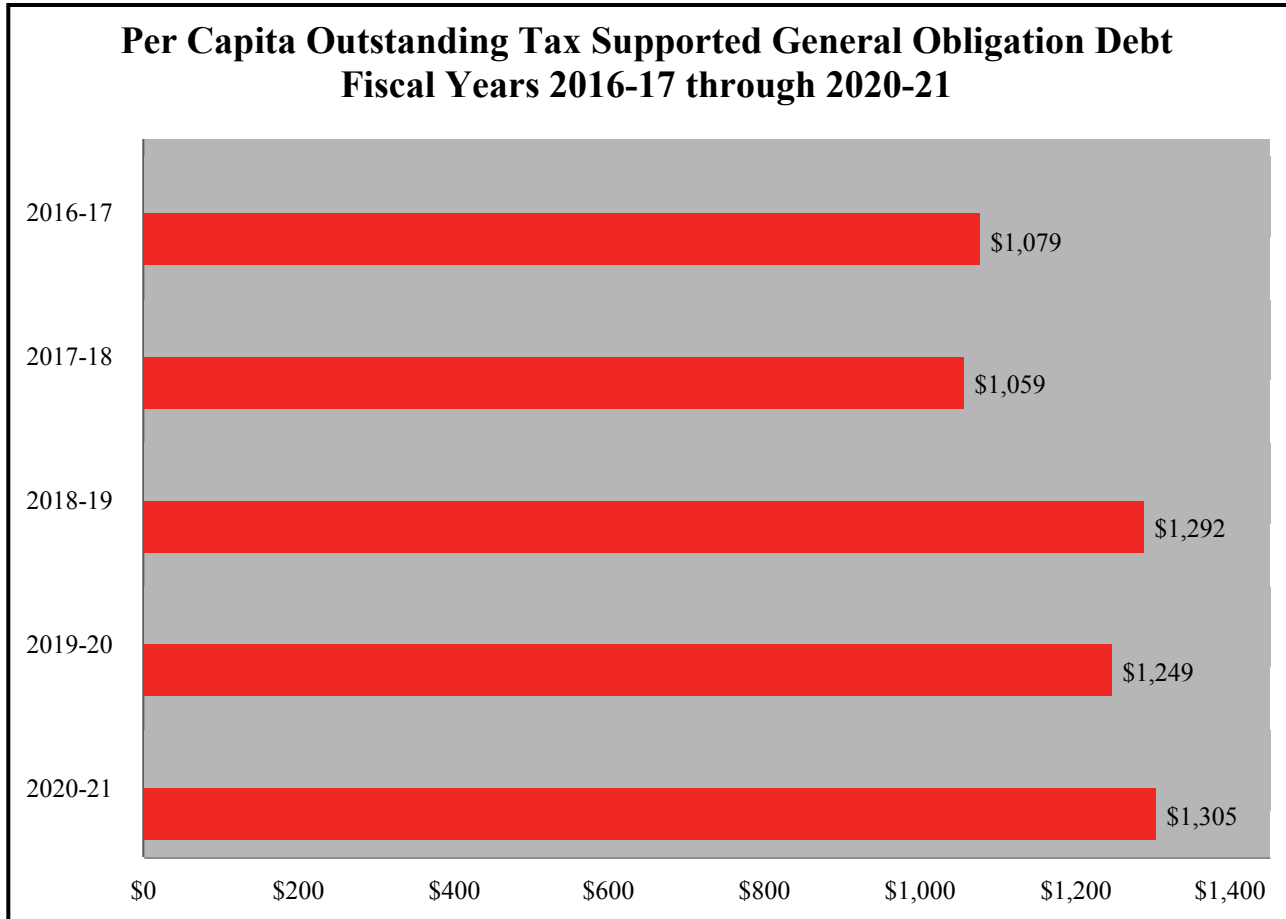
Drainage Utility District Revenue Bond Debt

### Miscellaneous

Budget Appropriation Ordinance

Ad Valorem Tax Levy Ordinance

DEBT SERVICE REQUIREMENTS



*Over the years, the City of Mesquite has issued long-term general obligation debt to finance its tax supported capital improvement needs. On September 30, 2020 the outstanding principal balance of these issues was \$189,695,000. Repayment of this debt is scheduled over a 20-year period and is payable from a general property tax levy. Highlighted above are the per capita outstanding debt amounts for the City of Mesquite over a five-year period. Population and outstanding debt amounts for the above fiscal periods are:*

<i>Fiscal Year</i>	<i>Outstanding Debt*</i>	<i>Population</i>
2017	154,285,000	142,950
2018	151,445,000	143,060
2019	185,140,000	143,350
2020	181,125,000	145,030
2021	189,695,000	145,410

*\* Excludes Capital Lease and Loan Payments*

## TYPES OF DEBT OUTSTANDING

Various types of long-term debt have been issued by the City for the acquisition and construction of major capital facilities and equipment as follows:

- General Obligation bonds are issued pursuant to voter authorization for infrastructure and facility projects accounted for in Capital Projects Fund and for improvements at the Municipal Airport, an enterprise fund. The City intends to retire this debt, plus interest, from ad valorem (property) taxes. Individual projects financed with these proceeds can be found in the Capital Budget section of this budget document.
- Certificate of Obligation bonds are similar to General Obligation bonds in their use and retirement, but do not require voter authorization and are not used for refunding debt. Individual projects financed with these type of bonds can also be found in the Capital Budget section. Certificates of obligation are also issued to acquire capital equipment. The City intends to issue \$14.435 in Certificate of Obligation bonds capital projects of which \$3.58 million is for vehicles and computer equipment and \$3.886 for Pubic Safety Equipment such as 911 system & equipment upgrade, mobile data computers, body cameras and in-car video equipment, fire engine replacement, ambulance replacement and ambulance remount.
- Water and Sewer Revenue Bonds are issued to provide funds for certain improvements to the water distribution and wastewater collection systems as well as to refund prior water and sewer revenue bond issues. These bonds are reported in the Water and Sewer Fund and will be repaid from revenues from this enterprise fund operation. The City intends to issue \$17.98 million in water and sewer revenue bonds. Individual projects to be financed with these proceeds can be found in the Capital Budget section.
- Municipal drainage utility system revenue bonds are used to provide funds for drainage improvements, including the acquisition and construction of structures, equipment, and facilities for the Drainage Utility District. Existing Drainage Utility District debt will be repaid from revenues generated from customer charges. Current outstanding 2011 DUD revenue refunding bonds will retire in fiscal year 2022. Since 2012, the City has been funding DUD projects with cash on a "pay-as-you-go" basis; however, the City issued almost \$8 million in DUD revenue bonds in fiscal year 2019 to fund additional DUD projects that can be found in the Capital Budget section.

## LEGAL DEBT LIMITS

As a home rule city, the City of Mesquite is not limited by law in the amount of debt it may issue. The City's charter, (Article 5, Section 2) states:

“The city council shall have the power and is hereby authorized and made its duty to levy, assess, and collect annually for general purposes authorized by laws and for the purpose of paying the interest and providing the sinking fund on the bonded indebtedness of the City of Mesquite now in existence or which may hereafter be created an ad valorem tax on real, personal or mixed property in such amounts and at such rates as shall be determined by the city council subject to applicable limitations and prohibitions now or hereafter contained in the Constitution of the State of Texas.”

Article 11, Section 5 of the State of Texas Constitution states in part:

“but no tax for any purpose shall ever be lawful for any one year, which shall exceed two and one-half percent of the taxable property of such city.”

## CITY DEBT LIMITS

The City's most current Debt Management Policy was adopted with Ordinance No. 4647. The policy states that debt and related debt services shall be maintained within the following parameters:

- Total tax supported debt shall not exceed five percent of Total Assessed Value.
- Debt service cost shall not exceed twenty-five percent of operating revenues.
- The portion of the City's property tax rate levied for general obligation debt service shall not exceed 40 percent of the total tax rate.
- The City will maintain net earnings coverage of 1.5 times the average annual principal and interest requirements for all indebtedness of the Water and Sewer Fund and 1.25 times the average annual principal and interest for all indebtedness of the Drainage Utility District.

Five percent of the City's Total Assessed Value for fiscal year 2020-21 is \$442 million. Total tax supported debt as of October 1, 2020 is \$189.695 million.

Twenty-five percent of the General Fund operating revenues is \$33.13 million. Debt Service cost to the General Fund is \$17.316 million which is 13.07 percent of the budgeted operating revenues.

The adopted tax rate for the 2020-21 annual budget is 0.70862 per \$100.00 of assessed valuation with assessed valuation being 100 percent of market value. The portion reserved for debt service is 0.210985, or 29.77 percent.

For fiscal year 2020-21, the estimated average annual debt service coverage ratio is 1.53 for the Water and Sewer Fund and 3.74 for the Drainage Utility District.

Summary of  
General Obligation Bonds  
and  
Certificates of Obligation

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**Schedule of Indebtedness**  
**Composite Summary of All General Obligation Debt Issues**  
**Principal and Interest Requirements**  
**Fiscal Years 2021 to 2040**

<b>Maturity</b>	<b>Principal</b>	<b>Interest</b>	<b>Date Total</b>	<b>Fiscal Year Total</b>	<b>Fiscal Year</b>
15-Feb-21	\$ 13,295,000.00	\$ 3,961,782.51	\$ 17,256,782.51		
15-Aug-21	0.00	3,536,375.01	3,536,375.01	\$ 20,793,157.52	2021
15-Feb-22	14,065,000.00	3,536,375.01	17,601,375.01		
15-Aug-22	0.00	3,284,393.76	3,284,393.76	20,885,768.77	2022
15-Feb-23	14,830,000.00	3,284,393.76	18,114,393.76		
15-Aug-23	0.00	3,027,150.01	3,027,150.01	21,141,543.77	2023
15-Feb-24	14,705,000.00	3,027,150.01	17,732,150.01		
15-Aug-24	0.00	2,735,050.01	2,735,050.01	20,467,200.02	2024
15-Feb-25	13,570,000.00	2,735,050.01	16,305,050.01		
15-Aug-25	0.00	2,460,950.01	2,460,950.01	18,766,000.02	2025
15-Feb-26	12,830,000.00	2,460,950.01	15,290,950.01		
15-Aug-26	0.00	2,195,200.01	2,195,200.01	17,486,150.02	2026
15-Feb-27	12,180,000.00	2,195,200.01	14,375,200.01		
15-Aug-27	0.00	1,948,600.01	1,948,600.01	16,323,800.02	2027
15-Feb-28	12,270,000.00	1,948,600.01	14,218,600.01		
15-Aug-28	0.00	1,726,112.51	1,726,112.51	15,944,712.52	2028
15-Feb-29	9,955,000.00	1,726,112.51	11,681,112.51		
15-Aug-29	0.00	1,530,265.63	1,530,265.63	13,211,378.14	2029
15-Feb-30	8,945,000.00	1,530,265.63	10,475,265.63		
15-Aug-30	0.00	1,343,965.63	1,343,965.63	11,819,231.26	2030
15-Feb-31	8,505,000.00	1,343,965.63	9,848,965.63		
15-Aug-31	0.00	1,164,946.88	1,164,946.88	11,013,912.51	2031
15-Feb-32	8,230,000.00	1,164,946.88	9,394,946.88		
15-Aug-32	0.00	989,493.75	989,493.75	10,384,440.63	2032
15-Feb-33	8,175,000.00	989,493.75	9,164,493.75		
15-Aug-33	0.00	816,393.75	816,393.75	9,980,887.50	2033
15-Feb-34	8,355,000.00	816,393.75	9,171,393.75		
15-Aug-34	0.00	640,275.00	640,275.00	9,811,668.75	2034
15-Feb-35	7,890,000.00	640,275.00	8,530,275.00		
15-Aug-35	0.00	471,425.00	471,425.00	9,001,700.00	2035
15-Feb-36	7,345,000.00	471,425.00	7,816,425.00		
15-Aug-36	0.00	313,412.50	313,412.50	8,129,837.50	2036
15-Feb-37	5,240,000.00	313,412.50	5,553,412.50		
15-Aug-37	0.00	196,850.00	196,850.00	5,750,262.50	2037
15-Feb-38	5,225,000.00	196,850.00	5,421,850.00		
15-Aug-38	0.00	79,325.00	79,325.00	5,501,175.00	2038
15-Feb-39	2,245,000.00	79,325.00	2,324,325.00		
15-Aug-39	0.00	36,800.00	36,800.00	2,361,125.00	2039
15-Feb-40	1,840,000.00	36,800.00	1,876,800.00	1,876,800.00	2040
<b>Totals</b>	<b>\$ 189,695,000.00</b>	<b>\$ 60,955,751.45</b>	<b>\$ 250,650,751.45</b>	<b>\$ 250,650,751.45</b>	

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Summary of  
General Obligation Bonded Indebtedness

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**Schedule of General Obligation Refunding and Improvement Bonds  
Principal and Interest Requirements  
Fiscal Year 2020-21**

<b>Issue</b>	<b>Outstanding Balance 10-1-20</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
General Obligation Refunding Bonds-Series 2012	\$ 2,025,000.00	\$ 485,000.00	\$ 47,150.00	\$ 532,150.00
General Obligation Refunding Bonds-Series 2013	4,755,000.00	970,000.00	128,100.00	1,098,100.00
General Obligation Refunding Bonds-Series 2014	5,550,000.00	915,000.00	203,700.00	1,118,700.00
General Obligation Refunding Bonds-Series 2015	1,435,000.00	285,000.00	44,675.00	329,675.00
General Obligation Refunding & Improvement Bonds-Series 2016	32,855,000.00	1,995,000.00	1,366,462.50	3,361,462.50
General Obligation Refunding Bonds-Series 2017	7,185,000.00	430,000.00	292,375.00	722,375.00
General Obligation Refunding & Improvement Bonds-Series 2018	26,355,000.00	1,065,000.00	1,186,600.00	2,251,600.00
General Obligation Refunding & Improvement Bonds-Series 2019	27,265,000.00	2,685,000.00	738,975.00	3,423,975.00
General Obligation Refunding & Improvement Bonds-Series 2020	14,585,000.00	325,000.00	774,978.06	1,099,978.06
Total General Obligation Refunding & Improvement Bonds Debt Service Requirements 2020-21	<u>\$122,010,000.00</u>	<u>\$ 9,155,000.00</u>	<u>\$ 4,783,015.56</u>	<u>\$ 13,938,015.56</u>

**General Obligation Refunding Bonds**  
**Series 2012**  
**Dated July 15, 2012**  
**Issue Amount - \$3,765,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 2,025,000.00
15-Feb-21	\$ 485,000.00	\$ 27,212.50	\$ 512,212.50	1,540,000.00
15-Aug-21	0.00	19,937.50	19,937.50	1,540,000.00
15-Feb-22	500,000.00	19,937.50	519,937.50	1,040,000.00
15-Aug-22	0.00	14,312.50	14,312.50	1,040,000.00
15-Feb-23	515,000.00	14,312.50	529,312.50	525,000.00
15-Aug-23	0.00	7,875.00	7,875.00	525,000.00
15-Feb-24	525,000.00	7,875.00	532,875.00	\$ 0.00
 Bonds to be Retired Fiscal Years 2021-2024	 <u>\$ 2,025,000.00</u>	 <u>\$ 111,462.50</u>	 <u>\$ 2,136,462.50</u>	

**General Obligation Refunding Bonds**  
**Series 2013**  
**Dated June 19, 2013**  
**Issue Amount - \$7,635,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 4,755,000.00
15-Feb-21	\$ 970,000.00	\$ 71,325.00	\$ 1,041,325.00	3,785,000.00
15-Aug-21	0.00	56,775.00	56,775.00	3,785,000.00
15-Feb-22	945,000.00	56,775.00	1,001,775.00	2,840,000.00
15-Aug-22	0.00	42,600.00	42,600.00	2,840,000.00
15-Feb-23	965,000.00	42,600.00	1,007,600.00	1,875,000.00
15-Aug-23	0.00	28,125.00	28,125.00	1,875,000.00
15-Feb-24	1,005,000.00	28,125.00	1,033,125.00	870,000.00
15-Aug-24	0.00	13,050.00	13,050.00	870,000.00
15-Feb-25	870,000.00	13,050.00	883,050.00	\$ 0.00
 Bonds to be Retired				
Fiscal Years 2021-2025	<u>\$ 4,755,000.00</u>	<u>\$ 352,425.00</u>	<u>\$ 5,107,425.00</u>	

**General Obligation Refunding Bonds**  
**Series 2014**  
**Dated May 15, 2014**  
**Issue Amount - \$9,080,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 5,550,000.00
15-Feb-21	\$ 915,000.00	\$ 111,000.00	\$ 1,026,000.00	4,635,000.00
15-Aug-21	0.00	92,700.00	92,700.00	4,635,000.00
15-Feb-22	970,000.00	92,700.00	1,062,700.00	3,665,000.00
15-Aug-22	0.00	73,300.00	73,300.00	3,665,000.00
15-Feb-23	1,010,000.00	73,300.00	1,083,300.00	2,655,000.00
15-Aug-23	0.00	53,100.00	53,100.00	2,655,000.00
15-Feb-24	1,050,000.00	53,100.00	1,103,100.00	1,605,000.00
15-Aug-24	0.00	32,100.00	32,100.00	1,605,000.00
15-Feb-25	790,000.00	32,100.00	822,100.00	815,000.00
15-Aug-25	0.00	16,300.00	16,300.00	815,000.00
15-Feb-26	815,000.00	16,300.00	831,300.00	\$ 0.00
 Bonds to be Retired Fiscal Years 2021-2026	 <u>\$ 5,550,000.00</u>	 <u>\$ 646,000.00</u>	 <u>\$ 6,196,000.00</u>	

**General Obligation Refunding Bonds**  
**Series 2015**  
**Dated May 15, 2015**  
**Issue Amount - \$2,935,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 1,435,000.00
15-Feb-21	\$ 285,000.00	\$ 24,475.00	\$ 309,475.00	1,150,000.00
15-Aug-21	0.00	20,200.00	20,200.00	1,150,000.00
15-Feb-22	275,000.00	20,200.00	295,200.00	875,000.00
15-Aug-22	0.00	16,075.00	16,075.00	875,000.00
15-Feb-23	285,000.00	16,075.00	301,075.00	590,000.00
15-Aug-23	0.00	11,800.00	11,800.00	590,000.00
15-Feb-24	290,000.00	11,800.00	301,800.00	300,000.00
15-Aug-24	0.00	6,000.00	6,000.00	300,000.00
15-Feb-25	300,000.00	6,000.00	306,000.00	\$ 0.00
Bonds to be Retired				
Fiscal Years 2021-2025	<u>\$ 1,435,000.00</u>	<u>\$ 132,625.00</u>	<u>\$ 1,567,625.00</u>	

**General Obligation Refunding & Improvement Bonds  
Series 2016  
Dated March 15, 2016  
Issue Amount - \$40,565,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 32,855,000.00
15-Feb-21	\$ 1,995,000.00	\$ 693,206.25	\$ 2,688,206.25	30,860,000.00
15-Aug-21	0.00	673,256.25	673,256.25	30,860,000.00
15-Feb-22	2,385,000.00	673,256.25	3,058,256.25	28,475,000.00
15-Aug-22	0.00	613,631.25	613,631.25	28,475,000.00
15-Feb-23	2,790,000.00	613,631.25	3,403,631.25	25,685,000.00
15-Aug-23	0.00	559,350.00	559,350.00	25,685,000.00
15-Feb-24	2,320,000.00	559,350.00	2,879,350.00	23,365,000.00
15-Aug-24	0.00	501,350.00	501,350.00	23,365,000.00
15-Feb-25	1,985,000.00	501,350.00	2,486,350.00	21,380,000.00
15-Aug-25	0.00	451,725.00	451,725.00	21,380,000.00
15-Feb-26	2,390,000.00	451,725.00	2,841,725.00	18,990,000.00
15-Aug-26	0.00	391,975.00	391,975.00	18,990,000.00
15-Feb-27	2,435,000.00	391,975.00	2,826,975.00	16,555,000.00
15-Aug-27	0.00	331,100.00	331,100.00	16,555,000.00
15-Feb-28	2,175,000.00	331,100.00	2,506,100.00	14,380,000.00
15-Aug-28	0.00	287,600.00	287,600.00	14,380,000.00
15-Feb-29	1,555,000.00	287,600.00	1,842,600.00	12,825,000.00
15-Aug-29	0.00	256,500.00	256,500.00	12,825,000.00
15-Feb-30	1,620,000.00	256,500.00	1,876,500.00	11,205,000.00
15-Aug-30	0.00	224,100.00	224,100.00	11,205,000.00
15-Feb-31	1,685,000.00	224,100.00	1,909,100.00	9,520,000.00
15-Aug-31	0.00	190,400.00	190,400.00	9,520,000.00
15-Feb-32	1,755,000.00	190,400.00	1,945,400.00	7,765,000.00
15-Aug-32	0.00	155,300.00	155,300.00	7,765,000.00
15-Feb-33	1,825,000.00	155,300.00	1,980,300.00	5,940,000.00
15-Aug-33	0.00	118,800.00	118,800.00	5,940,000.00
15-Feb-34	1,900,000.00	118,800.00	2,018,800.00	4,040,000.00
15-Aug-34	0.00	80,800.00	80,800.00	4,040,000.00
15-Feb-35	1,980,000.00	80,800.00	2,060,800.00	2,060,000.00
15-Aug-35	0.00	41,200.00	41,200.00	2,060,000.00
15-Feb-36	2,060,000.00	41,200.00	2,101,200.00	\$ 0.00
Bonds to be Retired				
Fiscal Years 2021-2036	<u>\$ 32,855,000.00</u>	<u>\$ 10,447,381.25</u>	<u>\$ 43,302,381.25</u>	

**General Obligation Refunding Bonds**  
**Series 2017**  
**Dated May 1, 2017**  
**Issue Amount - \$7,600,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 7,185,000.00
15-Feb-21	\$ 430,000.00	\$ 148,875.00	\$ 578,875.00	6,755,000.00
15-Aug-21	0.00	143,500.00	143,500.00	6,755,000.00
15-Feb-22	445,000.00	143,500.00	588,500.00	6,310,000.00
15-Aug-22	0.00	137,937.50	137,937.50	6,310,000.00
15-Feb-23	495,000.00	137,937.50	632,937.50	5,815,000.00
15-Aug-23	0.00	131,750.00	131,750.00	5,815,000.00
15-Feb-24	795,000.00	131,750.00	926,750.00	5,020,000.00
15-Aug-24	0.00	115,850.00	115,850.00	5,020,000.00
15-Feb-25	850,000.00	115,850.00	965,850.00	4,170,000.00
15-Aug-25	0.00	98,850.00	98,850.00	4,170,000.00
15-Feb-26	970,000.00	98,850.00	1,068,850.00	3,200,000.00
15-Aug-26	0.00	74,600.00	74,600.00	3,200,000.00
15-Feb-27	1,030,000.00	74,600.00	1,104,600.00	2,170,000.00
15-Aug-27	0.00	48,850.00	48,850.00	2,170,000.00
15-Feb-28	1,090,000.00	48,850.00	1,138,850.00	1,080,000.00
15-Aug-28	0.00	21,600.00	21,600.00	1,080,000.00
15-Feb-29	1,080,000.00	21,600.00	1,101,600.00	\$ 0.00
	<u>1,080,000.00</u>	<u>21,600.00</u>	<u>1,101,600.00</u>	
Bonds to be Retired				
Fiscal Years 2021-2029	<u>\$ 7,185,000.00</u>	<u>\$ 1,694,750.00</u>	<u>\$ 8,879,750.00</u>	

**General Obligation Refunding & Improvement Bonds  
Series 2018  
Dated May 1, 2018  
Issue Amount - \$31,475,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 26,355,000.00
15-Feb-21	\$ 1,065,000.00	\$ 603,950.00	\$ 1,668,950.00	25,290,000.00
15-Aug-21	0.00	582,650.00	582,650.00	25,290,000.00
15-Feb-22	1,085,000.00	582,650.00	1,667,650.00	24,205,000.00
15-Aug-22	0.00	560,950.00	560,950.00	24,205,000.00
15-Feb-23	1,130,000.00	560,950.00	1,690,950.00	23,075,000.00
15-Aug-23	0.00	538,350.00	538,350.00	23,075,000.00
15-Feb-24	1,175,000.00	538,350.00	1,713,350.00	21,900,000.00
15-Aug-24	0.00	514,850.00	514,850.00	21,900,000.00
15-Feb-25	1,225,000.00	514,850.00	1,739,850.00	20,675,000.00
15-Aug-25	0.00	490,350.00	490,350.00	20,675,000.00
15-Feb-26	1,275,000.00	490,350.00	1,765,350.00	19,400,000.00
15-Aug-26	0.00	464,850.00	464,850.00	19,400,000.00
15-Feb-27	1,325,000.00	464,850.00	1,789,850.00	18,075,000.00
15-Aug-27	0.00	438,350.00	438,350.00	18,075,000.00
15-Feb-28	1,380,000.00	438,350.00	1,818,350.00	16,695,000.00
15-Aug-28	0.00	410,750.00	410,750.00	16,695,000.00
15-Feb-29	1,325,000.00	410,750.00	1,735,750.00	15,370,000.00
15-Aug-29	0.00	384,250.00	384,250.00	15,370,000.00
15-Feb-30	1,385,000.00	384,250.00	1,769,250.00	13,985,000.00
15-Aug-30	0.00	349,625.00	349,625.00	13,985,000.00
15-Feb-31	1,460,000.00	349,625.00	1,809,625.00	12,525,000.00
15-Aug-31	0.00	313,125.00	313,125.00	12,525,000.00
15-Feb-32	1,530,000.00	313,125.00	1,843,125.00	10,995,000.00
15-Aug-32	0.00	274,875.00	274,875.00	10,995,000.00
15-Feb-33	1,610,000.00	274,875.00	1,884,875.00	9,385,000.00
15-Aug-33	0.00	234,625.00	234,625.00	9,385,000.00
15-Feb-34	1,695,000.00	234,625.00	1,929,625.00	7,690,000.00
15-Aug-34	0.00	192,250.00	192,250.00	7,690,000.00
15-Feb-35	1,780,000.00	192,250.00	1,972,250.00	5,910,000.00
15-Aug-35	0.00	147,750.00	147,750.00	5,910,000.00
15-Feb-36	1,870,000.00	147,750.00	2,017,750.00	4,040,000.00
15-Aug-36	0.00	101,000.00	101,000.00	4,040,000.00
15-Feb-37	1,970,000.00	101,000.00	2,071,000.00	2,070,000.00
15-Aug-37	0.00	51,750.00	51,750.00	2,070,000.00
15-Feb-38	2,070,000.00	51,750.00	2,121,750.00	\$ 0.00
Bonds to be Retired				
Fiscal Years 2021-2038	<u>\$ 26,355,000.00</u>	<u>\$ 12,704,650.00</u>	<u>\$ 39,059,650.00</u>	

**General Obligation Refunding Bonds  
Series 2019  
Dated December 1, 2019  
Issue Amount - \$27,685,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 27,265,000.00
15-Feb-21	\$ 2,685,000.00	\$ 389,625.00	\$ 3,074,625.00	24,580,000.00
15-Aug-21	0.00	349,350.00	349,350.00	24,580,000.00
15-Feb-22	2,770,000.00	349,350.00	3,119,350.00	21,810,000.00
15-Aug-22	0.00	307,800.00	307,800.00	21,810,000.00
15-Feb-23	2,865,000.00	307,800.00	3,172,800.00	18,945,000.00
15-Aug-23	0.00	264,825.00	264,825.00	18,945,000.00
15-Feb-24	2,855,000.00	264,825.00	3,119,825.00	16,090,000.00
15-Aug-24	0.00	222,000.00	222,000.00	16,090,000.00
15-Feb-25	2,945,000.00	222,000.00	3,167,000.00	13,145,000.00
15-Aug-25	0.00	177,825.00	177,825.00	13,145,000.00
15-Feb-26	3,050,000.00	177,825.00	3,227,825.00	10,095,000.00
15-Aug-26	0.00	132,075.00	132,075.00	10,095,000.00
15-Feb-27	3,160,000.00	132,075.00	3,292,075.00	6,935,000.00
15-Aug-27	0.00	84,675.00	84,675.00	6,935,000.00
15-Feb-28	3,240,000.00	84,675.00	3,324,675.00	3,695,000.00
15-Aug-28	0.00	52,275.00	52,275.00	3,695,000.00
15-Feb-29	1,660,000.00	52,275.00	1,712,275.00	2,035,000.00
15-Aug-29	0.00	27,375.00	27,375.00	2,035,000.00
15-Feb-30	1,405,000.00	27,375.00	1,432,375.00	630,000.00
15-Aug-30	0.00	6,300.00	6,300.00	630,000.00
15-Feb-31	630,000.00	6,300.00	636,300.00	\$ 0.00
	<u>27,265,000.00</u>	<u>3,638,625.00</u>	<u>30,903,625.00</u>	
Bonds to be Retired Fiscal Years 2021-2031	<u>\$ 27,265,000.00</u>	<u>\$ 3,638,625.00</u>	<u>\$ 30,903,625.00</u>	

**General Obligation Bonds  
Series 2020  
Dated June 4, 2020  
Issue Amount - \$14,585,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 14,585,000.00
15-Feb-21	\$ 325,000.00	\$ 456,053.06	\$ 781,053.06	14,260,000.00
15-Aug-21	0.00	318,925.00	318,925.00	14,260,000.00
15-Feb-22	470,000.00	318,925.00	788,925.00	13,790,000.00
15-Aug-22	0.00	307,175.00	307,175.00	13,790,000.00
15-Feb-23	495,000.00	307,175.00	802,175.00	13,295,000.00
15-Aug-23	0.00	294,800.00	294,800.00	13,295,000.00
15-Feb-24	520,000.00	294,800.00	814,800.00	12,775,000.00
15-Aug-24	0.00	281,800.00	281,800.00	12,775,000.00
15-Feb-25	550,000.00	281,800.00	831,800.00	12,225,000.00
15-Aug-25	0.00	268,050.00	268,050.00	12,225,000.00
15-Feb-26	575,000.00	268,050.00	843,050.00	11,650,000.00
15-Aug-26	0.00	253,675.00	253,675.00	11,650,000.00
15-Feb-27	605,000.00	253,675.00	858,675.00	11,045,000.00
15-Aug-27	0.00	238,550.00	238,550.00	11,045,000.00
15-Feb-28	635,000.00	238,550.00	873,550.00	10,410,000.00
15-Aug-28	0.00	222,675.00	222,675.00	10,410,000.00
15-Feb-29	670,000.00	222,675.00	892,675.00	9,740,000.00
15-Aug-29	0.00	205,925.00	205,925.00	9,740,000.00
15-Feb-30	705,000.00	205,925.00	910,925.00	9,035,000.00
15-Aug-30	0.00	188,300.00	188,300.00	9,035,000.00
15-Feb-31	740,000.00	188,300.00	928,300.00	8,295,000.00
15-Aug-31	0.00	169,800.00	169,800.00	8,295,000.00
15-Feb-32	780,000.00	169,800.00	949,800.00	7,515,000.00
15-Aug-32	0.00	150,300.00	150,300.00	7,515,000.00
15-Feb-33	815,000.00	150,300.00	965,300.00	6,700,000.00
15-Aug-33	0.00	134,000.00	134,000.00	6,700,000.00
15-Feb-34	845,000.00	134,000.00	979,000.00	5,855,000.00
15-Aug-34	0.00	117,100.00	117,100.00	5,855,000.00
15-Feb-35	880,000.00	117,100.00	997,100.00	4,975,000.00
15-Aug-35	0.00	99,500.00	99,500.00	4,975,000.00
15-Feb-36	915,000.00	99,500.00	1,014,500.00	4,060,000.00
15-Aug-36	0.00	81,200.00	81,200.00	4,060,000.00
15-Feb-37	955,000.00	81,200.00	1,036,200.00	3,105,000.00
15-Aug-37	0.00	62,100.00	62,100.00	3,105,000.00
15-Feb-38	995,000.00	62,100.00	1,057,100.00	2,110,000.00
15-Aug-38	0.00	42,200.00	42,200.00	2,110,000.00
15-Feb-39	1,035,000.00	42,200.00	1,077,200.00	1,075,000.00
15-Aug-39	0.00	21,500.00	21,500.00	1,075,000.00
15-Feb-40	1,075,000.00	21,500.00	1,096,500.00	\$ 0.00
Bonds to be Retired				
Fiscal Years 2021-2040	<u>\$ 14,585,000.00</u>	<u>\$ 7,371,203.06</u>	<u>\$ 21,956,203.06</u>	

Summary of  
Certificate of Obligation Indebtedness

**MESQUITE**  
T E X A S  
Real. Texas. Flavor.

**City of Mesquite**  
**Schedule of Combination Tax and Revenue Certificates of Obligation**  
**Principal and Interest Requirements**  
**Fiscal Year 2020-21**

<b>Issue</b>	<b>Outstanding Balance 10/1/2020</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
Combination Tax and Revenue Certificates of Obligation-Series 2012	\$ 4,110,000.00	\$ 480,000.00	\$ 118,075.00	\$ 598,075.00
Combination Tax and Revenue Certificates of Obligation-Series 2013	2,765,000.00	390,000.00	79,843.76	469,843.76
Combination Tax and Revenue Certificates of Obligation-Series 2014	7,395,000.00	125,000.00	259,931.26	384,931.26
Combination Tax and Revenue Certificates of Obligation-Series 2015	10,590,000.00	610,000.00	434,200.00	1,044,200.00
Combination Tax and Revenue Certificates of Obligation-Series 2016	6,920,000.00	690,000.00	258,962.50	948,962.50
Combination Tax and Revenue Certificates of Obligation-Series 2017	4,200,000.00	330,000.00	159,200.00	489,200.00
Combination Tax and Revenue Certificates of Obligation-Series 2018	14,095,000.00	645,000.00	603,800.00	1,248,800.00
Combination Tax and Revenue Certificates of Obligation-Series 2019	7,250,000.00	640,000.00	250,650.00	890,650.00
Combination Tax and Revenue Certificates of Obligation-Series 2020	10,360,000.00	230,000.00	550,479.44	780,479.44
Total Combination Tax and Revenue Certificate of Obligation Debt Service Requirements 2020-21	<u>\$ 67,685,000.00</u>	<u>\$ 4,140,000.00</u>	<u>\$ 2,715,141.96</u>	<u>\$ 6,855,141.96</u>

**Combination Tax and Revenue Certificates of Obligation  
Series 2012  
Dated July 15, 2012  
Issue Amount - \$7,235,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 4,110,000.00
15-Feb-21	\$ 480,000.00	\$ 62,037.50	\$ 542,037.50	3,630,000.00
15-Aug-21	0.00	56,037.50	56,037.50	3,630,000.00
15-Feb-22	490,000.00	56,037.50	546,037.50	3,140,000.00
15-Aug-22	0.00	50,525.00	50,525.00	3,140,000.00
15-Feb-23	0.00	50,525.00	50,525.00	3,140,000.00
15-Aug-23	0.00	50,525.00	50,525.00	3,140,000.00
15-Feb-24	305,000.00	50,525.00	355,525.00	2,835,000.00
15-Aug-24	0.00	44,425.00	44,425.00	2,835,000.00
15-Feb-25	315,000.00	44,425.00	359,425.00	2,520,000.00
15-Aug-25	0.00	39,700.00	39,700.00	2,520,000.00
15-Feb-26	330,000.00	39,700.00	369,700.00	2,190,000.00
15-Aug-26	0.00	34,750.00	34,750.00	2,190,000.00
15-Feb-27	340,000.00	34,750.00	374,750.00	1,850,000.00
15-Aug-27	0.00	29,650.00	29,650.00	1,850,000.00
15-Feb-28	350,000.00	29,650.00	379,650.00	1,500,000.00
15-Aug-28	0.00	24,400.00	24,400.00	1,500,000.00
15-Feb-29	355,000.00	24,400.00	379,400.00	1,145,000.00
15-Aug-29	0.00	18,853.13	18,853.13	1,145,000.00
15-Feb-30	370,000.00	18,853.13	388,853.13	775,000.00
15-Aug-30	0.00	12,840.63	12,840.63	775,000.00
15-Feb-31	380,000.00	12,840.63	392,840.63	395,000.00
15-Aug-31	0.00	6,665.63	6,665.63	395,000.00
15-Feb-32	395,000.00	6,665.63	401,665.63	\$ 0.00
Bonds to be Retired				
Fiscal Years 2021-2032	<u>\$ 4,110,000.00</u>	<u>\$ 798,781.28</u>	<u>\$ 4,908,781.28</u>	

**Combination Tax and Revenue Certificates of Obligation  
Series 2013  
Dated June 19, 2013  
Issue Amount - \$5,450,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 2,765,000.00
15-Feb-21	\$ 390,000.00	\$ 42,846.88	\$ 432,846.88	2,375,000.00
15-Aug-21	0.00	36,996.88	36,996.88	2,375,000.00
15-Feb-22	405,000.00	36,996.88	441,996.88	1,970,000.00
15-Aug-22	0.00	30,921.88	30,921.88	1,970,000.00
15-Feb-23	535,000.00	30,921.88	565,921.88	1,435,000.00
15-Aug-23	0.00	22,896.88	22,896.88	1,435,000.00
15-Feb-24	125,000.00	22,896.88	147,896.88	1,310,000.00
15-Aug-24	0.00	21,021.88	21,021.88	1,310,000.00
15-Feb-25	130,000.00	21,021.88	151,021.88	1,180,000.00
15-Aug-25	0.00	19,071.88	19,071.88	1,180,000.00
15-Feb-26	130,000.00	19,071.88	149,071.88	1,050,000.00
15-Aug-26	0.00	17,121.88	17,121.88	1,050,000.00
15-Feb-27	135,000.00	17,121.88	152,121.88	915,000.00
15-Aug-27	0.00	15,096.88	15,096.88	915,000.00
15-Feb-28	140,000.00	15,096.88	155,096.88	775,000.00
15-Aug-28	0.00	12,909.38	12,909.38	775,000.00
15-Feb-29	145,000.00	12,909.38	157,909.38	630,000.00
15-Aug-29	0.00	10,643.75	10,643.75	630,000.00
15-Feb-30	150,000.00	10,643.75	160,643.75	480,000.00
15-Aug-30	0.00	8,206.25	8,206.25	480,000.00
15-Feb-31	155,000.00	8,206.25	163,206.25	325,000.00
15-Aug-31	0.00	5,687.50	5,687.50	325,000.00
15-Feb-32	160,000.00	5,687.50	165,687.50	165,000.00
15-Aug-32	0.00	2,887.50	2,887.50	165,000.00
15-Feb-33	165,000.00	2,887.50	167,887.50	\$ 0.00
Bonds to be Retired				
Fiscal Years 2021-2033	<u>\$ 2,765,000.00</u>	<u>\$ 449,771.96</u>	<u>\$ 3,214,771.96</u>	

**Combination Tax and Revenue Certificates of Obligation  
Series 2014  
Dated May 15, 2014  
Issue Amount - \$9,715,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 7,395,000.00
15-Feb-21	\$ 125,000.00	\$ 130,903.13	\$ 255,903.13	7,270,000.00
15-Aug-21	0.00	129,028.13	129,028.13	7,270,000.00
15-Feb-22	395,000.00	129,028.13	524,028.13	6,875,000.00
15-Aug-22	0.00	123,103.13	123,103.13	6,875,000.00
15-Feb-23	410,000.00	123,103.13	533,103.13	6,465,000.00
15-Aug-23	0.00	114,903.13	114,903.13	6,465,000.00
15-Feb-24	425,000.00	114,903.13	539,903.13	6,040,000.00
15-Aug-24	0.00	106,403.13	106,403.13	6,040,000.00
15-Feb-25	215,000.00	106,403.13	321,403.13	5,825,000.00
15-Aug-25	0.00	102,103.13	102,103.13	5,825,000.00
15-Feb-26	230,000.00	102,103.13	332,103.13	5,595,000.00
15-Aug-26	0.00	97,503.13	97,503.13	5,595,000.00
15-Feb-27	620,000.00	97,503.13	717,503.13	4,975,000.00
15-Aug-27	0.00	88,203.13	88,203.13	4,975,000.00
15-Feb-28	640,000.00	88,203.13	728,203.13	4,335,000.00
15-Aug-28	0.00	78,603.13	78,603.13	4,335,000.00
15-Feb-29	655,000.00	78,603.13	733,603.13	3,680,000.00
15-Aug-29	0.00	68,368.75	68,368.75	3,680,000.00
15-Feb-30	680,000.00	68,368.75	748,368.75	3,000,000.00
15-Aug-30	0.00	54,768.75	54,768.75	3,000,000.00
15-Feb-31	710,000.00	54,768.75	764,768.75	2,290,000.00
15-Aug-31	0.00	40,568.75	40,568.75	2,290,000.00
15-Feb-32	735,000.00	40,568.75	775,568.75	1,555,000.00
15-Aug-32	0.00	27,706.25	27,706.25	1,555,000.00
15-Feb-33	765,000.00	27,706.25	792,706.25	790,000.00
15-Aug-33	0.00	14,318.75	14,318.75	790,000.00
15-Feb-34	790,000.00	14,318.75	804,318.75	\$ 0.00
 Bonds to be Retired Fiscal Years 2021-2034	 <u>\$ 7,395,000.00</u>	 <u>\$ 2,222,065.71</u>	 <u>\$ 9,617,065.71</u>	

**Combination Tax and Revenue Certificates of Obligation  
Series 2015  
Dated May 15, 2015  
Issue Amount - \$14,835,000**

<b>Maturity</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>	<b>Principal Balance</b>
				\$ 10,590,000.00
15-Feb-21	\$ 610,000.00	\$ 221,675.00	\$ 831,675.00	9,980,000.00
15-Aug-21	0.00	212,525.00	212,525.00	9,980,000.00
15-Feb-22	630,000.00	212,525.00	842,525.00	9,350,000.00
15-Aug-22	0.00	203,075.00	203,075.00	9,350,000.00
15-Feb-23	860,000.00	203,075.00	1,063,075.00	8,490,000.00
15-Aug-23	0.00	190,175.00	190,175.00	8,490,000.00
15-Feb-24	900,000.00	190,175.00	1,090,175.00	7,590,000.00
15-Aug-24	0.00	167,675.00	167,675.00	7,590,000.00
15-Feb-25	1,090,000.00	167,675.00	1,257,675.00	6,500,000.00
15-Aug-25	0.00	140,425.00	140,425.00	6,500,000.00
15-Feb-26	290,000.00	140,425.00	430,425.00	6,210,000.00
15-Aug-26	0.00	136,075.00	136,075.00	6,210,000.00
15-Feb-27	310,000.00	136,075.00	446,075.00	5,900,000.00
15-Aug-27	0.00	131,425.00	131,425.00	5,900,000.00
15-Feb-28	625,000.00	131,425.00	756,425.00	5,275,000.00
15-Aug-28	0.00	115,800.00	115,800.00	5,275,000.00
15-Feb-29	655,000.00	115,800.00	770,800.00	4,620,000.00
15-Aug-29	0.00	99,425.00	99,425.00	4,620,000.00
15-Feb-30	685,000.00	99,425.00	784,425.00	3,935,000.00
15-Aug-30	0.00	82,300.00	82,300.00	3,935,000.00
15-Feb-31	720,000.00	82,300.00	802,300.00	3,215,000.00
15-Aug-31	0.00	64,300.00	64,300.00	3,215,000.00
15-Feb-32	755,000.00	64,300.00	819,300.00	2,460,000.00
15-Aug-32	0.00	49,200.00	49,200.00	2,460,000.00
15-Feb-33	790,000.00	49,200.00	839,200.00	1,670,000.00
15-Aug-33	0.00	33,400.00	33,400.00	1,670,000.00
15-Feb-34	820,000.00	33,400.00	853,400.00	850,000.00
15-Aug-34	0.00	17,000.00	17,000.00	850,000.00
15-Feb-35	850,000.00	17,000.00	867,000.00	\$ 0.00
Bonds to be Retired				
Fiscal Years 2021-2035	<u>\$ 10,590,000.00</u>	<u>\$ 3,507,275.00</u>	<u>\$ 14,097,275.00</u>	

**Combination Tax and Revenue Certificates of Obligation  
Series 2016  
Dated March 15, 2016  
Issue Amount - \$11,815,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 6,920,000.00
15-Feb-21	\$ 690,000.00	\$ 132,931.25	\$ 822,931.25	6,230,000.00
15-Aug-21	0.00	126,031.25	126,031.25	6,230,000.00
15-Feb-22	705,000.00	126,031.25	831,031.25	5,525,000.00
15-Aug-22	0.00	118,100.00	118,100.00	5,525,000.00
15-Feb-23	720,000.00	118,100.00	838,100.00	4,805,000.00
15-Aug-23	0.00	107,300.00	107,300.00	4,805,000.00
15-Feb-24	750,000.00	107,300.00	857,300.00	4,055,000.00
15-Aug-24	0.00	92,300.00	92,300.00	4,055,000.00
15-Feb-25	785,000.00	92,300.00	877,300.00	3,270,000.00
15-Aug-25	0.00	72,675.00	72,675.00	3,270,000.00
15-Feb-26	830,000.00	72,675.00	902,675.00	2,440,000.00
15-Aug-26	0.00	51,925.00	51,925.00	2,440,000.00
15-Feb-27	195,000.00	51,925.00	246,925.00	2,245,000.00
15-Aug-27	0.00	47,050.00	47,050.00	2,245,000.00
15-Feb-28	210,000.00	47,050.00	257,050.00	2,035,000.00
15-Aug-28	0.00	41,800.00	41,800.00	2,035,000.00
15-Feb-29	220,000.00	41,800.00	261,800.00	1,815,000.00
15-Aug-29	0.00	36,300.00	36,300.00	1,815,000.00
15-Feb-30	230,000.00	36,300.00	266,300.00	1,585,000.00
15-Aug-30	0.00	31,700.00	31,700.00	1,585,000.00
15-Feb-31	240,000.00	31,700.00	271,700.00	1,345,000.00
15-Aug-31	0.00	26,900.00	26,900.00	1,345,000.00
15-Feb-32	245,000.00	26,900.00	271,900.00	1,100,000.00
15-Aug-32	0.00	22,000.00	22,000.00	1,100,000.00
15-Feb-33	260,000.00	22,000.00	282,000.00	840,000.00
15-Aug-33	0.00	16,800.00	16,800.00	840,000.00
15-Feb-34	270,000.00	16,800.00	286,800.00	570,000.00
15-Aug-34	0.00	11,400.00	11,400.00	570,000.00
15-Feb-35	280,000.00	11,400.00	291,400.00	290,000.00
15-Aug-35	0.00	5,800.00	5,800.00	290,000.00
15-Feb-36	290,000.00	5,800.00	295,800.00	\$ 0.00
<b>Bonds to be Retired</b>				
<b>Fiscal Years 2021-2036</b>	<u>\$ 6,920,000.00</u>	<u>\$ 1,749,093.75</u>	<u>\$ 8,669,093.75</u>	

**Combination Tax and Revenue Certificates of Obligation**  
**Series 2017**  
**Dated May 1, 2017**  
**Issue Amount - \$8,285,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 4,200,000.00
15-Feb-21	\$ 330,000.00	\$ 81,662.50	\$ 411,662.50	3,870,000.00
15-Aug-21	0.00	77,537.50	77,537.50	3,870,000.00
15-Feb-22	335,000.00	77,537.50	412,537.50	3,535,000.00
15-Aug-22	0.00	70,837.50	70,837.50	3,535,000.00
15-Feb-23	445,000.00	70,837.50	515,837.50	3,090,000.00
15-Aug-23	0.00	65,275.00	65,275.00	3,090,000.00
15-Feb-24	90,000.00	65,275.00	155,275.00	3,000,000.00
15-Aug-24	0.00	63,475.00	63,475.00	3,000,000.00
15-Feb-25	95,000.00	63,475.00	158,475.00	2,905,000.00
15-Aug-25	0.00	61,575.00	61,575.00	2,905,000.00
15-Feb-26	455,000.00	61,575.00	516,575.00	2,450,000.00
15-Aug-26	0.00	50,200.00	50,200.00	2,450,000.00
15-Feb-27	470,000.00	50,200.00	520,200.00	1,980,000.00
15-Aug-27	0.00	38,450.00	38,450.00	1,980,000.00
15-Feb-28	165,000.00	38,450.00	203,450.00	1,815,000.00
15-Aug-28	0.00	35,150.00	35,150.00	1,815,000.00
15-Feb-29	170,000.00	35,150.00	205,150.00	1,645,000.00
15-Aug-29	0.00	31,750.00	31,750.00	1,645,000.00
15-Feb-30	180,000.00	31,750.00	211,750.00	1,465,000.00
15-Aug-30	0.00	28,150.00	28,150.00	1,465,000.00
15-Feb-31	185,000.00	28,150.00	213,150.00	1,280,000.00
15-Aug-31	0.00	24,450.00	24,450.00	1,280,000.00
15-Feb-32	195,000.00	24,450.00	219,450.00	1,085,000.00
15-Aug-32	0.00	20,550.00	20,550.00	1,085,000.00
15-Feb-33	200,000.00	20,550.00	220,550.00	885,000.00
15-Aug-33	0.00	16,550.00	16,550.00	885,000.00
15-Feb-34	210,000.00	16,550.00	226,550.00	675,000.00
15-Aug-34	0.00	12,350.00	12,350.00	675,000.00
15-Feb-35	215,000.00	12,350.00	227,350.00	460,000.00
15-Aug-35	0.00	8,050.00	8,050.00	460,000.00
15-Feb-36	225,000.00	8,050.00	233,050.00	235,000.00
15-Aug-36	0.00	4,112.50	4,112.50	235,000.00
15-Feb-37	235,000.00	4,112.50	239,112.50	\$ 0.00
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Bonds to be Retired				
Fiscal Years 2021-2037	<u>\$ 4,200,000.00</u>	<u>\$ 1,298,587.50</u>	<u>\$ 5,498,587.50</u>	

**Combination Tax and Revenue Certificates of Obligation  
Series 2018  
Dated May 1, 2018  
Issue Amount - \$16,050,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 14,095,000.00
15-Feb-21	\$ 645,000.00	\$ 308,350.00	\$ 953,350.00	13,450,000.00
15-Aug-21	0.00	295,450.00	295,450.00	13,450,000.00
15-Feb-22	680,000.00	295,450.00	975,450.00	12,770,000.00
15-Aug-22	0.00	281,850.00	281,850.00	12,770,000.00
15-Feb-23	705,000.00	281,850.00	986,850.00	12,065,000.00
15-Aug-23	0.00	267,750.00	267,750.00	12,065,000.00
15-Feb-24	735,000.00	267,750.00	1,002,750.00	11,330,000.00
15-Aug-24	0.00	253,050.00	253,050.00	11,330,000.00
15-Feb-25	760,000.00	253,050.00	1,013,050.00	10,570,000.00
15-Aug-25	0.00	237,850.00	237,850.00	10,570,000.00
15-Feb-26	795,000.00	237,850.00	1,032,850.00	9,775,000.00
15-Aug-26	0.00	221,950.00	221,950.00	9,775,000.00
15-Feb-27	825,000.00	221,950.00	1,046,950.00	8,950,000.00
15-Aug-27	0.00	205,450.00	205,450.00	8,950,000.00
15-Feb-28	860,000.00	205,450.00	1,065,450.00	8,090,000.00
15-Aug-28	0.00	188,250.00	188,250.00	8,090,000.00
15-Feb-29	660,000.00	188,250.00	848,250.00	7,430,000.00
15-Aug-29	0.00	175,050.00	175,050.00	7,430,000.00
15-Feb-30	685,000.00	175,050.00	860,050.00	6,745,000.00
15-Aug-30	0.00	161,350.00	161,350.00	6,745,000.00
15-Feb-31	710,000.00	161,350.00	871,350.00	6,035,000.00
15-Aug-31	0.00	147,150.00	147,150.00	6,035,000.00
15-Feb-32	745,000.00	147,150.00	892,150.00	5,290,000.00
15-Aug-32	0.00	132,250.00	132,250.00	5,290,000.00
15-Feb-33	775,000.00	132,250.00	907,250.00	4,515,000.00
15-Aug-33	0.00	112,875.00	112,875.00	4,515,000.00
15-Feb-34	815,000.00	112,875.00	927,875.00	3,700,000.00
15-Aug-34	0.00	92,500.00	92,500.00	3,700,000.00
15-Feb-35	855,000.00	92,500.00	947,500.00	2,845,000.00
15-Aug-35	0.00	71,125.00	71,125.00	2,845,000.00
15-Feb-36	900,000.00	71,125.00	971,125.00	1,945,000.00
15-Aug-36	0.00	48,625.00	48,625.00	1,945,000.00
15-Feb-37	950,000.00	48,625.00	998,625.00	995,000.00
15-Aug-37	0.00	24,875.00	24,875.00	995,000.00
15-Feb-38	995,000.00	24,875.00	1,019,875.00	\$ 0.00
Bonds to be Retired				
Fiscal Years 2021-2038	<u>\$ 14,095,000.00</u>	<u>\$ 6,143,150.00</u>	<u>\$ 20,238,150.00</u>	

**Combination Tax and Revenue Certificates of Obligation**  
**Series 2019**  
**Dated May 1, 2019**  
**Issue Amount - \$10,065,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 7,250,000.00
15-Feb-21	\$ 640,000.00	\$ 131,725.00	\$ 771,725.00	6,610,000.00
15-Aug-21	0.00	118,925.00	118,925.00	6,610,000.00
15-Feb-22	245,000.00	118,925.00	363,925.00	6,365,000.00
15-Aug-22	0.00	114,025.00	114,025.00	6,365,000.00
15-Feb-23	255,000.00	114,025.00	369,025.00	6,110,000.00
15-Aug-23	0.00	108,925.00	108,925.00	6,110,000.00
15-Feb-24	470,000.00	108,925.00	578,925.00	5,640,000.00
15-Aug-24	0.00	99,525.00	99,525.00	5,640,000.00
15-Feb-25	275,000.00	99,525.00	374,525.00	5,365,000.00
15-Aug-25	0.00	94,025.00	94,025.00	5,365,000.00
15-Feb-26	285,000.00	94,025.00	379,025.00	5,080,000.00
15-Aug-26	0.00	88,325.00	88,325.00	5,080,000.00
15-Feb-27	300,000.00	88,325.00	388,325.00	4,780,000.00
15-Aug-27	0.00	82,325.00	82,325.00	4,780,000.00
15-Feb-28	310,000.00	82,325.00	392,325.00	4,470,000.00
15-Aug-28	0.00	76,125.00	76,125.00	4,470,000.00
15-Feb-29	330,000.00	76,125.00	406,125.00	4,140,000.00
15-Aug-29	0.00	69,525.00	69,525.00	4,140,000.00
15-Feb-30	350,000.00	69,525.00	419,525.00	3,790,000.00
15-Aug-30	0.00	62,525.00	62,525.00	3,790,000.00
15-Feb-31	365,000.00	62,525.00	427,525.00	3,425,000.00
15-Aug-31	0.00	55,225.00	55,225.00	3,425,000.00
15-Feb-32	380,000.00	55,225.00	435,225.00	3,045,000.00
15-Aug-32	0.00	47,625.00	47,625.00	3,045,000.00
15-Feb-33	390,000.00	47,625.00	437,625.00	2,655,000.00
15-Aug-33	0.00	39,825.00	39,825.00	2,655,000.00
15-Feb-34	410,000.00	39,825.00	449,825.00	2,245,000.00
15-Aug-34	0.00	33,675.00	33,675.00	2,245,000.00
15-Feb-35	425,000.00	33,675.00	458,675.00	1,820,000.00
15-Aug-35	0.00	27,300.00	27,300.00	1,820,000.00
15-Feb-36	435,000.00	27,300.00	462,300.00	1,385,000.00
15-Aug-36	0.00	20,775.00	20,775.00	1,385,000.00
15-Feb-37	450,000.00	20,775.00	470,775.00	935,000.00
15-Aug-37	0.00	14,025.00	14,025.00	935,000.00
15-Feb-38	460,000.00	14,025.00	474,025.00	475,000.00
15-Aug-38	0.00	7,125.00	7,125.00	475,000.00
15-Feb-39	475,000.00	7,125.00	482,125.00	\$ 0.00
Bonds to be Retired				
Fiscal Years 2021-2039	<u>\$ 7,250,000.00</u>	<u>\$ 2,451,375.00</u>	<u>\$ 9,701,375.00</u>	

**Combination Tax and Revenue Certificates of Obligation**  
**Series 2020**  
**Dated June 4, 2020**  
**Issue Amount - \$10,360,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 10,360,000.00
15-Feb-21	\$ 230,000.00	\$ 323,929.44	\$ 553,929.44	10,130,000.00
15-Aug-21	0.00	226,550.00	226,550.00	10,130,000.00
15-Feb-22	335,000.00	226,550.00	561,550.00	9,795,000.00
15-Aug-22	0.00	218,175.00	218,175.00	9,795,000.00
15-Feb-23	350,000.00	218,175.00	568,175.00	9,445,000.00
15-Aug-23	0.00	209,425.00	209,425.00	9,445,000.00
15-Feb-24	370,000.00	209,425.00	579,425.00	9,075,000.00
15-Aug-24	0.00	200,175.00	200,175.00	9,075,000.00
15-Feb-25	390,000.00	200,175.00	590,175.00	8,685,000.00
15-Aug-25	0.00	190,425.00	190,425.00	8,685,000.00
15-Feb-26	410,000.00	190,425.00	600,425.00	8,275,000.00
15-Aug-26	0.00	180,175.00	180,175.00	8,275,000.00
15-Feb-27	430,000.00	180,175.00	610,175.00	7,845,000.00
15-Aug-27	0.00	169,425.00	169,425.00	7,845,000.00
15-Feb-28	450,000.00	169,425.00	619,425.00	7,395,000.00
15-Aug-28	0.00	158,175.00	158,175.00	7,395,000.00
15-Feb-29	475,000.00	158,175.00	633,175.00	6,920,000.00
15-Aug-29	0.00	146,300.00	146,300.00	6,920,000.00
15-Feb-30	500,000.00	146,300.00	646,300.00	6,420,000.00
15-Aug-30	0.00	133,800.00	133,800.00	6,420,000.00
15-Feb-31	525,000.00	133,800.00	658,800.00	5,895,000.00
15-Aug-31	0.00	120,675.00	120,675.00	5,895,000.00
15-Feb-32	555,000.00	120,675.00	675,675.00	5,340,000.00
15-Aug-32	0.00	106,800.00	106,800.00	5,340,000.00
15-Feb-33	580,000.00	106,800.00	686,800.00	4,760,000.00
15-Aug-33	0.00	95,200.00	95,200.00	4,760,000.00
15-Feb-34	600,000.00	95,200.00	695,200.00	4,160,000.00
15-Aug-34	0.00	83,200.00	83,200.00	4,160,000.00
15-Feb-35	625,000.00	83,200.00	708,200.00	3,535,000.00
15-Aug-35	0.00	70,700.00	70,700.00	3,535,000.00
15-Feb-36	650,000.00	70,700.00	720,700.00	2,885,000.00
15-Aug-36	0.00	57,700.00	57,700.00	2,885,000.00
15-Feb-37	680,000.00	57,700.00	737,700.00	2,205,000.00
15-Aug-37	0.00	44,100.00	44,100.00	2,205,000.00
15-Feb-38	705,000.00	44,100.00	749,100.00	1,500,000.00
15-Aug-38	0.00	30,000.00	30,000.00	1,500,000.00
15-Feb-39	735,000.00	30,000.00	765,000.00	765,000.00
15-Aug-39	0.00	15,300.00	15,300.00	765,000.00
15-Feb-40	765,000.00	15,300.00	780,300.00	\$ 0.00
Bonds to be Retired				
Fiscal Years 2021-2040	<u>\$ 10,360,000.00</u>	<u>\$ 5,236,529.44</u>	<u>\$ 15,596,529.44</u>	

Summary of  
Water and Sewer Revenue Bond Indebtedness

**MESQUITE**  
T E X A S  
Real. Texas. Flavor.

**Schedule of Water & Sewer Revenue Bond Indebtedness**  
**Composite Summary of All Issues**  
**Principal and Interest Requirements**  
**Fiscal Years 2021 to 2040**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Date</u> <u>Total</u>	<u>Fiscal Year</u> <u>Total</u>	<u>Fiscal</u> <u>Year</u>
01-Mar-21	\$ 6,785,000.00	\$ 2,102,140.01	\$ 8,887,140.01		
01-Sep-21	0.00	1,784,575.01	1,784,575.01	\$ 10,671,715.02	2021
01-Mar-22	6,835,000.00	1,784,575.01	8,619,575.01		
01-Sep-22	0.00	1,676,815.63	1,676,815.63	10,296,390.64	2022
01-Mar-23	6,530,000.00	1,676,815.63	8,206,815.63		
01-Sep-23	0.00	1,563,690.63	1,563,690.63	9,770,506.26	2023
01-Mar-24	6,765,000.00	1,563,690.63	8,328,690.63		
01-Sep-24	0.00	1,441,353.13	1,441,353.13	9,770,043.76	2024
01-Mar-25	6,465,000.00	1,441,353.13	7,906,353.13		
01-Sep-25	0.00	1,305,903.13	1,305,903.13	9,212,256.26	2025
01-Mar-26	6,460,000.00	1,305,903.13	7,765,903.13		
01-Sep-26	0.00	1,164,853.13	1,164,853.13	8,930,756.26	2026
01-Mar-27	6,065,000.00	1,164,853.13	7,229,853.13		
01-Sep-27	0.00	1,032,378.13	1,032,378.13	8,262,231.26	2027
01-Mar-28	5,790,000.00	1,032,378.13	6,822,378.13		
01-Sep-28	0.00	908,656.25	908,656.25	7,731,034.38	2028
01-Mar-29	5,475,000.00	908,656.25	6,383,656.25		
01-Sep-29	0.00	792,268.75	792,268.75	7,175,925.00	2029
01-Mar-30	5,110,000.00	792,268.75	5,902,268.75		
01-Sep-30	0.00	696,100.00	696,100.00	6,598,368.75	2030
01-Mar-31	4,775,000.00	696,100.00	5,471,100.00		
01-Sep-31	0.00	604,231.25	604,231.25	6,075,331.25	2031
01-Mar-32	4,560,000.00	604,231.25	5,164,231.25		
01-Sep-32	0.00	513,812.50	513,812.50	5,678,043.75	2032
01-Mar-33	4,410,000.00	513,812.50	4,923,812.50		
01-Sep-33	0.00	428,575.00	428,575.00	5,352,387.50	2033
01-Mar-34	4,240,000.00	428,575.00	4,668,575.00		
01-Sep-34	0.00	343,375.00	343,375.00	5,011,950.00	2034
01-Mar-35	4,020,000.00	343,375.00	4,363,375.00		
01-Sep-35	0.00	262,450.00	262,450.00	4,625,825.00	2035
01-Mar-36	3,740,000.00	262,450.00	4,002,450.00		
01-Sep-36	0.00	191,262.50	191,262.50	4,193,712.50	2036
01-Mar-37	3,370,000.00	191,262.50	3,561,262.50		
01-Sep-37	0.00	127,525.00	127,525.00	3,688,787.50	2037
01-Mar-38	2,895,000.00	127,525.00	3,022,525.00		
01-Sep-38	0.00	71,825.00	71,825.00	3,094,350.00	2038
01-Mar-39	2,415,000.00	71,825.00	2,486,825.00		
01-Sep-39	0.00	28,700.00	28,700.00	2,515,525.00	2039
01-Mar-40	1,435,000.00	28,700.00	1,463,700.00		
01-Sep-40	0.00	0.00	0.00	1,463,700.00	2040
<b>Totals</b>	<b>\$ 98,140,000.00</b>	<b>\$ 31,978,840.09</b>	<b>\$ 130,118,840.09</b>	<b>\$ 130,118,840.09</b>	

**MESQUITE**  
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**City of Mesquite**  
**Schedule of Water and Sewer Revenue Debt**  
**Principal and Interest Requirements**  
**Fiscal Year 2020-21**

<b>Issue</b>	<b>Outstanding Balance 10/1/2020</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
Waterworks and Sewer System Revenue Bonds Series 2010	\$ 835,000.00	\$ 410,000.00	\$ 22,581.26	\$ 432,581.26
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2012	4,285,000.00	490,000.00	129,975.00	619,975.00
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2013	4,065,000.00	315,000.00	123,168.76	438,168.76
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2014	8,625,000.00	975,000.00	316,887.50	1,291,887.50
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2015	5,835,000.00	415,000.00	223,975.00	638,975.00
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2016	11,600,000.00	975,000.00	431,362.50	1,406,362.50
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2017	11,400,000.00	690,000.00	475,450.00	1,165,450.00
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2018	8,260,000.00	400,000.00	352,350.00	752,350.00
Waterworks and Sewer System Revenue Bonds Series 2019	14,855,000.00	550,000.00	500,250.00	1,050,250.00
Waterworks and Sewer System Revenue Refunding Bonds Series 2019A	8,950,000.00	1,170,000.00	238,850.00	1,408,850.00
Waterworks and Sewer System Revenue Bonds Series 2020	19,430,000.00	395,000.00	1,071,865.00	1,466,865.00
<b>Total Water and Sewer System Bonds Debt Service Requirements Fiscal Year 2020-21</b>	<b><u>\$ 98,140,000.00</u></b>	<b><u>\$ 6,785,000.00</u></b>	<b><u>\$ 3,886,715.02</u></b>	<b><u>\$10,671,715.02</u></b>

**Waterworks and Sewer System Revenue Bonds**  
**Series 2010**  
**Dated May 15, 2010**  
**Issue Amount - \$8,720,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 835,000.00
01-Mar-21	\$ 410,000.00	\$ 14,878.13	\$ 424,878.13	425,000.00
01-Sep-21	0.00	7,703.13	7,703.13	425,000.00
01-Mar-22	425,000.00	7,703.13	432,703.13	\$ 0.00
 Bonds to be Retired				
Fiscal Years 2021-2022	<u>\$ 835,000.00</u>	<u>\$ 30,284.39</u>	<u>\$ 865,284.39</u>	

**Waterworks and Sewer System Revenue Refunding and Improvement Bonds**  
**Series 2012**  
**Dated July 15, 2012**  
**Issue Amount - \$7,945,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 4,285,000.00
01-Mar-21	\$ 490,000.00	\$ 68,662.50	\$ 558,662.50	3,795,000.00
01-Sep-21	0.00	61,312.50	61,312.50	3,795,000.00
01-Mar-22	505,000.00	61,312.50	566,312.50	3,290,000.00
01-Sep-22	0.00	53,737.50	53,737.50	3,290,000.00
01-Mar-23	525,000.00	53,737.50	578,737.50	2,765,000.00
01-Sep-23	0.00	45,862.50	45,862.50	2,765,000.00
01-Mar-24	545,000.00	45,862.50	590,862.50	2,220,000.00
01-Sep-24	0.00	34,962.50	34,962.50	2,220,000.00
01-Mar-25	250,000.00	34,962.50	284,962.50	1,970,000.00
01-Sep-25	0.00	31,212.50	31,212.50	1,970,000.00
01-Mar-26	255,000.00	31,212.50	286,212.50	1,715,000.00
01-Sep-26	0.00	27,387.50	27,387.50	1,715,000.00
01-Mar-27	265,000.00	27,387.50	292,387.50	1,450,000.00
01-Sep-27	0.00	23,412.50	23,412.50	1,450,000.00
01-Mar-28	270,000.00	23,412.50	293,412.50	1,180,000.00
01-Sep-28	0.00	19,193.75	19,193.75	1,180,000.00
01-Mar-29	280,000.00	19,193.75	299,193.75	900,000.00
01-Sep-29	0.00	14,818.75	14,818.75	900,000.00
01-Mar-30	290,000.00	14,818.75	304,818.75	610,000.00
01-Sep-30	0.00	10,106.25	10,106.25	610,000.00
01-Mar-31	300,000.00	10,106.25	310,106.25	310,000.00
01-Sep-31	0.00	5,231.25	5,231.25	310,000.00
01-Mar-32	310,000.00	5,231.25	315,231.25	\$ 0.00
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Bonds to be Retired				
Fiscal Years 2021-2032	<u>\$ 4,285,000.00</u>	<u>\$ 723,137.50</u>	<u>\$ 5,008,137.50</u>	

**Waterworks and Sewer System Revenue Refunding and Improvement Bonds**  
**Series 2013**  
**Dated June 19, 2013**  
**Issue Amount - \$7,090,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 4,065,000.00
01-Mar-21	\$ 315,000.00	\$ 63,946.88	\$ 378,946.88	3,750,000.00
01-Sep-21	0.00	59,221.88	59,221.88	3,750,000.00
01-Mar-22	320,000.00	59,221.88	379,221.88	3,430,000.00
01-Sep-22	0.00	54,421.88	54,421.88	3,430,000.00
01-Mar-23	330,000.00	54,421.88	384,421.88	3,100,000.00
01-Sep-23	0.00	49,471.88	49,471.88	3,100,000.00
01-Mar-24	340,000.00	49,471.88	389,471.88	2,760,000.00
01-Sep-24	0.00	44,371.88	44,371.88	2,760,000.00
01-Mar-25	355,000.00	44,371.88	399,371.88	2,405,000.00
01-Sep-25	0.00	39,046.88	39,046.88	2,405,000.00
01-Mar-26	270,000.00	39,046.88	309,046.88	2,135,000.00
01-Sep-26	0.00	34,996.88	34,996.88	2,135,000.00
01-Mar-27	275,000.00	34,996.88	309,996.88	1,860,000.00
01-Sep-27	0.00	30,871.88	30,871.88	1,860,000.00
01-Mar-28	285,000.00	30,871.88	315,871.88	1,575,000.00
01-Sep-28	0.00	26,418.75	26,418.75	1,575,000.00
01-Mar-29	295,000.00	26,418.75	321,418.75	1,280,000.00
01-Sep-29	0.00	21,625.00	21,625.00	1,280,000.00
01-Mar-30	305,000.00	21,625.00	326,625.00	975,000.00
01-Sep-30	0.00	16,668.75	16,668.75	975,000.00
01-Mar-31	315,000.00	16,668.75	331,668.75	660,000.00
01-Sep-31	0.00	11,550.00	11,550.00	660,000.00
01-Mar-32	325,000.00	11,550.00	336,550.00	335,000.00
01-Sep-32	0.00	5,862.50	5,862.50	335,000.00
01-Mar-33	335,000.00	5,862.50	340,862.50	\$ 0.00
Bonds to be Retired				
Fiscal Years 2021-2033	<u>\$ 4,065,000.00</u>	<u>\$ 853,003.20</u>	<u>\$ 4,918,003.20</u>	

**Waterworks and Sewer System Revenue Refunding and Improvement Bonds**  
**Series 2014**  
**Dated May 15, 2014**  
**Issue Amount - \$11,655,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 8,625,000.00
01-Mar-21	\$ 975,000.00	\$ 168,193.75	\$ 1,143,193.75	7,650,000.00
01-Sep-21	0.00	148,693.75	148,693.75	7,650,000.00
01-Mar-22	1,020,000.00	148,693.75	1,168,693.75	6,630,000.00
01-Sep-22	0.00	128,293.75	128,293.75	6,630,000.00
01-Mar-23	1,055,000.00	128,293.75	1,183,293.75	5,575,000.00
01-Sep-23	0.00	107,193.75	107,193.75	5,575,000.00
01-Mar-24	1,100,000.00	107,193.75	1,207,193.75	4,475,000.00
01-Sep-24	0.00	85,193.75	85,193.75	4,475,000.00
01-Mar-25	900,000.00	85,193.75	985,193.75	3,575,000.00
01-Sep-25	0.00	67,193.75	67,193.75	3,575,000.00
01-Mar-26	935,000.00	67,193.75	1,002,193.75	2,640,000.00
01-Sep-26	0.00	48,493.75	48,493.75	2,640,000.00
01-Mar-27	290,000.00	48,493.75	338,493.75	2,350,000.00
01-Sep-27	0.00	44,143.75	44,143.75	2,350,000.00
01-Mar-28	300,000.00	44,143.75	344,143.75	2,050,000.00
01-Sep-28	0.00	39,643.75	39,643.75	2,050,000.00
01-Mar-29	310,000.00	39,643.75	349,643.75	1,740,000.00
01-Sep-29	0.00	34,800.00	34,800.00	1,740,000.00
01-Mar-30	320,000.00	34,800.00	354,800.00	1,420,000.00
01-Sep-30	0.00	28,400.00	28,400.00	1,420,000.00
01-Mar-31	335,000.00	28,400.00	363,400.00	1,085,000.00
01-Sep-31	0.00	21,700.00	21,700.00	1,085,000.00
01-Mar-32	350,000.00	21,700.00	371,700.00	735,000.00
01-Sep-32	0.00	14,700.00	14,700.00	735,000.00
01-Mar-33	360,000.00	14,700.00	374,700.00	375,000.00
01-Sep-33	0.00	7,500.00	7,500.00	375,000.00
01-Mar-34	375,000.00	7,500.00	382,500.00	\$ 0.00
 Bonds to be Retired Fiscal Years 2021-2034	 <u>\$ 8,625,000.00</u>	 <u>\$ 1,720,093.75</u>	 <u>\$ 10,345,093.75</u>	

**Waterworks and Sewer System Revenue Refunding and Improvement Bonds**  
**Series 2015**  
**Dated May 15, 2015**  
**Issue Amount - \$10,325,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 5,835,000.00
01-Mar-21	\$ 415,000.00	\$ 115,100.00	\$ 530,100.00	5,420,000.00
01-Sep-21	0.00	108,875.00	108,875.00	5,420,000.00
01-Mar-22	430,000.00	108,875.00	538,875.00	4,990,000.00
01-Sep-22	0.00	102,425.00	102,425.00	4,990,000.00
01-Mar-23	445,000.00	102,425.00	547,425.00	4,545,000.00
01-Sep-23	0.00	95,750.00	95,750.00	4,545,000.00
01-Mar-24	460,000.00	95,750.00	555,750.00	4,085,000.00
01-Sep-24	0.00	86,550.00	86,550.00	4,085,000.00
01-Mar-25	475,000.00	86,550.00	561,550.00	3,610,000.00
01-Sep-25	0.00	77,050.00	77,050.00	3,610,000.00
01-Mar-26	295,000.00	77,050.00	372,050.00	3,315,000.00
01-Sep-26	0.00	69,675.00	69,675.00	3,315,000.00
01-Mar-27	310,000.00	69,675.00	379,675.00	3,005,000.00
01-Sep-27	0.00	61,925.00	61,925.00	3,005,000.00
01-Mar-28	325,000.00	61,925.00	386,925.00	2,680,000.00
01-Sep-28	0.00	55,425.00	55,425.00	2,680,000.00
01-Mar-29	335,000.00	55,425.00	390,425.00	2,345,000.00
01-Sep-29	0.00	48,725.00	48,725.00	2,345,000.00
01-Mar-30	350,000.00	48,725.00	398,725.00	1,995,000.00
01-Sep-30	0.00	41,725.00	41,725.00	1,995,000.00
01-Mar-31	365,000.00	41,725.00	406,725.00	1,630,000.00
01-Sep-31	0.00	32,600.00	32,600.00	1,630,000.00
01-Mar-32	385,000.00	32,600.00	417,600.00	1,245,000.00
01-Sep-32	0.00	24,900.00	24,900.00	1,245,000.00
01-Mar-33	400,000.00	24,900.00	424,900.00	845,000.00
01-Sep-33	0.00	16,900.00	16,900.00	845,000.00
01-Mar-34	415,000.00	16,900.00	431,900.00	430,000.00
01-Sep-34	0.00	8,600.00	8,600.00	430,000.00
01-Mar-35	430,000.00	8,600.00	438,600.00	\$ 0.00
 Bonds to be Retired Fiscal Years 2021-2035	 <u>\$ 5,835,000.00</u>	 <u>\$ 1,777,350.00</u>	 <u>\$ 7,612,350.00</u>	

**Waterworks and Sewer System Revenue Refunding and Improvement Bonds**  
**Series 2016**  
**Dated March 15, 2016**  
**Issue Amount - \$15,785,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 11,600,000.00
01-Mar-21	\$ 975,000.00	\$ 220,556.25	\$ 1,195,556.25	10,625,000.00
01-Sep-21	0.00	210,806.25	210,806.25	10,625,000.00
01-Mar-22	995,000.00	210,806.25	1,205,806.25	9,630,000.00
01-Sep-22	0.00	199,612.50	199,612.50	9,630,000.00
01-Mar-23	1,020,000.00	199,612.50	1,219,612.50	8,610,000.00
01-Sep-23	0.00	186,862.50	186,862.50	8,610,000.00
01-Mar-24	1,055,000.00	186,862.50	1,241,862.50	7,555,000.00
01-Sep-24	0.00	173,675.00	173,675.00	7,555,000.00
01-Mar-25	1,085,000.00	173,675.00	1,258,675.00	6,470,000.00
01-Sep-25	0.00	146,550.00	146,550.00	6,470,000.00
01-Mar-26	1,145,000.00	146,550.00	1,291,550.00	5,325,000.00
01-Sep-26	0.00	117,925.00	117,925.00	5,325,000.00
01-Mar-27	1,200,000.00	117,925.00	1,317,925.00	4,125,000.00
01-Sep-27	0.00	87,925.00	87,925.00	4,125,000.00
01-Mar-28	720,000.00	87,925.00	807,925.00	3,405,000.00
01-Sep-28	0.00	69,925.00	69,925.00	3,405,000.00
01-Mar-29	365,000.00	69,925.00	434,925.00	3,040,000.00
01-Sep-29	0.00	60,800.00	60,800.00	3,040,000.00
01-Mar-30	385,000.00	60,800.00	445,800.00	2,655,000.00
01-Sep-30	0.00	53,100.00	53,100.00	2,655,000.00
01-Mar-31	400,000.00	53,100.00	453,100.00	2,255,000.00
01-Sep-31	0.00	45,100.00	45,100.00	2,255,000.00
01-Mar-32	415,000.00	45,100.00	460,100.00	1,840,000.00
01-Sep-32	0.00	36,800.00	36,800.00	1,840,000.00
01-Mar-33	430,000.00	36,800.00	466,800.00	1,410,000.00
01-Sep-33	0.00	28,200.00	28,200.00	1,410,000.00
01-Mar-34	450,000.00	28,200.00	478,200.00	960,000.00
01-Sep-34	0.00	19,200.00	19,200.00	960,000.00
01-Mar-35	470,000.00	19,200.00	489,200.00	490,000.00
01-Sep-35	0.00	9,800.00	9,800.00	490,000.00
01-Mar-36	490,000.00	9,800.00	499,800.00	\$ 0.00
Bonds to be Retired				
Fiscal Years 2021-2036	<u>\$ 11,600,000.00</u>	<u>\$ 3,113,118.75</u>	<u>\$ 14,713,118.75</u>	

**Waterworks and Sewer System Revenue Refunding and Improvement Bonds**  
**Series 2017**  
**Dated May 1, 2017**  
**Issue Amount - \$12,555,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 11,400,000.00
01-Mar-21	\$ 690,000.00	\$ 242,037.50	\$ 932,037.50	10,710,000.00
01-Sep-21	0.00	233,412.50	233,412.50	10,710,000.00
01-Mar-22	715,000.00	233,412.50	948,412.50	9,995,000.00
01-Sep-22	0.00	224,475.00	224,475.00	9,995,000.00
01-Mar-23	735,000.00	224,475.00	959,475.00	9,260,000.00
01-Sep-23	0.00	209,775.00	209,775.00	9,260,000.00
01-Mar-24	760,000.00	209,775.00	969,775.00	8,500,000.00
01-Sep-24	0.00	194,575.00	194,575.00	8,500,000.00
01-Mar-25	800,000.00	194,575.00	994,575.00	7,700,000.00
01-Sep-25	0.00	174,575.00	174,575.00	7,700,000.00
01-Mar-26	840,000.00	174,575.00	1,014,575.00	6,860,000.00
01-Sep-26	0.00	153,575.00	153,575.00	6,860,000.00
01-Mar-27	885,000.00	153,575.00	1,038,575.00	5,975,000.00
01-Sep-27	0.00	131,450.00	131,450.00	5,975,000.00
01-Mar-28	930,000.00	131,450.00	1,061,450.00	5,045,000.00
01-Sep-28	0.00	108,200.00	108,200.00	5,045,000.00
01-Mar-29	980,000.00	108,200.00	1,088,200.00	4,065,000.00
01-Sep-29	0.00	83,700.00	83,700.00	4,065,000.00
01-Mar-30	435,000.00	83,700.00	518,700.00	3,630,000.00
01-Sep-30	0.00	75,000.00	75,000.00	3,630,000.00
01-Mar-31	455,000.00	75,000.00	530,000.00	3,175,000.00
01-Sep-31	0.00	65,900.00	65,900.00	3,175,000.00
01-Mar-32	475,000.00	65,900.00	540,900.00	2,700,000.00
01-Sep-32	0.00	56,400.00	56,400.00	2,700,000.00
01-Mar-33	495,000.00	56,400.00	551,400.00	2,205,000.00
01-Sep-33	0.00	46,500.00	46,500.00	2,205,000.00
01-Mar-34	515,000.00	46,500.00	561,500.00	1,690,000.00
01-Sep-34	0.00	33,625.00	33,625.00	1,690,000.00
01-Mar-35	540,000.00	33,625.00	573,625.00	1,150,000.00
01-Sep-35	0.00	20,125.00	20,125.00	1,150,000.00
01-Mar-36	565,000.00	20,125.00	585,125.00	585,000.00
01-Sep-36	0.00	10,237.50	10,237.50	585,000.00
01-Mar-37	585,000.00	10,237.50	595,237.50	\$ 0.00
Bonds to be Retired				
Fiscal Years 2021-2037	<u>\$ 11,400,000.00</u>	<u>\$ 3,885,087.50</u>	<u>\$ 15,285,087.50</u>	

**Waterworks and Sewer System Revenue Refunding and Improvement Bonds**  
**Series 2018**  
**Dated May 1, 2018**  
**Issue Amount - \$8,920,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 8,260,000.00
01-Mar-21	\$ 400,000.00	\$ 180,175.00	\$ 580,175.00	7,860,000.00
01-Sep-21	0.00	172,175.00	172,175.00	7,860,000.00
01-Mar-22	415,000.00	172,175.00	587,175.00	7,445,000.00
01-Sep-22	0.00	163,875.00	163,875.00	7,445,000.00
01-Mar-23	435,000.00	163,875.00	598,875.00	7,010,000.00
01-Sep-23	0.00	155,175.00	155,175.00	7,010,000.00
01-Mar-24	445,000.00	155,175.00	600,175.00	6,565,000.00
01-Sep-24	0.00	146,275.00	146,275.00	6,565,000.00
01-Mar-25	465,000.00	146,275.00	611,275.00	6,100,000.00
01-Sep-25	0.00	136,975.00	136,975.00	6,100,000.00
01-Mar-26	485,000.00	136,975.00	621,975.00	5,615,000.00
01-Sep-26	0.00	127,275.00	127,275.00	5,615,000.00
01-Mar-27	510,000.00	127,275.00	637,275.00	5,105,000.00
01-Sep-27	0.00	117,075.00	117,075.00	5,105,000.00
01-Mar-28	530,000.00	117,075.00	647,075.00	4,575,000.00
01-Sep-28	0.00	106,475.00	106,475.00	4,575,000.00
01-Mar-29	370,000.00	106,475.00	476,475.00	4,205,000.00
01-Sep-29	0.00	99,075.00	99,075.00	4,205,000.00
01-Mar-30	385,000.00	99,075.00	484,075.00	3,820,000.00
01-Sep-30	0.00	91,375.00	91,375.00	3,820,000.00
01-Mar-31	405,000.00	91,375.00	496,375.00	3,415,000.00
01-Sep-31	0.00	83,275.00	83,275.00	3,415,000.00
01-Mar-32	420,000.00	83,275.00	503,275.00	2,995,000.00
01-Sep-32	0.00	74,875.00	74,875.00	2,995,000.00
01-Mar-33	440,000.00	74,875.00	514,875.00	2,555,000.00
01-Sep-33	0.00	63,875.00	63,875.00	2,555,000.00
01-Mar-34	460,000.00	63,875.00	523,875.00	2,095,000.00
01-Sep-34	0.00	52,375.00	52,375.00	2,095,000.00
01-Mar-35	485,000.00	52,375.00	537,375.00	1,610,000.00
01-Sep-35	0.00	40,250.00	40,250.00	1,610,000.00
01-Mar-36	510,000.00	40,250.00	550,250.00	1,100,000.00
01-Sep-36	0.00	27,500.00	27,500.00	1,100,000.00
01-Mar-37	535,000.00	27,500.00	562,500.00	565,000.00
01-Sep-37	0.00	14,125.00	14,125.00	565,000.00
01-Mar-38	565,000.00	14,125.00	579,125.00	\$ 0.00
Bonds to be Retired				
Fiscal Years 2021-2038	<u>\$ 8,260,000.00</u>	<u>\$ 3,524,225.00</u>	<u>\$ 11,784,225.00</u>	

**Waterworks and Sewer System Revenue Bonds**  
**Series 2019**  
**Dated May 1, 2019**  
**Issue Amount - \$15,260,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 14,855,000.00
01-Mar-21	\$ 550,000.00	\$ 254,250.00	\$ 804,250.00	14,305,000.00
01-Sep-21	0.00	246,000.00	246,000.00	14,305,000.00
01-Mar-22	570,000.00	246,000.00	816,000.00	13,735,000.00
01-Sep-22	0.00	237,450.00	237,450.00	13,735,000.00
01-Mar-23	585,000.00	237,450.00	822,450.00	13,150,000.00
01-Sep-23	0.00	228,675.00	228,675.00	13,150,000.00
01-Mar-24	605,000.00	228,675.00	833,675.00	12,545,000.00
01-Sep-24	0.00	219,600.00	219,600.00	12,545,000.00
01-Mar-25	625,000.00	219,600.00	844,600.00	11,920,000.00
01-Sep-25	0.00	207,100.00	207,100.00	11,920,000.00
01-Mar-26	655,000.00	207,100.00	862,100.00	11,265,000.00
01-Sep-26	0.00	190,725.00	190,725.00	11,265,000.00
01-Mar-27	690,000.00	190,725.00	880,725.00	10,575,000.00
01-Sep-27	0.00	173,475.00	173,475.00	10,575,000.00
01-Mar-28	725,000.00	173,475.00	898,475.00	9,850,000.00
01-Sep-28	0.00	155,350.00	155,350.00	9,850,000.00
01-Mar-29	760,000.00	155,350.00	915,350.00	9,090,000.00
01-Sep-29	0.00	136,350.00	136,350.00	9,090,000.00
01-Mar-30	790,000.00	136,350.00	926,350.00	8,300,000.00
01-Sep-30	0.00	124,500.00	124,500.00	8,300,000.00
01-Mar-31	815,000.00	124,500.00	939,500.00	7,485,000.00
01-Sep-31	0.00	112,275.00	112,275.00	7,485,000.00
01-Mar-32	840,000.00	112,275.00	952,275.00	6,645,000.00
01-Sep-32	0.00	99,675.00	99,675.00	6,645,000.00
01-Mar-33	865,000.00	99,675.00	964,675.00	5,780,000.00
01-Sep-33	0.00	86,700.00	86,700.00	5,780,000.00
01-Mar-34	895,000.00	86,700.00	981,700.00	4,885,000.00
01-Sep-34	0.00	73,275.00	73,275.00	4,885,000.00
01-Mar-35	920,000.00	73,275.00	993,275.00	3,965,000.00
01-Sep-35	0.00	59,475.00	59,475.00	3,965,000.00
01-Mar-36	950,000.00	59,475.00	1,009,475.00	3,015,000.00
01-Sep-36	0.00	45,225.00	45,225.00	3,015,000.00
01-Mar-37	975,000.00	45,225.00	1,020,225.00	2,040,000.00
01-Sep-37	0.00	30,600.00	30,600.00	2,040,000.00
01-Mar-38	1,005,000.00	30,600.00	1,035,600.00	1,035,000.00
01-Sep-38	0.00	15,525.00	15,525.00	1,035,000.00
01-Mar-39	1,035,000.00	15,525.00	1,050,525.00	\$ 0.00
 Bonds to be Retired Fiscal Years 2021-2039	 <u>\$ 14,855,000.00</u>	 <u>\$ 5,138,200.00</u>	 <u>\$ 19,993,200.00</u>	

**Waterworks and Sewer System Revenue Refunding Bonds**  
**Series 2019A**  
**Dated December 1, 2019**  
**Issue Amount - \$9,035,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 8,950,000.00
01-Mar-21	\$ 1,170,000.00	\$ 128,200.00	\$ 1,298,200.00	7,780,000.00
01-Sep-21	0.00	110,650.00	110,650.00	7,780,000.00
01-Mar-22	810,000.00	110,650.00	920,650.00	6,970,000.00
01-Sep-22	0.00	102,550.00	102,550.00	6,970,000.00
01-Mar-23	740,000.00	102,550.00	842,550.00	6,230,000.00
01-Sep-23	0.00	91,450.00	91,450.00	6,230,000.00
01-Mar-24	760,000.00	91,450.00	851,450.00	5,470,000.00
01-Sep-24	0.00	80,050.00	80,050.00	5,470,000.00
01-Mar-25	780,000.00	80,050.00	860,050.00	4,690,000.00
01-Sep-25	0.00	68,350.00	68,350.00	4,690,000.00
01-Mar-26	810,000.00	68,350.00	878,350.00	3,880,000.00
01-Sep-26	0.00	56,200.00	56,200.00	3,880,000.00
01-Mar-27	830,000.00	56,200.00	886,200.00	3,050,000.00
01-Sep-27	0.00	43,750.00	43,750.00	3,050,000.00
01-Mar-28	855,000.00	43,750.00	898,750.00	2,195,000.00
01-Sep-28	0.00	30,925.00	30,925.00	2,195,000.00
01-Mar-29	885,000.00	30,925.00	915,925.00	1,310,000.00
01-Sep-29	0.00	17,650.00	17,650.00	1,310,000.00
01-Mar-30	910,000.00	17,650.00	927,650.00	400,000.00
01-Sep-30	0.00	4,000.00	4,000.00	400,000.00
01-Mar-31	400,000.00	4,000.00	404,000.00	\$ 0.00
Bonds to be Retired				
Fiscal Years 2021-2031	<u>\$ 8,950,000.00</u>	<u>\$ 1,339,350.00</u>	<u>\$ 10,289,350.00</u>	

**Waterworks and Sewer System Revenue Bonds**  
**Series 2020**  
**Dated June 4, 2020**  
**Issue Amount - \$19,430,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 19,430,000.00
01-Mar-21	\$ 395,000.00	\$ 646,140.00	\$ 1,041,140.00	19,035,000.00
01-Sep-21	0.00	425,725.00	425,725.00	19,035,000.00
01-Mar-22	630,000.00	425,725.00	1,055,725.00	18,405,000.00
01-Sep-22	0.00	409,975.00	409,975.00	18,405,000.00
01-Mar-23	660,000.00	409,975.00	1,069,975.00	17,745,000.00
01-Sep-23	0.00	393,475.00	393,475.00	17,745,000.00
01-Mar-24	695,000.00	393,475.00	1,088,475.00	17,050,000.00
01-Sep-24	0.00	376,100.00	376,100.00	17,050,000.00
01-Mar-25	730,000.00	376,100.00	1,106,100.00	16,320,000.00
01-Sep-25	0.00	357,850.00	357,850.00	16,320,000.00
01-Mar-26	770,000.00	357,850.00	1,127,850.00	15,550,000.00
01-Sep-26	0.00	338,600.00	338,600.00	15,550,000.00
01-Mar-27	810,000.00	338,600.00	1,148,600.00	14,740,000.00
01-Sep-27	0.00	318,350.00	318,350.00	14,740,000.00
01-Mar-28	850,000.00	318,350.00	1,168,350.00	13,890,000.00
01-Sep-28	0.00	297,100.00	297,100.00	13,890,000.00
01-Mar-29	895,000.00	297,100.00	1,192,100.00	12,995,000.00
01-Sep-29	0.00	274,725.00	274,725.00	12,995,000.00
01-Mar-30	940,000.00	274,725.00	1,214,725.00	12,055,000.00
01-Sep-30	0.00	251,225.00	251,225.00	12,055,000.00
01-Mar-31	985,000.00	251,225.00	1,236,225.00	11,070,000.00
01-Sep-31	0.00	226,600.00	226,600.00	11,070,000.00
01-Mar-32	1,040,000.00	226,600.00	1,266,600.00	10,030,000.00
01-Sep-32	0.00	200,600.00	200,600.00	10,030,000.00
01-Mar-33	1,085,000.00	200,600.00	1,285,600.00	8,945,000.00
01-Sep-33	0.00	178,900.00	178,900.00	8,945,000.00
01-Mar-34	1,130,000.00	178,900.00	1,308,900.00	7,815,000.00
01-Sep-34	0.00	156,300.00	156,300.00	7,815,000.00
01-Mar-35	1,175,000.00	156,300.00	1,331,300.00	6,640,000.00
01-Sep-35	0.00	132,800.00	132,800.00	6,640,000.00
01-Mar-36	1,225,000.00	132,800.00	1,357,800.00	5,415,000.00
01-Sep-36	0.00	108,300.00	108,300.00	5,415,000.00
01-Mar-37	1,275,000.00	108,300.00	1,383,300.00	4,140,000.00
01-Sep-37	0.00	82,800.00	82,800.00	4,140,000.00
01-Mar-38	1,325,000.00	82,800.00	1,407,800.00	2,815,000.00
01-Sep-38	0.00	56,300.00	56,300.00	2,815,000.00
01-Mar-39	1,380,000.00	56,300.00	1,436,300.00	1,435,000.00
01-Sep-39	0.00	28,700.00	28,700.00	1,435,000.00
01-Mar-40	1,435,000.00	28,700.00	1,463,700.00	\$ 0.00
Bonds to be Retired Fiscal Years 2021-2040	<u>\$ 19,430,000.00</u>	<u>\$ 9,874,990.00</u>	<u>\$ 29,304,990.00</u>	

Summary of  
Drainage Utility District  
Revenue Bond Indebtedness

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**Schedule of Revenue Bond Indebtedness - Drainage Utility District**  
**Composite Summary of All Issues**  
**Principal and Interest Requirements**  
**Fiscal Years 2021 to 2040**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Date Total</u>	<u>Fiscal Year Total</u>	<u>Fiscal Year</u>
01-Mar-21	\$ 510,000.00	\$ 136,656.25	\$ 646,656.25		
01-Sep-21	0.00	128,318.75	128,318.75	\$ 774,975.00	2021
01-Mar-22	525,000.00	128,318.75	653,318.75		
01-Sep-22	0.00	119,600.00	119,600.00	772,918.75	2022
01-Mar-23	310,000.00	119,600.00	429,600.00		
01-Sep-23	0.00	114,950.00	114,950.00	544,550.00	2023
01-Mar-24	320,000.00	114,950.00	434,950.00		
01-Sep-24	0.00	110,150.00	110,150.00	545,100.00	2024
01-Mar-25	330,000.00	110,150.00	440,150.00		
01-Sep-25	0.00	103,550.00	103,550.00	543,700.00	2025
01-Mar-26	345,000.00	103,550.00	448,550.00		
01-Sep-26	0.00	96,650.00	96,650.00	545,200.00	2026
01-Mar-27	355,000.00	96,650.00	451,650.00		
01-Sep-27	0.00	89,550.00	89,550.00	541,200.00	2027
01-Mar-28	370,000.00	89,550.00	459,550.00		
01-Sep-28	0.00	82,150.00	82,150.00	541,700.00	2028
01-Mar-29	390,000.00	82,150.00	472,150.00		
01-Sep-29	0.00	74,350.00	74,350.00	546,500.00	2029
01-Mar-30	400,000.00	74,350.00	474,350.00		
01-Sep-30	0.00	66,350.00	66,350.00	540,700.00	2030
01-Mar-31	415,000.00	66,350.00	481,350.00		
01-Sep-31	0.00	58,050.00	58,050.00	539,400.00	2031
01-Mar-32	435,000.00	58,050.00	493,050.00		
01-Sep-32	0.00	51,525.00	51,525.00	544,575.00	2032
01-Mar-33	445,000.00	51,525.00	496,525.00		
01-Sep-33	0.00	44,850.00	44,850.00	541,375.00	2033
01-Mar-34	465,000.00	44,850.00	509,850.00		
01-Sep-34	0.00	37,875.00	37,875.00	547,725.00	2034
01-Mar-35	475,000.00	37,875.00	512,875.00		
01-Sep-35	0.00	30,750.00	30,750.00	543,625.00	2035
01-Mar-36	490,000.00	30,750.00	520,750.00		
01-Sep-36	0.00	23,400.00	23,400.00	544,150.00	2036
01-Mar-37	505,000.00	23,400.00	528,400.00		
01-Sep-37	0.00	15,825.00	15,825.00	544,225.00	2037
01-Mar-38	520,000.00	15,825.00	535,825.00		
01-Sep-38	0.00	8,025.00	8,025.00	543,850.00	2038
01-Mar-39	535,000.00	8,025.00	543,025.00	551,050.00	2039
Totals	<u>\$ 8,140,000.00</u>	<u>\$ 2,648,493.75</u>	<u>\$ 10,788,493.75</u>	<u>\$ 10,796,518.75</u>	

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**City of Mesquite**  
**Schedule of Drainage Utility District Debt**  
**Principal and Interest Requirements**  
**Fiscal Year 2020-21**

<b>Issue</b>	<b>Outstanding Balance 10/1/2020</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
Municipal Drainage Utility System Revenue Refunding Bonds-Series 2011	\$ 445,000.00	\$ 220,000.00	\$ 12,425.00	\$ 232,425.00
Municipal Drainage Utility System Revenue Bonds-Series 2019	7,695,000.00	290,000.00	252,550.00	542,550.00
Total Municipal Drainage Utility System Debt Service Requirements Fiscal Year 2020-21	<u>\$ 8,140,000.00</u>	<u>\$ 510,000.00</u>	<u>\$ 264,975.00</u>	<u>\$ 774,975.00</u>

**Municipal Drainage Utility System Revenue Refunding Bonds**  
**Series 2011**  
**Dated May 1, 2011**  
**Issue Amount - \$4,385,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 445,000.00
01-Mar-21	\$ 220,000.00	\$ 8,206.25	\$ 228,206.25	225,000.00
01-Sep-21	0.00	4,218.75	4,218.75	225,000.00
01-Mar-22	225,000.00	4,218.75	229,218.75	\$ 0.00
Bonds to be Retired				
Fiscal Years 2021-2022	<u>\$ 445,000.00</u>	<u>\$ 16,643.75</u>	<u>\$ 461,643.75</u>	

**Municipal Drainage Utility System Revenue Bonds**  
**Series 2019**  
**Dated May 1, 2019**  
**Issue Amount - \$7,910,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$ 7,695,000.00
01-Mar-21	\$ 290,000.00	\$ 128,450.00	\$ 418,450.00	7,405,000.00
01-Sep-21	0.00	124,100.00	124,100.00	7,405,000.00
01-Mar-22	300,000.00	124,100.00	424,100.00	7,105,000.00
01-Sep-22	0.00	119,600.00	119,600.00	7,105,000.00
01-Mar-23	310,000.00	119,600.00	429,600.00	6,795,000.00
01-Sep-23	0.00	114,950.00	114,950.00	6,795,000.00
01-Mar-24	320,000.00	114,950.00	434,950.00	6,475,000.00
01-Sep-24	0.00	110,150.00	110,150.00	6,475,000.00
01-Mar-25	330,000.00	110,150.00	440,150.00	6,145,000.00
01-Sep-25	0.00	103,550.00	103,550.00	6,145,000.00
01-Mar-26	345,000.00	103,550.00	448,550.00	5,800,000.00
01-Sep-26	0.00	96,650.00	96,650.00	5,800,000.00
01-Mar-27	355,000.00	96,650.00	451,650.00	5,445,000.00
01-Sep-27	0.00	89,550.00	89,550.00	5,445,000.00
01-Mar-28	370,000.00	89,550.00	459,550.00	5,075,000.00
01-Sep-28	0.00	82,150.00	82,150.00	5,075,000.00
01-Mar-29	390,000.00	82,150.00	472,150.00	4,685,000.00
01-Sep-29	0.00	74,350.00	74,350.00	4,685,000.00
01-Mar-30	400,000.00	74,350.00	474,350.00	4,285,000.00
01-Sep-30	0.00	66,350.00	66,350.00	4,285,000.00
01-Mar-31	415,000.00	66,350.00	481,350.00	3,870,000.00
01-Sep-31	0.00	58,050.00	58,050.00	3,870,000.00
01-Mar-32	435,000.00	58,050.00	493,050.00	3,435,000.00
01-Sep-32	0.00	51,525.00	51,525.00	3,435,000.00
01-Mar-33	445,000.00	51,525.00	496,525.00	2,990,000.00
01-Sep-33	0.00	44,850.00	44,850.00	2,990,000.00
01-Mar-34	465,000.00	44,850.00	509,850.00	2,525,000.00
01-Sep-34	0.00	37,875.00	37,875.00	2,525,000.00
01-Mar-35	475,000.00	37,875.00	512,875.00	2,050,000.00
01-Sep-35	0.00	30,750.00	30,750.00	2,050,000.00
01-Mar-36	490,000.00	30,750.00	520,750.00	1,560,000.00
01-Sep-36	0.00	23,400.00	23,400.00	1,560,000.00
01-Mar-37	505,000.00	23,400.00	528,400.00	1,055,000.00
01-Sep-37	0.00	15,825.00	15,825.00	1,055,000.00
01-Mar-38	520,000.00	15,825.00	535,825.00	535,000.00
01-Sep-38	0.00	8,025.00	8,025.00	535,000.00
01-Mar-39	535,000.00	8,025.00	543,025.00	\$ 0.00
Bonds to be Retired				
Fiscal Years 2021-2039	<u>\$ 7,695,000.00</u>	<u>\$ 2,631,850.00</u>	<u>\$ 10,326,850.00</u>	

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## Miscellaneous Budget Information

ORDINANCE NO. 4805

AN ORDINANCE OF THE CITY OF MESQUITE, TEXAS, PROVIDING FUNDS FOR THE 2020-21 FISCAL YEAR BY ADOPTING AND APPROVING THE BUDGET FOR SAID PERIOD AND APPROPRIATING AND SETTING ASIDE THE NECESSARY FUNDS OUT OF THE GENERAL AND OTHER REVENUES OF THE CITY FOR SAID FISCAL YEAR FOR THE MAINTENANCE AND OPERATION OF VARIOUS DEPARTMENTS AND ACTIVITIES OF THE CITY, FOR CAPITAL AND OTHER IMPROVEMENTS OF THE CITY AND FOR ALL OTHER EXPENDITURES INCLUDED IN SAID BUDGET; PROVIDING A REPEALER CLAUSE; PROVIDING A SEVERABILITY CLAUSE; AND DECLARING AN EFFECTIVE DATE.

WHEREAS, the City Manager has prepared and submitted to the City Council a proposed budget of expenditures and revenues for the municipal government of the City of Mesquite, Texas (the “City”), for the fiscal year beginning October 1, 2020, and ending September 30, 2021; and

WHEREAS, the City Council has received the City Manager’s proposed budget, a copy of which has been filed with the City Secretary who is the municipal clerk of the City as required by law; and

WHEREAS, a copy of the City Manager’s proposed budget has been made available for inspection and has been posted on the City’s website as required by law; and

WHEREAS, the City Council has conducted a public hearing on the proposed budget with prior notice thereof as required by law.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MESQUITE, TEXAS:

SECTION 1. That the budget of the City for the fiscal year beginning October 1, 2020, and ending September 30, 2021, heretofore prepared by the City Manager and submitted to the Mayor and City Council for consideration and approval, a true and correct copy of which is attached hereto as Exhibit A and made a part hereof for all purposes (the “**2020-21 Fiscal Year Budget**”), be and the same is hereby adopted and approved.

SECTION 2. That for the purpose of providing the funds necessary and proposed to be expended in the 2020-21 Fiscal Year Budget, available resources and revenues of the City be, and the same are hereby appropriated and set aside out of the general and other revenues of the City for Fiscal Year 2020-21 for the maintenance and operation of various departments and activities of the City, for capital and other improvements of the City, and for all other expenditures included in the 2020-21 Fiscal Year Budget, all as more fully set forth in the 2020-21 Fiscal Year Budget.

SECTION 3. That the City Manager, or the City Manager’s designee, shall complete and attach a cover page to the 2020-21 Fiscal Year Budget containing all of the information required by Texas Local Government Code § 102.007(d). The 2020-21 Fiscal Year

Budget shall be filed with the City Secretary and County Clerks of Dallas and Kaufman Counties and, along with the cover page and record vote of each member of the City Council by name voting on the adoption of the 2020-21 Fiscal Year Budget, be posted on the City's website.

SECTION 4. That this ordinance does not create a new classification, rank or position within the Mesquite Police Department or the Mesquite Fire Department. Staffing positions subject to Chapter 143 of the Texas Local Government Code shall not be created unless and until separate ordinance(s) specifically creating such position(s) and identifying the classification(s) of such position(s) are passed by the City Council of the City.

SECTION 5. That all ordinances or portions thereof in conflict with the provisions of this ordinance, to the extent of such conflict, are hereby repealed. To the extent that such ordinances or portions thereof are not in conflict herewith, the same shall remain in full force and effect.

SECTION 6. That should any word, sentence, clause, paragraph or provision of this ordinance be held to be invalid or unconstitutional, the validity of the remaining provisions of this ordinance shall not be affected and shall remain in full force and effect.

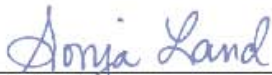
SECTION 7. This ordinance shall take effect immediately from and after its passage.

DULY PASSED AND APPROVED by the City Council of the City of Mesquite, Texas, on the 21st day of September 2020.



Bruce Archer  
Mayor

ATTEST:



Sonja Land  
City Secretary

APPROVED AS TO LEGAL FORM:



David L. Paschall  
City Attorney

ORDINANCE NO. 4816

AN ORDINANCE OF THE CITY OF MESQUITE, TEXAS, LEVYING THE AD VALOREM TAXES FOR THE YEAR 2020 AT A RATE OF \$0.70862 PER \$100.00 ASSESSED VALUATION OF ALL TAXABLE PROPERTY WITHIN THE CORPORATE LIMITS OF THE CITY OF MESQUITE, TEXAS, ON JANUARY 1, 2020, TO PROVIDE REVENUE FOR THE PAYMENT OF CURRENT EXPENSES AND INTEREST AND SINKING FUND REQUIREMENTS; PROVIDING FOR DUE AND DELINQUENT DATES TOGETHER WITH PENALTIES AND INTEREST; PROVIDING FOR PLACE OF PAYMENT; APPROVING THE 2020 TAX ROLLS AND ANY SUPPLEMENT THERETO; PROVIDING CERTAIN EXEMPTIONS; PROVIDING A REPEALER CLAUSE; PROVIDING A SEVERABILITY CLAUSE; AND DECLARING AN EFFECTIVE DATE THEREOF.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MESQUITE, TEXAS:

SECTION 1. That there be and is hereby levied for the year 2020 on all taxable property, real, personal and mixed situated within the corporate limits of the City of Mesquite, Texas, on January 1, 2020, and not exempt by the Constitution and valid laws of the State of Texas, a tax of \$0.70862 on each \$100.00 assessed valuation of taxable property with a ratio of 100 percent of the market value and shall be apportioned and distributed as follows:

For the purpose of defraying the current maintenance and operating expenses of the municipal government a tax of \$0.497635, and for interest and sinking fund of the municipal government a tax of \$0.210985, on each \$100.00 assessed value of taxable property with a ratio of 100 percent of the market value.

**THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.**

**THE TAX RATE WILL EFFECTIVELY BE RAISED BY 1.02 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000.00 HOME BY APPROXIMATELY \$5.89.**

SECTION 2. Provided, however, that there is hereby adopted an exemption to ad valorem taxation in the amount of \$65,000.00 on the residence homestead of individuals over the age of 65 years of age, said "residence homestead" being as defined in V.T.C.A., Tax Code § 11.13(j).

Provided, also, that there is hereby adopted an exemption to ad valorem taxation in the amount of \$15,000.00 on the residence homestead for a disabled person, said "residence homestead" being as defined in V.T.C.A., Tax Code § 11.13(j). A person must be classified as "disabled" for Social Security purposes and must be the owner of the property to qualify for the exemption.

Provided, however, that a person's qualification allows eligibility for only one exemption: the over-65 years of age exemption or the disabled person exemption.

SECTION 3. That all ad valorem taxes for the year 2020 shall become due and payable on October 1, 2020, and all ad valorem taxes for the year 2020 shall become delinquent if not paid on or before January 31, 2021. If any ad valorem tax is not paid on or before the 31st day of January 2021, the following penalties shall be payable thereon, to wit: during the month of February 2021, six percent plus one percent for each additional month or portion of a month thereafter that the ad valorem tax remains unpaid prior to July 1, 2021, provided, however, an ad valorem tax delinquent on July 1, 2021, shall incur a total penalty of twelve percent of the amount of the delinquent tax without regard to the number of months the tax has been delinquent.

SECTION 4. That the taxes hereby levied are payable to the City of Mesquite, Texas (the "**City**"), in Mesquite, Texas, at City Hall located at 757 North Galloway, Mesquite, Texas 75149. The City shall have available all the rights and remedies provided by law for the enforcement of the collection of taxes levied under this ordinance.

SECTION 5. That the 2020 tax rolls, as presented to the City Council, together with any supplement thereto, be and the same are hereby approved.


SECTION 6. That all delinquent tax accrues interest at a rate of one percent for each month or portion of a month the tax remains unpaid.

SECTION 7. That all ordinances or portions thereof in conflict with the provisions of this ordinance, to the extent of such conflict, are hereby repealed. To the extent that such ordinances or portions thereof are not in conflict herewith, the same shall remain in full force and effect.

SECTION 8. That should any word, sentence, clause, paragraph or provision of this ordinance be held to be invalid or unconstitutional, the remaining provisions of this ordinance shall remain in full force and effect.

SECTION 9. That this ordinance shall take effect after passage and immediately upon the date of its publication.

DULY PASSED AND APPROVED by the affirmative vote of not less than 60 percent of the City Council of the City of Mesquite, Texas, on the 28th day of September 2020.

  
\_\_\_\_\_  
Bruce Archer  
Mayor

ATTEST:  
  
\_\_\_\_\_  
Sonja Land  
City Secretary

APPROVED AS TO LEGAL FORM:  
  
\_\_\_\_\_  
David L. Paschall  
City Attorney

**MESQUITE**  
T E X A S  
Real. Texas. Flavor.

## Glossary

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**Abatement** – A complete or partial cancellation of a levy imposed by a governmental unit. Abatements usually apply to tax levies, special assessments, or service charges.

**Account** – A financial reporting unit for budget, management, or accounting purposes.

**Account Group** – Used to establish accounting control and accountability for the City's general fixed assets and general long-term debt. The City of Mesquite has two account groups: 1) General Fixed Assets Group, and 2) General Long-Term Debt Group.

**Accrual Basis** – A basis of accounting in which transactions and events are recognized at the time they are incurred, as opposed to when cash is received or spent.

**Activity** – Departmental efforts that contribute to the achievement of a specific set of program objectives.

**Actual** – Refers to the final audited revenue and expenditure results of operations for the fiscal year indicated.

**Actuarial** – A person or methodology that makes determinations based on time and risk factors of required contributions to achieve future funding levels, such as funding retirement or health care liabilities.

**Adopted** – Refers to the revenue and expenditure estimates initially approved by the City Council for the fiscal year indicated.

**Adopted Budget** – The proposed budget as initially formally approved by the City Council.

**Ad Valorem Tax** – Tax levied in proportion to the value of both real and personal property against which it is levied.

**Amended** – Refers to revised revenue and expenditure estimates for the fiscal year indicated that are approved by the City Council as a result of unanticipated revenues.

**Appropriation** – A legal authorization granted by the legislative body to incur expenditures and obligations for specific purpose. An appropriation is usually limited in amount and as to the time it may be expended.

**Assessed Valuation** – A valuation set upon real estate or other property by the Dallas Central Appraisal District as a basis for levying property taxes, which is currently 100% of market value. Taxable valuation is calculated from the assessed valuation.

**Assessment Ratio** – The ratio at which the tax rate is applied to the tax base, currently per \$100 valuation.

**Asset** – Resources owned or held by a government, which have monetary value.

**Attrition** – A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs. A temporary condition is commonly referred to as a frozen position or hiring freeze.

**Audit** – an examination by the independent auditor chosen by the City Council that reports on the accuracy of a the annual financial report. In a financial and compliance audit, the auditor seeks to establish whether the financial report "fairly represents" what actually happened during the accounting period. The audit also determines whether management complied with all applicable laws and policies in carrying out its fiduciary responsibilities.

## Glossary

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**Authorized Positions** – Employee positions, which are authorized in the adopted budget, to be filled during the year.

**Balanced Budget** – A budget in which planned funds or revenues available are equal to fund planned expenditures.

**Benefits** – Payments to which participants may be entitled under a pension plan, including pension benefits, death benefits, health care, social security, or due upon termination of employment.

**Bond** – Written evidence of the issuer's obligation to repay a specified principal amount of money (the face amount of the bond) on a particular date (the maturity date), together with interest at a stated rate, or according to a formula for determining that rate. Bonds are primarily used to finance capital projects and are usually issued (sold) in denominations of \$5,000.

**Bond Rating** – The rating established by a rating company (Moody's, Standard and Poors, Fitch) that assesses the City's financial stability, resources and capacity to repay the financing issue by evaluating the organization's administrative management, financial management, debt load and local economy.

**Bond Refinancing** – The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

**Bonds Authorized and Unissued** – Bonds which have been legally authorized by voters, but have not yet been issued, and which can be issued and sold without further voter approval.

**Bonds Issued** – Bonds which have been sold and proceeds used for designated purposes as authorized by the voters.

**Budget** – A plan of financial operation embodying an estimate of proposed expenditures for a given period, and the proposed means of financing. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. Once adopted, the budget is the legal authorization to expend City funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law, City Charter, and/or administrative rules and regulations.

**Budget Calendar** – The schedule of key dates, which a government follows in preparation and adoption of the budget.

**Budget Deficit** – Amount by which the City's budget outlays exceed its budget receipts for a given period, usually a fiscal year.

**Budget Message** – A general discussion of the proposed budget as presented in writing to the legislative body.

**Budget Surplus** – Amount by which the City's budget receipts exceed its budget outlays for a given period, usually a fiscal year.

**Capital Assets** – Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets and are depreciated over the useful life of the fixed asset.

**Capital Budget** – The appropriation of bond proceeds or operating revenue for improvements to facilities and other fixed assets or infrastructure.

**Capital Expenditure (Outlay)** – An expenditure to acquire long-term assets. The asset will have a unit cost of \$1,000 or more and a useful life at least two years after date of acquisition.

## Glossary

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**Capital Improvement Program (CIP)** – A plan for capital project expenditures to be incurred each year over a fixed number of years to meet capital needs arising from the City’s long-term financial plan.

**Capital Lease** – An agreement conveying the right to use property, plant, or equipment usually for a stated period of time where the lessee assumes all the risks and rewards of ownership.

**Capital Project** – Major construction, acquisition, or renovation activities which add value to a government’s physical assets or significantly increase their useful life. Also called capital improvements, the assets are significant capital expenditures with a useful life of 5 years or more and minimum value of \$5,000 or more.

**Cash Basis** – A basis of accounting in which transactions are recognized only when cash is increased or decreased.

**Certificates of Obligation (CO)** – Legal debt instruments used to finance capital improvement projects. Certificates of Obligation are backed by the full faith and credit of the governmental entity and are fully payable from a property tax levy. Certificates of Obligation differ from General Obligation debt in that they may be approved by the City Council without prior voter approved.

**Charges for Current Services** – Revenue resulting from user fees for various City services, such as garbage collection fees or animal adoption fees.

**City Charter** – Refers to the Home Rule Charter adopted by Mesquite voters on August 22, 1953 pursuant to State law, which establishes the City’s governmental structure (Council-Manager Form of Government) and provides for the distribution of powers and duties among the legislative body and various appointive officers.

**Comprehensive Annual Financial Report (CAFR)** – A report prepared by the Accounting Division of the Finance Department, usually referred to by its abbreviation, and summarizes financial data for the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: 1) a balance sheet that compares assets with liabilities and fund balance, and 2) an operating statement that compares revenues with expenditures.

**Community Development Block Grant (CDBG)** – An entitlement grant program authorized by the federal government, which provides a federal grant each year in which the program is authorized by Congress. The entitlement is based upon a formula that includes the City’s population. CDBG proceeds are limited to specific eligible uses and projects that generally benefit low- and moderate-income persons.

**Consumer Price Index (CPI)** – A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

**Contingency** – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

**Contractual Services** – Services rendered to the City by private firms, individuals, or other governmental agencies, such as utilities, rent, maintenance agreements, and professional consulting services.

**Credit Rating** – The creditworthiness of a governmental unit as determined by an independent rating agency. The City of Mesquite is rated by two rating agencies: 1) Moody’s Investor Service and 2) Standard and Poor’s. See Bond Rating.

## Glossary

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**Debt Limit** – The maximum amount of gross or net debt that is legally permitted. The Constitution of the State of Texas and the City of Mesquite set no legal debt limit; however, the amount of debt is limited by the overall tax rate, which includes both the portion for debt service and ongoing operations, and which can never exceed 2.5% of the taxable valuation.

**Debt Ratios** – Comparative statistics showing the relationship between the City's outstanding debt and such factors as its tax base, income or population. Such ratios are often used in the process of determining credit quality of a bond issue.

**Debt Service** – The annual payments required to support debt issues, including interest and principal payments.

**Debt Service Fund** – A fund used to account for the accumulation of resources for and payment of general long-term debt principal, interest and related costs of issuance. Also known as an Interest and Sinking Fund.

**Delinquent Taxes** – Taxes remaining unpaid on and after the date on which a penalty for non-payment is attached.

**Department** – A basic organizational unit of government which is functionally unique in its delivery of services, and which may be sub-divided into divisions, programs, activity groups and/or activities.

**Depreciation** – The decrease in value of physical assets due to use and the passage of time.

**Designated** – Funds that have been identified to be spent for a specific purpose. This differs from reserved funds, in that there is no legal requirement for funds that have been designated.

**Development-related Fees** – Those fees and charges for services generated by building, development and growth in the community, such as building permits, development review fees and inspection permits.

**Disbursement** – The expenditure of monies from an account.

**Distinguished Budget Presentation Awards Program** – A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

**Drainage Utility District** – A special revenue district authorized by State law to account for funds reserved for drainage and flood improvements, erosion control and ongoing costs related to mandated permit requirements under the federal and state Pollutant Discharge Elimination Program. Established in 1989 with a per month charge for residences, and a charge per 100 square feet of impervious area for commercial businesses, to generate the designated, reserved revenue.

**Encumbrance** – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

**Enterprise Fund** – A fund used to account for operations that are financed and operated in a manner similar to private business enterprises, wherein stated intent is that the costs (including depreciation) of providing goods and services be financed from revenues recovered primarily through user fees of the activity.

**Entitlement** – Payments to which local government units are entitled, pursuant to an allocation formula determined by the agency providing the monies, an example is the CDBG program administered by HUD.

**Escrow** – Money or property held in the custody of a third party that is expended or returned only after the fulfillment of specific conditions, such as the perpetual maintenance of screening walls.

## Glossary

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**Expenditure** – The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

**Fines and Forfeitures** – A variety of fees, fines and forfeitures collected by city, state or federal court system, including traffic fines, drug seizures and other court fees.

**First Responder** – Fire equipment (other than an ambulance) staffed with EMS-trained Firefighters.

**Fiscal Year** – A 12-month period of time that designates the operating year for accounting and budgeting purposes, and at the end of which a government determines its financial position and results of operations. The Fiscal Year for the City of Mesquite begins October 1 and ends September 30 each year.

**Fixed Assets** – Assets of a long-term character that are intended to held or used, such as buildings, land, or other improvements like streets or water lines.

**Franchise Fee** – Charges to utilities for exclusive/non-exclusive rights to operate within municipal boundaries and rights-of-way, such as electricity providers, cable companies or taxi services.

**Frozen Position** – A temporary method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

**Full Faith and Credit** – A pledge of the City of Mesquite’s general taxing power to repay debt obligations.

**Full-Time Equivalent (FTE)** – A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

**Function** – A group of related activities aimed at accomplishing a major service or regulatory program for which a governmental unit is responsible.

**Fund** – An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liability obligations, reserves, and equities which are segregated for the purpose of carrying out a specific purpose or activity.

**Fund Balance** – The excess of the assets of a fund over its liabilities, reserves and carryover.

**General Fixed Assets Account Group** – An account used to report fixed assets.

**General Fund** – The primary fund used to account for all financial transactions applicable to the general operations of the City, including police, fire, public works parks and recreation and general government. There is only one General Fund.

**General Government** – City departments or activities that provide administrative or internal services and support to the organization. The term is also used to classify employees other than commissioned (sworn) fire and police employees.

**General Long-Term Debt Account Group** – An account used to report long-term debt payable from general revenues and backed by the full faith and credit of a governmental unit.

## Glossary

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**Generally Accepted Accounting Principles (GAAP)** – Uniform minimum standards of and guidelines for financial accounting and reporting. Adherence to GAAP assures that financial reports of all state and local governments, regardless of jurisdictional legal provisions and customs, contain the same types of financial statements and disclosures, for the same categories and types of funds and account groups, based on the same measurement and classification criteria.

**General Obligation Bond (GO)** – A type of bond backed by the full faith, credit and taxing power of the City. Such bonds constitute debts of the issuer and require voter approval prior to issuance.

**Goal** – A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

**Government Finance Officers Association (GFOA)** – A professional association of state/provincial and local finance officers in the United States and Canada, established in 1906, and comprised of members dedicated to the sound management of government financial resources.

**Government Fund** – A Government Fund refers to one of four governmental “fund types” used to account for a local government’s activities. These are known as “governmental-type” funds, and are 1) the General Fund; 2) Special Revenue funds; 3) Debt Service funds; and 4) Capital Projects funds. Other types of funds are the two Proprietary Funds used to account for a local government’s “business-like” activities, and these are 1) Enterprise funds and 2) Internal Service Funds. The other fund type is Fiduciary Funds, which include trust funds, pension funds, agency funds and other similar funds that are used to account for funds held in trust or temporarily on behalf of a third party.

**Grant** – A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending on the grantee.

**Gross Receipts Tax** – More commonly referred to as franchise fees, these revenues are paid by public service businesses for use of City property in conducting their businesses. The City collects electric, gas, telephone, cable TV, bingo, commercial solid waste, and taxi gross receipts.

**Home Rule City** – A municipality that operates under a municipal charter that has been adopted or amended as authorized by Article XI, Section 5, of the Texas Constitution. A home rule city must have a population of more than 5,000 people. Home rule cities and what they may or may not do are governed by the State Constitution of Texas as opposed to general law cities who must operate in accordance with specified state laws of Texas.

**Hotel Occupancy Tax** – A tax authorized by State law that allows the City to assess a tax not to exceed 7% of the rental rate for a hotel/motel room to be used in a manner which directly enhances or promotes tourism and the convention and hotel industry. The City currently collects the 7% maximum and disburses 4% to the Mesquite Convention and Visitors Bureau, 1% to the Mesquite Arts Council, and 1% to Historic Mesquite, Inc. and the remaining 1% retained by the City for promotion of tourism.

**Household Hazardous Waste** – Household products that are not allowed in public landfills and are not picked up by City solid waste crews, such as used tires, batteries, and motor oil. Mesquite residents may drop off their household hazardous waste items at a convenience center.

**Housing and Urban Development (HUD)** – A department of the federal government that carries out programs and activities to improve housing conditions, increase homeownership, and support community development. The City administers two HUD programs, the Community Development Block Grant and the Housing Choice Voucher programs.

## Glossary

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**Impact Fee** – An estimated cost of providing needed improvement or additions to public infrastructure systems depleted by development. The City currently collects roadway impact fees from new development.

**Independent Auditor** – An auditor who is independent of the governmental unit, usually a certified public accounting firm, who is chosen by the City Council for auditing the annual financial report for accuracy of representing the City's financial condition.

**Index Offense** – An offense, which, due to its seriousness, frequency of occurrence and likelihood of being reported to the police, has been selected to serve as an index for evaluating fluctuations in the volume of crime. Index Offenses are: murder, rape, robbery, aggravated assault, burglary, larceny-theft, motor vehicle theft and arson.

**Indirect Cost** – A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

**Infrastructure** – Public domain fixed assets including roads, bridges, drainage systems, traffic signals and lighting, water and sewer systems, and other items that have value only to the City.

**Insurance Services Office (ISO) Rating** – A rating system of fire protection in communities conducted by the Insurance Services Office, Inc. Also known as the ISO Public Protection Classification program, or PPC, the process grades a community's fire protection on a scale of 1-10, based on ISO's Fire Suppression Rating Schedule. The ratings are commonly used by insurance underwriters in determining insurance premium rates for homeowners and businesses. The City of Mesquite has a rating of "1", the best rating available.

**Interest and Sinking Fund** – See Debt Service Fund.

**Interest Income** – Revenue associated with the City cash management activities of investing fund balances.

**Interfund Transfer** – The movement of monies between funds of the same governmental entity.

**Intergovernmental Revenue** – Revenue received from federal, state and other local government sources in the form of grants, shared revenues, or payments in lieu of taxes.

**Interlocal Agreement** – A contractual agreement between two or more governmental entities, such as the City's agreement with the City of Dallas for water use.

**Internal Service Fund** – A fund established to account for an entity that provides goods and services to other City entities and charges those entities for the goods and services provided. The City operates two Internal Service Funds: 1) Group Medical Insurance Fund, and 2) General Liability Insurance Fund.

**Judgment** – An amount to be paid or collected by a governmental unit as the result of a court decision.

**Law Enforcement Teaching Students (LETS)** – A program of the police department that teaches students how to cope with peer pressure and substance abuse issues. The program also provides an educational foundation to fifth and seventh grade students for building skills in sound decision-making.

**Legal Debt Margin** – See Debt Limit. Levy – To impose taxes, special assessments or service charges for the support of government activities.

**Licenses and Permits** – Revenues raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

## Glossary

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**Long-Term Debt** – Debt with a maturity of more than one year after the date of issuance, but generally refers to bonded debt with 15 or more years maturity.

**Long-Term Financial Plan** – Multi-year financial planning process that combines financial forecasting and debt analysis over a five to ten year horizon to identify future fiscal imbalances and strategies to secure financial sustainability.

**Major Fund** – A fund that represents significant activities of the City, where revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the appropriated budget.

**Mandate** – A requirement from a higher level of government that a lower government perform a task in a particular way or standard, and often without any financial assistance – known as “unfunded mandates.”

**Merit Increase** – A percent increase in base salary for employees based on satisfactory job performance.

**Mesquite Quality of Life Corporation (4B)** – An entity and fund used to account for special revenue collected from a one-half cent local sales and use tax devoted to economic development. The local sales tax option, known as “4B” for Section 4B of the State Development Corporation Act of 1979, was adopted by Mesquite voters on August 14, 1999. Revenues generated by the one-half cent sales tax are limited by the referendum to public safety, transportation, and park and recreation projects eligible under State law.

**Mission Statement** – A broad statement of purpose derived from an organization’s and/or community’s values and vision statement.

**Modified Accrual Basis** – A basis of accounting under which expenditures, other than accrued interest on general long-term debt, are recorded at the time liabilities are incurred and revenues are recorded when received in cash, except for material and/or available revenues which should be accrued to reflect properly the taxes levied and revenues earned.

**National Crime Information Center/Texas Crime Information Center (NCIC/TCIC)** – A national or state database where information on wanted persons, stolen vehicles and criminal histories is maintained and accessed by police officers in the field.

**National Pollutant Discharge Elimination System (NPDES)** – Refers to the mandated storm water discharge permit system required under the Clean Water Act Amendments adopted by Congress in 1987. The permit requirements include among other things, adopting a comprehensive drainage ordinance, operating a street sweeping program and public education program to help protect watersheds from pollution due to runoff or direct discharges into waterways.

**Neighborhood Crime Watch** – A neighborhood-based organization, which, with support from the police department, promotes crime awareness and crime prevention.

**Net Budget** – The legally adopted budget less all interfund transfers and interdepartmental charges.

**Non-Index Offense** – An offense other than the eight Index Offenses. These offenses are excluded because of their infrequency (i.e., kidnapping), or because the nature of the offense is such that they are often unknown to the police (i.e., receiving stolen property, drug abuse).

## Glossary

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**No-New Revenue Tax Rate** – The tax rate, when applied to the taxable assessed valuation would produce the same total taxes as the previous year when compared to properties taxed in both years. The objective of the of the no-new revenue tax rate is to generate equal tax revenues using taxable valuations for different years.

**Non-Major Fund** – Any fund that does not meet the 10% threshold of revenues or expenditures to the total appropriated budget in order to be considered a Major Fund.

**Objective** – Something to be accomplished in specific, well defined and measurable terms and that is achievable within a specified time frame.

**Object Level** – An expenditure classification referring to various levels of detail for expenditures, such as electricity, office supplies, computer supplies, etc.

**Obligations** – Amounts that a government may be legally required to meet out its resources. They include not only actual liabilities, but also encumbrances not yet paid.

**Offense Report** – A report that documents an incident requiring attention from police. The report contains identifying data and details related to the incident.

**Open Records Request** – A request for governmental information held by the police department. The request and the information released must comply with the provisions of the Texas Public Information Act.

**Operating Expenses** – The cost for personnel, materials and equipment required for a department to function.

**Operating Revenue** – Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

**Opticom** – A traffic signal preemption system that uses high energy, infrared light to grant authorized emergency vehicles momentary right-of-way at signalized intersections.

**Ordinance** – A formal legislative enactment by the City Council of a municipality that carries the full faith and effect of the law within corporate boundaries of the City unless in conflict with any higher form of law, such as a state statute or constitutional provision.

**Other Bond Expense** – An expenditure category for expenditures related to issuing bonds, other than principal and interest, such as payments to financial advisors, legal bond counsel and bond underwriters. Other Expenditures – A category for miscellaneous expenditures that cannot be classified as personnel, supplies, contractual, capital outlay or some other defined expenditure category.

**Other Financing Uses** – An expenditure category to classify interfund transfers.

**Outstanding Debt** – The amount of long-term bonded debt, or principal and interest payments remaining to be paid for all issues, including current year principal and interest payments.

**Overlapping Debt** – The proportionate share of the debts of local governmental units located wholly or in part within the limits of the reporting government, which must be borne by property within each governmental unit.

**Pay-as-you-go Basis** – A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

## Glossary

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**Per Capita** – A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.

**Performance Measure** – Data collected to determine how effective or efficient a program is in achieving its objectives.

**Personal Property Notes (PPNs)** – Short-term obligations, usually five years, used to purchase motor vehicles, personal computers and related capital equipment with similar service life.

**Personal Services** – Expenditures for salaries, wages, and fringe benefits of a government's employees.

**Present Value** – The discount value of a future amount of cash, assuming a given rate of interest, to take into account the time value of money. A dollar is worth a dollar today, but is worth less than today's dollar tomorrow, and even less further in the future.

**Property Tax** – Another term for Ad Valorem Tax. See Ad Valorem Tax.

**Proprietary** – A type of fund similar to those found in the private sector and the measurement focus is on determination of net income, financial position and changes in financial position. There are two categories of proprietary funds used by the City: 1) enterprise funds, and 2) internal service funds.

**Referendum** – A direct vote in which the registered voters are asked to either accept or reject a particular proposal, initiative, or proposition.

**Reinvestment Zone** – The established boundaries of an area designated as a tax increment financing district.

**Reserve** – An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

**Resolution** – A legislative act by the City Council with less legal formality than an ordinance.

**Resources** – Total amounts available for appropriation including estimated revenues, fund transfers and beginning balances.

**Revenue** – Monies received from all sources, with the exception of fund balance, that may be used to fund expenditures in a fiscal year.

**Revenue Bond** – A type of bond backed by the net revenues of user fees collected for a specific public enterprise, such as a water and sewer system. Generally net revenues must not exceed the average principal and interest payments for outstanding bonds by a certain ratio known as Revenue Bond Coverage.

**Revenue Bond Coverage** – The ratio of net revenue available for debt service to the average annual debt service requirements of an issue of revenue bonds. The City's Water and Sewer Fund bond coverage is 1.50 times the average annual principal and interest for outstanding bonds, meaning anticipated net revenues must never be less than this amount.

**Sales Tax** – A state or local percentage tax on the sale of certain goods and services. The State sales and use tax rate is 6.25%, and State law limits the collection of local sales tax to no more than 2% for a total statutory limit of 8.25%. The City currently collects the full 2% allowed by law.

## Glossary

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**School Resource Officer (SRO)** – A police officer that provides direct law enforcement assistance to the MISD through the placement of a police officer in each of the five MISD high schools and six middle schools. The SRO staff includes one sergeant and 16 police officers.

**Service Level** – Services or products, which comprise actual or expected output of a given program. Focus is on results, not measures of workload.

**Special Assessment** – A compulsory levy made by a local government against certain properties to defray part of all of the cost of a specific improvement of services which is presumed to be of general benefit to the public and of special benefit to such properties.

**Statute** – A written law enacted by a duly organized and constituted legislative body.

**Supplies** – An expenditure category for non-contractual, expendable materials and operating supplies, less than \$1,000 in unit cost, which are necessary to conduct departmental operations.

**Taxable Valuation** – The value used for computing the ad valorem taxes levied against property. The taxable value is the assessed value less any exemptions allowed by law, such as exemptions for disability or for persons age 65 and older.

**Tax Base** – All taxable forms of wealth under the City’s jurisdiction.

**Taxes** – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer charges.

**Tax Increment Reinvestment Zone (TIRZ)** – A special tool that the City can use to generate money for economic development in a specific geographic area. TIRZs allow the City to re-invest all new property tax dollars back into the designated area rather than the City as a whole. These “new” revenues – also called “increments” – arise if new development takes place in the TIRZ, or if the value of existing properties rises. These funds can be spent on public works projects or given as subsidies to encourage private development.

**Tax Levy** – The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

**Tax Rate** – The amount of tax stated in terms of a unit of the tax base, for example \$0.734/\$100 represents the City’s current tax rate of 73.4 cents per \$100 of taxable valuation.

**Transfers In/Out** – Amounts transferred from one fund to another to assist in financing the services for the receipt fund. Transfers do not constitute revenues or expenditures of the governmental unit, but only of the individual funds.

**Unappropriated** – Not obligated for a specific purpose; undesignated.

**Undesignated** – Without a specific purpose.

**Unreserved Fund Balance** – The portion of a fund’s balance that is not restricted, or designated, for a specific purpose and is available for general appropriation.

**User Charges (Fees)** – Charges for specific governmental services. These fees cover the cost of providing a service to the user, or the one who directly benefits from the service.

## Glossary

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**Vision** – A guiding statement describing a desirable future state toward which efforts should be directed.

**Voter Approval Tax Rate** – The operating tax rate required to raise the same ad valorem tax revenues as were levied the prior year, plus an extra 3% as currently set by State law. The voter approval tax rate is the highest tax rate the City could impose before taxpayers without a referendum for voters to decide on the proposed tax rate or the calculated no-new revenue tax rate.

**Water and Sewer Fund** – The enterprise fund used to account for the delivery of water and sewer services to the customers. This fund is financed and operated in a manner similar to a private business enterprise where the expenses of providing services are recovered primarily through user charges.

**Workers' Compensation** – A state-regulated insurance program that pays medical bills and replaces some lost wages for employees who are injured at work or who have work-related diseases or illnesses.

**Working Capital** – Current assets less current liabilities, the fund balance of an enterprise fund.

## Glossary of Commonly Used Acronyms

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<b>ACH</b> – Automatic Clearinghouse	<b>GFOA</b> – Government Finance Officers Association
<b>ADA</b> – Americans with Disabilities	<b>GIS</b> – Geographic Information Systems
<b>Act AFIS</b> – Automated Fingerprint Identification System	<b>GO</b> – General Obligation Bond
<b>CAFR</b> – Comprehensive Annual Financial Report	<b>HMO</b> – Health Maintenance Organization
<b>CDBG</b> – Community Development Block Grant	<b>HOME</b> – HOME Investment Partnership Grant
<b>CDC</b> – Centers for Disease Control and Prevention	<b>HR</b> – Human Resources
<b>CID</b> – Criminal Investigations Division	<b>HUD</b> – Department of Housing and Urban Development
<b>CIP</b> – Capital Improvement Program	<b>HVAC</b> – Heating Ventilating and Air Conditioning
<b>CO</b> – Certificate of Occupancy	<b>ISO</b> – Insurance Services Office, Inc.
<b>CO</b> – Certificates of Obligation	<b>ISTEA</b> – Intermodal Surface Transportation Efficiency Act
<b>COBRA</b> – Consolidated Omnibus Budget Reconciliation Act	<b>KMB</b> – Keep Mesquite Beautiful, Inc.
<b>CPI</b> – Consumer Price Index	<b>LBJ</b> – LBJ Freeway
<b>DCAD</b> – Dallas Central Appraisal District	<b>LED</b> – Light Emitting Diode
<b>DUD</b> – Drainage Utility District	<b>LETS</b> – Law Enforcement Teaching Students
<b>EMS</b> – Emergency Medical Services	<b>MAC</b> – Mesquite Arts Center
<b>EMT</b> – Emergency Medical Technician	<b>MFD</b> – Mesquite Fire Department
<b>EPA</b> – Environmental Protection Agency	<b>MIS</b> – Management Information Systems
<b>ETJ</b> – Extra Territorial Jurisdiction	<b>MISD</b> – Mesquite Independent School District
<b>FCC</b> – Federal Communication Commission	<b>MPD</b> – Mesquite Police Department
<b>FEMA</b> – Federal Emergency Management Agency	<b>MTED</b> – Mesquite Transportation for the Elderly and Disabled
<b>FIFO</b> – First In, First Out	<b>NCIC</b> – National Crime Information Center
<b>FTE</b> – Full-Time Equivalent	<b>NCTCOG</b> – North Central Texas Council of Governments
<b>FY</b> – Fiscal Year	<b>NPDES</b> – National Pollutant Discharge Elimination System
<b>GAAP</b> – Generally Accepted Accounting Principles	<b>NRPA</b> – National Recreation and Park Association
<b>GASB</b> – Governmental Accounting Standards Board	<b>NTMWD</b> – North Texas Municipal Water District

## Glossary of Commonly Used Acronyms

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**PARD** – Parks and Recreation Department

**PARS** – Public Agency Retirement Services

**PC** – Personal Computer

**PID** – Public Improvement District

**PO** – Purchase Order

**PPN** – Personal Property Note

**PPO** – Preferred Provider Organization

**PY** – Program Year

**ROWS** – “ROWS of Texas” Public Improvement District

**SCBA** – Self Contained Breathing Apparatus

**SRO** – School Resource Officer

**TCIC** – Texas Crime Information Center

**TIF** – Tax Increment Financing District

**TIRZ** - Tax Increment Reinvestment Zone

**TMRS** – Texas Municipal Retirement System

**TPDES** – Texas Pollutant Discharge Elimination System

**TxDOT** – Texas Department of Transportation

**TXU** – TXU Energy, Inc.

**WiFi** – Wireless Local Area Network

**W&S** – Water and Sewer

## Budget Document Questionnaire

Your opinion is important to us. Please take a few minutes to tell us what you think about our budget document. Your comments will be used to help improve this document.

1. Readability: Is the subject matter presented in an easy to read format and in terms that are understandable?

1	2	3	4	5
Difficult	Somewhat Difficult	Adequate	Easily Understood	Very Easy

2. Using a scale of - very helpful (1), helpful (2) and not helpful (3); please rate the following sections:

Organizational Structure	_____	Budget Message	_____	Financial Summaries	_____
Policies and Goals	_____	Department Profiles	_____	Capital Budget	_____
Statistical	_____	Outstanding Debt	_____	Glossary	_____

3. Content: What would you like to see added, expanded, reduced or removed?

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4. Overall Impressions: How would you rate the entire document?

1	2	3	4	5
Start Over	Minimal Help	OK	Answered Most Questions	Very Helpful

5. May contact you for additional information? Yes No  
If yes, please provide your name and contact information:

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6. General Comments:

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Please send or email your comments to:

Budget Office  
City of Mesquite  
757 N. Galloway Avenue  
Mesquite, Texas 75149  
or  
[Contact Us](#)



# MESQUITE

T E X A S

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## CITY OF MESQUITE

P.O. BOX 850137

Mesquite, TX 75185 - 0137

## FINANCE OFFICE

PHONE: 972 - 216 - 6202

[www.cityofmesquite.com](http://www.cityofmesquite.com)



THE MESQUITE VETERANS MEMORIAL WAS DEDICATED NOVEMBER 6, 2020. AS PART OF THE RIBBON CUTTING CEREMONY, MAYOR BRUCE ARCHER WAS JOINED BY DR. ANGEL RIVERA, MILITARY VETERAN, MS. MARY BORDER, GOLD STAR MOTHER, MR. RANDY LAWSON, HEROES OF MESQUITE, AND MR. ORIC WALKER, ATMOS ENERGY.

## A Sacrifice Not Forgotten



American military veterans and their families shall forever be a symbol of heroism, sacrifice, and bravery. They will always be honored for their valiant mission to protect and defend the human rights and freedoms of the U.S. and our allies.

## World War I 1917 - 1918

## World War II 1941 - 1945

## Korean War 1950 - 1953

## Vietnam War 1965 - 1973

## War on Terrorism 2001 - Present